
AGENDA
CUMBERLAND COUNTY BOARD OF COMMISSIONERS
REGULAR AGENDA SESSION
JUDGE E. MAURICE BRASWELL
CUMBERLAND COUNTY COURTHOUSE- ROOM 564
JANUARY 10, 2023
1:00 PM

INVOCATION - Vice-Chairman Commissioner Glenn Adams

1. APPROVAL OF AGENDA
2. OTHER ITEMS
 - A. 90-Day Priority Session
3. MONTHLY REPORTS
 - A. Health Insurance Update
 - B. Quarterly Community Development Update and Community Development Block Grant Disaster Recovery (CDBG-DR) Update
 - C. Project Updates
4. CLOSED SESSION: If Needed

ADJOURN

AGENDA SESSION MEETINGS:

February 7, 2023 (Tuesday) 1:00 PM

March 9, 2023 (Thursday) 1:00 PM

WATCH THE MEETING LIVE

THIS MEETING WILL BE STREAMED LIVE THROUGH THE COUNTY'S WEBSITE, www.cumberlandcountync.gov. LOOK FOR THE LINK AT THE TOP OF THE HOMEPAGE.

THE MEETING WILL ALSO BE BROADCAST LIVE ON CCNC-TV SPECTRUM CHANNEL 5



OFFICE OF THE COUNTY MANAGER

MEMORANDUM FOR THE AGENDA OF THE JANUARY 10, 2023
AGENDA SESSION

TO: BOARD OF COUNTY COMMISSIONERS

FROM: RENEE PASCHAL, INTERIM COUNTY MANAGER

DATE: 1/4/2023

SUBJECT: 90-DAY PRIORITY SESSION

Requested by: RENEE PASCHAL, INTERIM COUNTY MANAGER

Presenter(s): RENEE PASCHAL, INTERIM COUNTY MANAGER

BACKGROUND

The appointment of the Interim County Manager is expected to end March 1, 2023 when the new County Manager assumes his position. It's important that our work and priorities align with the expectations of the Board of Commissioners during this time period. In addition, we have two new board members that may need background on major projects on which the County Manager's Office is working.

In November, during a conversation with the Chairman, Vice Chairwoman and former County Manager Amy Cannon, we discussed the idea of having a "90-day priority session" in early January. The expectation is that a similar session be held once the new county manager assumes his duties.

The first goal of the priority session is to provide status updates on the major projects the County Manager's Office is actively managing and realistic expectations for what can be accomplished in the next 90 days. The second goal is for the board to have the opportunity to confirm these priorities and/or redirect staff to work on other priorities between now and March 1. Our expectation is that any changes in priorities would be voted on by the full Board of Commissioners.

The following guidelines are proposed for the meeting to help facilitate the board accomplishing these goals and being finished by 4 pm. A meeting of the Cumberland County Industrial Facilities and Pollution Control

Financing Authority is scheduled for 4 pm.

- The presentations have been combined into one PowerPoint. Our plan is to present the PowerPoint and give the opportunity for questions at the end of each issue/priority. However, Assistant County Manager Shutt will record the questions and all questions will be addressed at the end of all the presentations if time permits. If it is determined that the questions cannot be addressed, in whole or in part, written responses will be provided to the Board of Commissioners as soon as possible.
- The discussion on the Board's priorities will be held following the presentations.

We will provide information on the following priorities:

1. Preliminary FY 2022 Fund Balances
2. Classification and Compensation
3. Water Supply Development
4. Solid Waste Disposal Options
5. Crown Event Center
6. Homeless Shelter
7. ARP & Broadband
8. Sales Tax Distribution Method
9. General Fund Major Revenue Update
10. Debt Models
11. Governmental Services Complex
12. Rhodes Pond
13. Internal Priorities

RECOMMENDATION / PROPOSED ACTION

Hear the presentations and vote to confirm existing priorities and/or vote to establish additional priorities.

ATTACHMENTS:

Description	Type
First Quarter Planning Session Update presentation	Backup Material



CUMBERLAND COUNTY

NORTH CAROLINA

**Cumberland County
Board of Commissioners**

2023 First Quarter Planning Session

January 10, 2023

FY2022 PRELIMINARY FUND BALANCES BY FUND

FY2022 GENERAL FUND COMBINED FUND BALANCE

FY2022 Total Expenditures	\$ 332,691,294
Unassigned Fund Balance as a Percentage of FY2022 Expenditures	22.77%

Nonspendable	
Inventories	\$ 220,740
Prepays	210
Leases	2,440
Restricted	
Stabilization by State Statute	44,546,143
Register of Deeds	1,018,697
Public health	7,451,692
County school capital	11,900,413
Committed	
Tax revaluation	2,431,671
Capital Investment Fund	126,983,896
Assigned	
Subsequent year's expenditures	8,071,721
Economic development incentives	2,000,000
Unassigned	75,747,920
Total fund balance	\$ 280,375,543

GENERAL FUND - OPERATING

	Revenues and Other Financing Sources	Expenditures and Other Financing Uses
FY2022 Budget	\$432,439,133	\$432,439,133
FY2022 Actual	\$356,804,187	\$382,012,870
% of Budget Utilized	83%	88%

- FY2022 FUND BALANCE
DECREASE OF \$25,208,683
- 6/30/2022 FUND BALANCE
\$136,999,332

SCHOOL CAPITAL FUND

	Revenues and Other Financing Sources	Expenditures and Other Financing Uses
FY2022 Budget	\$18,186,838	\$18,186,838
FY2022 Actual	\$20,834,871	\$15,900,560
% of Budget Utilized	115%	87%

- FY2022 FUND BALANCE
INCREASE OF \$4,934,311
- 6/30/2022 FUND BALANCE
\$16,263,770

CAPITAL INVESTMENT FUND

	Revenues and Other Financing Sources	Expenditures and Other Financing Uses
FY2022 Budget	\$118,052,118	\$118,052,118
FY2022 Actual	\$94,987,990	\$29,260,766
% of Budget Utilized	80%	25%

- FY2022 FUND BALANCE
INCREASE OF \$65,727,224
- 6/30/2022 FUND BALANCE
\$127,112,441

Fund Balance Policy: Transfer

4.4.2: The County will maintain a General Fund unassigned fund balance between 12-15% of annual expenditures...

