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**AGENDA**  
**CUMBERLAND COUNTY BOARD OF COMMISSIONERS**  
**JUDGE E. MAURICE BRASWELL**  
**CUMBERLAND COUNTY COURTHOUSE- ROOM 118**  
**JANUARY 21, 2025**  
**6:45 PM**

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INVOCATION - Commissioner Pavan Patel

PLEDGE OF ALLEGIANCE -

RECOGNITIONS

Board of Elections Staff

Commissioner Glenn Adams' Appointment to North Carolina Central University Law School Commission

**PUBLIC COMMENT PERIOD**

1. APPROVAL OF AGENDA
2. PRESENTATIONS
  - A. Period Poverty Awareness
  - B. Fiscal Year-Ended June 30, 2024, Audit Results Presentation by Cherry Bekaert LLP
3. CONSENT AGENDA
  - A. Approval of December 16, 2024 Regular Meeting Minutes
  - B. Approval of Request for Destruction of Planning & Inspections Department Records
  - C. Approval of Board of Commissioners' 2025 Scheduled Committee Meetings
  - D. Approval to Pay Prior Year Invoices
  - E. Approval of Budget Ordinance Amendments for the January 21, 2025 Board of Commissioners' Agenda
  - F. Approval of Cumberland County Board of Commissioners Agenda Session Items
    1. Request for Qualifications (RFQ) for Engineering Services for Sewer Projects
    2. Adoption of Policy Prohibiting Viewing or Saving Pornography on County Government Networks and Devices
4. ITEMS OF BUSINESS
  - A. Authorization to Transfer Funds to White Flag Shelter Program and Associated Budget Ordinance Amendment B250005
  - B. Sheriff Deputy and Detention Officer Recruitment and Retention Incentive Request and Associated Budget Ordinance Amendment B250487

- C. Boards and Commissions Process
- D. Gray's Creek Infrastructure - Stopgap Measure for Gray's Creek and Alderman Elementary Schools

5. NOMINATIONS

- A. Cape Fear Valley Board of Trustees (3 Vacancies)

6. APPOINTMENTS

- A. Civic Center Commission (4 Vacancies)

**RECESS THE BOARD OF COMMISSIONERS' MEETING**

**CONVENE THE GRAY'S CREEK WATER AND SEWER DISTRICT GOVERNING BOARD MEETING**

7. GRAY'S CREEK WATER AND SEWER DISTRICT ITEMS OF BUSINESS

- A. Gray's Creek Infrastructure - Stopgap Measure for Gray's Creek and Alderman Elementary Schools

**ADJOURN THE GRAY'S CREEK WATER AND SEWER DISTRICT GOVERNING BOARD MEETING**

**RECONVENE THE BOARD OF COMMISSIONERS MEETING**

8. CLOSED SESSION

- A. Attorney Client Matter Pursuant to NCGS 143-318.11(a)(3)

**ADJOURN**

**REGULAR BOARD MEETINGS:**

**February 3, 2025 (Monday) 9:00 A.M.**  
**February 17, 2025 (Monday) 6:45 P.M.**

**WATCH THE MEETING LIVE**

**THIS MEETING WILL BE STREAMED LIVE THROUGH THE COUNTY'S WEBSITE, [www.cumberlandcountync.gov](http://www.cumberlandcountync.gov). LOOK FOR THE LINK AT THE TOP OF THE HOMEPAGE.**

**THE MEETING WILL ALSO BE BROADCAST LIVE ON CCNC-TV SPECTRUM CHANNEL 5**



**CLERK TO THE BOARD OF COMMISSIONERS**

**MEMORANDUM FOR BOARD OF COMMISSIONERS AGENDA OF JANUARY 21, 2025**

**TO: BOARD OF COUNTY COMMISSIONERS**

**FROM: ANDREA TEBBE, CLERK TO THE BOARD**

**DATE: 1/15/2025**

**SUBJECT: BOARD OF ELECTIONS STAFF**

**BACKGROUND**

Recognition of the Board of Elections Staff



**CLERK TO THE BOARD OF COMMISSIONERS**

**MEMORANDUM FOR BOARD OF COMMISSIONERS AGENDA OF JANUARY 21, 2025**

**TO: BOARD OF COUNTY COMMISSIONERS**

**FROM: ANDREA TEBBE, CLERK TO THE BOARD**

**DATE: 1/15/2025**

**SUBJECT: COMMISSIONER GLENN ADAMS' APPOINTMENT TO NORTH CAROLINA CENTRAL UNIVERSITY LAW SCHOOL COMMISSION**

**BACKGROUND**

Cumberland County Commissioner Glenn B. Adams, Sr. has been appointed to a prestigious 13-member commission tasked with shaping the future of the North Carolina Central University (NCCU) School of Law. The commission, announced by NCCU Chancellor Karrie G. Dixon on Dec. 23, 2024, will set the agenda for the continued development and innovation of the law school, which has a proud legacy of providing access to legal education for North Carolinians.

Adams, as attorney and partner at Adams, Burge, and Boughman PLLC, of Fayetteville, has long been an advocate for education and legal excellence. In addition to his law practice, Adams is a former member of the NCCU Board of Trustees and has a deep understanding of the institution's goals and values.

"I am honored to join this distinguished group of legal leaders in helping to guide the future of the NCCU School of Law," said Commissioner Adams. "This law school has been a transformative force in the legal community, and I am excited to collaborate to ensure its continued success and growth in providing exceptional legal education."

The commission, which will be chaired by Raymond C. Pierce, former dean of the NCCU School of Law and current president of the Southern Education Foundation, will examine a wide range of areas including American Bar Association requirements, admissions standards, curricula, student success, and bar passage rates. The group is set to begin its work in January 2025, with an initial report expected by May 2025.

Adams' appointment highlights his commitment to improving the quality of education and legal practice in North Carolina. His role on this important commission further reinforces his dedication to the betterment of our community and the future of legal education in the state.





**CLERK TO THE BOARD OF COMMISSIONERS**

**MEMORANDUM FOR BOARD OF COMMISSIONERS AGENDA OF JANUARY 21, 2025**

**TO: BOARD OF COUNTY COMMISSIONERS**

**FROM: ANDREA TEBBE, CLERK TO THE BOARD**

**DATE: 1/13/2025**

**SUBJECT: PERIOD POVERTY AWARENESS**

**BACKGROUND**

Amber Johnson, a senior at Gray's Creek High School and a local Girl Scout requested to present information to the Cumberland County Board of Commissioners on period poverty.

**ATTACHMENTS:**

Description

Amber Johnson Bio

Type

Backup Material

## Amber Johnson Bio

Amber Johnson is a proud senior at Gray's Creek High School and a dedicated leader in her community. As an active member of student government, she helps shape school initiatives and fosters student engagement. She also serves as the president of her school's Diversity Club and GEMS (Girls Expecting More Success), promoting inclusion and empowerment.

As an Ambassador Girl Scout, Amber is pursuing her Gold Award through Project Freedom: Empowering Period Dignity, an initiative focused on addressing period poverty through education, sustainable resource distribution, and policy advocacy. She has also served as the campaign manager for Dr. Terra Jordan's District 6 School Board run, organized health fairs, and interned with Alongside, a mental health organization.

Amber aspires to become a psychologist and establish her own practice specializing in mental health support for POC and women. Her leadership, compassion, and dedication inspire those around her to create meaningful and lasting change.



**FINANCE DEPARTMENT**

**MEMORANDUM FOR BOARD OF COMMISSIONERS AGENDA OF JANUARY 21, 2025**

**TO: BOARD OF COUNTY COMMISSIONERS**

**FROM: ROBIN M. KOONCE, FINANCE DIRECTOR/CFO**

**DATE: 1/14/2025**

**SUBJECT: FISCAL YEAR-ENDED JUNE 30, 2024, AUDIT RESULTS  
PRESENTATION BY CHERRY BEKAERT LLP**

**BACKGROUND**

April Adams, CPA and Audit Partner with Cherry Bekaert LLP, will present the audit results for the fiscal year-ended June 30, 2024. General fund financial results for fiscal year 2024 were shared during the January 9, 2025 Agenda Session meeting.

The audit was submitted timely to the Local Government Commission on Friday, December 13, 2024. An electronic version of Cumberland County's Annual Comprehensive Financial Report is attached, and hard copies are available for those who prefer.

**RECOMMENDATION / PROPOSED ACTION**

Acceptance of fiscal year-ended June 30, 2024, audit results.

**ATTACHMENTS:**

Description	Type
Cumberland County 2024 Annual Comprehensive Financial Report	Backup Material





**CUMBERLAND  
COUNTY**

NORTH CAROLINA

# **Annual Comprehensive Financial Report**

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Fiscal Year Ended June 30, 2024





# ANNUAL COMPREHENSIVE FINANCIAL REPORT

For Fiscal Year Ended June 30, 2024

Prepared by:  
**Cumberland County Financial Services**

Robin Koonce, Finance Director / Chief Financial Officer  
Jessica Hullender, Finance Accountant Manager  
Elizabeth Cherry, Finance Accountant / Systems Administrator  
Mary Felts, Finance Accountant  
Shaniqua Brown, Finance Accountant  
Rayshonia Manuel, Finance Accountant – ARP  
Tonya Prince, Payroll Manager  
Sophia Murnahan, Purchasing Manager  
Debbie Horton, Administrative Supervisor  
Demario Lofton, Payroll and Benefits Specialist II  
Amanda Bremer, Financial Associate II  
Carla Loney, Benefits Coordinator  
Julie Crawford, Benefits Consultant  
Stephen Rogers, Risk Management Consultant  
Willetta McIntyre Jones, Safety Technician

ACFR photo cover: Rushing Water  
Photo credit: Jon Soles, Cumberland County Public Information Office

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# INTRODUCTORY SECTION

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December 13, 2024

**To the Board of County Commissioners and the Citizens of Cumberland County, North Carolina:**

We are pleased to present the Annual Comprehensive Financial Report of the County of Cumberland for the fiscal year ended June 30, 2024. The basic financial statements contained herein have been audited by the independent certified public accounting firm of Cherry Bekaert LLP and that firm's unmodified opinion is included in the Financial Section of this report.

The report itself is presented by the County, who is responsible for the accuracy of the data and for the completeness and fairness of its presentation including all disclosures. We believe the data as presented is accurate in all material aspects; that it is presented in a manner designed to set forth fairly the financial position and results of operations of the County as measured by the financial activity of its various funds; and that all disclosures necessary to enable the reader to gain the maximum understanding of the County's financial affairs have been included.

This report is divided into four sections: Introductory, Financial, Statistical, and Compliance sections. The Introductory Section, which is unaudited, contains this letter of transmittal, which provides a brief overview of the operations of the County, a list of principal officials, a copy of the Certificate of Achievement for Excellence in Financial

Reporting, and the County's organization chart. The Financial Section is composed of the auditor's report, management's discussion and analysis (MD&A), the basic financial statements, notes to the financial statements, and more detailed combining and individual fund financial statements and schedules and other supplementary financial data. The Statistical Section, which is unaudited, contains fiscal and economic data designed to provide a more complete understanding of the County. Many tables in this section present financial data for the past ten years. Finally, the Compliance Section presents reports and schedules required by the federal and state Single Audit Acts.

Accounting principles generally accepted in the United States of America (GAAP) require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of the MD&A. The County's MD&A can be found immediately following the report of independent auditors. This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The County is required to undergo an annual single audit in conformity with the provision of the Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance), and the State Single Audit Implementation Act. Information related to this single audit, including: the independent auditor's

internal control and compliance reports on the basic financial statements and major federal and state programs; Schedule of Findings and Questioned Costs; Corrective Action Plan; Schedule of Prior Audit Findings; and Schedule of Expenditures of Federal and State Awards are presented in the compliance section of this report.

The financial reporting entity includes all funds of the County, as well as all its component units. Component units are legally separate entities for which the primary government is financially accountable. Discretely presented component units are reported in a separate column in the basic financial statements to emphasize that they are legally separate from the primary government. Discretely presented component units include the Cumberland County Alcohol Beverage Control Board, the Eastover Sanitary District, the Fayetteville and Cumberland County Economic Development Corporation, the Tourism Development Authority and the Fayetteville Area Convention and Visitors Bureau.

## **PROFILE OF CUMBERLAND COUNTY, NORTH CAROLINA**

Cumberland County originated as a settlement by the Highland Scots in the Upper Cape Fear Valley between 1729 and 1736. The area became a vital link to other major settlements with the establishment of a receiving and distribution center on the Cape Fear River in 1730. The settlement was known as Campbellton. In 1754, the Colonial Legislature passed an act resulting in the political division of Bladen County, forming Cumberland County. Named for the Duke of Cumberland (William Augustus), the county grew and prospered as Scotch-Irish, German and Moravian immigrants entered the area. Campbellton was named the county seat in 1778. In 1783, Campbellton was renamed Fayetteville in honor of Marquis de La Fayette, the French general who served in the American Revolutionary Army.

A devastating fire in 1831, and the invasion of General Sherman's army in 1865 during the American Civil War, delayed Fayetteville's growth. In 1918, land in northwest Cumberland County was purchased and developed by the U.S. Army to serve as an artillery training facility. Camp Bragg has evolved over the years into Fort Liberty, a permanent Army post.

Cumberland County is in the southeast section of North Carolina, with a land area of approximately 652 square miles. The most recent population estimates from the Office of State Budget and Management (the "OSBM") rank the County as the fifth largest county in the State with a population estimate of 340,748. The City of Fayetteville (the "City" or "Fayetteville") is the sixth largest municipality in the State with a population estimate of 213,032.

The County functions under a Board of Commissioners-County Manager form of government. The Board of County Commissioners consists of seven members, two elected from District 1, three elected from District 2, and two at-large members. Each member of the Board is elected for a four-year term. The terms are staggered, with the District 1 and at-large members elected in a biennial general election and the District 2 members elected two years later. The Board members elect their own Chairperson and Vice Chairperson on an annual basis. The Board is the policy-making and legislative authority for the County, responsible for adopting the annual budget, establishing the tax rate, approving zoning and planning issues and other matters related to the health, welfare and safety of citizens.

The County Manager is appointed by and serves at the pleasure of the Board of Commissioners. The County Manager is the Chief Executive Officer and has the responsibility for implementing policies and procedures of the board, delivery of services, managing daily operations and appointment of subordinate department managers.

**FORT LIBERTY**

The County is home to Fort Liberty the largest most strategically advanced military installation in America. As a result, Cumberland County residents originate from all around the world. It is a global community where all expected amenities exist, but a serene wilderness is a short drive in any direction. Fort Liberty encompasses more than 164,000 acres, including training lands. Fort Liberty contributes to the area economy as well as to the international and cosmopolitan culture of the community.

The post came into existence in 1918, when 127,000 acres of desolate sand hills and pine trees were designated as a U.S. Army installation. Named in honor of Confederate General Braxton Bragg, a native of the state and a former artillery officer, Camp Bragg was the only military reservation in the United States with adequate space to test the latest in long-range artillery. In February 1922, Congress decided that all artillery sites east of the Mississippi River would become permanent Army posts. Thus, Camp Bragg became Fort Bragg in September of that year. In December 2020, Congress passed the National Defense Authorization Act which includes a provision mandating military installations named after Confederates to be renamed. In June 2023, Fort Bragg was renamed Fort Liberty, the name recommended by the national Naming Commission. Fort Liberty is one of nine Army posts renamed and the only named after a value instead of a person.

**ECONOMIC CONDITIONS AND OUTLOOK**

**MILITARY ECONOMIC IMPACT**

Fort Liberty is home to roughly 50,000 troops. Nearly 10,000 Department of Defense civilians work on the installation, along with more than 4,900 contract employees. In all, Fort Liberty supports a population of roughly 263,000, including military families, retirees and others. The total direct and indirect military impact provides approximately \$8.87 billion

in local spending, especially from payroll which is illustrated in Tables 1 and 2. In North Carolina, over 43% of total military personnel in the state are in Cumberland County and over 55% of military payroll in the state is in Cumberland County. The military impact on the local economy fluctuates depending on a variety of factors, including the number of deployed military personnel, capital projects and appropriation levels. Commercial contracts awarded to local businesses for supplies and equipment through the Office of Directorate of Contracting has a direct effect on the economy.

**MILITARY PERSONNEL AND PAYROLL  
AT FORT LIBERTY**

**Table 1**

Year	Military Personnel	Payroll
2023	48,707	\$3,230,767,348
2022	47,342	\$3,152,493,087
2021	48,963	\$3,146,559,598
2020	50,351	\$3,012,987,095
2019	51,617	\$2,948,226,511

*Source: XVIII Airborne Corps and Garrison Public Affairs Office*

**CIVILIAN EMPLOYMENT AND PAYROLL  
AT FORT LIBERTY**

**Table 2**

Year	Number of Employees	Payroll
2023	9,921	\$950,274,882
2022	11,847	\$985,128,354
2021	11,973	\$905,724,930
2020	12,080	\$887,149,378
2019	14,121	\$840,091,008

*Source: XVIII Airborne Corps and Garrison Public Affairs Office*

In terms of building space and population, Fort Liberty is the largest military installation in the world. Since 1985, Fort Liberty’s buildings have grown from 20.3 million square feet to 47.9 million square feet. The major construction for fiscal year 2023 totaled



\$93.3 million and the maintenance and repair construction for fiscal year 2023 totaled \$166 million.

A Child Development Center was requested for Fort Liberty in the fiscal year 2025 United States Department of Defense budget. \$39 million was requested for a 37,460-square-foot facility with cyber security and an outdoor play area. The facility would serve up to 338 children ages six weeks to five years old. Fort Liberty currently has nine Child Development Center facilities, and all are utilized to capacity. The existing Child Development Center facilities are on waitlists that can exceed several months before vacancies become available for families. This forces families to use off post or unauthorized childcare facilities and results in a negative impact on mission execution, readiness, and soldier morale. If approved, construction would begin in June 2025 to be completed by March 2027.

#### THE LOCAL ECONOMY

The Fayetteville and Cumberland County Economic Development Corporation (“FCEDC”) is the lead agency on developing strategies and initiatives for economic development in the County. The County’s commitment to expanding and diversifying its economy includes maintaining a strong industrial base. Manufacturing and distribution services are diverse in the area. The County’s workforce has a median age of 31, far below the national median, and has a much higher than average percentage of workers who have college degrees as compared to the national median. Each year, the County’s workforce increases by thousands of transitioning soldiers, who have high levels of technical skills and personal discipline. Key industries like defense support services, advanced manufacturing, business services, food processing, and logistics, thrive in Fayetteville, Cumberland County, North Carolina. Our community’s accessible location, skilled workforce, ties to Fort Liberty, and low cost of living are huge factors of our successful business climate.



*Photo: The Fayetteville Observer*

In February 2022, Amazon, a Fortune 100 company, announced that it was building a second operation in Cumberland County. The company must commit to investing \$100 million in real estate and equipment in Cumberland County over the next 5 years and hire more than 500 full-time workers with an average annual wage of approximately \$33,000, in order to receive an incentive of a total of \$2.5 million from the County and City, should the cost of the infrastructure exceed \$5 million. The facility would generate an annual tax revenue of more than \$800,000 for Cumberland County and create more than 500 full-time jobs and hundreds of part-time jobs. Robert Van Geons, President and CEO of FCEDC, is hopeful that these facilities, offering the same or better wages and shorter commute times, will keep more Cumberland County residents working in the County. Construction of the 1.3 million-square-foot fulfillment facility, spanning across 94 acres in the Military Business Park off Bragg Boulevard, was completed in early 2023. After an extended pause in the project, in May 2024, FCEDC announced that Amazon would begin hiring for positions for its inbound cross-dock facility in Fayetteville with pay starting at \$17.00 per hour and benefits effective on the first day of employment. The facility began operating in late June 2024. At full operation, the facility will employ more than 1,000 workers in full and part-time positions. Amazon is expected to be

one of the largest private sector employers in Cumberland County, contributing millions of dollars in wages to the local economy, in addition to property tax revenue to both the City and County.

Military Business Park will include more than just the new Amazon facility. A 57,830-square-foot Everhome Suites has just opened for business. The modern hotel is designed to provide extended stay options for locals and traveling professionals. Plans were approved in December 2023 for a 4,650-square-foot 7-Eleven that will be located at the entrance of the Military Business Park. Midtown at Coalition, a mixed-use development to include 312 residential units and an 11,675-square-foot food hall, is slated for a completion date of 2026. The Midtown apartments will include one- to three-bedroom units and 10 two-story townhouses ranging from 850 to 1,900 square feet and including typical luxury apartment amenities. The Forge food hall will have four vendor stalls on the ground floor and one vendor stall and a bar on the second floor with stalls starting at 691 square feet. Leasing a vendor stall will include utilities like HVAC, kitchen ventilation, grease traps, and wi-fi with rates ranging from \$1,250 to \$5,400 a month. There will be an additional 8,500-square-feet of retail space adjacent to the food hall. The concept was to create a community with the added amenity of having everything within reach. The food hall will also be open to the public and conveniently located to attract visitors of the Military Business Park and neighboring residents and residents of Fort Liberty.

In July 2024, an announcement was made that Cumberland County was the chosen site for Project Aero, a major aerospace-grade titanium manufacturing plant being built by American Titanium Metal LLC. The company has plans to build a 500,000-square-foot facility and campus on a 200-acre site located near Goodyear Tire & Rubber Plant off Ramsey Street, an investment of more than \$867 million in buildings and equipment. The company will create over 300 jobs with an average salary of \$123,476, an annual payroll impact of more than \$37 million. The facility will melt, roll, and finish titanium

which is addressing a substantial manufacturing supply chain need of the U.S. aerospace industry. Robert Van Geons described the jobs being created by Project Aero as, "...jobs where the vast majority would be achievable through training, obviously through the community college or one of our state universities...with additional training and certification coursework, you can move up into that." In May, the County and City approved offering a combined incentive package to include twenty years of tiered cash incentives based on the company meeting performance benchmarks, up to \$535,000 from both the County and City to support construction of water and sewer infrastructure required for the project, and the County and City acquiring and transferring ownership of approximately 120 acres of the land required for the project. North Carolina was competing against other sites for this project, including Harrison County, West Virginia, which reportedly provided similar incentives, but the company was uncertain if there would be enough support. In a North Carolina Department of Commerce article about the announcement, Governor Roy Cooper remarked, "North Carolina offers aerospace manufacturers like this one in Cumberland County a talented workforce, worker training systems, and world-class transportation networks that will help them grow and succeed in our state."



Logistics is one of the fastest growing industries in the area. In terms of transportation, the County's location to Interstate-95, rail infrastructure, and proximity to shipping ports have made it a central hub for the transportation, warehousing, and wholesale industries. Our place on the 95 Corridor puts us within an eight-hour drive of two-thirds of the nation's population (170 million customers), and less than half a day from the deep-water ports. Doubling the number of lanes of a 26-mile stretch between Cumberland and Johnston counties on I-95 is currently underway. The project is intended to reduce congestion, plan for traffic growth, improve safety, enhance regional mobility, and make the infrastructure more resilient against future flooding. The first 16-mile stretch is planned to be completed by Fall 2024, with the last 10-mile stretch having a planned completion date of Fall 2027.

After being under construction since May 2000, I-295 has an expected completion date 2026. As of September 2021, U.S. 401 Business to U.S. 401 (Raeford Road) and the extension of the Outer Loop south of Raeford Road to near Century Circle were completed. The loop is improving regional traffic flow and safety and enhancing freight access, in addition to opening more areas of the County to commercial and residential development, like the new Amazon distribution facility. As of July 2024, Camden Road to I-95 in Robeson County has been completed. One final segment is remaining, which connects U.S. 401 (Raeford Road) to Camden Road. This segment is scheduled to be complete by the summer of 2026. I-295 is expected to boost growth in residential construction as well as commercial construction, allowing residents to live farther from their jobs as it will shorten drive times. It is also expected to make the community more attractive to employers that need highway access.

Planning for future improvements to Ramsey Street are underway. The improvements include widening nearly nine miles of Ramsey Street to six lanes between Rowan and Grove streets to north of Slocomb Road and providing accommodations for pedestrians and bicyclists. Construction is slated to

begin Winter 2029 for Country Club Road to Slocomb Road and Winter 2030 for Martin Luther King Jr. Freeway to Country Club Road. Rowan and Grove Street to Martin Luther King Jr. Freeway is currently not funded. The widening is expected to relieve current and future traffic congestion and improve safety on this heavily traveled corridor.

With the extension of I-295 coming closer to completion, Hope Mills is preparing for the growth that will follow. Between 2010 and 2020, Hope Mills had a population increase of 17.3%, which was the largest population gain in the County. Hope Mills Mayor Jesse Bellflowers said, "Several residential, commercial and industrial development projects underway in Hope Mills will create more jobs and housing for the community." He believes the town's outdoor recreational amenities, small-town charm and the addition of approximately 2,900 new homes are some of the reasons for this boom in growth. With the high rate of annexations, the population is expected to climb even more in the next several years. Hope Mills currently has 12 housing developments ongoing, 6 of which will be single-family developments ranging from 75 to 643 single-family home and/or townhomes and 6 of which will be multi-family developments ranging from 72 to 377 apartments and/or multi-family units. Hope Mills also has multiple recreational projects in the works. Heritage Park, a project that was put on hold in 2010 after failure of the Hope Mills Lake dam, was slated for substantial completion of phase 1 by the end of October 2024. Heritage Park is an over 7-acre site that will include a comfort/restroom station, nature trails, a kayak/canoe launch, interpretive signs, an open lawn space to allow for events, an outdoor classroom, shelters, and ample parking. The Hope Mills Community Center and Sports Complex is pending revised plans from CHA Consulting, Inc. after the town provided input received from surveys and public input. The project is an estimated \$16 million recreational complex that will be located at Golfview Greenway. The complex is planned to be 15,000-square-foot and will include tennis/pickleball courts, skate park, multi-purpose sports field complex, walking trails, and passive open space. There are

many commercial developments recently completed or underway in Hope Mills. Freddy's Frozen Custard & Steakburgers and Culver's Burgers and Custards recently opened for business and a Chipotle Mexican Grill and Caribou Coffee are forthcoming. The Sheetz gas station located conveniently off I-95 in Hope Mills opened its new location and there was a groundbreaking for the company's first Wawa Travel Center also located off I-95 in Hope Mills. Dirtbag Ales, a popular brewery and taproom also located directly off I-95 in Hope Mills, announced that they are adding the Dirt Bag Plaza to their lineup with construction to begin in October. The plaza will house 7 tenants, which will include local eateries, The Barbeque Lab and a locally owned Jersey Mike's Subs. They hope to also find a local pizza place, coffee shop, and ice cream shop to be housed in the plaza. A 21,501-square-foot Frito Lay Distribution Center is under construction off U.S. 301 and Liberty Point Industrial Complex off Corporation Drive will include 3 industrial buildings ranging from 129,000 to 178,000-square-foot. NCDOT has projects in the works to improve traffic flow in and around Hope Mills. The widening of Camden Road from Main Street to the I-295 interchange is expected to be awarded in December. The widening and adding of roundabouts to Golfview and Rockfish roads is set to begin construction in January 2025. The widening of South Main Street from Shipman Road to Parkton Road is planned, but currently not funded.