4.4.3: Any General Fund unassigned fund balance that exceeds 15% shall be transferred to the Capital Investment Fund to support future capital projects or debt service, authorized through an approved budget ordinance amendment after the annual financial audit presentation to the Board of Commissioners.

FY2022 Calculation in accordance with Financial Policies Section 4.4.3:

FY2022 General Fund Expenditures	\$ 296,059,055
times 15% per policy	15%
15% of GF Expenditures	<u>44,408,858</u>
FY2022 General Fund Unassigned Fund Balance	\$ 75,747,920
minus 15% amount requirement	<u>(44,408,858)</u>
Fund balance amount above 15%	<u>31,339,062</u>

Fund Balance Policy: Request for Consideration to Adjust and Defer Amount of Transfer

Known cost impacts to general fund balance:

Fund balance amount above 15%	<u>\$ 31,339,062</u>
Adjustments:	
ARP Revenue Replacement FY2022	
Portion set aside for generators & retention incentives	(5,039,034)
Fund balance reappropriations due to delayed delivery dates into FY2023	(4,991,688)
Proposed fund balance transfer amount to the Capital Investment Fund	<u>\$ 21,308,340</u>

Other cost impacts to consider:

Amounts unknown at this time:

- Implementation of the Classification and Compensation Study (FY2024 Budget process)
- Change in Method of Sales Tax Distribution (April)

PROPOSED Fund Balance Policy Revision & Recommended Action

Management and Staff Recommend the following actions be moved forward as approvals on the consent agenda of the January 17, 2023 Board of Commissioners' meeting:

1. Approve Subsection 3 Policy No. 3-1 Financial Policies update to section 4.4.3. as follows (changes shown in yellow font): Any General Fund unassigned fund balance that exceeds 15% (minus adjustments for the current year general fund balance reappropriations or other allocations of general fund balance previously approved by the Board of Commissioners to be set aside) shall be transferred to the Capital Investment Fund to support future capital projects or debt service, authorized through an approved budget ordinance amendment after the annual financial audit presentation to the Board of Commissioners.
2. Defer adopting the Budget Ordinance Amendment to transfer funds from the general fund to the capital investment fund until cost information is known specific to implementing the classification and compensation plan and the impact of a change to the method of sales tax distribution. Once known, reductions may be made from the \$21,308,340 currently available for the transfer. Staff are directed to present the proposed Budget Ordinance Amendment to transfer funds before June 15, 2023.

HEALTH INSURANCE FUND

	Revenues and Other Financing Sources	Expenditures and Other Financing Uses
FY2022 Budget	\$33,907,675	\$33,907,675
FY2022 Actual	\$27,223,292	\$30,440,304
% of Budget Utilized	80%	90%

- FY2022 NET POSITION
DECREASE OF \$3,126,462
- 6/30/2022 NET POSITION
\$5,608,917

FY2022 Audit Status



CUMBERLAND
COUNTY

NORTH CAROLINA

**Cumberland County
Board of Commissioners**

2023 First Quarter Planning Session

January 10, 2023

Project Updates

- Classification and Compensation Study
- Cumberland County Source Water Development
- Crown Event Center
- Landfill Expansion
- Homeless Strategic Plan
- American Rescue Plan & Broadband
- Sales Tax Distribution
- General Fund Revenue Update
- Debt Models
- General Services Complex
- Rhodes Pond
- Internal Priorities and Ongoing Projects

Classification & Compensation Study

Brian Haney, Assistant County Manager

Background on Project

- County currently experiencing significant issues with Retention and Recruitment, Turnover and Vacancies
- 2022 Evaluative Study revealed systemic issues with compensation practices, market competitiveness and compression
- Engaged McGrath Human Resources Group to complete Classification & Compensation Study to look at:
 - Market competitiveness
 - Pay for experience
 - Movement through grade

Current Status/Information on Topic

- Significant scope
- Anticipate significant implementation cost
- Compensation and Organizational Culture
 - Compensation not the only thing affecting Recruitment/Retention
 - HR working to address and improve other aspects of culture
 - Compensation practices are part of organizational culture
 - Impact ability to fulfill mission and provide quality services

Current Status/Information on Topic

Work completed to date:

- Hired McGrath Human Resources Group to complete study
- Held kickoff meeting with Management Team/HR
- Conducted interviews with all departments

Next Steps through March 2023

- Position Questionnaires
- Market Survey and Analysis
- Develop new Compensation Philosophy
- Staff review
- Presentation to Board of Commissioners

Next Steps through March 2023

- Goal: Provide recommendations to Board for implementation in FY 2024
 - Budget numbers needed by mid-April
- Potential Threats/Challenges
 - Timeline
 - Funding
- Our Commitment:
 - Continue working with consultant to move project forward
 - Keep Board informed as appropriate

Cumberland County Source Water Development

Amanda Bader, General Manager of Environmental Resources

Background on Project

- The first phase in the development of the proposed Cumberland County water system will be identifying a groundwater supply source.
- Groundwater resources will be developed to supply drinking water to citizens with contaminated wells.
- Funding is being sought from all possible sources for the initial phases of source water development.

Current Status/Information on Topic

- A hydrogeologic framework is being developed.
- The County applied for grant funding for Source Water Supply Study.

Next Steps through March 2023

- An RFP for necessary property acquisition will be issued.
- An RFQ for hydrogeological services will be issued.
- The timing of these steps may relate to the progress of the litigation with Chemours.
- Notification of grant status for Water Supply Study.

Crown Event Center

Landfill Expansion

Amanda Bader, General Manager of Environmental Resources

Background on Project

- The Ann Street Landfill will be out of space in 8 years.
- Selected approach is to implement temporary transfer and mine out the existing balefill for future landfill construction.

Current Status/Information on Topic

- The Draft Initial Environmental Justice Report has been submitted to NCDEQ.
- Solid Waste is implementing the Public Participation Plan and contacting Stakeholders.
- An RFP for Transfer, Hauling and Disposal will be issued.

Next Steps through March 2023

- Continue public engagement per Public Participation Plan. Stakeholder meetings scheduled for end of January. Public Information Meetings scheduled for last week in February.
- An RFP for Design Build contractors for Transfer Station will be issued after comments have been received.
- DEQ Permit submittal for new transfer station.

Homeless Strategic Plan Update

Delores Taylor, Community Development Director

Background on Projects

- Addressing Homelessness
 - OrgCode completed a Gaps Analysis, 3-year strategic plan in 2021
- Take aways:
 - Cumberland has high volume of persons seeking assistance with housing
 - High number of homeless (2022 Point in Time report: 475)
 - Low number of emergency shelter beds
 - Low number of affordable and available rental units
 - Low number of sheltered beds available
- Goals: access to assistance, permanent housing, wellness and opportunity and community investment

Current Status/Information on Topic

- Projects:
 - White Flag provider (completed 12/22)
 - Shaw Heights Affordable Housing (on hold due to sewer connection)
 - Robins Meadow Affordable Housing (RFP issued 12/22)
 - Homeless Shelter (Geotech completed 12/22, waiting on results)
- Completed steps: White Flag contract December 2022, boring on sites for possible homeless shelter, December 2022. Received \$1 million
- HUD allocation of Home – ARP funds of \$1.4 million – Public Hearing set for 1/17/23.

Next Steps through March 2023

- Robins Meadows – Receive bids by Jan. 24, 2023, for builder. Contract must be completed by March 31, 2023.
- Homeless Shelter – bring Geo testing and boring on sites for consideration of site selection January 2023. Set Committee meetings in February and March for further planning.
- HUD Allocation of HOME-ARP funds plan due to HUD by March 2023.

American Rescue Plan & Broadband

Tye Vaught, Chief of Staff

Background

- Cumberland County's ARP allocation is **\$65,168,690**
- The U.S. Department of the Treasury has established eligible uses for the funding in limited funding categories; not all are permitted under NC state law.
- Funds can be used to cover eligible costs incurred between March 3, 2021, and Dec. 31, 2024.
- ***Funds must be obligated by Dec. 31, 2024, and expended by Dec. 31, 2026***

Projects

- 1. COVID-19 Vaccinations: \$78,000**
- 2. COVID-19 Testing: \$166,000**
- 3. Physical changes to public facilities: BOC meeting room* \$3,000,000**
- 4. Medical expenses: \$956,000**
- 5. Rental Assistance: \$1,500,000**
- 6. Assistance to Unemployed or Underemployed Workers: \$2,000,000**

Projects

7. Affordable Housing: \$12,700,000

8. Sewer Infrastructure: \$9,300,000

9. Drinking Water: \$10,000,000

10. Broadband: \$1,000,000

11. Provision of Government Services: \$10,000,000

12. Administrative Expenses: \$2,904,690

Projects

13. Small Business Economic Assistance Program: \$3,500,000

14. Program for COVID-19 Assistance to Nonprofits: \$3,500,000

Broadband

- Broadband expansion into underserved areas in partnership with the State of NC's Growing Rural Economies with Access to Technology (GREAT grant), and a vendor (Brightspeed) selected through a competitive RFP process - **\$1,000,000 allocated**

The County's match has been reduced; now estimated to be **\$283,987**. The County is looking to the Completing Access to Broadband (CAB) grant and other options to extend services into county areas not addressed in the GREAT grant match. Counties are limited to **\$4,000,000** in CAB in a single year.

ARP Freed Up Capacity

15. Public Sector Workforce: Rehiring Public Sector Staff - Salary and benefit costs to restore employment to pre-pandemic levels - **\$4,564,000**

ARP Freed Up Capacity provides flexibility in expending and monitoring projects that would otherwise be ARP-eligible

ARP Freed Up Capacity Projects

- **Community Paramedics Program:** CFVH - **\$874,000**
- **Narcan & Defibrillators:** Purchased through CFVH for distribution to the Sheriff's Office and County Fire Departments - **\$155,081**
- **White Flag Event Agreement:** **\$80,000**
- **Fayetteville State University:** Innovation and Entrepreneurship Hub for local business planning and capacity needs - **\$250,000**

Next steps

- Staff will continue to administer the Small Business program executing agreements, processing, and issuing reimbursement payments.
- Administer Nonprofit program and bring funding recommendations to the ARP Committee.
- Continue to monitor dollars to be utilized to restore pre-pandemic employment levels. Bring recommendations for long term projects that can be administered with general fund dollars.