*Photo: The Fayetteville Observer*

Changes are coming for the Murchison Road Corridor. In 2020, the city received a \$450,000

Choice Neighborhoods Planning Grant from the U.S. Department of Housing and Urban Development (HUD) to develop a transformation plan for the Murchison corridor to become a "choice neighborhood". The plan was completed in 2023, and an application was submitted to HUD for a \$50 million implementation grant to bring it to fruition. The most recent grant application submitted was for \$27 million, focusing on development of Elliot Circle, "the heart" of Murchison Road neighborhoods. Nearly twice as many planning grants have been awarded as implementation grants, so the city plans to apply annually. If the most recent application were to be approved, the Choice Neighborhoods projects could be completed by July 2029. In November 2021, the state budget allocated \$172 million for Murchison Road. This funding would help businesses, restaurants, Fayetteville State University, streetlights, public safety measures, historic buildings, and the Martin Luther King Jr. Park located along Murchison Road. \$2.5 million of the budget was for improvements for the Martin Luther King Jr. Park. Nearly \$600,000 was allocated for stronger safety measures for pedestrians and more than \$750,000 was allocated for the community's health centers. Fayetteville State University was earmarked \$63 million for a new College of Education, \$40 million for two new residence halls, \$38.8 million for repairs and renovations, \$10 million toward a new dorm parking deck, and \$670,000 for COVID-19 sterilization units. According to FSU's 10-Year Campus Master Plan, the university is also slated to construct a health & wellness center, hybrid function building, Starbucks, apartment-style housing complex, and renovation and expansion of Bronco Midtown. A new Chick-fil-A opened at the university in September 2024. In addition to this, the North Carolina Department of Transportation (NCDOT) plans to start widening Murchison Road in May 2026, in order to improve traffic flow and safety and provide better pedestrian access. The \$47.43 million project will stretch from Interstate 295 to the U.S. 401 Bypass and will add a grass median and "reduced conflict intersections". Andrew Barksdale, a DOT spokesman, said that the opening of the I-295 Outer Loop makes Murchison Road a new gateway

into Fayetteville. The state DOT estimates about 25,000 vehicles use this section of the road each day. It is also heavily used by people walking and using public transit. The state DOT project overview calls the road “an important historical and cultural transportation connection” between downtown and Fort Liberty.

2019 brought much economic growth to Downtown Fayetteville with the addition of Segra Stadium, the \$41.3 million baseball stadium with a capacity of up to 6,000 people. With the inaugural season bringing nearly 250,000 fans to the stadium, there were high hopes for the 2020 season before COVID-19 put a halt to it. Baseball was back in full swing at Segra Stadium for the 2022-2024 seasons. According to the 2024 season recap on the MILB site, the stadium reached a major milestone this season welcoming its 1,000,000<sup>th</sup> fan for a Fayetteville Woodpeckers game since its opening in 2019. A total of 1,007,704 fans have attended Fayetteville Woodpeckers’ games after five seasons. The plans for a five-story Hyatt Place hotel and seven-story office complex to be built above the new parking deck located next to the stadium have ended with a lawsuit for breach of contract. After COVID-19 devastated the office and hospitality market, plans changed, and the Prince Charles Holdings submitted a new plan for a multi-family apartment complex with 212 units. The complex was slated to offer studio, one-bedroom, and two-bedroom apartments with a pool, and rent prices to likely mirror that of the Residences at the Prince Charles on Hay Street. There was a previous estimated completion date of 2024, but the project was paused due to record-high interest rates and the collapse of two large banks. An amendment to the contract in 2022 required the project to be substantially completed by October 31, 2024, but as of July 12<sup>th</sup>, construction of the building above the parking deck had not begun and the installation of the elevator and roof of the parking deck were not complete. A Fayetteville Observer news article states that Hay Street Development Pad and PCH Development Co. informed the City that they were “unwilling or unable to construct the hotel, office and apartments mixed-use building, and will not be building them by October 31<sup>st</sup>, or at all”. Though

downtown Fayetteville may not see the completion of the parking deck the way it was planned, this series of developments represents the single largest investment in the history of downtown Fayetteville.

The success of Segra Stadium in downtown Fayetteville has sparked a lot of interest in bringing other entertainment venues to downtown, as evidenced by the announcement of the Crown Event Center location. In September 2023, two future entertainment venues were also announced. Sol’s Arcade + Taproom will be located in 6,500-square-foot of the former AIT Building with a 1,700-square-foot outdoor area. The taproom will include games like shuffleboard, pool, darts, cornhole, state-fair type arcade games, and shooting simulators. There will be a wall of beer, cider, wine, and seltzer taps with indoor and outdoor seating and rotating food trucks. Railyard FVL, a proposed open-air, two-story food hall with an array of alcoholic libations and live entertainment, was inspired by the Gather GVL food hall in Greenville, South Carolina. Food vendors will operate out of modified shipping containers with at least two vendors as permanent outposts and various others as short-term leases for up-and-coming entrepreneurs and testing of new culinary concepts. The plan is that no two restaurants will have the same cuisine. The seating areas will surround entertainment, which may include comedy nights, theatre, poetry slams, talent shows, or movie nights.

In December 2023, Fayetteville’s Downtown Social District was approved permanently following a 12-month trial basis. Other cities in North Carolina, such as Greensboro, Raleigh, and Durham have enacted downtown social districts and have seen a positive impact on local businesses. At inception, seven establishments were on board to sell to-go drinks and since the number has increased to fourteen. The hopes for the Downtown Social District were to bring more customers to downtown restaurants and shops and so far, has been reported to be a success. As of December 2023, the program was estimated to have generated at least an additional \$150,000 in revenue for participating businesses. Some local businesses believe that impact is just beginning and more

benefits from this project will be seen with the coming entertainment venues, such as the Crown Event Center.

As shown in Taxable Sales, Table 3, fiscal year 2024 sales experienced growth, showing an increase of 0.80% over the previous fiscal year taxable sales amount.

**TAXABLE SALES**  
**Table 3**

Year	Cumberland County	% Change
2024	\$6,167,392,256	0.80%
2023	\$6,118,176,647	6.52%
2022	\$5,743,623,702	9.65%
2021	\$5,238,219,221	20.96%
2020	\$4,330,602,890	0.27%

*Source: North Carolina Department of Revenue*

As shown in Table 4, Cumberland County’s population shows projected growth, though that growth lessens through the projection. Overall County growth rates are below the state’s estimated and projected growth rates.

As shown in Table 5, between 2020 and 2023, the County’s average unemployment rate decreased by 4.9% with the State’s average unemployment rate decreasing by 4.1%. In 2024, both the County and State’s average unemployment rates have increased by 0.5%. The trend of rising unemployment rates for the County mirrors that of the State for comparable periods.

**POPULATION**  
**Table 4**

	2020	2022 Certified	2025 Projected	2030 Projected			
	Population	Population	% Change from 2020	Population	% Change from 2022	Population	% Change from 2025
Cumberland County	336,494	340,748	1.26%	344,230	1.02%	345,728	0.44%
North Carolina	10,472,553	10,705,403	2.22%	11,115,657	3.83%	11,740,822	5.62%

*Source: North Carolina Office of State Budget and Management*

**EMPLOYMENT**  
**Table 5**

Year	Total Civilian Labor Force	Number Employed	Number Unemployed	Cumberland County Unemployment Rate	State Unemployment Rate
2024 (6 mo.)	130,740	123,608	7,132	5.5%	4.1%
2023	127,332	120,919	6,413	5.0%	3.6%
2022	129,305	121,659	7,646	5.9%	4.1%
2021	127,122	118,300	8,822	6.9%	4.9%
2020	120,366	108,408	11,958	9.9%	7.7%

*Source: United States Bureau of Labor Statistics*



The housing market in Cumberland County that hit record highs through the pandemic continues to cool down. Utilizing statistics provided by Fayetteville Longleaf Pine Realtors, from June 2023 to June 2024, closed sales on all properties decreased by 17.5%. This decrease in home sales can likely be attributed to rising sales prices and the continued high borrowing costs. Though the inventory seems to be increasing, 62.1% compared to June 2023, the median sales price has increased 7.0%. Even with an increased supply of homes available, the demand is still higher than the supply and homes are selling quickly. Some contributing factors to the low supply and high demand may include: lower prices in our region are attracting out-of-town residents and investors, new construction has not caught up to today's demand, the millennial generation is now seeking homes, and current homeowners are holding on to their homes because they are unable to find new ones.

Table 6 focuses on permits obtained for *new* construction, which serve as a strong indicator of the economy. There was a decrease in the number of new residential and new non-residential building permits from 2022 to 2023. New residential values increased by 28.49% and new non-residential values decreased by 39.37%.

The first six months of 2024 are showing a slight decrease in the number of new residential and the value of new residential building permits compared to the first six months of 2023. On the other hand, the number of new non-residential building permits shows an increase of 20.69% and the value of new non-residential building permits show a decrease of 74.08%.

**BUILDING PERMITS**  
**Table 6**

Calendar Year	New Residential		New Non-Residential	
	Number	Value	Number	Value
2024 (6 mo.)	541	\$109,612,774	35	\$18,690,763
2023	1,001	\$272,829,979	64	\$112,775,062
2022	1,419	\$212,333,617	78	\$185,995,786
2021	813	\$155,382,465	97	\$100,365,743
2020	758	\$131,066,794	108	\$78,204,937
2019	690	\$144,627,421	78	\$72,763,440

*Source: Cumberland County Planning & Inspection Dept. & City of Fayetteville Development Services*

**EDUCATION**

**PUBLIC EDUCATION**

School services are provided by the Cumberland County School Administrative Unit under the direction of the Board of Education. Public education is a function and responsibility of State government. School operation is largely determined by State statutes and State policies adopted by the State.

Board of Education. The General Assembly has delegated financial responsibility for certain areas of public education, primarily construction and maintenance of facilities, to the counties. State law provides a basic minimum educational program for each school administrative unit which is supplemented by the County and Federal government. The minimum program provides funds for operational costs only, but the building of public-school facilities has also been a joint State/County effort.

The current expense total paid for the fiscal year ended June 30, 2024, was \$87,526,532 from General

Fund revenues for school operations. For the fiscal year ending June 30, 2025, the County’s original budgeted current expense appropriation is \$89,648,337 from General Fund revenues.

The County School Fund is supported by the designated portions of two local option one-half cent sales taxes, which must be used for school capital outlay expenditures or the retirement of school bond indebtedness. For the fiscal year ended June 30, 2024, those actual sales taxes totaled \$17,511,024. The County received \$3,327,542 in proceeds from the North Carolina Education Lottery for the fiscal year ended June 30, 2024. As of June 30, 2024, the County has received \$75,152,308 from the North Carolina Education Lottery since its inception in 2007. The proceeds are primarily to be used for school construction and reduction of class size in the early grades.

Table 7 presents the number of schools and the County-wide Final Average Daily Membership (ADM) for the Cumberland County School Administrative Unit. In addition to the schools in Table 7, Fort Liberty adds a total of nine more elementary and middle schools.

**COUNTY SCHOOLS AVERAGE DAILY MEMBERSHIP**

**Table 7**

<b>School Year</b>	<b>Grades K-5 # Schools</b>	<b>Grades 6-8 # Schools</b>	<b>Grades 9-12 # Schools</b>	<b>Grades 6-12 # Schools</b>	<b>Total Final ADM</b>
<b>2023-2024</b>	51	17	17	1	47,871
<b>2022-2023</b>	51	17	17	1	48,300
<b>2021-2022</b>	53	18	17	1	47,313
<b>2020-2021</b>	53	18	17	1	47,234
<b>2019-2020</b>	52	18	17	0	49,579

*Number of schools excludes special schools and academies.*

*Source: North Carolina Department of Public Instruction, Information Analysis and Reporting*



## NON-PUBLIC SCHOOLS

There are 30 independent private and religious schools in the County. The enrollment for the 2023-2024 school year was 5,970. *Source: North Carolina Statistical Summary for Private Schools 2023-2024*

## COLLEGES AND UNIVERSITIES

There are three institutions of higher learning, as well as a Fort Liberty facility on the military installation offering off-campus “resident-credit” courses for several North Carolina and certain out-of-state colleges and universities.

**Fayetteville Technical Community College:** Fayetteville Technical Community College (“FTCC”), a post-secondary institution located within the County, was established as a member of the North Carolina System of Community Colleges and Technical Institutes. FTCC is the fourth largest community college in the State. According to a recent study completed in 2019-20, FTCC added \$464.3 million in income to the Cumberland County economy and FTCC’s impact supported 7,479 jobs.

FTCC, a two-year public institution, serves more than 29,000 students annually (according to FTCC’s 2024 Fact Book), with more than 280 curriculum programs of study to meet the needs of the community and students. FTCC serves high school juniors and seniors through High School Connections, providing opportunities for high school students to earn college academic credits at no tuition expense to them. Some programs are one hundred percent online, adding convenient, flexible options for students. In 2024, FTCC celebrated a record-setting 3,045 graduates, a 47% increase over 2022-2023.

FTCC’s commitment to the community was recognized by its consistent top ten ranking in the nation for the best Military Friendly large community college, including a #1 ranking for 2022-23 and 2019-20 by the Military Friendly Schools Program. This list honors the top 20% of colleges, universities, and trade schools on their ability to recruit and retain

America’s military service members and veterans as students. The categories that make up this ranking include: Academic Policies & Compliance, Admissions & Orientation, Culture & Commitment, Financial Aid & Assistance, Graduation & Career, and Military Student Support & Retention. Of these categories, FTCC scored highest in Culture & Commitment, Admissions & Orientation, Financial Aid & Assistance, and Academic Policies & Compliance. FTCC was also ranked fifth in the large community college category as a Military-Spouse Friendly School for 2023-24. FTCC has an All-American Veterans Center on campus to help veterans, a Transition Tech program to provide industry-focused training for transitioning military members, and full-time staff located at Fort Liberty to serve active-duty military. FTCC is the headquarters for the North Carolina Military Business Center (NCMBC) which is a state funded, business development organization that provides services to businesses across the state. The NCMBC leverages military and other federal business opportunities for economic development and job creation in the state.



*Photo: Fayetteville Technical Community College*

2024 brought many grants, groundbreakings, and ribbon-cuttings for expansion of the college. The American Journal of Transportation states, “According to a recent study, more than 80,000 drivers are needed to make up a shortage in America this year (2023). It is believed by the year 2030, there will be a shortage of 160,000 truck drivers.” FTCC is building a \$19.6 million Supply Chain Transport Complex to meet this vital need. FTCC was allocated

\$10 million for the building, \$400,000 to purchase trucks and equipment and \$500,000 for the truck driving pad. This 5,000 square feet complex located on 58 acres will include a classroom building and two-bay garage along with a 13-acre CDL training pad that will allow for training with 8 trucks at one time. The complex will be located on the college's western campus with easy access to I-295 and I-95. FTCC is planning to collaborate with Bladen and Robeson Community Colleges to double the capacity of enrollment for CDL programs. The new facility will house the Fleet Maintenance Technician and Commercial Truck Driver's License (CDL) programs. FTCC is helping address the truck driver and diesel mechanic shortages in the U.S. with this development. The project will be completed in two phases with phase one having an anticipated completion date of October 2025. FTCC celebrated ribbon-cuttings for its Nursing Education Annex and Swift Water Rescue Training Facility. The Nursing Education Annex is the second phase to expand FTCC's nursing facilities. This expansion allowed FTCC to increase its associate degree Nursing enrollment capacity from 280 to 400 slots. This program and the Practical Nursing diploma program make FTCC the third-largest Nursing program in the state. The Swift Water Rescue Training Facility is the only indoor swift water rescue training facility on the East Coast and includes an 80' x 40' 140,000-gallon tank. This was the second phase of the Dr. J. Larry Keen Regional Fire and Emergency Training Complex and now FTCC has broken ground on the final phase. The final phase will include a 2-story live-burn apartment-style tower, a 1-story residential live-burn building, an aircraft live burn simulator, a 1,500-square-foot burn pit, a concrete pad for staging various training scenarios, a fire flashover training area, and an urban search-and-rescue training area. The groundbreaking was following the recent devastation from Hurricane Helene in western North Carolina. FTCC President Mark Sorrells remarked, "What a timely investment that our community has made to enhance our public safety and to enhance our ability for emergency responders to be extremely prepared for whatever scenario they

face." The expected completion date of the final phase of construction is August 2025.

The responsibility for financial support of FTCC is shared by the State and County governments. Appropriations from the County to FTCC for operating expenses for the fiscal year ended June 30, 2024, totaled \$15,718,600. For the fiscal year ending June 30, 2025, the appropriations from the County to FTCC are \$15,468,600, a decrease of \$250,000 or 1.59%.

**Fayetteville State University:** Founded in 1867, Fayetteville State University ("FSU"), a constituent institution of the University of North Carolina, is the second oldest state-supported educational institution in North Carolina. FSU has 38 buildings on a 156-acre campus. Fayetteville State University is accredited by the Southern Association of Colleges and Schools Commission on Colleges to award baccalaureate, masters, and doctorate level degrees. Top majors include healthcare, psychology, criminal justice, biology, and business administration. Altogether FSU boasts 33 undergraduate programs, 18 master's degree programs, and one doctoral program in educational leadership. FSU Online offers degree completion programs in 12 undergraduate online degree completion programs and two graduate online degree completion programs. FSU has off-site campuses at Fort Liberty and Seymour Johnson Air Force Base. Total undergraduate enrollment exceeded 5,800 in Fall 2023 with 1,002 enrolled in graduate programs.

Fayetteville State University was recognized as the #1 best HBCU (historically black colleges and universities) nursing program in the state for 2025 by U.S. News & World Report. FSU was also recognized again as the #1 best HBCU (historically black colleges and universities) nursing program in the nation for 2024 by nurse.org. The key factors considered were NCLEX pass rates, availability of a range of nursing programs for different levels and career aspirations, program cost, and availability of online coursework. The 23 nurses graduating at FSU's 2024 commencement had a pass rate of 95.24% on the

NCLEX-RN examination. FSU's 100% job placement rate after graduation and types of nursing programs available were just a couple factors that ranked them at the top. In 2024, FSU was awarded a \$2.07 million grant to expand its nursing program. The university plans to use the resources to enhance student success initiatives, expand clinical education opportunities and support faculty development. An analysis by The University of North Carolina at Chapel Hill's Sheps Center for Health Services Research projects a shortage of up to 18,600 registered nurses over the next decade.

Fayetteville State University's online MBA program received multiple recognitions. FSU was ranked #3 for Best Online MBA Programs for Veterans in North Carolina and #6 overall in the state by U.S. News & World Report for 2024. FSU was also ranked #3 in the state for Fortune Education's 2024 Best Online MBA Programs with a #55 national ranking. Additionally, FSU's online MBA program was listed in The Princeton Review's Top 50 Online MBA Programs for 2024, ranking #4 in the state and #40 nationally. The Princeton Review recognized the program's affordability, faculty, and specialized curriculum.

Fayetteville State University set records for enrollment rates for the third year in a row, surpassing 7,000 students for the first time in history. FSU enrolled 7,107 students for Fall 2024, with nearly 800 first-time freshmen, 2,288 military-affiliated students and more than 1,001 transfer students. This was a 5.5% increase in military-affiliated students and an 8.3% increase in transfer students from 2023. It also maintained a retention rate of at least 75% for the second consecutive year. These records are being largely attributed to FSU's recent changes to make college more affordable for students. Beginning in Fall 2022, undergraduate tuition per semester was lowered to \$500 for in-state students and \$2,500 for out-of-state students. This was estimated to save students nearly \$2,000-\$10,000 per academic year. Additionally, FSU began offering free tuition to military and military-affiliated students. FSU also launched an initiative in 2021 that covers the cost of up to 7 credit hours each summer

for up to 4 years for students. This initiative has been a success with record enrollment of 4,463 students in 2024, nearly a 21% increase from inception. FSU was ranked the #1 most affordable for out-of-state tuition in the nation by The College Investor.

In September 2022, FSU along with Cumberland County and the City of Fayetteville launched the Fayetteville-Cumberland Regional Entrepreneur and Business HUB adjacent to the FSU campus. This HUB helps local entrepreneurs and established business owners improve operations, access professional training, secure capital and obtain crucial certifications with the goal of obtaining new business opportunities, all free of charge. According to the Fayetteville-Cumberland Entrepreneur & Business HUB website, its economic impact since opening includes \$62 million in contracts, 71 businesses started, 409 jobs created/retained, 3,302 clients served, 2,588 participants, 395 events, and \$14 million capital formation. The HUB is expected to be an impactful economic catalyst for the counties that surround the university.

**Methodist University:** Chartered on November 1, 1956, as a senior, coeducational liberal arts college, the school was established as a joint venture by the citizens of Fayetteville/Cumberland County and the North Carolina Conference of the United Methodist Church. Methodist College opened to students in the fall of 1960. In the fall of 2006, in conjunction with the institution's 50th anniversary celebration, Methodist College officially became Methodist University. The University is accredited by the Commission on Colleges of the Southern Association of Colleges and Schools to award associate, baccalaureate, and master's degrees.

Total undergraduate enrollment was 1,613 in 2023-2024 with 346 additional students enrolled in graduate programs. Today the University offers bachelor's degrees in over 80 fields of study including mass communications, criminal justice, business administration, engineering, forensic science, graphic design, psychology, education, and social work. The University offers several graduate degree programs and three doctoral-level programs in

nursing practice (DNP), physical therapy (DPT), and occupational therapy (OTD). The university offers day, evening, and online courses year-round. The Methodist campus presents a blend of modern architecture and natural beauty, occupying 617 acres along the Cape Fear River six miles north of downtown Fayetteville. The campus includes over 50 buildings, an 18-hole golf course, various athletic facilities, and an amphitheater.

Methodist University was recognized as a Military Friendly university with a gold-level ranking for 2024-2025 and was named on the Military Times' 2023 "Best for Vets" colleges list. Methodist University has an on-campus Student Veteran Center and a Fort Liberty office to help both veterans and active-duty military.



*Photo: Methodist University*

By 2034, there will be a shortage of 17,800-48,000 primary care physicians and 21,000-77,100 non-primary care, specialty physicians, according to workforce projections from the Association of American Medical Colleges. In February 2023, Methodist University and Cape Fear Valley Health announced their partnership to create Fayetteville's first medical school that would create more than 250 new jobs and graduate more than 100 doctors each year. September 2024 was the official groundbreaking of the \$60-plus-million five-story facility that will be located on the western edge of Cape Fear Valley Medical Center along Village Drive. The facility will be 127,500-square-foot with 200 rooms and will add nearly 300 parking spaces. It will

feature learning centers, state-of-the-art classrooms, virtual anatomy laboratory, and fully equipped standardized patient lab with an entrance plaza, learning garden, and courtyard outside of the building. The school of medicine will provide students the opportunity to learn in a collaborative and innovative environment, with access to cutting-edge technologies, gaining real-world experience alongside experienced faculty and healthcare professionals. Classes are expected to begin in fall of 2026 with an incoming class size of 80 students that will increase to 120 students per year by 2032. The partnership is also expected to contribute to the economic development of the region, creating jobs, attracting businesses, and increasing regional spending and tax revenues. According to a study by the Association of American Medical Colleges, 67% of physicians who complete both medical school and residency in an area stay in that area for practice. A report by Walden Economic Consulting stated that during construction, regional spending is expected to increase by \$124 million, tax payments to all governments will rise by \$14.2 million, and 922 local jobs will be generated. At the peak of operation, there is expected to be \$72 million in annual spending, 837 permanent jobs, and \$9.6 million in tax revenues. It is expected that in the first ten years, a new medical school will add \$750 million to the regional economy.

## **MAJOR INITIATIVES**

### **CROWN EVENT CENTER AND PARKING DECK**

In early 2020, the Board of Commissioners announced that the Crown Theatre will close by November 2025. This decision was made based on studies that found the cost of the significant upgrades needed would approach the cost of a brand-new facility. A Market & Feasibility Study was completed in September 2021, which recommended constructing a new multi-purpose event center with a maximum capacity of 2,500 that can accommodate a variety of uses. In the first half of 2022, the Board of Commissioners hired MBP Carolinas as the



owner’s representative for the project, established a three-member commissioner sub-committee, and MBP began the site review process with the assistance of the Timmons Group. They evaluated potential sites identified in the Market & Financial Feasibility Study conducted in 2021. Their evaluation criteria included ownership, environmental issues, vehicular circulation, and parking. The Crown Event Center Committee and the Board of Commissioners narrowed down their options, with the Board approving the committee’s final recommendation of the parking lot in front of the Courthouse, at the intersection of Gillespie Street and Otis F. Jones Parkway. A Request for Qualifications (RFQ) for an architect for the project was issued in September 2022 and in November EwingCole was recommended and approved as the project architect by the Board of Commissioners. In January 2023, an RFQ was advertised for Construction Manager at Risk (CMAR) for the Crown Event Center and in April 2023 a recommendation to award T.A. Loving Company and Metcon Buildings & Infrastructure Joint Venture was approved by the Board. A design of 131,500 square feet with a project budget of \$131,703,300 was approved by the Board in May 2023. In January 2024, an updated design was approved of 134,000 square feet with a project cost of \$144,455,422. The approved updated design includes a capacity of almost 3,000 seats in the main event hall, luxury box suites, a VIP lounge area, and a large multi-purpose room with two additional meeting rooms. The larger performance space can accommodate more people, the VIP spaces will enhance the patron experience and generate additional revenue, and the meeting and event space can be rented out and will allow multiple events to take place simultaneously, providing more opportunities to generate revenue. The Crown Event Center Committee authorized moving forward but asked that the rooftop terrace be added back into the program while maintaining the project budget of \$144.5 million. In May 2024, the Project Design Team approved the updated renderings and moved the project forward to the construction phase. In November 2023, an RFQ for a Design-Build of a \$33 million, six-floor and 1,100-stall parking deck that would address concerns related to

the new Crown Event Center was advertised. The RFQ was awarded to Samet Corporation and Creech & Associates in March 2024. The groundbreaking for the Crown Event Center was in October 2024 with an estimated opening date of Spring 2027 and the parking deck has an expected completion date of 2026, prior to the Crown Event Center’s opening.