Sales Tax Distribution Method

Deborah Shaw, Budget & Performance Manager

Background on Project

- Sales tax distribution: per capita or ad valorem
- Per capita in Cumberland with agreement since 2003
- The agreement expires June 30, 2023
- Per capita distribution tends to benefit municipalities, especially those annexing
- The county sales tax shrinks, but county responsibilities remain the same
- Counties may change the method in April; the new method goes into effect 14 months later

Current Status/Information on Topic

- The county has calculated the estimated impact of changing the distribution method to ad valorem
 - Cumberland County: \$7.6M increase
 - Schools: \$1M increase
 - Fayetteville: \$9.5M loss
 - Fire districts: \$3.3M increase
 - All other towns combined: \$3.9M loss
-
- County's loss in FY 24 is approximately \$9.6M based on per capita method without an agreement

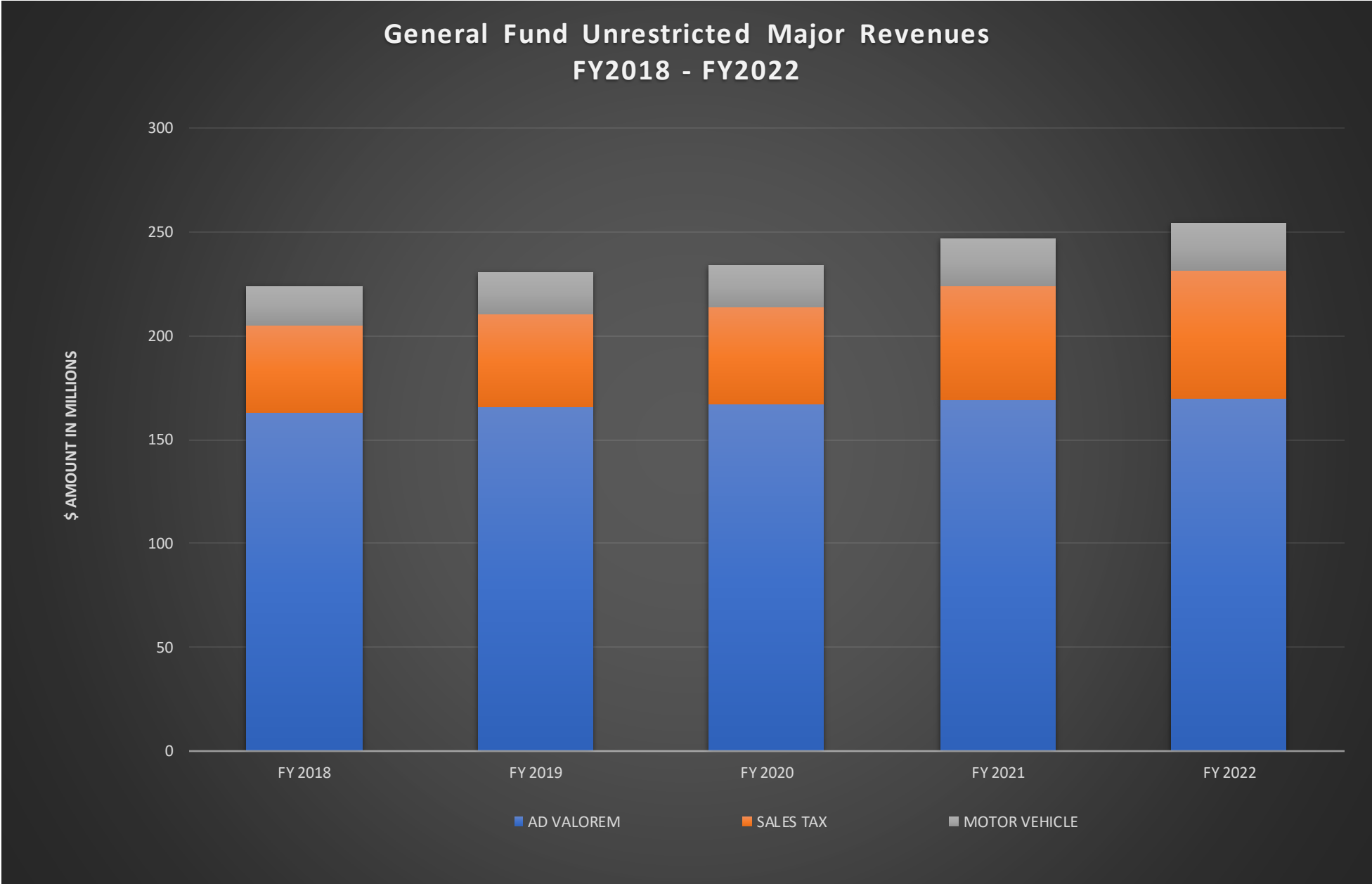
Next Steps through March 2023

- Prepare for decision on sales tax distribution method
- If Board chooses to change method, vote must occur in April and resolution sent to state within 15 days of adoption
- If the Board maintains per capita distribution method, negotiate a new agreement with municipalities

General Fund Major Revenue Update

Deborah Shaw, Budget & Performance Manager
Vicki Evans, Finance Director

General
Fund Major
Revenue
Update



FY2018-FY2022 Actual

- Ad Valorem Tax
 - annual average increase of 1.72%
 - \$163,194,457 FY2018 total actual
 - \$169,937,874 FY2022 total actual
- Motor Vehicle Tax
 - annual average increase of 6%
 - \$18,705,639 FY2018 total actual
 - \$23,716,490 FY2022 total actual
- Sales Tax
 - annual average increase of 8%
 - \$41,809,642 FY2018 total actual
 - \$61,168,963 FY2022 total actual