Photo: Ewing Cole

The guiding principles of this project include:

- A local and regional asset that builds upon existing economic development infrastructure and is a catalyst for existing and new businesses to flourish.
- A venue that enhances and elevates our community as a premier destination for entertainment, events, and gatherings.
- A quality, evolving, and efficient venue that provides a first-class experience with a lasting impression.
- Premier, welcoming, and accessible experience available to all patrons.
- Flexible and functional venue with multiple spaces to accommodate a variety of programming.
- An engaging community amenity that is financially self-sustaining.

#### HOMELESS SUPPORT CENTER

The N.C. General Assembly allocated \$1M to the County for construction of a homeless shelter in 2022. The County has identified the location of the shelter as 344 Hawley Lane, which includes two

parcels of land donated by Cumberland County Board of Education and located next door to Fayetteville Technical Community College's Education Center. The plans for the estimated \$17.4 million Homeless Support Center include a 2-story, 45,000-square-foot facility with around 157 beds, with separate shared spaces and semi-private spaces. The center will be used to provide temporary shelter and supportive services to homeless individuals to include single adults and families with children. The County's intent is for the facility to operate 24 hours a day, seven days a week. The project will be a collaborative effort between Cumberland County and other organizations, such as Fayetteville Technical Community College and Cape Fear Valley Hospital. Plans are that the facility will be more than just a shelter and will provide comprehensive programs and resources to help individuals transition from homelessness. In July 2023, a Request for Qualifications for professional services for programming, design services, and construction administration for the Homeless Support Center was issued. The Board approved the recommendation to award LS3P in September 2023. In February 2024, the County held a groundbreaking ceremony at the site of new the Homeless Support Center. In May 2024, a Request for Qualifications was advertised for a Construction Manager at Risk (CmaR) for the Homeless Support Center. The Board approved the recommendation to award Barr & Barr and McFarland Construction in August 2024. Construction is anticipated to begin in early 2025 with hopes to be operational by 2026.

#### **GRAY'S CREEK PUBLIC WATER ACCESS**

In 2017, GenX and other emerging per- and polyfluoroalkyl substances (PFAS) were identified in drinking water wells in Cumberland County near the Chemours facility. In response to the contamination, in 2020, the Board of Commissioners approved appropriating \$10,500,000 for the exploration of public water expansion in the Gray's Creek area to address contamination issues. It is currently projected to cost about \$130 million to build a water system in the Gray's Creek area. In the fiscal year

2023 budget, \$258,600 was approved to move forward with Phase 1 of the Gray's Creek Water Project. \$9.78 million in the fiscal year 2024 budget and \$8.2 million in the fiscal year 2025 budget were approved for development of a water system in the Gray's Creek Water District. The amounts approved in fiscal year 2024 and 2025 budgets were remaining from the \$10.5 million appropriation. Public Utilities received \$15 million in grant funding for Gray's Creek Water. In May 2023, Requests for Qualifications were advertised and in June the Board approved recommendations to award HDR Engineering, Inc. of the Carolinas to provide hydrogeological services and a water resources study related to the Gray's Creek Public Water Access. In November 2023, a Request for Qualifications was advertised and in December the Board approved a recommendation to award HDR Engineering, Inc. of the Carolinas to provide professional design services for the development of a water system to address groundwater contamination in Gray's Creek. In February 2024, an Invitation for Bid was advertised and in April the Board approved a recommendation to award Bill's Well Drilling Co. for phase 1 of the Test Well Program. The hydrogeological services, water resources study and test well program are currently underway.

#### **RETENTION AND RECRUITMENT**

The fiscal year 2023 budget included funding for an organization-wide classification and compensation study. A Request for Proposal was issued in August 2022 and a contract was executed with McGrath Consulting Group, Inc in October. The adopted fiscal year 2024 budget included funding a 4% interim step/cost-of-living adjustment for all County employees as a preliminary implementation step for the compensation plan. In October 2023, the Board of Commissioners approved recommendations from the classification and compensation study and the changes were effective in the November 9th paycheck.

A survey of County staff determined that childcare was a key factor in employee recruitment and

retention. In June 2023, a Request for Proposal was issued to contract with a licensed childcare provider to operate a facility to provide childcare for County employees to assist with retention and recruitment of employees. The County renovated the Dorothy Spainhour Facility located at 223 Hull Road and the operator will be responsible for funding operations. In September 2023, staff selected Track Out Kidz doing business as Little Makers Academy to operate the facility. The County had a ribbon cutting ceremony and opened for business in August 2024. The facility can accommodate 150 children and will only serve children of Cumberland County government employees to ensure employees have access to high-quality childcare.

### **CAFÉ WEST**

The Cumberland County Public Library's West Regional Library, located off Stoney Point Road, opened in 2010. The library's original floor plan included a café, but the space has been vacant since opening. In fiscal year 2024, the Board of Commissioners approved funding an initiative that would promote diversity, equity and inclusion while also providing educational and job development opportunities for members of the community. In August 2024, Miller's Crew Inc., a local North Carolina non-profit that provides employment, training and connections for youth and adults with special needs, signed an agreement to operate the café at the West Regional Library. This initiative will provide hands-on job learning and experience for young people and adults with intellectual and developmental disabilities. \$25,000 was approved in the fiscal year 2024 budget to purchase equipment, furniture and signs for the café. Minor adjustments are currently being made to the space to make it optimal for operation with an anticipated opening date of early 2025.

### **AMERICAN RESCUE PLAN ACT (ARPA)**

Federal aid totaling \$65 million was allocated to the County as part of the American Rescue Plan Act. The County commissioners developed the County's plan which includes major initiatives to support public

health expenditures, by funding COVID-19 mitigation efforts, medical expenses, behavioral healthcare, and certain public health and safety staff; address negative economic impacts caused by the public health emergency, including economic harm to workers, households, small businesses, impacted industries, and the public sector; and invest in water and sewer. These funds must be obligated by December 31, 2024, and must be spent by December 31, 2026.

### **OPIOID SETTLEMENT FUNDS**

Since 2021, Attorney General Josh Stein announced a historic \$56 billion agreement that will help bring desperately needed help to communities harmed by the opioid epidemic. The state of North Carolina and all 100 counties, including Cumberland County, joined the agreement. A Memorandum of Agreement (MOA) between the State and local government directs how opioid settlement funds are distributed in our state. Cumberland County Government is estimated to receive \$31,613,831.42 over an 18-year period (2022-2038). In August 2022, the Board of Commissioners approved the utilization of \$800,000 to fund two-year pilot projects that align with Option A Strategies, which include: early intervention, evidence-based addiction treatment for the uninsured and underinsured, programs to support people in treatment and recovery, and criminal justice diversion programs. In October 2022, a Request for Proposal was issued with proposals being received in December. In March 2023, the Board of Commissioners approved awarding four organizations – ATS of North Carolina, LLC, Myrover-Reese Fellowship Homes, Inc., North Carolina Harm Reduction Coalition, and Cumberland County Family Drug Treatment Court. The contracts were executed and awarded organizations will begin implementing their proposed strategies effective October 2023. In January 2024, the Board of Commissioners approved the utilization of \$500,000 to fund two-year pilot projects that align with Option A Early Intervention Strategy (Strategy 6). In February 2024, another Request for Proposal was issued with proposals being received in March. In August 2024, the Board of Commissioners approved awarding two

organizations – Mid-Carolina Regional Council and Camp Rockfish Camp & Retreat Center. The contracts were executed and awarded organizations began implementing their proposed strategies effective October 2024. In November 2024 the Board of Commissioners approved 2025-2029 Opioid Settlement Funds recommendations. The new funding recommendations total \$8,054,000 and include Option A and B Strategies. The strategies include: supporting collaborative strategic planning, prevention education, supporting community-based projects that align with Option A strategies, recovery housing support, naloxone distribution, ongoing support for the Recovery Resource Center, ongoing support for Family Drug Treatment Court, ongoing support for the medication for Opioid Use Disorder program at the Cumberland County Detention Center, and transportation to treatment facilities.

## **FINANCIAL INFORMATION**

### **FINANCIAL POLICIES**

The County has established comprehensive financial policies supporting the management of its financial resources by providing effective control, prudent decision making and compliance with legal requirements. The policies are broken down in the following categories: Operating Budget/Fund Balance; Asset/Liability Management; and Accounting, Auditing, and Financial Reporting.

A key provision in the Operating Budget/Fund Balance policy has been to fund current expenditures with current resources and strive to avoid balancing the budget with one-time revenues. The County maintains a General Fund unassigned fund balance between 12 – 15% which exceeds the minimum 8% recommended by the Local Government Commission. Additionally, the annual appropriation of fund balance should not exceed 3% of budgeted recurring General Fund expenditures. Any General Fund unassigned fund balance that exceeds 15% of actual expenditures at fiscal year-end, may be assigned to the Capital Investment Fund for one-time

future projects as approved by the Board of Commissioners.

As part of the Asset Liability Management policies, the County has adopted a Capital Investment and Debt Policy. Under this policy the County has a five-year capital improvement plan (CIP) which projects capital needs, details estimated costs (to include operating), and anticipated funding sources for capital projects. An update of the CIP is presented at the Board of Commissioners annual planning retreat and is included in the annual budget process. The Board of Education (BOE) provides an annual update of its ten-year facilities plan to the Board of Commissioners. Debt financing is considered in conjunction with the County's CIP and the BOE's facilities plan.

Fiscal year 2019 was the first full year the County utilized the Capital Investment Fund. In fiscal year 2018, the Board of Commissioners adopted a policy which identified a funding mechanism to address future County capital facility needs. The financial model being utilized illustrates by funding source how future potential capital needs can be addressed. The model illustrates that as debt is retired, funds that had been previously budgeted for debt repayment will be re-assigned for use for future capital needs. This concept of the policy and the model create a dedicated revenue stream that can be used for annual payments on future debt. The policy includes: the budget process for establishing capital expenditure priorities; debt affordability elements; debt modes and pay/go debt ratios; and establishes a minimum fund balance percentage of 25% of annual debt service on outstanding debt or debt projected to be issued as shown in the model.

### **RATINGS**

In April 2024, Standards and Poor's Rating Group affirmed the County's General Obligation Bond rating of AA+ and Limited Obligation Bond rating of AA on debt outstanding. The affirmations are a result of the County's very strong budgetary flexibility with available reserves, strong budgetary performance



with operating surpluses to the general fund, very strong liquidity, strong management with good financial policies, and a very strong debt and contingent liabilities profile.

In April 2024, Moody's Investor Service affirmed the County's General Obligation Bond rating of Aa1 and Limited Obligation Bond rating of Aa2 on outstanding debt. The Aa2 rating reflects the satisfactory legal structure, the essential nature of the pledged assets, and the long-term credit characteristics of the County. The Aa1 General Obligation rating reflects the County's robust tax base with an average socioeconomic profile, anchored by Fort Liberty. The rating reflects the County's strong financial performance, including the maintenance of General Fund balance levels consistently more than 35% of revenues and adopted financial and debt policies which demonstrate prudent and conservative management.

#### **INTERNAL CONTROL**

Cumberland County management is responsible for establishing and maintaining an internal control framework designed to ensure that the assets of the County are protected from loss, theft or misuse and that accounting data are compiled to allow for the preparation of financial statements in conformity with accounting principles generally accepted in the United States of America. The internal control framework is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management. All internal control evaluations occur within the above framework. We believe that the County's internal controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions in compliance with laws and regulations, contracts and grants.

#### **BUDGETING CONTROLS**

In government, more so than business, the budget is an integral part of a unit's accounting system and daily operations. An annual budget ordinance, as amended by the Board of County Commissioners, creates a legal limit on spending authorizations. For Cumberland County, annual budgets are adopted for the General, Special Revenue, Permanent, Proprietary, Fiduciary, and Internal Service Funds. The legal level of budgetary control (that is, the level at which expenditures cannot legally exceed the appropriated amounts) is at the fund level. Expenditures for construction contracts are monitored at the project level for the Capital Project Funds. Any amendments or transfers of appropriation between departments or funds must be authorized by the County Manager's office and approved by the Board of County Commissioners. In addition, the County maintains budgetary controls. The objective of these controls is to ensure compliance with the legal provisions embodied in the annual budget ordinance adopted by the Board of Commissioners. An encumbrance accounting system is used to facilitate effective budgetary control. An encumbrance reserves a portion of an appropriation at the time a commitment is made to acquire goods or services. Open encumbrances are closed out at fiscal year-end and may be re-appropriated with approval of a budget ordinance revision as approved by the Board of Commissioners.

#### **SINGLE AUDIT**

As a recipient of Federal and State financial assistance, the County is also responsible for ensuring that an adequate internal control structure is in place to assure compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic evaluation by management. As part of the County's single audit, tests are made to determine the adequacy of the internal control structure including that portion related to federal and state financial assistance programs, as well as to determine that the

County has complied with applicable laws and regulations.

**INDEPENDENT AUDIT**

North Carolina General Statute 159-34 requires an annual audit by independent certified public accountants. The accounting firm of Cherry Bekaert LLP was selected by the Board of Commissioners. In addition to meeting the requirements set forth in the State Statute, the audit was also designed to meet the requirements of the Single Audit Act of 1996 and the State Single Audit Implementation Act. The auditor’s unmodified report on the basic financial statements is included in the Financial Section of the Annual Comprehensive Financial Report. The auditor’s reports relating specifically to the single audit are presented in the Compliance Section.

**AWARDS AND ACKNOWLEDGEMENT**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the County of Cumberland for its annual comprehensive financial report for the fiscal year ended June 30, 2023. This was the thirty-third consecutive year that the government has achieved this prestigious award. To be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current annual comprehensive financial report continues to meet the Certificate of Achievement Program’s requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

We appreciate the assistance and dedication of the Finance Department throughout the year, especially during the preparation of this Annual Comprehensive Financial Report. We would like to

thank all members of the Department who contributed to its preparation and the County’s independent certified public accountants, Cherry Bekaert LLP, for their assistance and guidance. The cooperation of each County Department is appreciated as we work together in conducting the County’s financial operations. We also express our appreciation to the members of the Board of County Commissioners for their continued support, guidance and advice in planning and conducting the financial activities of the County consistent with the County’s mission of providing quality services to our citizens while being fiscally responsible.

Respectfully submitted,



Clarence Grier  
County Manager



Robin M. Koonce  
Finance Director & Chief Financial Officer

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**CERTIFICATE OF ACHIEVEMENT**

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Government Finance Officers Association

**Certificate of  
Achievement  
for Excellence  
in Financial  
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Presented to

**County of Cumberland  
North Carolina**

For its Annual Comprehensive  
Financial Report  
For the Fiscal Year Ended

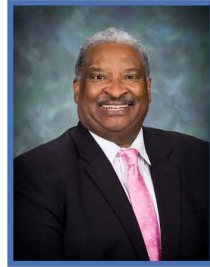
June 30, 2023

*Christopher P. Morill*

Executive Director/CEO

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**BOARD OF COUNTY COMMISSIONERS**

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**Glenn Adams**  
Chairman  
District 1



**Dr. Toni Stewart**  
Vice Chairwoman  
District 2



**Michael C. Boose**  
Commissioner  
District 2



**Dr. Jeannette Council**  
Commissioner  
District 1



**W. Marshall Faircloth**  
Commissioner  
At-Large



**Veronica B. Jones**  
Commissioner  
At-Large



**Jimmy Keefe**  
Commissioner  
District 2

**County Officials**

**Clarence Grier, CPA**  
County Manager

**Rick L. Moorefield**  
County Attorney

**Brian Haney**  
Assistant County Manager

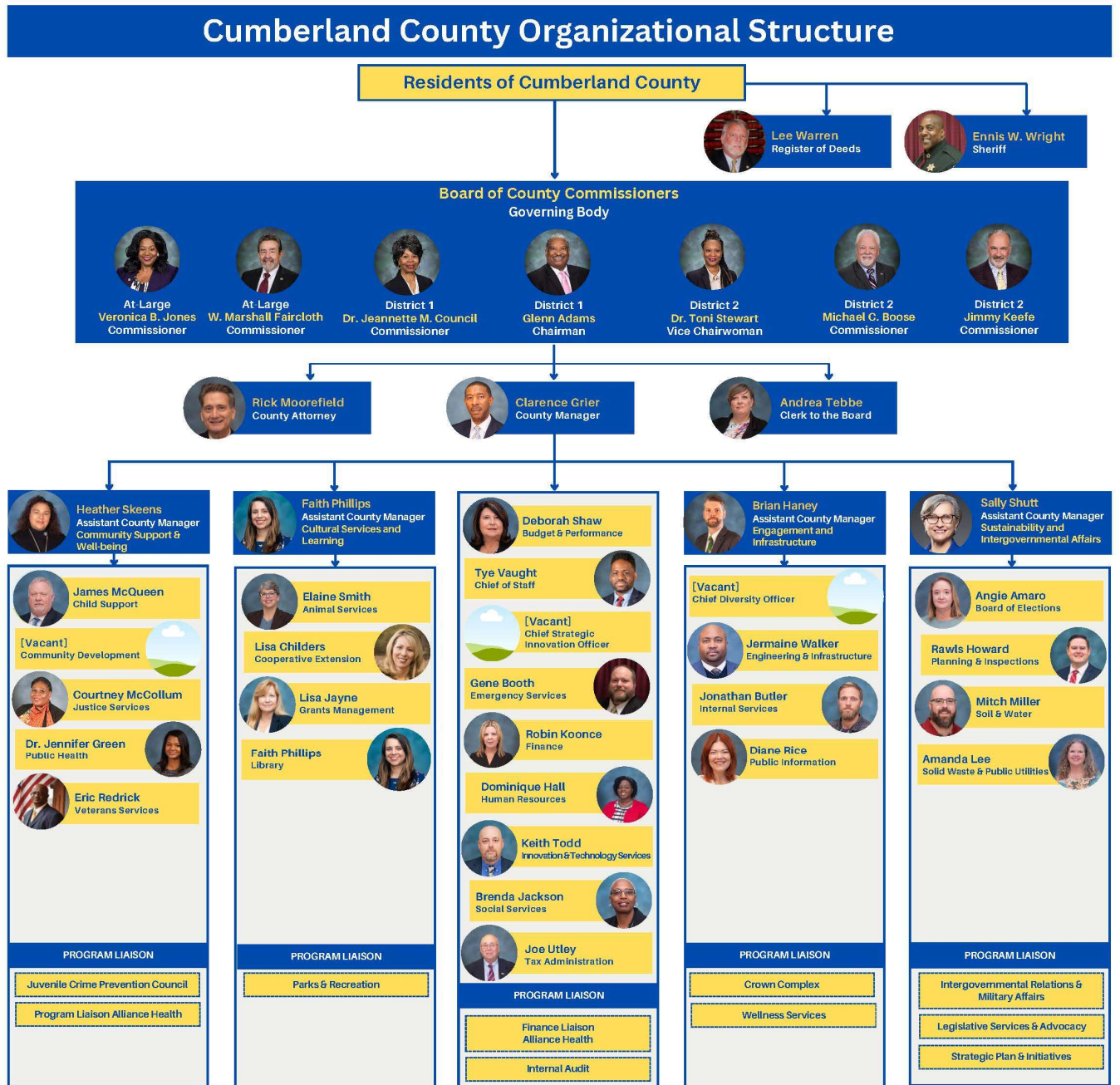
**Sally Shutt**  
Assistant County Manager

**Heather Skeens**  
Assistant County Manager

**Tye Vaught**  
Chief of Staff



# COUNTY OF CUMBERLAND, NORTH CAROLINA ORGANIZATIONAL CHART



\*Effective through December 1, 2024



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## **AUDITOR'S OPINION**

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## Report of Independent Auditor

To the Board of Commissioners  
County of Cumberland, North Carolina

### Report on the Audit of the Financial Statements

#### **Opinions**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of County of Cumberland, North Carolina (the "County") as of and for the year ended June 30, 2024, and the related notes to the financial statements, which collectively comprise the County's basic financial statements as listed in the table of contents.

In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the County, as of June 30, 2024, and the respective changes in financial position and where applicable, cash flows, thereof and the budgetary comparison for the General Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

We did not audit the financial statements of Cumberland County ABC Board (the "ABC Board"), which represent 40.65%, 43.87%, and 75.88%, respectively, of the assets, net position, and revenues of the aggregate discretely presented component units as of June 30, 2024, and the respective changes in financial position for the year then ended. Those statements were audited by other auditors whose report has been furnished to us, and our opinions, insofar as it relates to the amounts included for ABC Board, is based solely on the report of the other auditors.

#### **Basis for Opinions**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to the financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are required to be independent of the County, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis to our audit. The financial statements of the ABC Board were not audited in accordance with the *Government Auditing Standards*.

#### **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the County's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.



### ***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the County's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and the Required Supplementary Information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### **Supplementary Information**

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County's basic financial statements. The combining and individual fund statements and schedules, and supplemental financial data, as listed in the table of contents and the schedule of expenditures of federal and state awards, as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America by us and other auditors. In our opinion, based on our audit and the report of the other auditors, the combining and individual fund financial statements and schedules, and supplemental financial data and the schedule of expenditures of federal and state awards are fairly stated, in all material respects, in relation to the basic financial statements for the years ended 2024 and 2023 as a whole.

We also have previously audited, in accordance with auditing standards generally accepted in the United States of America and *Government Auditing Standards*, the financial statements of the governmental activities, the business-type activities, the discretely presented component units, each major fund, and the aggregate remaining fund information of the County as of and for the year ended June 30, 2023 (none of which is presented herein), and we expressed unmodified opinions on those basic financial statements. Those audits were conducted for purposes of forming an opinion on the basic financial statements as a whole. The accompanying supplemental information is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the 2023 basic financial statements. The information has been subjected to the auditing procedures applied in the audit of those financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America and *Government Auditing Standards*. In our opinion, the accompanying supplemental information is fairly stated in all material respects in relation to the financial statements from which it has been derived.

### **Other Information**

Management is responsible for the other information included in the annual report. The other information comprises the introductory and statistical sections but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

**Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated December 13, 2024, on our consideration of the County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the County's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the County's internal control over financial reporting and compliance.

*Cherry Bekaert LLP*

Raleigh, North Carolina  
December 13, 2024

# MANAGEMENT'S DISCUSSION AND ANALYSIS

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**CUMBERLAND COUNTY, NORTH CAROLINA**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)**

*JUNE 30, 2024*

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As management of the County of Cumberland, North Carolina (the "County"), we are presenting to the readers of the County's financial statements this narrative overview and analysis of the financial activities of the County for the fiscal year ended June 30, 2024. We encourage readers to read the information presented here in conjunction with the transmittal letter and the County's financial statements, which follow this narrative.

**FINANCIAL HIGHLIGHTS**

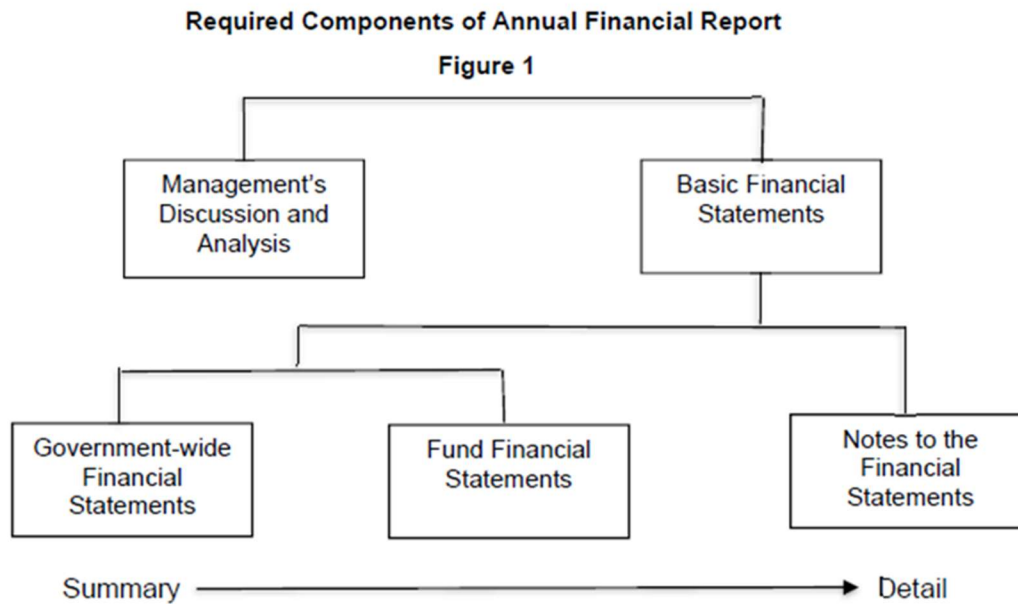
- ❖ Assets and deferred outflows of resources of the County exceeded its liabilities and deferred inflows of resources at the close of the fiscal year by \$479,371,018 (net position). The County's total net position increased by \$85,760,972 from the prior year. Net position increased \$75,104,070 for governmental activities and increased \$10,656,902 for business-type activities.
- ❖ As of the close of the current fiscal year, the County's governmental funds reported combined ending fund balances of \$404,979,028, an increase of \$55,179,603 or 15.8% from the prior year.
- ❖ In April 2024, Moody's Investor Service affirmed the Aa1 rating of the County's General Obligation Bond debt and the Aa2 rating of outstanding Limited Obligation Bonds and Certificates of Participation. The Aa2 rating reflects the satisfactory legal structure, the essential nature of the pledged assets, and the long-term credit characteristics of the County. The Aa1 General Obligation rating reflects the County's robust tax base with an average socioeconomic profile, anchored by Fort Liberty. The rating reflects the County's strong financial performance, including the maintenance of General Fund balance levels consistently more than 35% of revenues and adopted financial and debt policies which demonstrate prudent and conservative management.
- ❖ At the end of the current fiscal year, unassigned fund balance for the General Fund was \$103,728,340 or 27.6% of total General Fund expenditures.

**OVERVIEW OF THE FINANCIAL STATEMENTS**

This discussion and analysis is intended to serve as an introduction to the County's basic financial statements. The County's basic financial statements consist of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. The basic financial statements present two different views of the County using government-wide statements and fund financial statements. In addition to the basic financial statements, this report contains other supplemental information that will enhance the reader's understanding of the financial condition of the County.

**CUMBERLAND COUNTY, NORTH CAROLINA**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)**

JUNE 30, 2024



**Basic Financial Statements**

The first two statements (pages D-1 and D-2) in the basic financial statements are the Government-wide Financial Statements. They provide both short and long-term information about the County's financial status. The next statements (pages E-1 through E-13) are Fund Financial Statements. These statements focus on the activities of the individual parts of the County's government. These statements provide more detail than the government-wide statements. There are four parts to the fund financial Statements: 1) the governmental funds statements; 2) the budgetary comparison statements; 3) the proprietary fund statements and 4) the fiduciary fund statements. The next section is the Notes to the Financial Statements. The Notes explain in detail some of the data contained in those statements. Following the notes is the Required Supplementary Information. This section contains funding information about the County's Pension Obligations, Law Enforcement Officers' Special Separation Allowance and Other Post Employment Benefit Retiree Healthcare Plans. After the Required Supplementary Information is detailed financial information about the County's financial position.

**Government-wide Financial Statements**

The government-wide financial statements are designed to provide the reader with a broad overview of the County's finances. The government-wide financial statements consist of the Statement of Net Position and the Statement of Activities. Both statements provide data about the County's financial activities as a whole and present a longer-term view of the County's finances. These statements use the accrual basis of accounting, which is similar to the accounting used by most private-sector businesses. The government-wide financial statements are on pages D-1 through D-2.

The Statement of Net position presents information on all of the County's assets and deferred outflows of resources and the total liabilities and deferred inflows of resources, with the difference between the two reported as net position. Measuring net position is one way to gauge the County's financial condition. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the County is improving or deteriorating.



# CUMBERLAND COUNTY, NORTH CAROLINA

## MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)

JUNE 30, 2024

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The Statement of Activities presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave). This statement is intended to summarize and simplify the reader's analysis of the revenues and costs of various activities and the degree to which activities are subsidized by general revenues.

The government-wide statements are divided into three types of activities: 1) governmental activities, 2) business-type activities, and 3) component units.

**Governmental Activities** - Governmental activities are those functions of the County that are principally supported by taxes and intergovernmental revenues. Governmental activities include most of the County's basic services such as General Government, Public Safety, Economic and Physical Development, Human Services, Cultural and Recreational, Education and Interest on long-term debt.

**Business-Type Activities** - Business-type activities are intended to recover all or a significant portion of their costs through user fees and charges. These include Solid Waste Management, Cumberland County Crown Complex, Kelly Hills Water and Sewer District, NORCRESS Water and Sewer District, Southpoint Water and Sewer District, Overhills Park Water and Sewer District and Bragg Estates Water & Sewer District.

**Component Units** - Although legally separate from the County, the Cumberland County ABC Board is important to the County because the County is financially accountable for the Board by appointing its members and because the Board is required to distribute its profits to the County. The Eastover Sanitary District, although legally separate, is included because exclusion would be misleading to the reporting unit. The Fayetteville Area Convention and Visitors Bureau is a non-profit organization that provides services to promote the development and expansion of travel and tourism. A voting majority of the bureau's 11-member board of directors is appointed by the County. The Cumberland County Tourism Development Authority exists to promote travel, tourism, conventions, sponsor tourist-related events, and finance tourist-related capital projects in the County. A voting majority of the 7-member Board of Directors is appointed by the County. The Fayetteville Cumberland County Economic Development Corporation promotes economic development activity within the area. The Cumberland County Commissioners and the Fayetteville City Council provides for the membership of the Corporation, including members' terms of office and for the filling of vacancies. Both entities contribute to the funding of the Corporation. Cumberland County is the fiscal agent for the corporation and does so through an in-kind contribution.

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The County, like all other governmental entities in North Carolina, uses fund accounting to ensure and reflect compliance with finance-related legal requirements, such as the General Statutes or the County's budget ordinance. All of the funds of the County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds. The fund financial statements provide more detailed information about the County's most significant activities.

**Governmental Funds** – Governmental funds are used to account for those functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Most of the County's basic services are accounted for in governmental funds. Governmental funds are reported using an accounting method called modified accrual accounting, which provides a current financial resource focus. As a result, the governmental fund financial statements give the reader a detailed short-term view that helps determine if there are more or less financial resources available to finance the County's programs. The relationship between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is described in a reconciliation that is a part of the fund financial statements.

# CUMBERLAND COUNTY, NORTH CAROLINA

## MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)

JUNE 30, 2024

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The County maintains 32 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for two major funds, the General Fund, and the American Rescue Plan Act (ARPA) Fund. Data from the other 30 governmental funds are combined into a single, aggregated presentation under other governmental funds.

The County adopts an annual budget for its general, special revenue, permanent, enterprise and internal services funds as required by the General Statutes. Multi-year capital project funds are approved via a balanced project ordinance for the life of the project. A multi-year grant project fund has been established for one special revenue fund – the American Rescue Plan Act fund. The budget is a legally adopted document that incorporates input from the citizens of the County, the management of the County, and the decisions of the Board about which services to provide and how to pay for them. It also authorizes the County to obtain funds from identified sources to finance these current period activities. The budgetary statement provided for the General Fund demonstrates how well the County complied with the budget ordinance and whether the County succeeded in providing the services as planned when the budget was adopted. The budgetary comparison statement uses the budgetary basis of accounting and is presented using the same format, language, and classifications as the Statement of Revenues, Expenditures, and Changes in Fund Balance. The statement shows four columns: 1) the original budget as adopted by the Board; 2) the final budget as amended by the Board; 3) the actual resources, charges to appropriations, and ending balances in the General Fund; and 4) the difference or variance between the final budget and the actual resources and charges. A more detailed budgetary comparison schedule elsewhere in this report is presented at the legal level of budgetary control.

**Proprietary Funds** – The County has two types of proprietary funds. Enterprise Funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The County uses enterprise funds to account for its Crown Complex activity, Solid Waste operations and the water and sewer districts. These funds are the same as those shown in the business-type activities in the Statement of Net Position and the Statement of Activities. Internal Service Funds account for the financing of services provided by one department or agency to other departments or agencies of the County on a cost reimbursement basis. The County has five Internal Service Funds.

**Fiduciary Funds** – Fiduciary Funds are used to account for resources held for the benefit of parties outside the government. Cumberland County has five fiduciary funds, one of which is an OPEB trust fund for reporting purposes and four custodial funds. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the County's own programs.

### **Notes to the Financial Statements**

The information reported in the notes to the financial statements provides additional information that is essential to a complete understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements start on page F-1 of this report.

### **Other Financial Information**

In addition to the basic financial statements and accompanying notes, this report includes certain required supplementary information regarding the County's progress in funding its obligation to provide pension benefits, provide a separation allowance to sworn law enforcement officers and other postemployment health care benefits to its retirees and their dependents. Required supplementary information can be found beginning on page G-1 of this report.

**CUMBERLAND COUNTY, NORTH CAROLINA**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)**

JUNE 30, 2024

**Government-Wide Financial Analysis**

**Net Position**  
**Table 1**

	Governmental Activities		Business-type Activities		Total	
	2023	2024	2023	2024	2023	2024
<b>ASSETS</b>						
Current and other assets	\$ 440,108,628	\$ 501,329,036	\$ 67,128,859	\$ 66,429,428	\$ 507,237,487	\$ 567,758,464
Capital assets	198,800,442	201,807,941	83,619,709	92,042,914	282,420,151	293,850,855
<b>Total Assets</b>	<b>638,909,070</b>	<b>703,136,977</b>	<b>150,748,568</b>	<b>158,472,342</b>	<b>789,657,638</b>	<b>861,609,319</b>
Deferred outflows of resources	57,915,880	57,095,779	1,488,300	2,052,466	59,404,180	59,148,245
<b>LIABILITIES</b>						
Long-term liabilities	300,040,735	303,899,610	33,213,783	30,058,595	333,254,518	333,958,205
Other liabilities	67,775,692	71,697,767	6,504,127	7,161,476	74,279,819	78,859,243
<b>Total Liabilities</b>	<b>367,816,427</b>	<b>375,597,377</b>	<b>39,717,910</b>	<b>37,220,071</b>	<b>407,534,337</b>	<b>412,817,448</b>
Deferred inflows of resources	46,577,034	27,099,820	1,340,401	1,469,278	47,917,435	28,569,098
<b>NET POSITION</b>						
Net investments in capital assets	165,981,474	172,400,968	72,734,567	85,202,472	238,716,041	257,603,440
Restricted	113,147,346	143,092,306	1,579,512	1,424,550	114,726,858	144,516,856
Unrestricted	3,302,669	42,042,285	36,864,478	35,208,437	40,167,147	77,250,722
<b>Total Net Position (Deficit)</b>	<b>\$ 282,431,489</b>	<b>\$ 357,535,559</b>	<b>\$ 111,178,557</b>	<b>\$ 121,835,459</b>	<b>\$ 393,610,046</b>	<b>\$ 479,371,018</b>

As noted earlier, net position may serve over time as one useful indicator of a government's financial condition. The assets and deferred outflows of resources of the County shown in Table 1, exceeded liabilities and deferred inflows of resources by \$479,371,018 as of June 30, 2024. The County's net position increased by \$85,760,972 for the year ending June 30, 2024, compared with the prior year.

In March 2021, the United States Congress enacted the American Rescue Plan Act (ARPA) and established the Coronavirus State and Local Fiscal Recovery Fund. These funds were allocated to each state, local government, and tribal government individually. As of June 30, 2024, Cumberland County received the full allocated amount of \$65,168,690 of Coronavirus State Fiscal Recovery funds. The State and Local Fiscal Recovery Funds were provided to assist in reducing the impacts of the COVID-19 pandemic and decrease the spread of the virus; replace lost revenue for governments; support economic stabilization caused by the pandemic; and address public health and economic challenges that contributed to the unequal impact of the pandemic. Funds totaling \$30,024,274 have been expended through fiscal year 2024. The unspent amount was recorded as a liability – due to the federal government.

In April 2022, drug manufacturer Johnson & Johnson, and three other drug manufacturing companies finalized a \$26 billion-dollar nationwide settlement related to multiple opioid lawsuits. The state of North Carolina is expected to receive over \$1.4 billion in funding distributions scheduled to occur between 2022-2038. Cumberland County is expected to receive almost \$32 million of that amount. Through fiscal year 2024, the County received over \$6.9 million as part of that settlement. Just over \$2 million was budgeted toward authorized activities during fiscal year 2024 and \$274,549 was expended.

Total assets and deferred outflows increased by \$71,695,746. Overall cash increased by \$51.4 million, and Pension deferred outflows of resources increased by \$1.7 million.

Total liabilities and deferred inflows decreased by \$14,065,226, which is mainly attributable to the decrease in deferred inflows of resources for OPEB decrease of \$18,024,676.

**CUMBERLAND COUNTY, NORTH CAROLINA**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)**

*JUNE 30, 2024*

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Of total net position, one of the largest portions, \$257,603,440, reflects the County's net investment in capital assets (e.g. land, buildings, machinery, and equipment), less any related debt still outstanding that was issued to acquire those items. The County uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the County's investment in its capital assets is reported net of the outstanding related debt, the resources needed to repay that debt must be provided by other sources, since the capital assets cannot be used to liquidate these liabilities.

An additional portion of the County's net position is restricted net position, \$144,516,856. Net position is restricted when constraints placed on its use is either 1) externally imposed by creditors, grantors, contributors or laws or regulations of other governments or, 2) legally imposed through constitutional provisions. The remaining balance of unrestricted net position results from debt financing related to school assets. Consistent with many other counties in the State of North Carolina, the County's unrestricted net position deficit is primarily due to the portion of the County's outstanding debt incurred for the County Board of Education (the school system). Under North Carolina law, the County is responsible for providing capital funding for the school systems. The County has chosen to meet its legal obligation to provide the school systems capital funding by using a mixture of County funds and general obligation and non-general obligation debt. The assets funded by the County, however, are owned and utilized by the school systems. Since the County, as the issuing government, acquires no capital assets, the County has incurred a liability without a corresponding increase in assets. At the end of the fiscal year, approximately \$12,817,940 of the outstanding debt on the County's financial statements is related to assets included in the school systems' statements. The County is authorized and required by State law to levy ad valorem taxes, without limit as to rate or amount, as may be necessary to pay the debt service on its general obligation bonds. Principal and interest requirements will be provided by an appropriation in the year in which they become due.

**CUMBERLAND COUNTY, NORTH CAROLINA**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)**

JUNE 30, 2024

**Changes in Net Position**  
**Table 2**

	Governmental Activities		Business-type Activities		Total	
	2023	2024	2023	2024	2023	2024
<b>REVENUES</b>						
Program revenues:						
Charges for services	\$ 17,564,185	\$ 19,023,960	\$ 9,063,683	\$ 8,957,850	\$ 26,627,868	\$ 27,981,810
Operating grants and contributions	82,366,667	66,586,778	753,554	818,323	83,120,221	67,405,101
Capital grants and contributions	3,550,227	4,291,218	-	-	3,550,227	4,291,218
General revenues:						
Property taxes	217,430,360	224,637,157	-	-	217,430,360	224,637,157
Other taxes	93,898,363	95,896,689	8,038,447	12,038,454	101,936,810	107,935,143
Grants and contributions not restricted to specific programs	20,545,479	32,229,285	1,201,818	-	21,747,297	32,229,285
Unrestricted investment earnings	13,433,515	20,895,214	674,004	890,182	14,107,519	21,785,396
Gain (loss) on sale of assets	347,624	-	181,916	-	529,540	-
Miscellaneous	9,121,742	9,718,810	23,157	10,324	9,144,899	9,729,134
Total revenues	458,258,162	473,279,111	19,936,579	22,715,133	478,194,741	495,994,244
<b>EXPENSES</b>						
General government	42,472,253	53,466,927	-	-	42,472,253	53,466,927
Public safety	70,538,679	79,802,529	-	-	70,538,679	79,802,529
Economic and physical development	10,988,757	17,176,713	-	-	10,988,757	17,176,713
Human services	91,582,707	102,090,297	-	-	91,582,707	102,090,297
Culture and recreation	15,556,012	15,822,478	-	-	15,556,012	15,822,478
Education	119,881,078	115,751,877	-	-	119,881,078	115,751,877
Interest on long-term debt	2,319,001	2,622,589	-	-	2,319,001	2,622,589
Solid Waste	-	-	14,471,656	14,195,514	14,471,656	14,195,514
Crown Center	-	-	8,465,190	8,058,194	8,465,190	8,058,194
Kelly Hills W&S District	-	-	111,875	109,020	111,875	109,020
Norcross W&S District	-	-	900,444	929,694	900,444	929,694
Southpoint W&S District	-	-	27,149	31,202	27,149	31,202
Overhills Park W&S District	-	-	198,163	176,238	198,163	176,238
Total expenses	353,338,487	386,733,410	24,174,477	23,499,862	377,512,964	410,233,272
Increase in net position before transfers	104,919,675	86,545,701	(4,237,898)	(784,729)	100,681,777	85,760,972
Transfers	(13,577,116)	(11,441,631)	13,577,116	11,441,631	-	-
Change in net position	91,342,559	75,104,070	9,339,218	10,656,902	100,681,777	85,760,972
Net position - beginning	191,088,930	282,431,489	101,839,339	111,178,557	292,928,269	393,610,046
Net position - ending	\$ 282,431,489	\$ 357,535,559	\$ 111,178,557	\$ 121,835,459	\$ 393,610,046	\$ 479,371,018

Several particular aspects of the County's financial operations shown in Table 2, influenced total governmental activities net position:

- ❖ The County continues to exercise fiscal discipline and strong management controls in managing the operating budget throughout the fiscal year. The County's unassigned fund balance level provides a financial cushion to accommodate unforeseen expenses that may occur for any reason during the fiscal year.
- ❖ Continued diligence in the collection of current year property taxes by achieving a collection percentage of 99.5% for real and personal property.
- ❖ The growth in revenues is mainly attributable to the increase in operating grants and contributions, taxes, and investment earnings.

**CUMBERLAND COUNTY, NORTH CAROLINA**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)**

*JUNE 30, 2024*

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**Governmental Activities:** Governmental activities increased the County's net position by \$75,104,070 (See Figures 2 and 3). Key elements of this increase are as follows:

- ❖ Program revenues totaled \$89,901,956, a decrease of \$13,579,123 over the previous year.
  - Charges for services increased by \$1,459,775 in total across all functional areas.
  - Operating Grants and Contributions decreased by \$15,779,889. The decrease in revenues includes a decrease in expenditures claimed through the American Rescue Plan Act totaling approximately \$12.3 million and a \$2 million decrease in stream restoration funding.
- ❖ General revenues increased by \$28,600,072 to \$383,377,155.
  - Property tax revenue totaled \$224,637,157, an increase of \$7,206,797 above the previous year. This tax revenue represents the largest revenue source of the County. These taxes are based on combined values for real property, personal property and motor vehicles.
  - Other taxes increased by \$1,998,326 or 2.1%. This increase is spread between sales tax, real estate transfer, and food and beverage tax collections.
  - Grants and contributions not restricted to specific programs increased \$11,683,806. Opioid grant funds drives the majority of this increase.
  - Interest earnings on investments has a substantial increase in the amount of \$7,461,699 or 55% from last year.
- ❖ Governmental activities expenses increased by \$33,394,923.
  - General Government expenses were above prior year levels by \$10,917,842.
  - Public Safety expenses were above the prior year levels by \$9,281,513.
  - Economic and Physical Development expenses were above prior year levels by \$6,192,372.
  - Human Services expenses were above prior year levels by \$10,531,435.

The increase in these categories of governmental activities is driven by the implementation of a countywide classification and compensation study, which increased salaries and associated benefits. In the categories of Public Safety and Human Services, some of the increase was offset by the elimination of retention incentives after permanent salaries were increased. In addition, the government-wide financial statements are impacted year-over-year by changes related to pension, OPEB, and capital asset activities. The difference in expenses on government-wide financial statements and fund financial statements can be attributed to these changes.

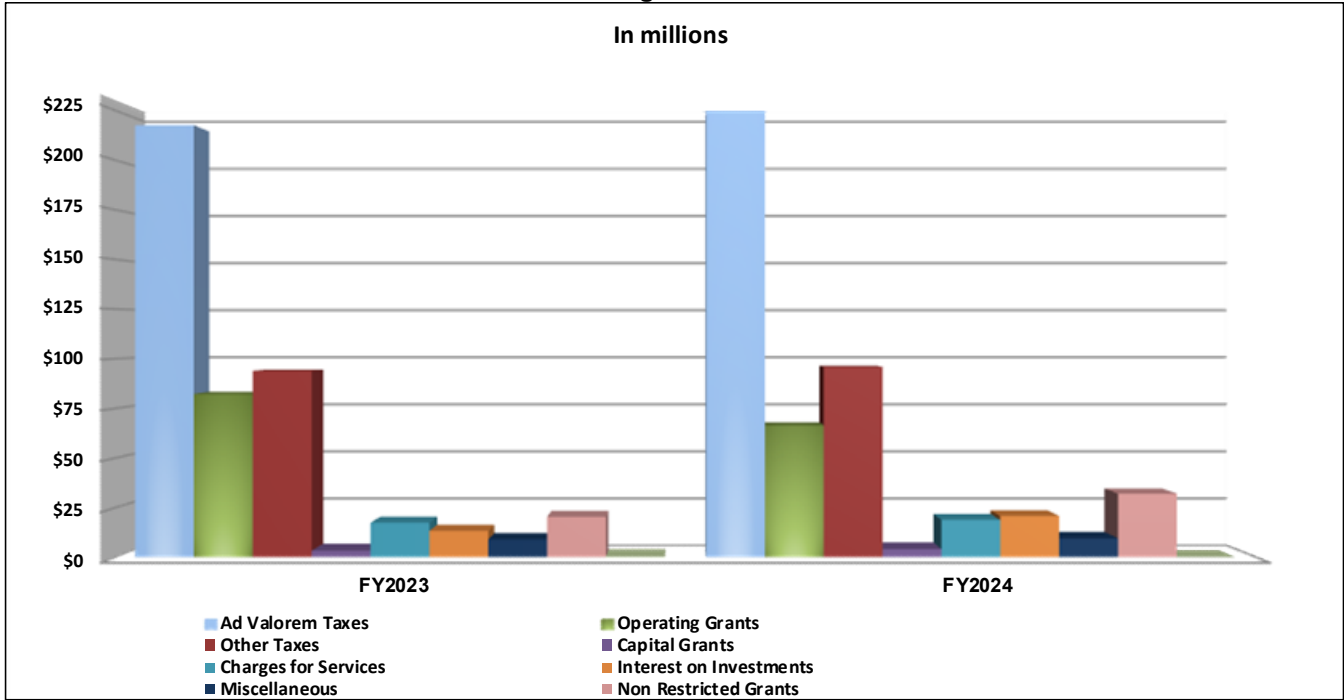
- Education expenses were below the prior year levels by \$4,101,826. This change is attributable to changes in capital asset activities between the two fiscal years.



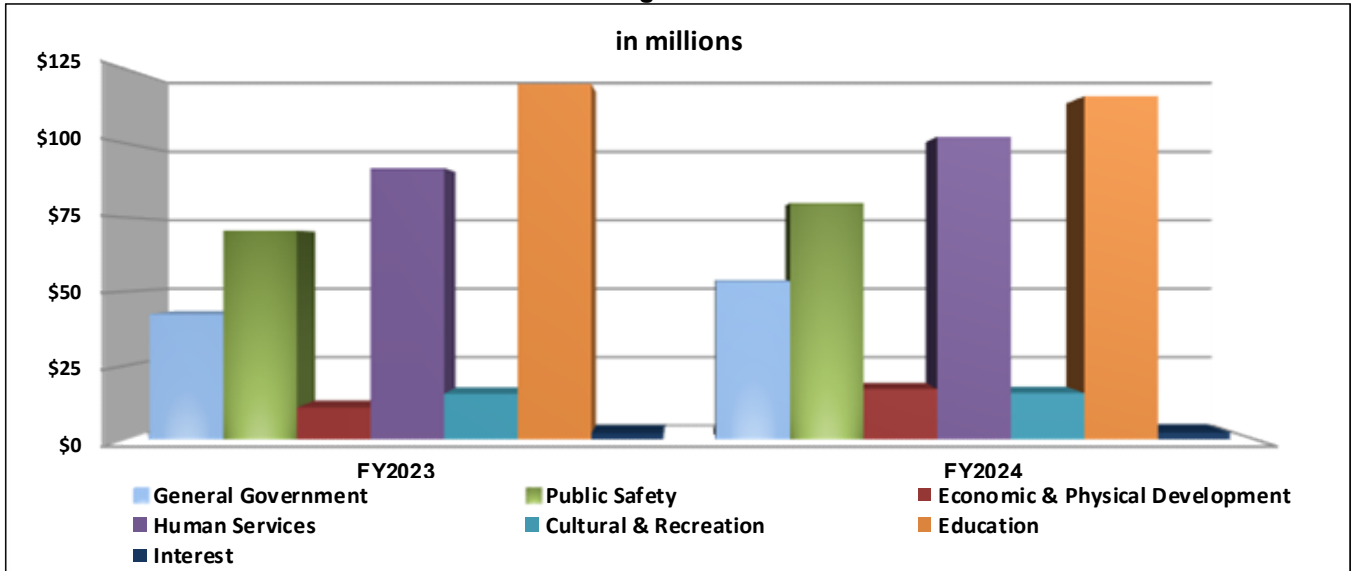
**CUMBERLAND COUNTY, NORTH CAROLINA**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)**

JUNE 30, 2024

**Governmental Activities Revenue**  
**Figure 2**



**Governmental Activities Expenses**  
**Figure 2**



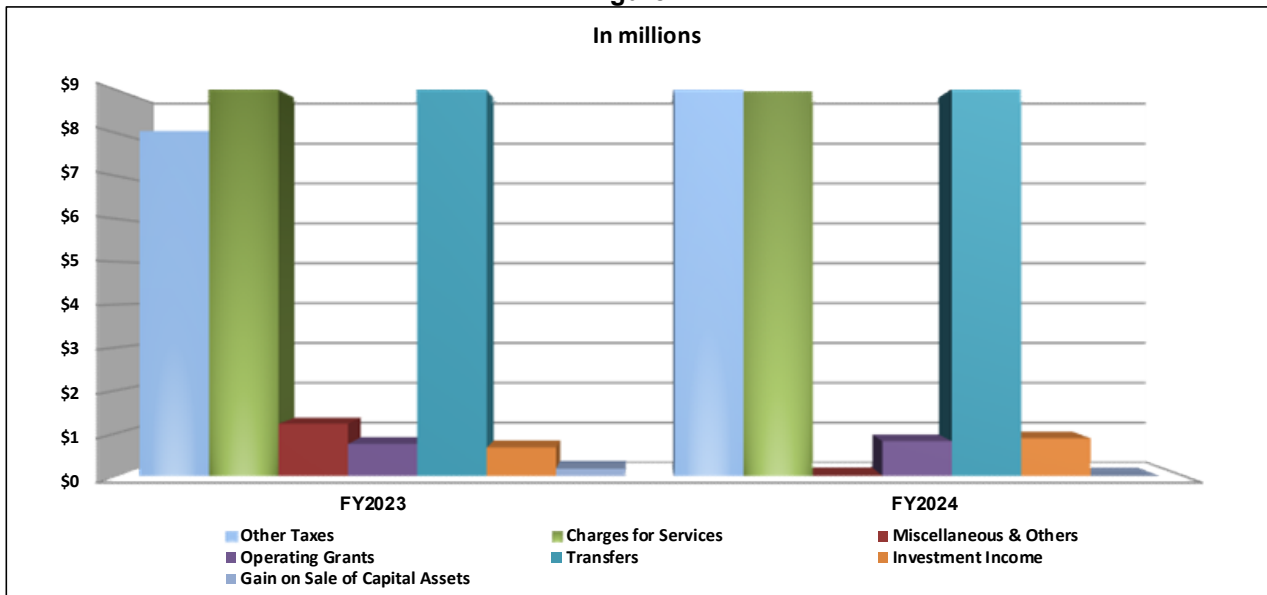
**CUMBERLAND COUNTY, NORTH CAROLINA**  
**MANAGEMENT’S DISCUSSION AND ANALYSIS (Unaudited)**

JUNE 30, 2024

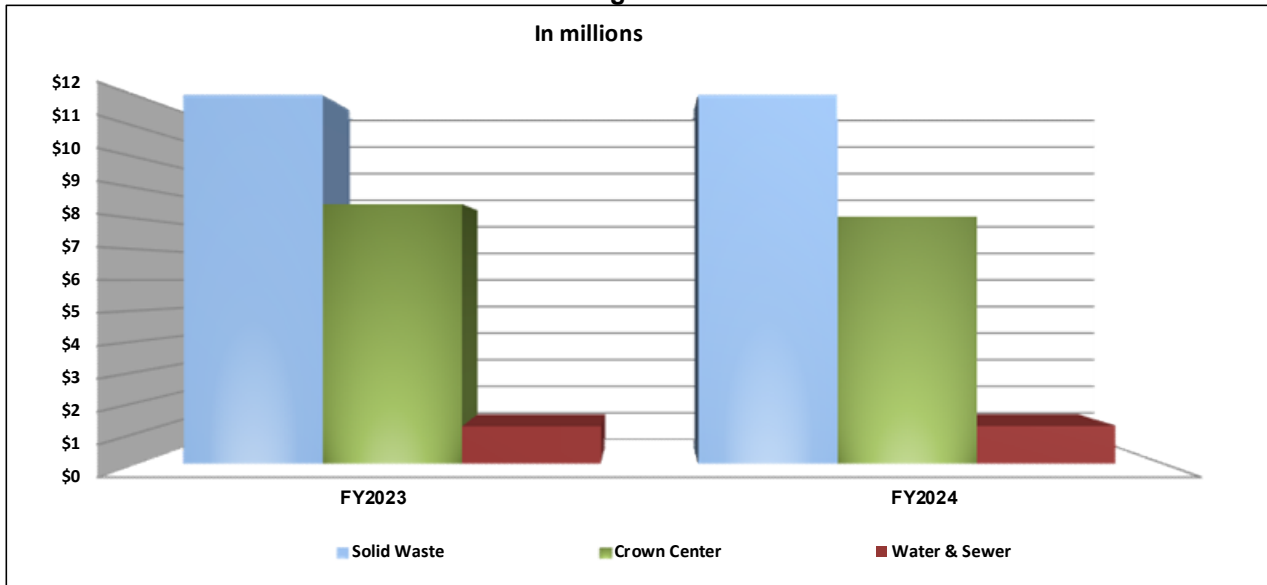
**Business-Type Activities:** Business-type activities increased the County’s net position by \$10,656,902 (See figures 4 and 5). Key elements of this increase are as follows:

- ❖ The Solid Waste net position increased by \$3,052,298 to \$49,430,000 This is primarily due to increased operating revenues for sewer charges.
- ❖ The Crown Complex’s net position increased by \$8,023,469 or 15% to \$61,506,732. This is mainly attributable to an increase in construction in progress related to the Crown Event Center capital project.