FY2023 Year-to Date

- Ad Valorem Tax
 - Six months' collections @ 79% of annual budget
 - \$133,764,881
- Motor Vehicle Tax
 - Four months' collections @ 37% of annual budget
 - \$8,571,357
- Sales Tax
 - Three months' collections @ 25.6% of annual budget
 - \$15,820,413

Next Steps through March 2023

- Continue to monitor
- Project FY2023 year-end amounts
- Prepare for FY2024 Budget presentation in May and update Board before if trends deviate from expectations

Debt Models

Vicki Evans, Finance Director

Capital Investment Fund (CIF)

Purpose: The CIF is the primary fund/mechanism for investment in County capital facilities. The CIF will fund the current debt service on capital assets previously acquired by debt issuance and will project future resources for facility acquisition. The future acquisition will include debt and paygo funded capital assets.

- Governmental Model (handout)
- Crown Model (handout)
- School Capital Model (handout)

Current Status/Information on Topic

- All models have been updated to reflect actuals through fiscal year ending June 30, 2022 and budgetary amounts for fiscal year 2023 (through November 21, 2022)
- Last presentation date for each model
 - Governmental Model (March 17, 2022 Special Meeting)
 - Crown Model (November 9, 2022)
 - School Capital Model (March 17, 2022 Special Meeting)

Next Steps through March 2023

- Models will be updated as we get more information

General Government Services Complex Update

Jermaine Walker, Director, Engineering and Infrastructure

Background on Project

- Scope: Consolidation of non-court related functions into a one-stop shop to better serve the County's citizens
- Start Date: October 25, 2021
- 11 Facilities Assessed
- 9 major tasks:
 1. Kickoff Meeting
 2. Staff Assessments
 3. Facility Assessments
 4. Forecasting
 5. Space Needs Assessments
 6. Conceptual Designs
 7. Capital Cost Estimates
 8. Development of Deliverables
 9. Final Reporting

Current Status/Information on Topic

- Tasks 1 -5 have been completed
- Conducting due diligence on proposed site and prepared to provide conceptual design development
- Project is currently on schedule
- Geotechnical analysis conducted on December 12, 2022

Next Steps through March 2023

- Receive comprehensive geotechnical report (Engineering/Timmons Group)
- Request options on site if site is deemed buildable (TBD)
- Refine program and develop the design concept for the Complex (Creech/Staff)
- Refine cost estimates of Complex (Creech/Staff)

Rhodes Pond Update

Brian Haney, Assistant County Manager

Background on Project

- Rhodes Pond
 - 461-acres, located on U.S. 301 between Godwin & Falcon
 - Recreational amenity managed by FCPR
 - Drained in 2013 due to damage from flooding
- Rhodes Pond Spillway and Impoundment Restoration
 - Project being completed by N.C. Wildlife Resources Commission
 - Will allow for return to historic water levels
 - Will provide enhanced outdoor recreation opportunities for area

Current Status/Information on Topic

- WRC anticipates spillway completion next month
 - Flow established through new spillway structure gates
 - Once complete, will work through inspections and approvals from NC Dam Safety to officially impound the pond
 - FCPR will resume management of recreational amenities
- County working with Wildlife, FCPR and municipal stakeholders to discuss and coordinate additional recreational enhancements following project completion

Next Steps through March 2023

- Continue conversations and coordination with stakeholders
- Stay engaged with Wildlife Resources Commission
- Refine scope of future recreational opportunities
- Determine available funding sources

Internal Priorities and Ongoing Projects

Renee Paschal, Interim County Manager

Project List

- Onboarding new County Manager
- FY2024 Budget
- Improving process for advertising procurement opportunities
- Opioid Settlement projects
- Timekeeping system implementation
- Tax Revaluation preparation
- Detention Center Health Services RFP
- Health Insurance Renewal



RISK MANAGEMENT

MEMORANDUM FOR THE AGENDA OF THE JANUARY 10, 2023 AGENDA SESSION

TO: BOARD OF COUNTY COMMISSIONERS

FROM: JULIE A. CRAWFORD, BENEFITS CONSULTANT

DATE: 12/21/2022

SUBJECT: HEALTH INSURANCE UPDATE

Requested by: RENEE PASCHAL, INTERIM COUNTY MANAGER

Presenter(s): N/A

BACKGROUND

As of July 1, 2019, retirees who are 65 and older became covered by a County funded fully insured plan through AmWINS. All other covered members remained insured by the County's self-funded plan through BCBS. The information provided below and within the graphs has been updated to include the monthly premium amount paid to fund the fully insured plan and the actual monthly claims amounts for all other covered members. Combining these amounts for FY20 and beyond is necessary to ensure a complete picture when comparing the claims results to prior years.

Total health insurance claims plus the fully insured premium amount for FY23 are up 2.92% for the month of November as compared to the same month in FY22. To provide some perspective, below is the five-month average for the past five fiscal years. This average represents the average monthly year-to-date claims for each fiscal year and includes the fully insured premium for fiscal years 20, 21, 22 and 23. Additionally, graphs are provided in the attachment to aid in the analysis.