**Business-Type Revenue**  
**Figure 4**



**Business-Type Expenses**  
**Figure 5**



**CUMBERLAND COUNTY, NORTH CAROLINA**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)**

*JUNE 30, 2024*

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**Financial Analysis of the County's Funds**

As noted earlier, the County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental Funds:** The focus of the County's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the County's financing requirements. Assigned and unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

At the end of the current fiscal year, the governmental funds of Cumberland County (page E-1) reported a combined fund balance of \$404,979,028, an increase of \$55,179,603 from the previous year. The unassigned fund balance is \$100,410,604 or 25.2%, which is not restricted, committed, or assigned for specific purposes. Another \$10,435,187 or 2.6% is assigned for specific purposes: \$8,435,187 for subsequent years' expenditures; \$2,000,000 for economic development incentives. Committed fund balance totals \$175,732,484 or 44.11% and includes: \$2,500,000 for tax revaluation and \$173,232,484 for the capital investment fund. Non-spendable fund balance accounts for another \$339,540 or 0.1% for inventories, leases and cemetery funds. The remainder of fund balance, \$118,061,213 or 29.2% is restricted which indicates that it is not available for general purposes because it is legally restricted or has been contractually committed.

As of June 30, 2024, the major special revenue fund, ARPA, reported a fund balance of \$1,464,558. All funds are restricted.

As of June 30, 2024, the non-major governmental funds of the County reported a fund balance of \$24,897,064, an increase of \$6,409,518 from previous year. The non-major governmental fund balance represents 6.1% of the combined fund balance for the governmental funds.

The General Fund, including the consolidated County School Fund and Capital Investment Fund, is the primary operating fund of Cumberland County (page E-1). At the end of the current fiscal year, the General Fund reported a fund balance of \$378,617,406; unassigned fund balance of the General Fund is \$103,728,340; non spendable fund balance is \$273,864; assigned and committed fund balance is \$186,167,671 while restricted fund balance is \$88,447,531.

As a measure of the General Fund's liquidity, it may be useful to compare three different measures of fund balance to total fund expenditures. The Board of Commissioners' adopted fund balance policy requires the County maintain an unassigned fund balance between 12-15% of General Fund annual expenditures. This amount is sufficient to handle immediate unforeseen needs, to meet the cash flow needs of the County and the potential to take advantage of opportunities that might arise. At the end of fiscal year 2024, unassigned fund balance represents 27.6% of total General Fund expenditures adjusted for transfers. Available fund balance, which includes unassigned, assigned, and committed fund balance is 77.2%, while total fund balance represents 100.8% of that same amount.

**CUMBERLAND COUNTY, NORTH CAROLINA**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)**

*JUNE 30, 2024*

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Total General Fund actual revenues including a legally budgeted County School Fund and Capital Investment Fund but excluding other financing sources (page E-3) was \$419,066,784, an increase of \$26,582,851 or 6.8% from previous year. The increase in revenues is primarily due to increased tax revenues, intergovernmental revenues, and interest. Highlights of significant areas of change include:

- ❖ Ad valorem property tax revenues have increased by \$5,109,388 or 2.5% to \$206,612,155.
- ❖ Other taxes increased by \$141,032 or 0.2% to \$83,699,046. Sales tax revenue is the primary contributor. These upward trends in sales tax revenues are indicative of a continued economic rebound.
- ❖ Intergovernmental revenues increased by \$12,457,885 or 16.7% to \$86,897,769. Restricted intergovernmental receivables represent 70% of this total and the use of these funds is restricted by state statute or as established by the grantor.
- ❖ Licenses and permit revenue increased by \$50,347 or 1.9% to \$2,768,370. Single family dwelling and building inspection licenses and permits account for the change.
- ❖ Sales and services increased by \$1,301,612 or 10.8% to \$13,390,654. The increase was generated through case management, express care, labs, and pharmacy operations.
- ❖ Interest earned on investments for the General Fund increased by \$7,568,674 or 63.3% to \$19,534,469. This change is based on market conditions, changes in the interest rates, and additional short-term investment strategies used in 2024.

General Fund actual expenditures including a legally budgeted County School Fund and Capital Investment Fund, but excluding other financing uses and transfers were \$375,706,869, an increase of \$19,898,901 or 5.6% from the previous year. Highlights of significant areas of change include:

- ❖ General Government expenditures increased by \$4,892,050 or 11.6%, mostly due to an increase in expenditures directly related to pay enhancements and associated benefit increases implemented after the completion of a countywide classification and compensation study, in addition to new projects.
- ❖ Public Safety had an increase of \$1,159,654, or 1.8%, attributable to pay enhancements and associated benefit increases implemented after the classification and compensation study (offset by retention incentives paid in fiscal year 2023 but not in 2024), and technology equipment purchased for law enforcement using a COPS Technology Grant.
- ❖ Economic and Physical Development increased by \$295,627 or 2.7%, attributable to pay enhancements and associated benefit increase implemented after the classification and compensation study.
- ❖ Human services expenditures increased by \$8,875,717 or 9.4%, attributable to pay enhancements and associated benefit increases implemented after the classification and compensation study (offset by retention incentives paid in fiscal year 2023 but not in 2024).
- ❖ Education expenditures increased by \$5,048,865 or 4.3%, attributable to increases in operating expenses paid to Cumberland County Schools and Fayetteville Technical Community College totaling \$4,726,063, an increase in capital outlay to Cumberland County Schools of \$7,211,149, netted against a decrease in capital outlay to Fayetteville Technical Community College of \$6,909,334.

# CUMBERLAND COUNTY, NORTH CAROLINA

## MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)

JUNE 30, 2024

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The Capital Investment Fund (CIF) is the primary funding mechanism for investment in County capital facilities. The primary source of funding is a contribution from the General Fund from which it pays the County's debt service requirement and other facility improvements, capital technology and vehicle costs. At the end of the fiscal year the CIF has an ending fund balance of \$173,372,536. During fiscal year 2022 the Reserve / Fund Balance Policy was revised and moving forward, each fiscal year the Board of Commissioners may transfer any general fund unassigned fund balance that exceeds 15% to the Capital Investment Fund to support future capital projects or debt service, authorized through an approved budget ordinance amendment.

**General Fund Budgetary Highlights:** The General Fund, for budgetary comparisons, excludes the legally budgeted County School Special Revenue Fund and Capital Investment Fund (page H-1). During the fiscal year, the County revised the budget on several occasions. Generally, budget amendments fall into one of four categories: 1) amendments to appropriate fund balance for encumbrances from the prior year; 2) amendments made to adjust the estimates that are used to prepare the original budget ordinance once exact information is available; 3) amendments made to recognize new funding amounts from external sources, such as Federal and State aid; and 4) increases in appropriations that become necessary to maintain services. After all amendments to General Fund revenues excluding transfers, sale of capital assets, and fund balance appropriated, the adopted budget was \$377,921,658. Actual General Fund revenues excluding transfers were more than final amended budget by \$14,307,072.

- ❖ Budgeting of Fund Balance - A total of \$6,454,775 of fund balance was originally budgeted in fiscal year 2024. During the fiscal year, fund balance reappropriations were requested for contracts and purchase orders in which projects were not completed in fiscal year 2023 and were on-going in fiscal year 2024.

Total actual revenues for the General Fund, excluding the County School Capital Fund, Capital Investment Fund, and other financing sources, were \$392,228,730. This amount exceeded the final budgeted amount by \$14,307,072. (page H-1).

- ❖ Ad Valorem taxes collected exceeded the budget by \$5,262,875 or 2.6%. This was due to conservative budget estimates and higher than expected tax collections for both real property and motor vehicles.
- ❖ Other taxes include receipt of funds such as sales tax, pet registration, beer and wine taxes and real estate transfer taxes. These funds are budgeted based on historical distributions with consideration of current and future projected economic conditions. The revenues received in the General Fund were less than the amended budget by \$6,353,839 or 8.8%. However, overall other tax revenue across all funds exceeded the budget by more than \$10 million. A conservative budgeting approach was used for the fiscal year 2024 budget. Overall actual tax collections were strong again this year. Sales tax collections for fiscal year 2024 were strong and showed growth.
- ❖ Intergovernmental revenue - This category funding fell short of revised budget by \$1,191,920, or 1.4%. Most of the shortfall correlated with expenditures below budget in the Human Services functional areas as revenues in those areas are dependent upon incurred expenditures. Unexpended grant funds at year-end were re-appropriated to fiscal year 2025 to allow for project completion and expenditure of these funds. Many of the adjustments from the original budget are caused by timing issues from the State not setting their funding levels until after the County has adopted its budget.
- ❖ Licenses and permit fees totaled \$2,768,370, an excess of \$688,870 or 33.1% from the final revised budget due to over realization of Register of Deeds and Inspection fees.
- ❖ Interest earned on investments totaled \$15,479,538.
- ❖ Sales and services fees totaled \$13,390,654, which exceed the revised budget by \$1,258,659 or 10.4%. This overall increase was spread over several different revenue sources from multiple County departments.
- ❖ Miscellaneous revenue fell short of the revised budget by \$837,111.

# CUMBERLAND COUNTY, NORTH CAROLINA

## MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)

JUNE 30, 2024

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Total actual expenditures (page H-1), excluding the County School Fund, Capital Investment Fund and other financing uses, were less than the final budgeted amount by \$44,868,519 resulting in an expenditure rate of 88.4% of final budget. In general, variances usually result from conservative budget practices such as, budgeting fully for positions in most departments; the need to allow for fluctuation in Human Services, grant programs and management's efforts to maintain statutory compliance in keeping expenditures under the budget amounts. Staffing to pre-pandemic levels continues to be an issue, resulting in personnel costs being lower than budget. Staffing shortfalls continue to be an issue within the functional areas, which led to delays in projects.

- ❖ Personnel expenditures including fringe benefits, were \$12.9 million less than budget. While this is an improvement over prior year, the County continues to struggle with recruitment, turnover, and a high overall position vacancy rate.
- ❖ Other operating expenses across the various functional classifications that were less than budget include: capital outlay expenditures for vehicles and equipment, \$5.3 million; contracted services, \$3.3 million; foster care board expenditures, \$2.9 million; special project expenditures, \$715 thousand; maintenance and repair expenditures, \$300 thousand; transfers, \$1.7 million; unallocated expenses, \$6.7 million; and various grant expenditures.

**Proprietary Funds.** The County's Proprietary Funds (pages E-6 thru E-9) provide the same type of information found in the government-wide statements but in more detail. They include seven enterprise funds and five internal service funds. The Solid Waste Fund had a net position of \$49,430,000. The Crown Complex Fund had a net position of \$61,506,732. The other five enterprise funds, (water and sewer funds), had a combined net position of \$10,898,727. The Solid Waste operating revenues increased by \$4,147,093 primarily because of an increase in charges for services revenue. The Crown Complex's net position before transfers was a loss of \$3,418,162. The facilities were reopened during fiscal year 2022 and events continue. The water and sewer funds had combined operating revenues of \$854,136. The operational expenses for Solid Waste decreased from previous year. The decrease was primarily related to a decrease in administrative expenses and landfill closure/post closure care costs. The Crown Complex fund had a decrease in operational expenses of \$188,963 mainly because of a decrease in the cost of the daily operations at the Crown handled by Global Spectrum. The internal service funds had a combined net position of \$19,537,470.

**Fiduciary Funds.** The County's fiduciary funds (pages E10 and E11) are divided into two separate fund types, the Other Post Employee Benefit Trust Funds (OPEB) and the Custodial Funds. The OPEB fund had an increase in net position of \$1,204,283 to \$5,307,335. This primarily because a \$1,000,000 contribution was made to the trust. The custodial funds had a net position of \$162,909.

### Capital Asset and Debt Administration

**Capital Assets.** The County's capital assets, shown in Table 3, for its governmental and business-type activities as of June 30, 2024, totals \$293,093,065 (net of accumulated depreciation). Capital assets include land, buildings and improvements, vehicles and heavy equipment, furniture, machinery, and other equipment, plant and distribution systems, leases and construction in progress. Capital assets are reported in the government-wide financial statements and in the enterprise fund financial statements. Governmental funds treat capital acquisitions as expenditures in the period in which they are purchased. Major capital transactions during the year include the purchase of vehicles, purchases of various equipment for day-to-day operations. Additional information on the County's capital assets can be found in Note #4 in the Notes to the Financial Statements. (See figure 6 and 7 for current fiscal year distribution).

As of June 30, 2024, the County has construction contracts in progress for various capital projects and improvements. The remaining commitment on these contracts is \$2,297,780.



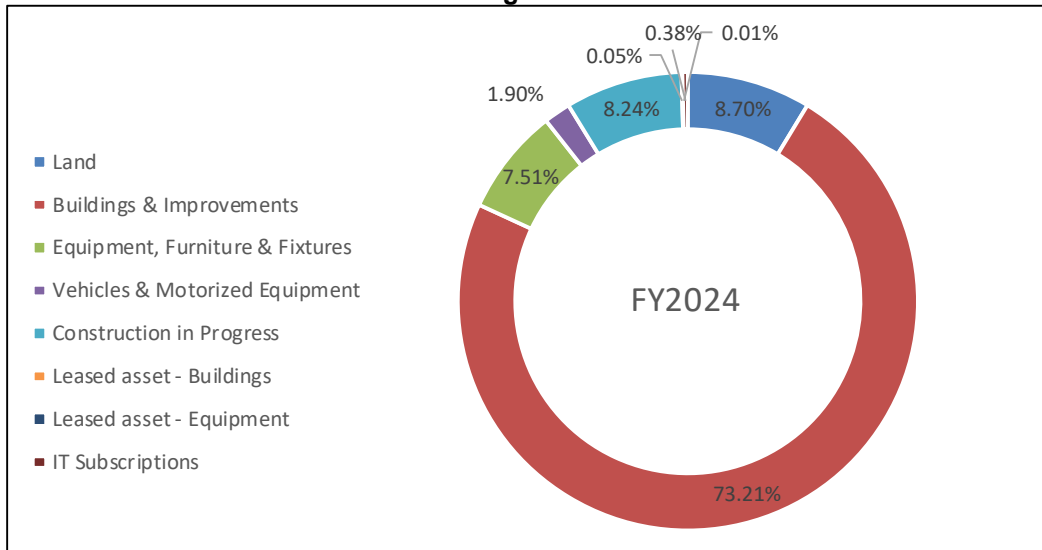
**CUMBERLAND COUNTY, NORTH CAROLINA**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)**

JUNE 30, 2024

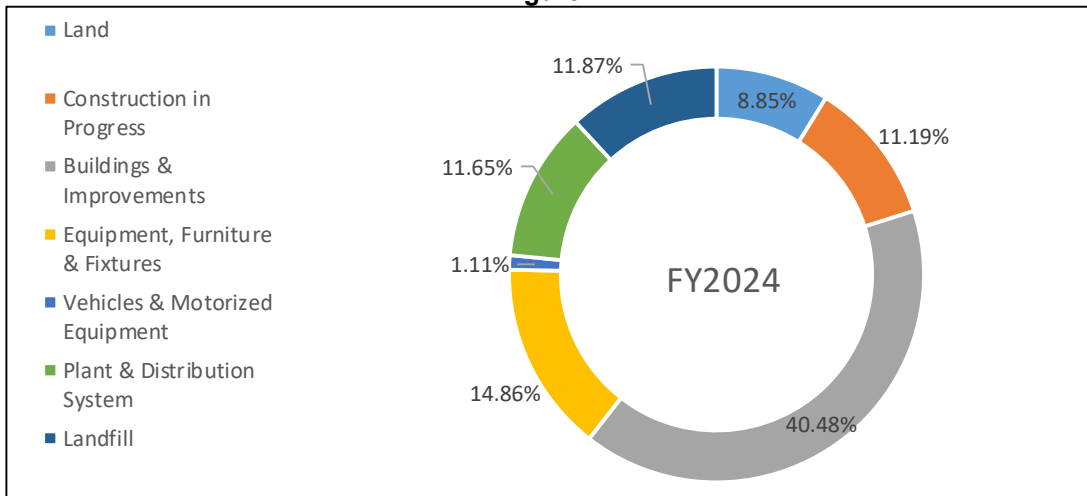
**Capital Assets**  
**Table 3**  
 (net of depreciation)

	Governmental Activities		Business-type Activities		Total	
	2023	2024	2023	2024	2023	2024
Capital Assets						
Land	\$ 16,439,372	\$ 17,560,314	\$ 8,145,036	\$ 8,145,036	\$ 24,584,408	\$ 25,705,350
Construction in progress	12,853,147	16,621,932	4,104,265	10,298,307	16,957,412	26,920,239
Landfill	-	-	11,225,655	10,922,028	11,225,655	10,922,028
Buildings and improvements	152,563,355	147,751,736	38,243,819	37,256,689	190,807,174	185,008,425
Equipment, furniture and fixtures	12,577,350	15,154,531	9,857,988	13,674,180	22,435,338	28,828,711
Vehicles and motorized equipment	3,605,723	3,840,687	896,596	1,020,285	4,502,319	4,860,972
Leased asset - buildings	10,162	92,632	-	-	10,162	92,632
Leased asset - equipment	115,201	28,319	-	-	115,201	28,319
IT Subscriptions	636,132	757,790	-	-	-	-
Plant and distribution system	-	-	11,146,350	10,726,389	11,146,350	10,726,389
Total net assets	\$ 198,800,442	\$ 201,807,941	\$ 83,619,709	\$ 92,042,914	\$ 281,784,019	\$ 293,093,065

**Governmental Activities- Capital Assets**  
**Figure 6**



**Business-type Activities - Capital Assets**  
**Figure 7**



**CUMBERLAND COUNTY, NORTH CAROLINA**  
**MANAGEMENT’S DISCUSSION AND ANALYSIS (Unaudited)**

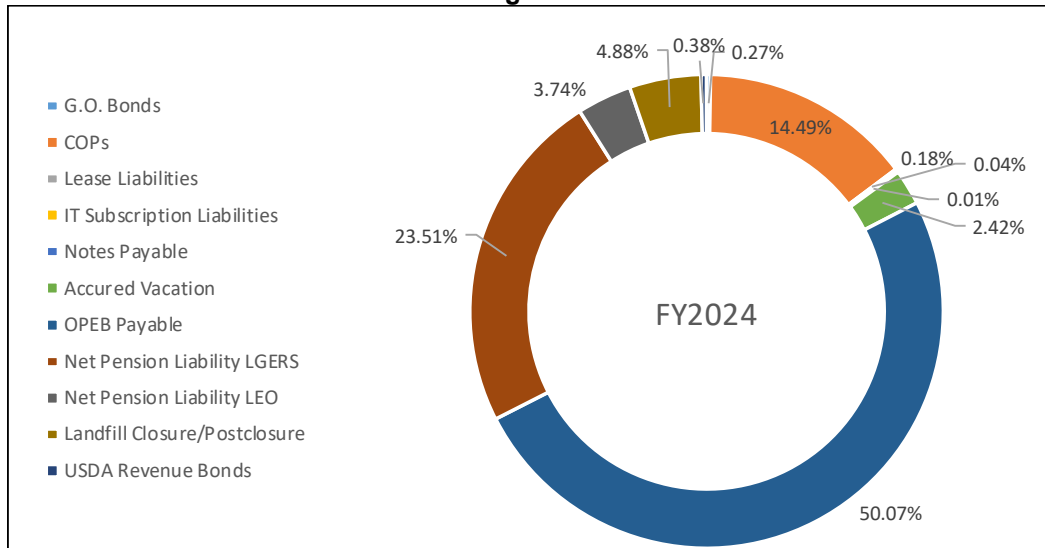
JUNE 30, 2024

**Long-Term Obligations.** As of June 30, 2024, Cumberland County had a total of \$907,000 outstanding USDA GO Bonds. At the end of the fiscal year the lease liability and SBITAs liability were \$122,054, and \$587,937 respectively. The County’s total debt, Table 4, increased by \$703,686 – primarily attributable to the increase in net pension liabilities of LGERS and the increase in the OPEB liability. Additional information regarding the County’s long-term debt can be found in Note #8 in the Notes to the Financial Statements. (Figure 8, current fiscal year distribution).

**Outstanding Debt**  
**Table 4**

DESCRIPTION	Governmental Activities		Business-type Activities		Total	
	2023	2024	2023	2024	2023	2024
General obligation bonds (net)	\$ -	\$ -	\$ 934,000	\$ 907,000	\$ 934,000	\$ 907,000
USDA Revenue Bonds (direct)	-	-	1,304,000	1,278,000	1,304,000	1,278,000
Certificates of participation/LOBS (net)	44,488,214	38,611,879	-	-	44,488,214	38,611,879
Certificates of participation (direct)	8,509,177	5,126,998	8,720,073	4,655,502	17,229,250	9,782,500
Notes Payable (direct)	183,334	-	49,955	44,959	233,289	44,959
Lease Liabilities	125,610	122,054	-	-	125,610	122,054
IT Subscription Liabilities	559,863	587,937	-	-	559,863	587,937
Compensated absences	6,799,020	7,882,480	174,582	201,239	6,973,602	8,083,719
OPEB liability	159,965,814	162,314,305	4,833,956	4,902,262	164,799,770	167,216,567
Net Pension Liability (LGERS)	67,671,366	76,753,509	1,544,442	1,768,420	69,215,808	78,521,929
Net Pension Liability (LEO)	11,738,337	12,500,448	-	-	11,738,337	12,500,448
Accrued landfill closure and postclosure costs	-	-	15,652,775	16,301,213	15,652,775	16,301,213
<b>Total debt</b>	<b>\$ 300,040,735</b>	<b>\$ 303,899,610</b>	<b>\$ 33,213,783</b>	<b>\$ 30,058,595</b>	<b>\$ 333,254,518</b>	<b>\$ 333,958,205</b>

**Outstanding Debt**  
**Figure 8**



# CUMBERLAND COUNTY, NORTH CAROLINA MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)

JUNE 30, 2024

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## Economic Factors and Next Year's Budgets and Rates

The following key economic indicators reflect changes in the local economy:

- ❖ The county continues to maintain a high collection percentage of ad valorem current year tax collections for real and personal property. The fiscal year 2024 collection percentage was 99.5%.
- ❖ The County's average unemployment rate is 4.7%. This rate is near pre-pandemic levels.
- ❖ Percentage increases in sales tax revenue for the County by fiscal year, over the past five years: 1%, 2024; 2023, 2.9%; 2022, 11.1%; 2021, 16.5%; 2020, 4.8%; and 2019, 7.9%.
- ❖ The County-wide Ad Valorem tax rate and levy will remain at 79.9 cents per \$100 valuation.
- ❖ The Special Recreation tax rate and levy will remain at 5.0 cents per \$100 valuation.
- ❖ The Fire protection district rate will remain at 15.0 cents per \$100 valuation.

These factors, as well as others, were considered when management prepared the County's budget ordinance for fiscal year 2025.

## Budget Highlights for the Fiscal Year Ending June 30, 2025

### Governmental Activities

The County approved a \$392,827,964 General Fund budget, including an appropriation of \$8,435,187 of fund balance. This amount excludes the legally adopted County School Fund and the Capital Investment Fund. As compared to the fiscal year 2024 adopted budget, this is an increase of \$10,935,037 or 2.9%.

- ❖ Ad Valorem Taxes for fiscal year 2025 were budgeted at \$178,485,379, an increase of \$4,168,928 or 2.4% over the fiscal year 2024 amount. The County maintained continuous growth in the tax base through economic development.
- ❖ Motor vehicle tax collections are budgeted at \$27,744,979, an increase of 2.6% over the fiscal year 2024 budgeted amount. There has been consistent growth in motor vehicle values which provides for this budgeted increase.
- ❖ Sales Taxes are budgeted at \$64,246,366, a decrease of \$2,084,109 or 3.1% below the fiscal year 2024 budgeted amount.
- ❖ Federal and State Intergovernmental revenue has been budgeted at \$81,303,960, or 11.6% above the adopted fiscal year 2024 budget. The increase is due to reimbursements from Medicaid expansion.
- ❖ Charges and Services are budgeted at \$13,347,547 and are projected to experience a slight decrease of .2% as compared to the fiscal year 2024 adopted budget amount.
- ❖ Miscellaneous Revenue has been budgeted at \$12,607,028 which is a decrease of 16.1% over the fiscal year 2024 budgeted amount. The decrease is a result of ARPA freed-up capacity funds being included in the fiscal year 2024 budget and not in the fiscal year 2025 budget.

Budgeted expenditures in the General Fund, excluding the legally adopted County School Fund and Capital Investment Fund are \$392,827,964 which represents a 2.9% increase over the past fiscal year adopted budget.

# CUMBERLAND COUNTY, NORTH CAROLINA

## MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)

JUNE 30, 2024

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- ❖ The budget for fiscal year 2025 did not include a cost-of-living adjustment, however it was impacted by the implementation of the countywide classification and compensation plan.
- ❖ General Government expenditures has been budgeted to decrease by \$6,194,311 or 9.2%. The decrease is attributable to the establishment of a Budget and Performance department that was previously part of this budget, and a decrease in one-time funding budgeted in fiscal year 2024 related to ARPA freed-up capacity for various projects. These decreases were offset somewhat by increases in salary expenditures due to implementation of the classification and compensation study, software contracts, a printing contract, and costs associated with property revaluation.
- ❖ Public Safety expenditures has been budgeted to increase by \$3,122,365 or 4.3%. This increase is mainly attributable to salaries and benefits due to the implementation of the classification and compensation plan and a 1% increase in the Law Enforcement Officer retirement plan.
- ❖ Economic & Physical Development is projected to decrease by \$1,068,658 or 12.7%. The main driver for the decrease is generators that were included in the fiscal year 2024 budget, but not in fiscal year 2025 at the time of budget adoption. The generators were not purchased in fiscal year 2024, therefore the unspent funds will be re-appropriated during fiscal year 2025.
- ❖ Education expenditures have a budgeted increase of 2.4% and were adopted at \$107,116,937. The increase is due to the sales tax equalization.
- ❖ Human Services expenditures were budgeted at \$129,183,108, an increase of 10.3% above the fiscal year 2024 adopted budget. This increase is mainly attributable to implementation of the classification and compensation study. In addition, a total of 57 positions were added because of the Medicaid Expansion program.

### Business – Type Activities

The County approved a \$21,020,253 Solid Waste Fund budget, which did not include an appropriation of fund balance. The solid waste user fee increased from \$93 to \$130 per year for residential taxpayers. This is expected to generate an additional 39.7% in user fee revenue that will support higher fuel cost, landfill post closure cost, and other operational costs.

The Crown Complex Fund adopted budget totals \$9,635,831, slightly more than the fiscal year 2024 budget. Within the Water and Sewer District Funds, the water and sewer fees in all four of the districts will increase to cover increased costs of operations and infrastructure maintenance.

### Requests for Information

This report is designed to provide an overview of the County's finances for those with an interest in this area. Questions concerning any of the information found in this report or requests for additional information should be directed to the Finance Director, Cumberland County, 117 Dick Street, Fayetteville, NC 28301. You can also call 910-678-7754 or visit our website at [www.cumberlandcountync.gov](http://www.cumberlandcountync.gov).

# GOVERNMENT-WIDE FINANCIAL STATEMENTS

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COUNTY OF CUMBERLAND, NORTH CAROLINA  
STATEMENT OF NET POSITION

JUNE 30, 2024

	Primary Government			Component Units
	Governmental Activities	Business-type Activities	Total	
<b>ASSETS</b>				
Current assets:				
Cash and investments	\$ 336,788,994	\$ 64,592,480	\$ 401,381,474	\$ 16,595,160
Receivables (net of allowance for uncollectibles):				
Property taxes	1,504,877	-	1,504,877	-
Due from other governments	21,964,719	182,956	22,147,675	-
Accounts receivable	-	-	-	284,687
Sales tax	22,305,542	-	22,305,542	-
Taxes receivable	-	258,168	258,168	-
Other receivables	3,082,371	4,009,135	7,091,506	278,282
Inventories	604,539	-	604,539	7,707,640
Prepays	583,077	68,207	651,284	350,050
Lease receivables	1,018,336	-	1,018,336	-
Due from Primary Government	-	-	-	266,667
Due from component units	1,702,021	-	1,702,021	-
Internal balances	4,106,068	(4,106,068)	-	-
Total current assets	393,660,544	65,004,878	458,665,422	25,482,486
Noncurrent assets:				
Cash and investments – restricted	107,249,844	1,424,550	108,674,394	328,576
Lease receivable, non-current	-	-	-	-
Net pension asset	418,648	-	418,648	-
Capital assets:				
Assets not being depreciated	34,182,246	18,443,343	52,625,589	2,090,893
Assets being depreciated, net	167,625,695	73,599,571	241,225,266	22,460,124
Total noncurrent assets	309,476,433	93,467,464	402,943,897	24,879,593
Total assets	703,136,977	158,472,342	861,609,319	50,362,079
<b>DEFERRED OUTFLOWS OF RESOURCES</b>				
Pension related	49,140,982	1,792,198	50,933,180	1,246,626
OPEB related	7,068,656	215,248	7,283,904	57,369
Deferred charge on refunding	886,141	45,020	931,161	-
Total deferred outflows of resources	57,095,779	2,052,466	59,148,245	1,303,995
<b>LIABILITIES</b>				
Current liabilities:				
Accounts payable	22,777,158	3,994,586	26,771,744	1,777,009
Accrued payroll	5,707,358	137,747	5,845,105	-
Due to Primary Government	-	-	-	1,702,021
Due to component units	-	-	-	-
Due to other governments	35,838,805	-	35,838,805	-
Claims payable	5,890,800	-	5,890,800	-
Other accrued liabilities	293,056	2,974,492	3,267,548	1,552,107
Accrued interest payable	365,754	11,764	377,518	32,775
Unearned revenue	824,836	42,887	867,723	-
Total current liabilities	71,697,767	7,161,476	78,859,243	5,063,912
Noncurrent liabilities:				
Due within one year	17,164,116	3,320,820	20,484,936	843,333
Due in more than one year	286,735,494	26,737,775	313,473,269	14,141,207
Total noncurrent liabilities	303,899,610	30,058,595	333,958,205	14,984,540
Total liabilities	375,597,377	37,220,071	412,817,448	20,048,452
<b>DEFERRED INFLOWS OF RESOURCES</b>				
Leases	988,786	-	988,786	-
Pension related	2,103,025	715,632	2,818,657	83,744
OPEB related	24,008,009	753,646	24,761,655	70,952
Total deferred inflows of resources	27,099,820	1,469,278	28,569,098	154,696
<b>NET POSITION</b>				
Net investment in capital assets	172,400,968	85,202,472	257,603,440	12,607,771
Restricted for:				
Stabilization by state statute	57,636,654	-	57,636,654	-
Public health	9,524,034	-	9,524,034	-
Debt service	-	1,311,065	1,311,065	328,576
Project	-	113,485	113,485	-
Inmates	1,520,771	-	1,520,771	-
County school	21,484,632	-	21,484,632	-
Fire protection	2,612,690	-	2,612,690	-
Register of Deeds	1,372,795	-	1,372,795	-
Public safety	5,055,555	-	5,055,555	1,747,345
Economic and physical development	4,926,662	-	4,926,662	-
Human services	8,148,799	-	8,148,799	-
Culture and recreational	4,920,301	-	4,920,301	-
Capital	-	-	-	770,000
Facility Investment Fee	-	-	-	86,778
Pensions and benefits	418,648	-	418,648	-
Claims	25,470,765	-	25,470,765	-
Unrestricted (deficit)	42,042,285	35,208,437	77,250,722	15,922,456
Total net position	\$ 357,535,559	\$ 121,835,459	\$ 479,371,018	\$ 31,462,926

The notes to the financial statement are an integral part of this statement.

COUNTY OF CUMBERLAND, NORTH CAROLINA  
STATEMENT OF ACTIVITIES

YEAR ENDED JUNE 30, 2024

Functions/Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Position			Component Units
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Primary Government		Total	
					Governmental Activities	Business-Type Activities		
<b>Primary government:</b>								
Governmental activities:								
General government	\$ 53,466,927	\$ 4,742,516	\$ 7,017,697	\$ 3,327,542	\$ (38,379,172)	\$ -	\$ (38,379,172)	\$ -
Public safety	79,802,529	4,275,147	669,979	284,361	(74,573,042)	-	(74,573,042)	-
Economic and physical development	17,176,713	1,811,531	4,919,259	679,315	(9,766,608)	-	(9,766,608)	-
Culture and recreation	15,822,478	6,063	670,692	-	(15,145,723)	-	(15,145,723)	-
Human services	102,090,297	8,188,703	53,309,151	-	(40,592,443)	-	(40,592,443)	-
Education	115,751,877	-	-	-	(115,751,877)	-	(115,751,877)	-
Interest	2,622,589	-	-	-	(2,622,589)	-	(2,622,589)	-
Total governmental activities	<u>386,733,410</u>	<u>19,023,960</u>	<u>66,586,778</u>	<u>4,291,218</u>	<u>(296,831,454)</u>	<u>-</u>	<u>(296,831,454)</u>	<u>-</u>
Business-type activities:								
Solid Waste	14,195,514	5,646,115	795,388	-	-	(7,754,011)	(7,754,011)	-
Crown Center	8,058,194	2,457,599	22,935	-	-	(5,577,660)	(5,577,660)	-
Kelly Hills Water and Sewer District	109,020	117,209	-	-	-	8,189	8,189	-
NORCRESS Water and Sewer District	929,694	513,105	-	-	-	(416,589)	(416,589)	-
Southpoint Water and Sewer District	31,202	67,613	-	-	-	36,411	36,411	-
Overhills Park Water and Sewer District	176,238	156,209	-	-	-	(20,029)	(20,029)	-
Total business-type activities	<u>23,499,862</u>	<u>8,957,850</u>	<u>818,323</u>	<u>-</u>	<u>-</u>	<u>(13,723,689)</u>	<u>(13,723,689)</u>	<u>-</u>
Total primary government	<u>\$410,233,272</u>	<u>\$ 27,981,810</u>	<u>\$ 67,405,101</u>	<u>\$ 4,291,218</u>	<u>\$ (296,831,454)</u>	<u>\$ (13,723,689)</u>	<u>\$ (310,555,143)</u>	<u>\$ -</u>
<b>Component Units:</b>								
Total component units	<u>\$ 60,281,331</u>	<u>\$ 59,878,901</u>	<u>\$ -</u>	<u>\$ 1,387,942</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 985,512</u>
General revenues and transfers								
General revenues:								
Property taxes					224,637,157	-	224,637,157	-
Other taxes								
Sales taxes					81,320,006	-	81,320,006	-
Real estate transfer					3,864,920	-	3,864,920	-
Beer and wine					446,580	-	446,580	-
Solid waste					-	9,975,149	9,975,149	-
Food and beverage					10,265,183	-	10,265,183	-
Room and occupancy					-	2,063,305	2,063,305	-
Grants and contributions not restricted to specific programs					32,229,285	-	32,229,285	-
Investment earnings					20,895,214	890,182	21,785,396	197,159
Miscellaneous					9,718,810	10,324	9,729,134	56,436
Gain on sale of assets					-	-	-	13,000
Transfers					(11,441,631)	11,441,631	-	-
Total general revenues and transfers					<u>371,935,524</u>	<u>24,380,591</u>	<u>396,316,115</u>	<u>266,595</u>
Change in net position					75,104,070	10,656,902	85,760,972	1,252,107
Net position – beginning					<u>282,431,489</u>	<u>111,178,557</u>	<u>393,610,046</u>	<u>30,210,819</u>
Net position – ending					<u>\$ 357,535,559</u>	<u>\$ 121,835,459</u>	<u>\$ 479,371,018</u>	<u>\$ 31,462,926</u>

The notes to the financial statement are an integral part of this statement.



# FUND FINANCIAL STATEMENTS

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**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**BALANCE SHEET**  
**GOVERNMENTAL FUNDS**

JUNE 30, 2024

	Major Funds			Total Governmental Funds
	General Fund	American Rescue Plan Act Fund	Total Nonmajor Funds	
<b>ASSETS</b>				
Cash and cash equivalents	\$ 319,626,434	\$ -	\$ 17,162,560	\$ 336,788,994
Cash and investments – restricted	32,372,029	36,898,999	12,508,051	81,779,079
Receivables (net of allowance for uncollectibles):				
Property taxes	1,133,103	-	371,774	1,504,877
Due from other governments	20,659,513	-	1,305,206	21,964,719
Sales tax receivables	22,305,542	-	-	22,305,542
Other receivables	2,455,883	3,110	35,213	2,494,206
Lease receivable	1,018,336	-	-	1,018,336
Inventories	244,314	-	-	244,314
Due from other funds	7,025,657	-	-	7,025,657
Due from component units	1,702,021	-	-	1,702,021
Total assets	<u>\$ 408,542,832</u>	<u>\$ 36,902,109</u>	<u>\$ 31,382,804</u>	<u>\$ 476,827,745</u>
<b>LIABILITIES</b>				
Accounts and vouchers payable	\$ 19,146,296	\$ 286,423	\$ 2,590,036	\$ 22,022,755
Accrued payroll	5,601,587	6,712	65,831	5,674,130
Other accrued liabilities	292,856	-	200	293,056
Due to other governments	361,045	35,144,416	333,344	35,838,805
Due to other funds	-	-	2,919,589	2,919,589
Unearned revenue	732,167	-	92,669	824,836
Total liabilities	<u>26,133,951</u>	<u>35,437,551</u>	<u>6,001,669</u>	<u>67,573,171</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>				
Taxes	2,802,689	-	484,071	3,286,760
Leases related	988,786	-	-	988,786
Total deferred inflows of resources	<u>3,791,475</u>	<u>-</u>	<u>484,071</u>	<u>4,275,546</u>
<b>FUND BALANCES (DEFICITS)</b>				
<b>Nonspendable:</b>				
Inventories	244,314	-	-	244,314
Leases	29,550	-	-	29,550
Cemetery	-	-	65,676	65,676
<b>Restricted:</b>				
Stabilization by state statute	56,293,131	3,110	1,340,413	57,636,654
Public health	9,524,034	-	-	9,524,034
Inmates	-	-	1,520,771	1,520,771
County school	21,484,632	-	-	21,484,632
Fire protection	-	-	2,612,690	2,612,690
Register of Deeds	1,145,734	-	227,060	1,372,794
Public safety	-	-	5,063,480	5,063,480
Economic and physical development	-	1,461,448	3,465,214	4,926,662
Human services	-	-	8,148,799	8,148,799
Culture and recreational	-	-	5,770,697	5,770,697
<b>Committed:</b>				
Tax revaluation	2,500,000	-	-	2,500,000
Capital investment fund	173,232,484	-	-	173,232,484
<b>Assigned:</b>				
Subsequent year's expenditures	8,435,187	-	-	8,435,187
Economic development incentives	2,000,000	-	-	2,000,000
<b>Unassigned (deficit)</b>	<u>103,728,340</u>	<u>-</u>	<u>(3,317,736)</u>	<u>100,410,604</u>
Total fund balances	<u>378,617,406</u>	<u>1,464,558</u>	<u>24,897,064</u>	<u>404,979,028</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 408,542,832</u>	<u>\$ 36,902,109</u>	<u>\$ 31,382,804</u>	<u>\$ 476,827,745</u>

The notes to the financial statement are an integral part of this statement.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**RECONCILIATION OF GOVERNMENTAL FUNDS**  
**BALANCE SHEET TO THE STATEMENT OF NET POSITION**

JUNE 30, 2024

Amounts reported for governmental activities in the statement of net position are different because:

Total fund balance – governmental funds		\$ 404,979,028
Capital assets of \$394,086,816, net of accumulated depreciation of \$192,278,875, used in governmental activities are not financial resources and, therefore, are not reported in the funds.		201,807,941
Differences between expected and actual experiences, assumptions changes and net differences between project and actual earnings and contributions subsequent to the measurement date for the postretirement benefits (pension and OPEB) are recognized as deferred outflows of resources and deferred inflows of resources on the statement of net position.		
Deferred outflows - pension related	48,746,539	
Deferred outflows - OPEB related	7,035,057	
Deferred inflows - pension related	(1,901,516)	
Deferred inflows - OPEB related	<u>(24,008,009)</u>	
Total deferred outflows and inflows related to postemployment benefits		29,872,071
Certain long-term assets that are not available to pay for current period expenditures and, therefore, are either deferred or not reported in the funds.		
Net pension asset	418,648	
Unavailable resources	<u>3,286,760</u>	
		3,705,408
Internal service funds are used by management to charge the costs of group insurance, employee flexible benefits, workers' compensation, and general litigation costs to individual funds. The assets and liabilities of the internal service funds are included in governmental activities in the statement of net position.		19,537,470
Long-term liabilities that are not due and payable in the current period and, therefore, are not reported in the fund statements:		
Accrued interest interest payable	(365,754)	
Total pension liability - LEOSSA	(12,500,448)	
Net pension liability - LGERS	(76,398,591)	
Net OPEB liability	(161,702,974)	
Other long-term indebtedness	<u>(52,284,733)</u>	
Total long-term liabilities		(303,252,500)
Deferred charges on refunding are not current outflows of resources and not reported in the governmental funds		
Deferred outflows - charges on refunding		<u>886,141</u>
Net position of governmental activities		<u>\$ 357,535,559</u>

The notes to the financial statement are an integral part of this statement.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**GOVERNMENTAL FUNDS**

YEAR ENDED JUNE 30, 2024

	<u>Major Funds</u>		<u>Total Nonmajor Funds</u>	<u>Total Governmental Funds</u>
	<u>General Fund</u>	<u>American Rescue Plan Act Fund</u>		
<b>REVENUES</b>				
Taxes:				
Ad valorem taxes	\$ 206,612,155	\$ -	\$ 17,549,242	\$ 224,161,397
Other taxes	83,699,046	-	12,197,643	95,896,689
Intergovernmental	86,897,769	6,331,478	14,253,009	107,482,256
Licenses and permits	2,768,370	-	101,674	2,870,044
Investment earnings	19,534,469	749,240	611,505	20,895,214
Sales and services	13,390,654	-	1,258,331	14,648,985
Miscellaneous	6,164,321	-	684,445	6,848,766
Total revenues	<u>419,066,784</u>	<u>7,080,718</u>	<u>46,655,849</u>	<u>472,803,351</u>
<b>EXPENDITURES</b>				
Current:				
General government	47,135,459	2,394,862	2,351,531	51,881,852
Public safety	67,475,514	-	13,684,961	81,160,475
Economic and physical development	11,130,101	-	6,137,625	17,267,726
Human services	103,587,610	-	3,371,903	106,959,513
Culture and recreation	11,532,046	-	4,253,998	15,786,044
Education	123,179,948	-	-	123,179,948
Debt service:				
Principal	9,242,888	-	-	9,242,888
Interest and other charges	2,511,616	-	-	2,511,616
Total expenditures	<u>375,795,182</u>	<u>2,394,862</u>	<u>29,800,018</u>	<u>407,990,062</u>
Excess of revenues over expenditures	<u>43,271,602</u>	<u>4,685,856</u>	<u>16,855,831</u>	<u>64,813,289</u>
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers from other funds	4,039,880	-	1,560,518	5,600,398
Transfers to other funds	(1,198,582)	(3,936,616)	(12,006,831)	(17,142,029)
Proceeds from sale of capital assets	536,097	-	-	536,097
Lease and subscription assets issued	1,371,848	-	-	1,371,848
Total other financing sources (uses)	<u>4,749,243</u>	<u>(3,936,616)</u>	<u>(10,446,313)</u>	<u>(9,633,686)</u>
Net change in fund balances	48,020,845	749,240	6,409,518	55,179,603
Fund balances - beginning	330,596,561	715,318	18,487,546	349,799,425
Fund balances - ending	<u>\$ 378,617,406</u>	<u>\$ 1,464,558</u>	<u>\$ 24,897,064</u>	<u>\$ 404,979,028</u>

The notes to the financial statement are an integral part of this statement.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**

**RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES**

YEAR ENDED JUNE 30, 2024

Amounts reported for governmental activities in the statement of activities are different because:

Net change in fund balances--total governmental funds	\$ 55,179,603
Governmental funds report capital outlay as expenditures. However, in the statement of activities, the cost of these assets is allocated over their estimated useful lives and reported as depreciation expenses. This is the amount in which capital outlays exceeded depreciation expense in the current period.	3,999,717
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.	
Property taxes	475,760
The net effect of various miscellaneous transactions involving capital assets (i.e. sales, trade-ins, and donations) is to increase net position.	
Loss on sale of assets	<u>(992,218)</u>
Total miscellaneous transactions involving capital assets	(992,218)
Change in deferred outflows of resources for deferred charge on refunding	(148,665)
Bond and other debt proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the statement of net position. Repayment of bond and other debt principal is an expenditure in the governmental funds, but repayment reduces long-term liabilities in the statement of net position. Also, governmental funds report the effect of premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities.	
Repayment of long-term debt	10,789,177
Debt for leases/SBITAs	<u>(1,371,848)</u>
Total bond and other debt proceeds	9,417,329
The internal service funds are used by management to charge the costs of benefit management and risk management to the individual funds. The net expenses of certain activities of the internal service funds are reported with governmental activities.	2,759,978
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds.	
Accrued interest on long-term debt	37,692
Compensated absences	(1,083,459)
Changes in pension liabilities and related deferred outflows and inflows of resources	(7,974,524)
Changes in OPEB liabilities and related deferred outflows and inflows of resources	<u>13,432,857</u>
<b>Change in net position of governmental activities</b>	<u><u>\$ 75,104,070</u></u>

The notes to the financial statement are an integral part of this statement.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – GENERAL FUND**

YEAR ENDED JUNE 30, 2024

	Budgeted Amounts		Actual Amounts	Variance with Final Budget- Positive (Negative)
	Original	Final		
<b>REVENUES</b>				
Taxes:				
Ad valorem taxes	\$ 201,349,280	\$ 201,349,280	\$ 206,612,155	\$ 5,262,875
Other taxes	73,591,290	73,591,360	83,699,046	10,107,686
Intergovernmental	89,715,906	113,677,227	86,897,769	(26,779,458)
Licenses and permits	2,079,500	2,079,500	2,768,370	688,870
Investment earnings	1,076,304	1,076,304	19,534,469	18,458,165
Sales and services	11,301,178	12,131,995	13,390,654	1,258,659
Miscellaneous	6,904,437	7,001,310	6,164,321	(836,989)
Total revenues	<u>386,017,895</u>	<u>410,906,976</u>	<u>419,066,784</u>	<u>8,159,808</u>
<b>EXPENDITURES</b>				
Current:				
General government	47,201,922	74,651,206	47,047,146	27,604,060
Public safety	72,290,319	79,018,669	67,475,514	11,543,155
Economic and physical development	32,626,594	37,907,862	11,130,101	26,777,761
Human services	118,010,561	122,242,667	103,587,610	18,655,057
Culture and recreation	12,065,517	12,872,750	11,532,046	1,340,704
Education	119,339,914	134,272,998	123,179,948	11,093,050
Debt service:				
Principal	8,887,514	8,887,514	9,242,888	(355,374)
Interest and other charges	2,495,573	2,495,573	2,511,616	(16,043)
Total expenditures	<u>412,917,914</u>	<u>472,349,239</u>	<u>375,706,869</u>	<u>96,642,370</u>
Excess (deficiency) of revenues over expenditures	<u>(26,900,019)</u>	<u>(61,442,263)</u>	<u>43,359,915</u>	<u>104,802,178</u>
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers from other funds	8,216,962	4,355,740	4,039,880	(315,860)
Transfers to other funds	(1,577,301)	(11,035,714)	(1,198,582)	9,837,132
Proceeds from sale of capital assets			536,097	536,097
Lease and subscription assets issued			1,283,535	1,283,535
Fund balance appropriated	<u>20,260,358</u>	<u>68,122,237</u>	<u>-</u>	<u>(68,122,237)</u>
Total other financing sources (uses)	<u>26,900,019</u>	<u>61,442,263</u>	<u>4,660,930</u>	<u>(56,781,333)</u>
Net change in fund balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 48,020,845</u>	<u>\$ 48,020,845</u>
<b>Fund Balances:</b>				
Fund balances - beginning			<u>330,596,561</u>	
Fund balances - ending			<u>\$ 378,617,406</u>	

The notes to the financial statement are an integral part of this statement.

Legally budgeted County School and Capital Investment Funds are consolidated into the General Fund for reporting purposes.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF NET POSITION**  
**ENTERPRISE FUNDS**

JUNE 30, 2024

	Major Funds		Non-major Enterprise Funds	Totals	
	Cumberland County Solid Waste Fund	Cumberland County Crown Center Fund		Enterprise Funds	Internal Service Funds
<b>ASSETS</b>					
Current assets:					
Cash and investments	\$ 37,833,158	\$ 24,970,513	\$ 1,788,809	\$ 64,592,480	\$ -
Taxes receivable, net	258,168	-	-	258,168	-
Due from other governments	182,956	-	-	182,956	-
Other receivables	822,936	2,917,147	269,052	4,009,135	588,165
Inventories	-	-	-	-	360,225
Prepays	-	68,207	-	68,207	583,077
Total current assets	39,097,218	27,955,867	2,057,861	69,110,946	1,531,467
Noncurrent assets:					
Cash and investments - restricted	-	1,285,065	139,485	1,424,550	25,470,765
Capital assets:					
Assets not being depreciated	6,645,382	11,574,295	223,666	18,443,343	-
Assets being depreciated, net	27,776,051	35,044,981	10,778,539	73,599,571	-
Total noncurrent assets	34,421,433	47,904,341	11,141,690	93,467,464	25,470,765
Total assets	73,518,651	75,860,208	13,199,551	162,578,410	27,002,232
<b>DEFERRED OUTFLOWS OF RESOURCES</b>					
Pension related	1,792,198	-	-	1,792,198	394,443
OPEB related	215,248	-	-	215,248	33,599
Deferred charge on refunding	-	45,020	-	45,020	-
Total deferred outflows of resources	2,007,446	45,020	-	2,052,466	428,042
<b>LIABILITIES</b>					
Current liabilities:					
Accounts payable	1,269,704	2,679,894	44,988	3,994,586	754,403
Accrued payroll	137,747	-	-	137,747	33,228
Claims payable	-	-	-	-	5,890,800
Interest payable	-	6,439	5,325	11,764	-
Other accrued liabilities	4,556	2,949,385	20,551	2,974,492	-
Unearned revenue	41,679	1,208	-	42,887	-
Due to other funds	-	4,106,068	-	4,106,068	-
Current portion of long-term debt	423,794	2,837,030	59,996	3,320,820	44,284
Total current liabilities	1,877,480	12,580,024	130,860	14,588,364	6,722,715
Noncurrent liabilities:					
Landfill closure and postclosure costs	16,301,213	-	-	16,301,213	-
Net pension liability - LGERS	1,768,420	-	-	1,768,420	354,918
Other postemployment benefits liability	4,669,644	-	-	4,669,644	611,331
Long-term liabilities, less current portion	10,062	1,818,472	2,169,964	3,998,498	2,331
Total noncurrent liabilities	22,749,339	1,818,472	2,169,964	26,737,775	968,580
Total liabilities	24,626,819	14,398,496	2,300,824	41,326,139	7,691,295
<b>DEFERRED INFLOWS OF RESOURCES</b>					
Pension related	715,632	-	-	715,632	201,509
OPEB related	753,646	-	-	753,646	-
Total deferred inflows of resources	1,469,278	-	-	1,469,278	201,509
<b>NET POSITION</b>					
Net investment in capital assets	34,421,433	42,008,794	8,772,245	85,202,472	-
Restricted					
Debt service	-	1,285,065	26,000	1,311,065	-
Project	-	-	113,485	113,485	-
Claims	-	-	-	-	25,470,765
Unrestricted (deficit)	15,008,567	18,212,873	1,986,997	35,208,437	(5,933,295)
Total net position	\$ 49,430,000	\$ 61,506,732	\$ 10,898,727	\$ 121,835,459	\$ 19,537,470

The notes to the financial statement are an integral part of this statement.