Year to date claims and premium payment through November	\$9,414,572
Less year to date stop loss credits	(\$471,797)
Net year to date claims and premium payment through November	\$8,942,774

Average monthly claims and fully insured premium (before stop loss) per fiscal year through November:

FY19 \$1,540,991

FY20 \$1,517,955

FY21 \$1,499,618

FY22 \$2,238,216

FY23 \$1,882,914

RECOMMENDATION / PROPOSED ACTION

Information only – no action needed

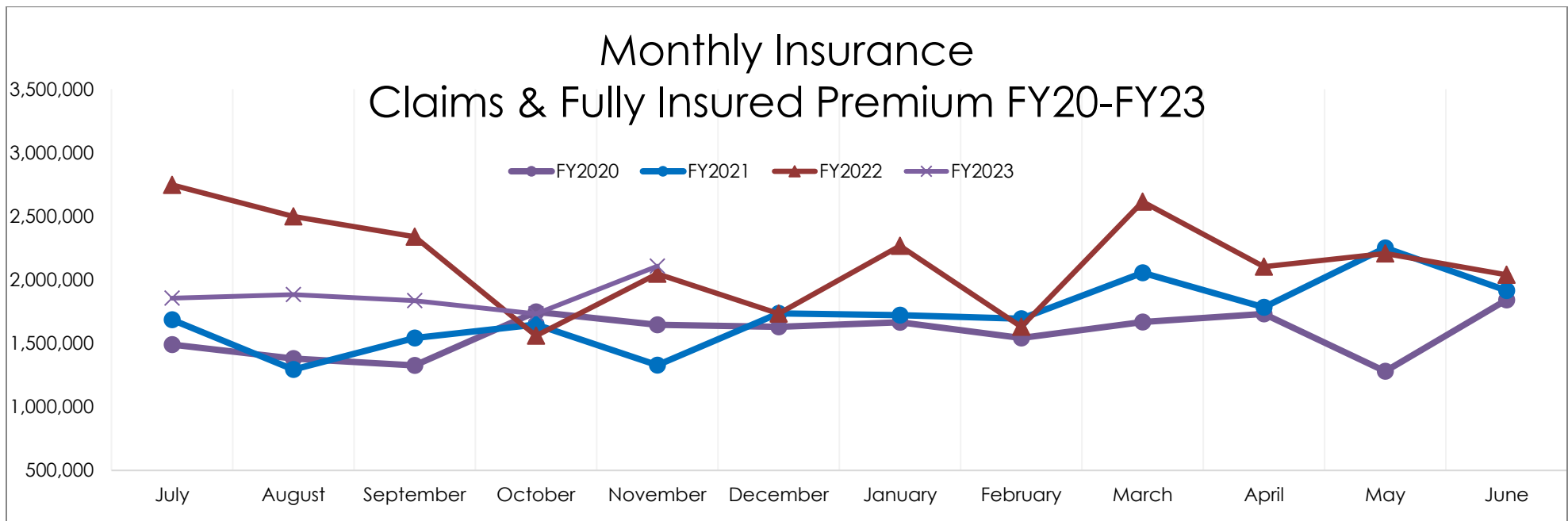
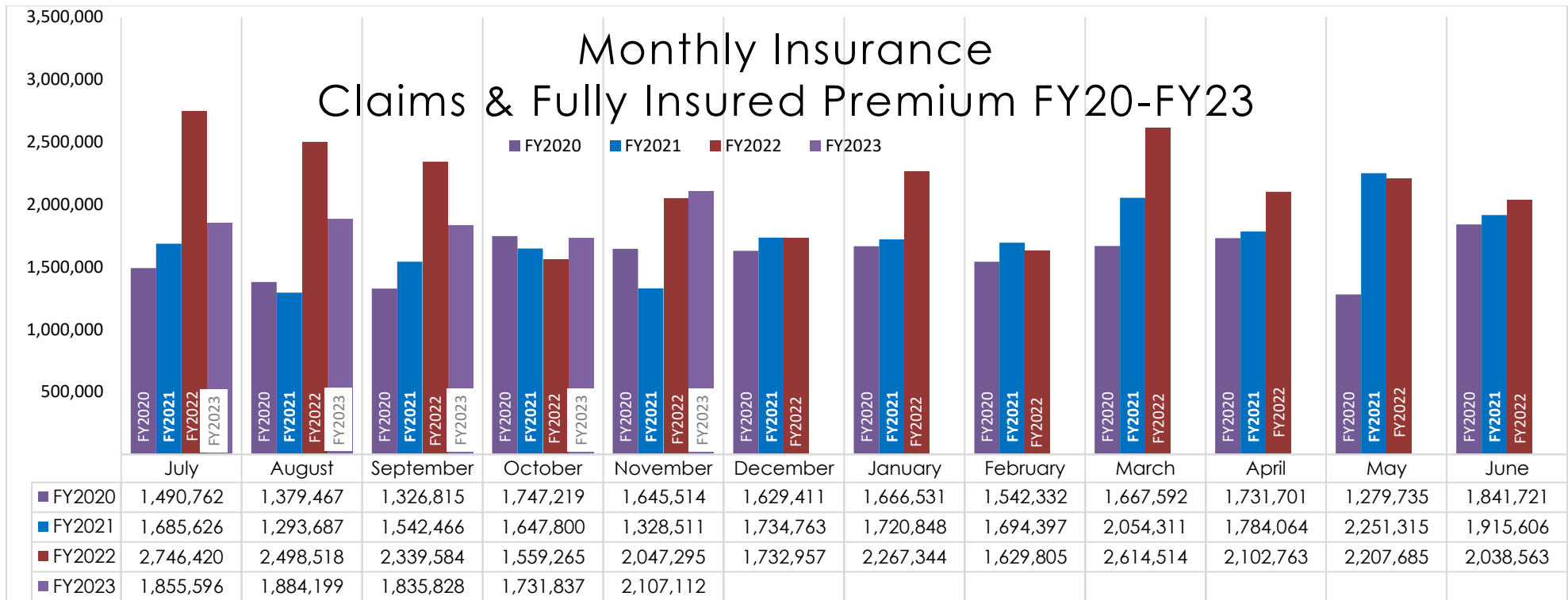
ATTACHMENTS:

Description

Health Insurance Graphs

Type

Backup Material





COMMUNITY DEVELOPMENT

MEMORANDUM FOR THE AGENDA OF THE JANUARY 10, 2023 AGENDA SESSION

TO: BOARD OF COUNTY COMMISSIONERS

FROM: DEE TAYLOR, DIRECTOR OF COMMUNITY DEVELOPMENT

DATE: 1/3/2023

SUBJECT: QUARTERLY COMMUNITY DEVELOPMENT UPDATE AND
COMMUNITY DEVELOPMENT BLOCK GRANT DISASTER
RECOVERY (CDBG-DR) UPDATE

Requested by: RENEE PASCHAL, INTERIM COUNTY MANAGER

Presenter(s): COMMUNITY DEVELOPMENT STAFF

BACKGROUND

This report provides a quarterly update on projects and activities being implemented through the Community Development Department for the Program Year period beginning July 1, 2022 and ending June 30, 2023. The funding sources used to carry out the projects and activities include the Community Development Block Grant (CDBG), Community Development Block Grant - Disaster Recovery (CDBG-DR), Home Investment Partnerships Program (HOME), Continuum of Care (CoC) Program, CDBG-CV, Emergency Rental Assistance Program, and general funds.

RECOMMENDATION / PROPOSED ACTION

No action is needed. This item is provided for information purposed only.

ATTACHMENTS:

Description	Type
Community Development Update	Backup Material

COMMUNITY DEVELOPMENT UPDATE

As of December 31, 2022

FUNDING SOURCES

- U.S. Department of Housing and Urban Development (HUD)
 - Community Development Block Grant (CDBG): \$891,974
 - Home Investment Partnerships Program (HOME): \$458,280
 - Home Investment Partnerships Program – American Rescue Plan (HOME-ARP): \$1,435,021
 - Continuum of Care (CoC) Program: \$168,049
- Community Development Block Grant – Disaster Recovery -\$3,090,000
- Local Funds
 - County General Funds (Admin): \$261,108
 - PATH / CoC Program Match: \$111,939
 - Homeless Initiative (City/County): \$200,000

PROJECTS AND ACTIVITIES FOR JULY 1, 2022 – JUNE 30, 2023 FUNDING CYCLE

Public Services Projects and Activities:

- Better Health of Cumberland County / \$20,000 in CDBG funds (pending): to provide prescription medication, eye exams, eyeglasses, dental extractions, and transportation assistance to low to moderate income persons.
- Cumberland HealthNET / \$80,000 in CDBG: To use for coordinated entry services for persons experiencing homelessness or at-risk of homelessness.
- CDBG-CV awards (pending): Reviewing three proposals received in response to a Request for Proposal that was recently issued.

Affordable Housing Development / Investor Owner Rehabilitation Projects

- Hillside – FMHA LLC / \$441,020 in CDBG funds: Full rehabilitation of the 32-unit senior complex. Contract is pending approval at the next Board of Commissioners meeting (January 17, 2023).
- Kingdom Community Development Corporation / \$500,000 in HOME funds): For acquisition and construction of affordable housing units located in Spring Lake.
- Abilities Inc. of Florida - ServiceSource (pending contract) / \$1,112,548: Rehabilitation of affordable housing units that target disabled, low and moderate income households. This will be a multi-phased project.

Public Facilities / Infrastructure Projects:

- Myrover-Reese Fellowship Homes – Expansion Project / \$269,000 in CDBG funds (Pending A & E services RFP & Contract): Funds will be used to renovate the admin building, fellowship hall, and housing units.
- **Other Potential Public Facilities** – Pending award and environmental review clearance.

Housing Rehabilitation Projects (Owner-occupied/Investor-owner)

- Currently processing new applications to provide housing rehabilitation assistance to low to moderate income homeowners and investor-owners. Currently working on housing rehabilitation / minor repair projects totaling approximately \$384,000.

CDBG - Disaster Recovery

Currently have a contract with The Wooten Company for construction documents, bidding, and construction administration in the amount not to exceed \$90,573. The Wooten Company presented the Robin's Meadow design before the Board of Commissioners on June 11, 2020. The contract was approved by the Board on June 15, 2020. The Wooten Company has finalized documents and plans with the Fayetteville Technical Review Committee. An Invitation for Bid (IFB) for the construction of Robin's Meadow was posted with a deadline of June 17, 2021. No bids were received. The IFB was reissued with a deadline of July 27, 2021, but eventually was cancelled. Another IFB was issued in August 2022. Although we had contractors attend the pre-bid meeting, no bids were received. The Wooten Company issued another Invitation for Bids on December 14, 2022. The bids are due January 24, 2023.

CDBG-CV Funds

Cumberland County received a second allocation of CDBG-CV funding from HUD in the amount of \$435,210, bringing the total allocation for CDBG-CV funds to \$944,404. An amendment to the Program Year 2019 Annual Action Plan was submitted to HUD to outline how funds will be allocated. The Community Development Department has allocated funding for public services (\$500,404), economic development (\$344,000), and administration activities (\$100,000).