**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION**  
**ENTERPRISE FUNDS**

YEAR ENDED JUNE 30, 2024

	Major Funds		Formerly Major Funds					Totals		
	Cumberland County Solid Waste Fund	Cumberland County Crown Center Fund	Kelly Hills Water and Sewer District Fund	NORCRESS Water and Sewer District Fund	Southpoint Water and Sewer District Fund	Overhills Park Water and Sewer District Fund	Bragg Estates Water and Sewer District Fund	Non-major Enterprise Funds	Enterprise Funds	Internal Service Funds
<b>OPERATING REVENUES:</b>										
Charges for services	\$ 5,480,280	\$ 2,457,599	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 854,136	\$ 8,792,015	\$ -
Solid waste fees	9,975,149	-	-	-	-	-	-	-	9,975,149	-
Contributions	-	-	-	-	-	-	-	-	-	4,119,582
Other operating revenue	165,835	-	-	-	-	-	-	-	165,835	-
Contributions - Group health insurance	-	-	-	-	-	-	-	-	-	30,415,001
Pharmacy services	-	-	-	-	-	-	-	-	-	5,214,489
Total operating revenues	<u>15,621,264</u>	<u>2,457,599</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>854,136</u>	<u>18,932,999</u>	<u>39,749,072</u>
<b>OPERATING EXPENSES:</b>										
Salaries and employee benefits	4,122,949	-	-	-	-	-	-	-	4,122,949	707,223
Utilities	228,365	-	-	-	-	-	-	553,815	782,180	-
Repairs and maintenance	1,607,792	54,862	-	-	-	-	-	234,125	1,896,779	-
Workers' compensation claims	-	-	-	-	-	-	-	-	-	837,432
Group health insurance	-	-	-	-	-	-	-	-	-	27,943,260
Global Spectrum, LP	-	5,512,391	-	-	-	-	-	-	5,512,391	-
Administrative costs	5,314,782	247,413	-	-	-	-	-	32,989	5,595,184	1,177,996
Employee pharmacy	-	-	-	-	-	-	-	-	-	5,969,665
Employee clinic	-	-	-	-	-	-	-	-	-	740,749
Employee wellness program	-	-	-	-	-	-	-	-	-	102,699
Contracted services	-	-	-	-	-	-	-	-	-	19,010
Depreciation	2,273,188	2,243,528	-	-	-	-	-	425,225	4,941,941	-
Landfill closure and postclosure care costs	648,438	-	-	-	-	-	-	-	648,438	-
Total operating expenses	<u>14,195,514</u>	<u>8,058,194</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,246,154</u>	<u>23,499,862</u>	<u>37,498,034</u>
Operating income (loss)	<u>1,425,750</u>	<u>(5,600,595)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(392,018)</u>	<u>(4,566,863)</u>	<u>2,251,038</u>
<b>NONOPERATING REVENUES (EXPENSES):</b>										
Investment earnings	820,836	278,389	-	-	-	-	-	38,561	1,137,786	408,940
Room and occupancy tax	-	2,063,305	-	-	-	-	-	-	2,063,305	-
Interest and other charges	-	(182,196)	-	-	-	-	-	(65,408)	(247,604)	-
Miscellaneous revenue	10,324	-	-	-	-	-	-	-	10,324	-
Grant revenue	795,388	22,935	-	-	-	-	-	-	818,323	-
Total nonoperating revenues (expenses)	<u>1,626,548</u>	<u>2,182,433</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(26,847)</u>	<u>3,782,134</u>	<u>408,940</u>
Income (loss) before capital contributions and transfers	<u>3,052,298</u>	<u>(3,418,162)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(418,865)</u>	<u>(784,729)</u>	<u>2,659,978</u>
Transfers:										
Transfers from other funds	-	11,441,631	-	-	-	-	-	-	11,441,631	100,000
Changes in net position	3,052,298	8,023,469	-	-	-	-	-	(418,865)	10,656,902	2,759,978
Net position – beginning, as previously presented	<u>46,377,702</u>	<u>53,483,263</u>	<u>2,000,595</u>	<u>5,720,987</u>	<u>586,339</u>	<u>2,997,631</u>	<u>12,040</u>	<u>-</u>	<u>111,178,557</u>	<u>16,777,492</u>
Change within financial reporting entity (major to nonmajor fund)	-	-	(2,000,595)	(5,720,987)	(586,339)	(2,997,631)	(12,040)	11,317,592	-	-
Net position – beginning, as adjusted	<u>46,377,702</u>	<u>53,483,263</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>11,317,592</u>	<u>111,178,557</u>	<u>16,777,492</u>
Net position – ending	<u>\$ 49,430,000</u>	<u>\$ 61,506,732</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 10,898,727</u>	<u>\$ 121,835,459</u>	<u>\$ 19,537,470</u>

The notes to the financial statement are an integral part of this statement.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF CASH FLOWS**  
**PROPRIETARY FUNDS**

YEAR ENDED JUNE 30, 2024

	Major Funds			Totals	
	Cumberland County Solid Waste Fund	Cumberland County Crown Center Fund	Nonmajor Enterprise Funds	Enterprise Funds	Internal Service Funds
<b>Cash flows from operating activities:</b>					
Cash received from customers, users and others	\$ 15,463,112	\$ 2,034,897	\$ 756,247	\$ 18,254,256	\$ 34,534,584
Cash received (paid) for goods and services	(8,125,190)	77,727	(909,082)	(8,956,545)	3,484,632
Cash paid for claims	-	-	-	-	(36,066,191)
Cash paid to employees for services	(4,310,386)	-	-	(4,310,386)	(413,769)
Net cash flows from operating activities	3,027,536	2,112,624	(152,835)	4,987,325	1,539,256
<b>Cash flows from noncapital financing activities:</b>					
Receipts from operating grants	795,388	22,935	-	818,323	-
Transfers from other funds	-	11,441,631	-	11,441,631	125,000
Transfers to other funds	-	-	-	-	(25,000)
Net cash flows from non-capital financing activities	795,388	11,464,566	-	12,259,954	100,000
<b>Cash flows from capital and related financing activities:</b>					
Acquisition and construction of capital assets	(6,172,835)	(7,102,586)	(89,725)	(13,365,146)	-
Cash received from room and occupancy tax	-	2,063,305	-	2,063,305	-
Principal paid on debt	-	(4,064,571)	(57,995)	(4,122,566)	-
Interest and other charges paid on debt	-	(104,330)	(65,545)	(169,875)	-
Net cash flows from capital and related financing activities	(6,172,835)	(9,208,182)	(213,265)	(15,594,282)	-
<b>Cash flows from investing activities:</b>					
Interest earned	820,836	278,389	38,561	1,137,786	408,940
Net cash flows from investing activities	820,836	278,389	38,561	1,137,786	408,940
Net change in cash and cash equivalents	(1,529,075)	4,647,397	(327,539)	2,790,783	2,048,196
Cash and cash equivalents - beginning	39,362,233	21,608,181	2,255,833	63,226,247	23,422,569
Cash and cash equivalents - ending	\$ 37,833,158	\$ 26,255,578	\$ 1,928,294	\$ 66,017,030	\$ 25,470,765

(Continued)

The notes to the financial statement are an integral part of this statement.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF CASH FLOWS**  
**PROPRIETARY FUNDS**

YEAR ENDED JUNE 30, 2024

	Major Funds			Totals	
	Cumberland County Solid Waste Fund	Cumberland County Crown Center Fund	Nonmajor Enterprise Funds	Enterprise Funds	Internal Service Funds
<b>Reconciliation of operating income (loss) to net cash flows from operating activities:</b>					
Operating income (loss)	\$ 1,425,750	\$ (5,600,595)	\$ (392,018)	\$ (4,566,863)	\$ 2,251,038
Adjustments to reconcile operating income (loss) to net cash flows from operating activities:					
Depreciation and amortization	2,273,188	2,243,528	425,225	4,941,941	-
Landfill closure and post closure care costs	648,438	-	-	648,438	-
Change in accounts receivable	(158,152)	(422,702)	(97,889)	(678,743)	(166,543)
Change in inventories and prepaids	-	78,713	-	78,713	(571,657)
Change in deferred outflows - OPEB	47,655	-	-	47,655	6,964
Change in deferred outflows - Pension	(689,687)	-	-	(689,687)	(9,093)
Change in accounts payable	(942,150)	5,819,330	(88,153)	4,789,027	36,195
Change in unearned revenue	-	(5,650)	-	(5,650)	-
Change in compensated absences	1,333	-	-	1,333	125
Change in pension liability - LGERS	223,978	-	-	223,978	55,280
Change in OPEB liability	68,306	-	-	68,306	9,983
Change in deferred inflows - OPEB	-	-	-	-	(74,278)
Change in deferred inflows - Pension	128,877	-	-	128,877	1,242
Total adjustments	1,601,786	7,713,219	239,183	9,554,188	(711,782)
Net cash flows from operating activities	\$ 3,027,536	\$ 2,112,624	\$ (152,835)	\$ 4,987,325	\$ 1,539,256
<b>Reconciliation of cash and investments:</b>					
Cash and investments:					
Unrestricted	\$ 37,833,158	\$ 24,970,513	\$ 1,788,809	\$ 64,592,480	\$ -
Restricted	-	1,285,065	139,485	1,424,550	25,470,765
Total cash and cash equivalents	\$ 37,833,158	\$ 26,255,578	\$ 1,928,294	\$ 66,017,030	\$ 25,470,765

The notes to the financial statement are an integral part of this statement.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF FIDUCIARY NET POSITION**  
**FIDUCIARY FUNDS**

*JUNE 30, 2024*

	<b>OPEB Irrevocable Trust Fund</b>	<b>Custodial Funds</b>
<b>ASSETS</b>		
Taxes receivable, net	\$ -	\$ -
Other receivables	-	1,935,911
Due from customers	-	1,284,241
Restricted cash and cash equivalents	5,307,335	1,788,788
Total assets	<u>5,307,335</u>	<u>5,008,940</u>
<b>LIABILITIES</b>		
Accounts and vouchers payable	-	2,772,534
Due to other governments	-	6,465
Reserve for taxes receivable	-	2,067,032
Total liabilities	<u>-</u>	<u>4,846,031</u>
<b>NET POSITION</b>		
Restricted for:		
Postemployment benefits other than pensions	5,307,335	-
Individuals and organizations	-	162,909
Total net position	<u>\$ 5,307,335</u>	<u>\$ 162,909</u>

The notes to the financial statement are an integral part of this statement.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF CHANGES IN FIDUCIARY NET POSITION**  
**FIDUCIARY FUNDS**

YEAR ENDED JUNE 30, 2024

	<b>OPEB Irrevocable Trust Fund</b>	<b>Custodial Funds</b>
<b>ADDITIONS</b>		
Employer contributions	\$ 1,000,000	\$ -
Ad valorem taxes for other governments	-	127,723,211
Collections on behalf of inmates and other governments	-	1,255,238
Investment income	204,283	-
Total additions	1,204,283	128,978,449
<b>DEDUCTIONS</b>		
Tax distributions to other governments	-	127,705,018
Payments on behalf of inmates	-	1,220,906
Total deductions	-	128,925,924
Net change in fiduciary net position	1,204,283	52,525
Total net position, beginning	4,103,052	110,384
Total net position, ending	\$ 5,307,335	\$ 162,909

The notes to the financial statement are an integral part of this statement.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF NET POSITION**  
**COMPONENT UNITS**

JUNE 30, 2024

	Cumberland County ABC Board	Eastover Sanitary District	Tourism Development Authority	Fayetteville Area Convention and Visitors Bureau	Fayetteville Cumberland Economic Development Corp	Total Component Units
<b>ASSETS</b>						
Current assets:						
Cash and cash equivalents	\$ 5,978,024	\$ 4,168,301	\$ 4,138,806	\$ 2,026,583	\$ 283,446	\$ 16,595,160
Receivables (net of allowance for uncollectibles):						
Accounts receivable		284,687		-	-	284,687
Other receivables	-	87	295	1,191	276,709	278,282
Inventories	7,707,640	-	-	-	-	7,707,640
Prepays	344,585	-	-	-	5,465	350,050
Due from Primary Government				266,667		266,667
Total current assets	14,030,249	4,453,075	4,139,101	2,294,441	565,620	25,482,486
Noncurrent assets:						
Cash and cash equivalents – restricted		328,576		-	-	328,576
Capital assets:						
Assets not being depreciated	1,981,094	109,799	-	-	-	2,090,893
Assets being depreciated, net	4,227,860	17,112,965	-	567,097	552,202	22,460,124
Total noncurrent assets	6,208,954	17,551,340	-	567,097	552,202	24,879,593
Total assets	20,239,203	22,004,415	4,139,101	2,861,538	1,117,822	50,362,079
<b>DEFERRED OUTFLOWS OF RESOURCES</b>						
Pension related	1,246,626	-	-	-	-	1,246,626
OPEB related	57,369	-	-	-	-	57,369
Total deferred outflows of resources	1,303,995	-	-	-	-	1,303,995
<b>LIABILITIES</b>						
Current liabilities:						
Accounts and vouchers payable	648,297	121,526	847,706	118,141	41,339	1,777,009
Due to Primary Government	1,702,021					1,702,021
Other accrued liabilities	1,487,312	38,162	-	26,633	-	1,552,107
Accrued interest payable		32,775				32,775
Total current liabilities	3,837,630	192,463	847,706	144,774	41,339	5,063,912
Noncurrent liabilities:						
Net pension liability	2,193,983	-	-	-	-	2,193,983
Other postemployment benefits liability	193,897	-	-	-	-	193,897
Due within one year	233,459	388,313	-	77,080	144,481	843,333
Due in more than one year	1,126,694	9,985,576	-	203,277	437,780	11,753,327
Total noncurrent liabilities	3,748,033	10,373,889	-	280,357	582,261	14,984,540
Total liabilities	7,585,663	10,566,352	847,706	425,131	623,600	20,048,452
<b>DEFERRED INFLOWS OF RESOURCES</b>						
Pension related	83,744	-	-	-	-	83,744
OPEB related	70,952	-	-	-	-	70,952
Total deferred inflows of resources	154,696	-	-	-	-	154,696
<b>NET POSITION</b>						
Net investment in capital assets	4,919,954	6,848,875	-	286,740	552,202	12,607,771
Restricted for:						
Debt service		328,576				328,576
Capital		770,000				770,000
Facility Investment Fee		86,778				86,778
Public safety	1,747,345	-	-	-	-	1,747,345
Unrestricted (deficit)	7,135,540	3,403,834	3,291,395	2,149,667	(57,980)	15,922,456
Total net position	\$ 13,802,839	\$ 11,438,063	\$ 3,291,395	\$ 2,436,407	\$ 494,222	\$ 31,462,926

The notes to the financial statement are an integral part of this statement.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION**  
**COMPONENT UNITS**

YEAR ENDED JUNE 30, 2024

	<u>Cumberland County ABC Board</u>	<u>Eastover Sanitary District</u>	<u>Tourism Development Authority</u>	<u>Fayetteville Area Convention and Visitors Bureau</u>	<u>Fayetteville Cumberland Economic Development Corp</u>	<u>Total Component Units</u>
<b>Expenses</b>	\$ 45,326,594	\$ 2,806,659	\$ 7,524,356	\$ 3,299,712	\$ 1,324,010	\$ 60,281,331
<b>Program revenues:</b>						
Charges for services	45,430,968	2,816,077	8,431,856	3,200,000	-	59,878,901
Capital grants and contributions	-	-	-	-	1,387,942	1,387,942
Total program revenues	<u>45,430,968</u>	<u>2,816,077</u>	<u>8,431,856</u>	<u>3,200,000</u>	<u>1,387,942</u>	<u>61,266,843</u>
Net (expenses) revenues	<u>104,374</u>	<u>9,418</u>	<u>907,500</u>	<u>(99,712)</u>	<u>63,932</u>	<u>985,512</u>
<b>General revenues:</b>						
Interest and investment earnings	-	88,627	56,361	41,850	10,321	197,159
Miscellaneous revenue	19,428	37,008	-	-	-	56,436
Gain on sale of capital assets	13,000	-	-	-	-	13,000
Total nonoperating revenues (expenses)	<u>32,428</u>	<u>125,635</u>	<u>56,361</u>	<u>41,850</u>	<u>10,321</u>	<u>266,595</u>
Change in net position	<u>136,802</u>	<u>135,053</u>	<u>963,861</u>	<u>(57,862)</u>	<u>74,253</u>	<u>1,252,107</u>
Changes in net position	136,802	135,053	963,861	(57,862)	74,253	1,252,107
Total net position – beginning	<u>13,666,037</u>	<u>11,303,010</u>	<u>2,327,534</u>	<u>2,494,269</u>	<u>419,969</u>	<u>30,210,819</u>
Total net position – ending	<u>\$ 13,802,839</u>	<u>\$ 11,438,063</u>	<u>\$ 3,291,395</u>	<u>\$ 2,436,407</u>	<u>\$ 494,222</u>	<u>\$ 31,462,926</u>

The notes to the financial statement are an integral part of this statement.

## **NOTES TO THE FINANCIAL STATEMENTS**

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# COUNTY OF CUMBERLAND, NORTH CAROLINA

## NOTES TO THE BASIC FINANCIAL STATEMENTS

JUNE 30, 2024

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### **Note 1 - Nature of operations and summary of significant accounting policies**

The accounting policies of the County of Cumberland, North Carolina (“the County”) and its discretely presented component units conform to accounting principles generally accepted in the United States of America as applicable to governments. The following is a summary of the more significant accounting policies:

#### **A. Reporting Entity**

The County, which is governed by a seven-member Board of Commissioners, is one of the 100 counties established in North Carolina under North Carolina General Statute 153A-10. As required by accounting principles generally accepted in the United States of America, these financial statements present the County and its component units, legally separate entities for which the County is financially accountable.

There are two methods for reporting component units in the financial statements of the primary government: discrete presentation and blending. Discrete presentation means data will be presented in one or more separate columns to the right of the primary government data columns. Blending means the component unit’s financial data is reported as though the unit is part of the primary government. If the units provide services or benefits exclusively, or almost exclusively, to the primary government, or if the component units and the primary government have “substantively identical boards,” the legally separate component units should be incorporated by blending. If the units do not meet these criteria, their data should be incorporated by discrete presentation.

Based on evaluating these characteristics, the following is a brief review of the component units in the County’s reporting entity:

#### *Blended Component Units*

NORCRESS Water and Sewer District, Kelly Hills Water and Sewer District, Southpoint Water and Sewer District, Overhills Park Water and Sewer District, and Bragg Estates Water and Sewer District (the “Water and Sewer Districts”) exist to provide and maintain a sanitary sewer system for the County residents within those districts. The Water and Sewer Districts, which have June 30 year-ends, are considered proprietary funds of the County and adopt budgets on an annual basis. The Water and Sewer Districts are included as enterprise funds.

#### *Discretely Presented Component Units*

Cumberland County Industrial Facility and Pollution Control Financing Authority (the “Authority”) exists to issue and service revenue bond debt of private businesses for economic development purposes. The Authority has no financial transactions or account balances; therefore, it is not presented in the basic financial statements. Cumberland County Finance Corporation (the “Corporation”), a North Carolina non-profit corporation, exists to issue obligations pursuant to Internal Revenue Service Revenue Ruling 63-20 and Internal Revenue Service Revenue Procedure 82-26. The Corporation has no financial transactions or account balances; therefore, it is not presented in the basic financial statements.

The Cumberland County Board of Alcoholic Beverage Control (the “ABC Board”), which has a June 30 year-end, is presented as if it were a proprietary fund. Eastover Sanitary District (the “District”), which has a June 30 year-end, is presented as if it were a proprietary fund.

The Fayetteville Area Convention and Visitors Bureau, Inc. (the “Bureau”), which has a June 30 year-end, is a non-profit organization. The Bureau is presented as if it were a proprietary fund.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

**Note 1 - Nature of operations and summary of significant accounting policies (continued)**

The Cumberland County Tourism Development Authority (the "TDA") exists to promote travel, tourism, and conventions in the County, sponsor tourist-related events and activities in the County, and finance tourist-related capital projects in the County. The Cumberland County Board of Commissioners provides for membership of the Authority, including members' terms of office and for the filling of vacancies. The County is able to impose its will on the TDA because it has the ability to modify the rate affecting revenue as it is authorized to levy a room occupancy tax of up to 3% of the gross receipts. The TDA is presented as if it were a proprietary fund.

The Fayetteville Cumberland County Economic Development Corporation (the "FCEDC") was formed on January 1, 2016 as a 501(c)6 organization with Cumberland County and the City of Fayetteville taking the lead to create its initial structure and funding. The two entities fund economic development activities substantially equivalent during the fiscal year. The FCEDC Board of Directors is comprised of private sector, city sector, and County sector representatives as well as ex-officio members. The FCEDC is presented as if it were a proprietary fund.

<b>Component Unit</b>	<b>Reporting Method</b>	<b>Criteria for Inclusion</b>	<b>Separate Financial Statements</b>
NORCRESS Water and Sewer District	Blended	Under State law [NCGS 162A-89], the County's Board of Commissioners serve as the governing board for the District. The County also provides financial benefits to the District and maintains operational responsibility.	None issued.
Kelly Hills Water and Sewer District	Blended	Under State law [NCGS 162A-89], the County's Board of Commissioners serve as the governing board for the District. The County also provides financial benefits to the District and maintains operational responsibility.	None issued.
Southpoint Water and Sewer District	Blended	Under State law [NCGS 162A-89], the County's Board of Commissioners serve as the governing board for the District. The County also provides financial benefits to the District and maintains operational responsibility.	None issued.
Overhills Park Water and Sewer District	Blended	Under State law [NCGS 162A-89], the County's Board of Commissioners serve as the governing board for the District. The County also provides financial benefits to the District and maintains operational responsibility.	None issued.
Bragg Estates Water and Sewer District	Blended	Under State law [NCGS 162A-89], the County's Board of Commissioners serve as the governing board for the District. The County also provides financial benefits to the District and maintains operational responsibility.	None issued.
Cumberland County Industrial Facility and Pollution Control Financing Authority	Discrete	The Authority is governed by a seven member Board of Commissioners that is appointed by the County commissioners. The County can remove any commissioner of the Authority with or without cause.	None issued.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

**Note 1 - Nature of operations and summary of significant accounting policies (continued)**

<b>Component Unit</b>	<b>Reporting Method</b>	<b>Criteria for Inclusion</b>	<b>Separate Financial Statements</b>
Cumberland County Finance Corporation	Discrete	The Corporation is governed by a seven member Board of Commissioners that is appointed by the County commissioners. The County can remove any commissioner of the Corporation with or without cause.	None issued.
Cumberland County Board of Alcoholic Beverage Control	Discrete	The members of the ABC Board's governing board are appointed by the County. The ABC Board is required by State statute to distribute its surpluses to the General Fund of the County.	Cumberland County ABC Board 1705 Owen Drive Fayetteville, NC 28304
Eastover Sanitary District	Discrete	The District is governed by a three member Board of elected officials. The District is considered to be fiscally dependent upon the County such that excluding the entity would cause the County's statements to be incomplete.	Included in the County's financial statements.
Fayetteville Area Convention and Visitors Bureau, Inc.	Discrete	A voting majority of the Bureau's 11 member Board of Directors is appointed by the County. In addition, the County levies the occupancy tax which is the major source of revenue for the Bureau.	Fayetteville Area Convention and Visitors Bureau 245 Person Street Fayetteville, NC 28301
Cumberland County Tourism Development Authority	Discrete	The Cumberland County Board of Commissioners provides for membership of the TDA, including members' terms of office and for the filling of vacancies. The County is able to impose its will on the TDA because it has the ability to modify the rate affecting revenue as it is authorized to levy a room occupancy tax of up to three percent (3%) of the gross receipts.	Included in the County's financial statements.
Fayetteville Cumberland County Economic Development Corporation (FCEDC)	Discrete	The Cumberland County Board of Commissioners and the Fayetteville City Council provides for membership of the FCEDC, including members' terms of office and for the filling of vacancies. Both entities contribute to the funding of the FCEDC equally. Cumberland County is the fiscal agent for the Corporation and does so by an in-kind contribution. FCEDC does not qualify to be a primary government and is fiscally dependent on Cumberland County and the City of Fayetteville. FCEDC could be part of the City of Fayetteville, however the accountant has concluded FCEDC should be discretely presented in the statements of Cumberland County.	Fayetteville Cumberland County Economic Development Corp. 201 Hay Street Fayetteville, NC 28301

# COUNTY OF CUMBERLAND, NORTH CAROLINA

## NOTES TO THE BASIC FINANCIAL STATEMENTS

JUNE 30, 2024

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### Note 1 - Nature of operations and summary of significant accounting policies (continued)

#### **Basis of Presentation**

*Government-wide Statements:* The statement of net position and the statement of activities display information about the primary government net position (the "County") and its component units. These statements include the financial activities of the overall government, except for fiduciary activities. Eliminations have been made to minimize the double counting of internal activities. These statements distinguish between the governmental and business-type activities of the County. Governmental activities generally are financed through taxes, intergovernmental revenues, and other non-exchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties.

The statement of activities presents a comparison between direct expenses and program revenues for the different business-type activities of the County and for each function of the County's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Indirect expense allocations that have been made in the funds have been reversed for the statement of activities. Program revenues include (a) fees and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues. Interfund services provided and used are not eliminated in the process of consolidation.

*Fund Financial Statements:* The fund financial statements provide information about the County's funds, including its fiduciary funds and blended component units. Separate statements for each fund category – governmental, proprietary, and fiduciary – are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds are aggregated and reported as nonmajor funds.

Proprietary fund operating revenues, such as charges for services, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. Nonoperating revenues, such as subsidies, result from non-exchange transactions. Other nonoperating items such as investment earnings are ancillary activities.