Update on expenditures:

- **Small Business Resiliency Program** – Application process is closed. Awards have been provided to 22 businesses totaling approximately \$203,082. Applications are still being accepted until funding is no longer available.
- **Public Services** – CDBG-CV funds will also be used to fund agencies providing public services. The Department of Public Health was awarded \$226,000 to expand health services related to COVID-19.
- Community Development is partnering with a nonprofit agency to use funds towards public services to assist with rental assistance, utility assistance, hotel/motel vouchers, and additional supportive services. These funds will total \$240,000. Currently reviewing three proposals that were received through a Request for Proposal process.

Fayetteville / Cumberland County Continuum of Care (CoC) on Homelessness

The CoC Board meeting is held the fourth Monday of every month at 4:00 p.m. Cumberland County submitted a consolidated application on behalf of the CoC and several agencies to HUD to request funding to support seven housing programs, one supportive services only program, and one planning project. The total amount of CoC Program funds requested was \$880,820. If awarded by HUD, the agencies will have a contract directly with HUD.

Robin's Meadow Transitional Housing (Grant Cycle: July 1, 2022 – June 30, 2023) - \$80,517

County-owned property (12 apartment style units) is provided as transitional housing for homeless families with children. Cumberland County Community Development currently serves as grantee but will eventually transfer grantee responsibilities to an eligible nonprofit agency, pending CoC and HUD approval. The program just started a new grant cycle and have submit its Annual Performance Report (for 2021-2022) to HUD. Between July 1, 2021 – June 30, 2022, 68 persons / 18 households were served.

Safe Homes for New Beginnings (Grant Cycle: December 1, 2021 – November 30, 2022) - \$59,957

Community Development currently partners with Family Promise (formerly Cumberland Interfaith Hospitality Network) for the provision of housing units and case management. Community Development is planning to transfer grantee responsibilities to an eligible nonprofit, pending CoC and HUD approval.

Continuum of Care (CoC) Planning: \$21,324

Used to fund one FTE position (CoC Coordinator) to assist the local Continuum of Care group with planning, submission of grant applications, project monitoring, and other CoC related activities.

Emergency Solutions Grant – CV

Cumberland County Community Development serves as the Collaborative Applicant / Lead Agency on behalf of the CoC in the submission of grant applications to the State for Emergency Solutions Grant. For the most recent Request for Applications (2022-2023), the State allocated approximately \$130K to the Fayetteville / Cumberland County community. A local Request for Proposal was issued, and two agencies applied and were recommended for funding. These projects consist of a homeless shelter serving victims of domestic violence and a project providing street outreach and housing stabilization services. The applications are pending final approval from the State.

Homeless Initiative (City and County) – The Homeless Committee last met on November 8, 2022, at the Cumberland County Department of Social Services site. The main topics of discussions were:

- Homeless Initiative Fund Allocation & Update
- Updates on Continuum of Care activities, City's Day Resource Center, and the County's Homeless Shelter

For the 2023 calendar year, the City of Fayetteville will host the meetings.

White Flag Event – The County issued a Request for Information (RFI) in October 2022 and held an interest meeting in November 2022 to obtain information from agencies that are providing services during a White Flag event. The County reviewed two proposals received through the RFI process. The County selected True Vine Ministries to carry out the White Flag event on behalf of the County. On December 9, 2022, the American Rescue Plan (ARP) Committee approved to allocate freed up capacity funding in an amount not to exceed \$80,000 for True Vine Ministries to carry out the White Flag event.



ENGINEERING AND INFRASTRUCTURE DEPARTMENT

**MEMORANDUM FOR THE AGENDA OF THE JANUARY 10, 2023
AGENDA SESSION**

TO: BOARD OF COUNTY COMMISSIONERS

**FROM: JERMAINE WALKER, DIRECTOR OF ENGINEERING AND
INFRASTRUCTURE**

DATE: 1/5/2023

SUBJECT: PROJECT UPDATES

Requested by: BOARD OF COMMISSIONERS

**Presenter(s): JERMAINE WALKER, DIRECTOR OF ENGINEERING AND
INFRASTRUCTURE**

BACKGROUND

Please find attached the monthly project report update for your review.

RECOMMENDATION / PROPOSED ACTION

No action is necessary. This is for information only.

ATTACHMENTS:

Description

Project Updates

Type

Backup Material

MONTHLY PROGRESS REPORT				
Project Location	Contract Amount	Project Status	Contract Start Date	Contract Duration
500 Executive Place - Cumberland County Emergency Services Center	\$16.8M	99% complete. Punchlist items are 95% complete. Emergency Services personnel have completed transition and facility is live as of December 14, 2022. Several long-lead items for video wall will not be delivered and installed until July 2023.	3/8/2021	360 days
DSS Elevators	\$1M	Project is 80% complete. Completing wiring controls for first set of elevator cars. First set of elevators are complete and awaiting inspection on January 5, 2023. Estimated completion for second set is March 1, 2023.	6/6/2022	180 days
Judge Maurice E. Braswell Courthouse Access Management and Security Camera System	\$452K	99% complete. Concluding final punchlist items. Awaiting installation of several components that were on backorder. Estimated completion is now January 27, 2023.	10/11/2021	270 days
Judge Maurice E. Braswell Courthouse Bathroom Updates	\$200K	Completed Juvenile Justice and 1st Floor Restrooms on October 28, 2022. Work on second floor will begin on January 12, 2023.	TBD	TBD
DSS roof replacement	\$1.5M	99% complete; Estimating January 13, 2023 for final inspection.	3/21/2022	180 days
Judge Maurice E. Braswell Courthouse boiler replacement	\$100K	Project moved to late Spring 2023.	TBD	180 days
Law Enforcement Center Switchgear Replacement	\$350K	In Design	TBD	180 days
Historic Courthouse Switchgear Replacement	\$350K	In Design	TBD	180 days