The County reports the following major governmental funds:

*General Fund:* This fund is the County's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. The County School Fund and the Capital Investment Fund are both legally adopted budgeted funds under North Carolina General Statutes; however, for statement presentation both are consolidated into the General Fund.

*American Rescue Plan Act (ARPA) Fund:* This fund is the County's fund accounting for financial resources received and expended from the American Rescue Plan Act of 2021. This fund provides additional relief to address the continued impact of COVID-19 on the economy, public health, and state and local governments.

The County reports the following major enterprise funds:

*Cumberland County Solid Waste Fund:* This fund accounts for the operation, maintenance, and development of various landfills and disposal sites.

*Cumberland County Crown Center Fund:* This fund accounts for the operations of the Crown Arena, the Crown Theatre, the Crown Exposition Center, and the Crown Coliseum. As of November 2013, Global Spectrum has been managing operations on the County's behalf.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

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**Note 1 - Nature of operations and summary of significant accounting policies (continued)**

The County reports the following internal service funds:

*Internal Service Funds:* The County has a Group Insurance Fund, Employee Flexible Benefit Fund, Workers' Compensation Fund, General Litigation Fund, and a Vehicle Insurance Fund. These funds are used to account for the financing services provided by one department or agency to other departments or agencies of the County on a cost reimbursement basis.

The County reports the following fiduciary fund types:

*Trust Fund:* Trust funds are used to report resources that are required to be held in trust for the members and beneficiaries of defined benefit pension plans, defined contribution plans, or other postemployment benefit plans. The Other Postemployment Benefits Trust Fund accounts for the County's contributions for healthcare coverage provided to qualified retirees.

*Custodial Funds:* Custodial funds are used to report fiduciary activities that are not required to be reported in pension (and other employee benefit) trust funds, investment trust funds, or private-purpose trust funds. Custodial funds are used to account for assets the County holds on behalf of others that meet certain criteria. The County maintains the following custodial funds: the City Tax Fund, which accounts for funds that are billed and collected by the County for various municipalities and special districts within the County but that are not revenues to the County; the Inmate Payee Fund, which accounts for funds held by the County on behalf of inmates of the County jail; the Stormwater Utility Fund, which accounts for monies collected in connection with the joint storm water utility agreement with the City of Fayetteville; and the Vehicle Interest Fund, which consists of the 3% penalty interest fee collected by the County for delinquent motor vehicle taxes of prior years that will be distributed to various municipalities within the County. Custodial funds use the economic resources measurement focus.

In accordance with North Carolina General Statutes, all funds of the County are maintained during the year using the modified accrual basis of accounting.

*Government-wide, Proprietary, and Fiduciary Fund Financial Statements* – The government-wide, proprietary, and fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, while fiduciary fund financial statements are reported using accrual basis accounting but have no measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Non-exchange transactions, in which the County gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants and donations. On an accrual basis property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue in the fiscal year in which all eligibility requirements imposed by the provider have been satisfied.

Amounts reported as program revenues include: 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

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**Note 1 - Nature of operations and summary of significant accounting policies (continued)**

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the County's enterprise funds are charges to customers for sales and services. The County also recognizes as operating revenue the portion of tap fees intended to recover the cost of connecting new customers to the water and sewer system. Operating expenses for enterprise funds include the cost of sales and services, administration expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

*Governmental Fund Financial Statements* – Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available.

Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Issuances of general long-term debt and acquisitions under leases and subscriptions are reported as other financing sources.

The County considers all revenues available if they are collected within 90 days after year-end, except for property taxes. Ad valorem property taxes are not accrued as revenue because the amount is not susceptible to accrual. At June 30, taxes receivable for property other than motor vehicles are materially past due and are not considered to be an available resource to finance the operations of the current year. The State of North Carolina is responsible for billing and collecting the property taxes on registered motor vehicles on behalf of all municipalities and special tax districts. These property taxes are due when vehicles are registered. Motor vehicle property tax revenues are applicable to the fiscal year in which they are received.

Sales taxes and certain intergovernmental revenues, such as the beer and wine tax, collected and held by the State at year-end on behalf of the County, are recognized as revenue. Intergovernmental revenues and sales and services are not susceptible to accrual because generally they are not measurable until received in cash. All taxes, including those dedicated for specific purposes are reported as general revenues rather than program revenues. Expenditure driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been satisfied.

Under the terms of grant agreements, the County funds certain programs by a combination of specific cost-reimbursement grants, categorical block grants, and general revenues. Thus, when program expenses are incurred, there are both restricted and unrestricted fund balance available to finance the program. It is the County's policy to first apply cost-reimbursement grant resources to such programs, followed by categorical block grants, and then by general revenues.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

*JUNE 30, 2024*

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**Note 1 - Nature of operations and summary of significant accounting policies (continued)**

**Budgetary Data**

The County's budgets are adopted as required by the North Carolina General Statutes. An annual budget is adopted for the General Fund, the Special Revenue Funds, the Permanent funds, the Enterprise Funds, and the Internal Services Funds. Project ordinances are adopted for the Governmental Capital Projects Funds, the ARPA Special Revenue Fund, and the Enterprise Capital Projects Funds. The Enterprise Capital Projects Funds are consolidated with the enterprise operating funds for reporting purposes.

All budgets are prepared using the modified accrual basis of accounting. Expenditures may not legally exceed appropriations at the fund level. Any revisions that increase revenues of any fund or changes that relate to creating new positions must be approved by the governing board.

A budget calendar is included in the North Carolina General Statutes, which prescribes the last day on which certain steps of the annual budget process are to be performed as follows:

- April 30 – Each department head will transmit to the budget officer the budget requests and revenues estimates for their department for the budget year.
- May 15 – The finance officer for the school board transmits the budget and the budget message to the County.
- June 1 – The budget and the budget message shall be submitted to the governing board and shall also be made available for public inspection.
- July 1 – The public hearing shall be held before adopting the budget [G.S. 159-12(b)]. The budget ordinance shall be adopted by the governing board.

The budget ordinance must be adopted by July 1 of each fiscal year, or the governing board must instead adopt an interim budget that covers that time until the annual ordinance can be adopted.

As required by State law [G.S. 159-26(d)], the County maintains encumbrance accounts which are considered to be "budgetary accounts". Encumbrances outstanding at year-end represent the estimated amounts of the expenditures ultimately to result if unperformed contracts in progress at year-end are completed. Encumbrances outstanding at year-end do not constitute expenditures or liabilities. Eligible encumbrances outstanding at year-end are re-appropriated into the next year's budget through a governing board approved budget ordinance amendment. Any encumbrance balance that is not due and owing is adjusted to a zero balance.

**Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Fund Balance/Net Position:**

*Deposits and Investments*

All deposits of the County, the ABC Board, the District, the Bureau, the TDA, and the FCEDC are made in board-designated official depositories and are secured as required by G.S. 159-31. The County may designate, as an official depository, any bank or savings association whose principal office is located in North Carolina. Also, the County may establish time deposit accounts such as NOW and SuperNOW accounts, money market accounts, and certificates of deposit.

# COUNTY OF CUMBERLAND, NORTH CAROLINA

## NOTES TO THE BASIC FINANCIAL STATEMENTS

JUNE 30, 2024

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### **Note 1 - Nature of operations and summary of significant accounting policies (continued)**

State law [G.S. 159-30(c)] authorizes the County to invest in obligations of the United States or obligations fully guaranteed both as to principal and interest by the United States; obligations of the State of North Carolina; bonds and notes of any North Carolina local government or public authority; obligations of certain non-guaranteed federal agencies; and certain high quality issues of commercial paper and bankers' acceptances and the North Carolina Capital Management Trust (NCCMT).

The County's investments with a maturity of more than one year at acquisition and non-money market investments are carried at fair value as determined by quoted market prices. The North Carolina Capital Management Trust (NCCMT), which consists of one SEC-registered mutual fund (the Government portfolio), is authorized by G.S. 159-30(c)(8). The Government Portfolio, which invests in treasuries and government agencies, is a money market mutual fund (2a7) and maintains an AAAM rating from Standard and Poor's and AAAMf by Moody's Investor Services. It is reported at fair value.

General Statute 159-30.1 allows the County to establish and fund an irrevocable trust for the purpose of paying postemployment benefits (OPEB) for which the County is liable. The County's Other Postemployment Benefit (OPEB) Trust is managed by the staff of the Department of the State Treasurer and operated in accordance with the State laws and regulations. The Trust is not registered with the SEC. G.S. 159-30(g) allows the County to make contributions to the Trust. The State Treasurer, in his discretion, may invest the proceeds in equities of certain publicly held companies and long or short-term fixed income investments as detailed in G.S. 147-69.2(b) (1-6) and (8). Funds submitted are held by BNY Mellon consisting of short to intermediate treasuries, agencies, and corporate issues.

Ownership of the STIF is determined on a fair market valuation basis as of fiscal year end in accordance with the STIF operating procedures. STIF investments are measured at fair value by the custodian using Level 2 inputs. The STIF portfolio is unrated and had a weighted average maturity at June 30, 2024, of 1.4 years. Level 2 inputs in this case involves inputs – other than quoted prices – included with Level 1 that are either directly or indirectly observable for the asset or liability. The STIF is valued at \$1 per share.

#### *Cash and Cash Equivalents*

The County pools moneys from several funds, except the OPEB Trust Fund, to facilitate disbursement and investment and to maximize investment income. Therefore, all cash and investments are considered cash and cash equivalents. The County considers demand deposits and investments purchased with an original maturity of three months or less to be cash and cash equivalents.

#### *Restricted Assets*

Amounts on hand at year-end for unexpended bond proceeds, future construction, payment of asserted and unasserted malpractice claims, self-insurance, trust arrangements, and customer deposits for future services have been restricted. Funds are restricted for the purpose for which the revenue was received. Restrictions in the general fund relate to the several ongoing capital projects. Money in the Tax Revaluation Organization is classified as restricted assets because its use is restricted per North Carolina General Statute 153A-150. Money in the School Capital Outlay Fund is classified as restricted assets because its use is restricted per North Carolina General Statute 159-18 through 22. Cash and cash equivalents in the OPEB Trust Fund is considered restricted because it can only be used to pay other postemployment benefit obligations. Cash and cash equivalents in the Opioid Settlement Fund and the ARPA Fund are also restricted.



**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

*JUNE 30, 2024*

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**Note 1 - Nature of operations and summary of significant accounting policies (continued)**

*Ad Valorem Taxes Receivables*

In accordance with State law [G.S. 105-347 and G.S. 159-13(a)], the County levies ad valorem taxes on property other than motor vehicles on July 1, the beginning of the fiscal year. The taxes are due on September 1 (lien date); however, penalties and interest do not accrue until the following January 6. These taxes are based on the assessed values as of January 1, 2023.

*Allowances for Doubtful Accounts*

All receivables that historically experience uncollectible accounts are shown net of an allowance for doubtful accounts. This amount is estimated by analyzing the percentage of receivables that were written off in prior years and the percentage of prior year receivables collected within the current fiscal year.

*Lease Receivable*

The County's lease receivable is measured at the present value of lease payments expected to be received during the lease term. There are no variable components under the lease agreements. A deferred inflow of resources is recorded for the lease. The deferred inflow of resources is recorded at the initiation of the lease in an amount equal to the initial recording of the lease receivable. The deferred inflow of resources is amortized on a straight-line basis over the term of the lease.

*Inventories and Prepaid Items*

The inventories of the County are valued at cost (first-in, first-out), which approximates market. The County's General Fund inventory consists of expendable supplies that are recorded as expenditures when purchased.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements and are accounted for using the purchases method.

*Capital Assets*

Purchased or constructed capital assets are reported at cost or estimated historical cost. Donated capital assets are recorded at acquisition value. Minimum capitalization costs are \$5,000 for all asset categories. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

The County holds title to certain Cumberland County Board of Education properties that have not been included in capital assets. The properties have been deeded to the County to permit installment purchase financing of acquisition and construction costs and to permit the County to receive refunds of sales tax paid for construction costs. Agreements between the County and the Board of Education give the Board of Education full use of the facilities, full responsibility for maintenance of the facilities, and provide the County will convey title to the property back to the Board of Education once all restrictions of the financing agreements and all sales tax reimbursement requirements have been met. The properties are reflected as capital assets in the financial statements of the Cumberland County Board of Education.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

*JUNE 30, 2024*

**Note 1 - Nature of operations and summary of significant accounting policies (continued)**

The right to use assets are initially measured at an amount equal to the initial measurement of the related liability plus any payments made prior to the term, less incentives, and plus ancillary charges necessary to place the underlying asset into service. The right to use assets are amortized on a straight-line basis over the life of the related arrangement.

Capital assets of the County are depreciated on a straight-line basis over the following estimated useful lives:

	<b>Years</b>
Buildings	40
Improvements water lines	40
Improvements	25
Furniture and equipment	5 – 10
Vehicles	5

*Deferred Outflows/Inflows of Resources*

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflow of resources. This separate financial statement element, Deferred Outflows of Resources, represents a consumption of net assets that applies to a future period and so will not be recognized as an expense or expenditure until then. The County has several items that meet this criterion – a charge on refunding, OPEB, pension, and contributions made to the OPEB or pension plans in the current fiscal year. In addition to liabilities, the statement of financial position can also report a separate section for Deferred Inflows of Resources. This separate financial statement element, Deferred Inflows of Resources, represents an acquisition of net assets that applies to a future period and so will not be recognized as revenue until then. The County has several items that meet the criterion for this category – unavailable revenue, other OPEB or pension related deferrals, and leases.

*Long-Term Obligations*

In the government-wide financial statements and in the proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities on the statements of net position.

In the fund financial statements for governmental fund types, the face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources, while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

*JUNE 30, 2024*

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**Note 1 - Nature of operations and summary of significant accounting policies (continued)**

*Compensated Absences*

The vacation policies of the County provide for the accumulation of up to thirty (30) days earned vacation leave with such leave being fully vested when earned. For the government-wide and proprietary funds, an expense and a liability for compensated absences and the salary related payments are recorded within those funds as the leave is earned.

The sick leave policies of the County provide for unlimited accumulation of earned sick leave. Sick leave does not vest, but any unused sick leave accumulated at the time of retirement may be used in the determination of length of service for retirement benefit purposes. Since none of the entities have any obligation for the accumulated sick leave until it is taken, no accrual for sick leave has been made.

*Net Position/Fund Balances*

*Net Position*

Net position in government-wide and proprietary fund financial statements is classified as net investment in capital assets, restricted and unrestricted. Restricted net position represents constraints on resources that are either externally imposed by creditors, grantors, contributors, or laws or regulations of other governments or imposed by law through State statute.

*Fund Balances*

In the governmental fund financial statements, fund balance is composed of five classifications designed to disclose the hierarchy of constraints placed on how fund balance can be spent.

The governmental fund types classify fund balances as follows:

*Non-Spendable Fund Balance* – This classification includes amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact.

Inventories - portion of fund balance that is not an available resource because it represents the year-end balance of ending inventories, which are not spendable resources.

Lease receivable, net - portion of fund balance that is not an available resource because it represents the year-end balance of the lease receivable in excess of the deferred inflow of resources for the lease receivable, which is not a spendable resource.

Cemetery - portion of fund balance that is required to be retained in perpetuity for maintenance of the County's cemetery.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

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**Note 1 - Nature of operations and summary of significant accounting policies (continued)**

*Restricted Fund Balance* – This classification includes amounts that are restricted to specific purposes externally imposed by creditors or imposed by law.

*Restricted for Stabilization of State Statute* – North Carolina G.S. 159-8 prohibits units of government from budgeting or spending a portion of their fund balance. This is one of several statutes enacted by the North Carolina State Legislature in the 1930s that were designed to improve and maintain the fiscal health of local government units. Restricted by State statute (“RSS”), is calculated at the end of each fiscal year for all annually budgeted funds. The calculation in G.S. 159-8(a) provides a formula for determining what portion of fund balance is available for appropriation. The amount of fund balance not available for appropriation is what is known as “restricted by State statute”. *Appropriated fund balance in any fund shall not exceed the sum of cash and investments minus the sum of liabilities, encumbrances, and deferred revenues arising from cash receipts, as those figures stand at the close of the fiscal year next preceding the budget.* Per GASB guidance, RSS is considered a resource upon which a restriction is “imposed by law through constitutional provisions or enabling legislation”. RSS is reduced by inventories and prepaids as they are classified as nonspendable. Outstanding Encumbrances are included within RSS. RSS is included as a component of Restricted Net Position and Restricted Fund Balance on the face of the balance sheet.

*Restricted for Public Health* – Portion of fund balance that is restricted for maternal and child health and women’s health by state statute [G.S. 130A-124(c)].

*Restricted for Inmates* – Portion of fund balance available for use by inmates in the County’s Detention Center.

*Restricted for County School* – Portion of fund balance that is restricted by revenue source for school capital or debt service per G.S. 159-18-22.

*Restricted for Fire Protection* – Portion of fund balance that is restricted by revenue source for fire protection.

*Restricted for Register of Deeds* – Portion of fund balance that is restricted by revenue source to pay for the computer equipment and imaging technology for the Register of Deeds’ office.

*Restricted for Public Safety* – Portion of fund balance that is restricted by revenue source for law enforcement purposes and the Injured Animal Stabilization Fund.

*Restricted for Economic and Physical Development* – Portion of fund balance that is restricted by revenue source for the Workforce Development and Flea Hill Funds.

*Restricted for Human Services* – Portion of fund balance restricted by revenue source for Juvenile Crime Control Program purposes.

*Restricted for Cultural and Recreational* – Portion of fund balance restricted by revenue source for the Recreation Fund and the Prepared Food and Beverage Fund.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

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**Note 1 - Nature of operations and summary of significant accounting policies (continued)**

*Committed Fund Balance* – Portion of fund balance that can only be used for specific purposes imposed by majority vote of Cumberland County’s governing body (highest level of decision-making authority). Any changes or removal of specific purposes requires majority action by the governing body.

*Committed for Tax Revaluation* – Portion of fund balance that can only be used for Tax Revaluation.

*Committed for Capital Investment Fund* – Portion of fund balance committed by the Board of Commissioners to fund future capital needs.

*Assigned Fund Balance* – Portion of fund balance the Cumberland County governing board has set aside for future use.

*Subsequent Year’s Expenditures* – Portion of fund balance that has been approved by formal action of the Board of County Commissioners for appropriation into the next fiscal year. A modification of this amount requires action by the Board. The Board may at its discretion, make other assignments of fund balance. The Board authorizes the County Manager to amend these assigned amounts to comply with the County’s fund balance percentage policies.

*Economic Development Incentives* – Portion of total fund balance assigned by management for incentives to promote business creation or expansion.

*Unassigned Fund Balance* – Portion of fund balance that has not been restricted, committed, or assigned to specific purposes or other funds.

*Spending and Fund Balance Policies*

Cumberland County has a revenue spending policy that provides guidance for programs with multiple revenue sources. The Finance Officer will use resources in the following hierarchy: bond proceeds, Federal funds, State funds, local non-County funds, and then County funds. For purposes of fund balance classification, expenditures are to be spent from restricted fund balance first, followed in-order by committed fund balance, assigned fund balance, and lastly unassigned fund balance. The Finance Officer has the authority to deviate from this policy if it is in the best interest of the County.

The County will maintain a General Fund unassigned fund balance of no less than 12% which exceeds the minimum 8% recommended by the LGC. Additionally, the target goal for total spendable (available) fund balance will be at least 15% of total expenditures for the fiscal year. The annual appropriation for subsequent years’ expenditures should not exceed 3% of budgeted recurring general fund expenditures. The General Fund is the only fund that reports a positive, unassigned fund balance amount. In other governmental funds it is not appropriate to report a positive, unassigned fund balance amount. However, in governmental funds other than the General Fund, if expenditures incurred for specific purposes exceed the amounts that are restricted, committed, or assigned, to those purposes it may be necessary to report a negative, unassigned fund balance in that fund.

The County required all open purchase orders as of June 30, 2024 to be closed prior to closing out the fiscal year. Departments have the option of requesting re-appropriation of funds for items that were not included in the fiscal year 2025 budget. Therefore, the balance of encumbrances as of June 30, 2024 is zero for all funds.

# COUNTY OF CUMBERLAND, NORTH CAROLINA

## NOTES TO THE BASIC FINANCIAL STATEMENTS

JUNE 30, 2024

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### **Note 1 - Nature of operations and summary of significant accounting policies (continued)**

#### *Defined Benefit Pension Plans and OPEB Plans*

The County participates in three cost-sharing, multiple-employer, defined benefit pension plans that are administered by the State: the Local Governmental Employees' Retirement System ("LGERS"); the Registers of Deeds' Supplemental Pension Fund ("RODSPF"); the Law Enforcement Officers' Special Separation Allowance ("LEOSSA") (collectively, the "state-administered defined benefit pension plans"); and one other postemployment benefit plan ("OPEB"), the Healthcare Benefits Plan ("HCB"). For purposes of measuring the net pension asset or liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net positions of the State-administered defined benefit pension plans and additions to/deductions from the State-administered defined benefit pension plans' fiduciary net positions have been determined on the same basis as they are reported by the State-administered defined benefit pension plans. For this purpose, plan member contributions are recognized in the period in which the contributions are due. The County's employer contributions are recognized when due and the County has a legal requirement to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of the State-administered defined benefit pension plans. For purposes of measuring the net OPEB liability, deferred outflows and inflows of resources related to OPEB and OPEB expense, information about the fiduciary net position of the HCB, and additions to/deductions from the HCB's fiduciary net position have been determined on the same basis as they are reported by the HCB. For this purpose, the HCB recognizes benefit payments when due and payable in accordance with the benefit terms. Investments for all plans are reported at fair value.

### **Note 2 - Cash and Cash Equivalents**

#### *Deposits*

All of the County's deposits are either insured or collateralized by using one of two methods. Under the Dedicated Method, all deposits exceeding the federal depository insurance coverage level are collateralized with securities held by the County's agents.

The County has a Board-approved policy to address custodial credit risk of deposits collateralized under the Pooling Method. Under the Pooling Method, which is a collateral pool, all uninsured deposits are collateralized with securities held by the State Treasurer's agent in the name of the State Treasurer. Since the State Treasurer is acting in a fiduciary capacity for the County, these deposits are considered to be held by their agents in the entities' names. The amount of the pledged collateral is based on an approved averaging method for non-interest-bearing deposits and the actual current balance for interest bearing deposits. Depositories using the Pooling Method report to the State Treasurer the adequacy of their pooled collateral covering uninsured deposits. The State Treasurer does not confirm this information with the County, or with the escrow agent. Because of the inability to measure the exact amount of collateral pledged for the County, under the Pooling Method, the potential exists for under-collateralization, and this risk may increase in periods of high cash flows. However, the State Treasurer of North Carolina enforces strict standards of financial stability for each depository that collateralizes public deposits under the Pooling Method.

The State Treasurer enforces standards of minimum capitalization for all pooling method financial institutions. The County relies on the State Treasurer to monitor those financial institutions. The County analyzes the financial soundness of any other financial institution used by the County. The County complies with the provisions of G.S. 159-31 when designating official depositories and verifying that deposits are properly secured.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

**Note 2 - Cash and Cash Equivalents (continued)**

At June 30, 2024 the County's deposits had a carrying amount of \$305,960,491 and a bank balance of \$286,357,398. Included in the County's deposits is cash of \$4,168,301 for the District, \$328,576 for the ESD, \$4,138,806 for the TDA, and \$283,446 for FCEDC. Of the bank balance, \$1,500,000 was covered by federal depository insurance and \$284,857,398 was covered by collateral under the Pooling Method. The County had \$11,052 in the petty cash and change funds.

*Investments*

As of June 30, 2024, the County had the following investments and maturities:

Investment Type	Valuation	Fair Value	Less than		
	Measurement Method		6 Months	6 - 12 Months	1 - 2 Years
US Government Agencies/Securities	Fair Value - Level 1	\$ 11,860,943	\$ 11,860,943	\$ -	\$ -
Commercial Paper	Fair Value - Level 2	1,987,877	1,987,877	-	-
NC Capital Management Trust - Government Portfolio	Fair Value - Level 1	219,771,001	219,771,001	-	-
<b>Total</b>		<b>\$ 233,619,821</b>	<b>\$ 233,619,821</b>	<b>\$ -</b>	<b>\$ -</b>

All investments are measured using the market approach. The market approach uses prices and other relevant information generated by market transactions involving identical or comparable assets or group of assets.

*Levels of Fair Value Hierarchy:* Level 1: Debt securities valued using directly observable, quoted prices (unadjusted) in active markets for identical assets. Level 2: Debt securities are valued using a matrix pricing technique. Matrix pricing is used to value securities based on the securities' relationship to benchmark quoted prices.

*Interest Rate Risk* – As a means of limiting its exposure to fair value losses arising from rising interest rates, the County's investment policy requires investment purchases to be based upon cash flow needs with staggered maturity dates of no more than two years.

*Credit Risk* – The County has a Board-adopted investment policy which places greater restrictions than required under G.S. 159-30(c). This policy seeks to assure investment quality and to mitigate credit risks. State law limits investments in commercial paper to the top rating issued by nationally recognized statistical rating organizations (NRSROs). As of June 30, 2024, the County's investments in commercial paper were rated P1 by Standard & Poor's, F1 by Fitch Ratings, and A1 by Moody's Investors Service. The County's investments in the NC Capital Management Trust Cash Portfolio carried a credit rating of AAA by Standard & Poor's as of June 30, 2024. The County's investments in U.S. Agencies (Federal Home Loan Bank) are rated AAA by Standard & Poor's and Aaa by Moody's Investor Service.

*Custodial Credit Risk* – For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the County will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The County has adopted a formal investment policy. The County uses Wells Fargo Securities to provide third-party safekeeping service for the County. The securities are held in a separate entity with the bank and are held in the name of the County. The County uses the Pooling Method of collateralization when purchasing Certificates of Deposits.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

**Note 2 - Cash and Cash Equivalents (continued)**

*Concentration of Credit Risk* – It is the County’s policy that no more than 20% of the total investment portfolio may be invested in commercial paper and banker’s acceptances. In addition, no more than \$4 million of the total investment portfolio will be invested in any one company’s commercial paper or \$7 million in financial institution’s bankers’ acceptances. More than 75% of the County’s investment are in the North Carolina Capital Management Trust (NCCMT).

General Statute 159-30.1 allows the County to establish and fund an irrevocable trust for the purpose of paying postemployment benefits (OPEB) for which the County is liable. The County’s Other Postemployment Benefit (OPEB) Trust is managed by the staff of the Department of the State Treasurer and operated in accordance with the state laws and regulations. The Trust is not registered with the SEC. G.S. 159-30(g) allows the County to make contributions to the Trust. The State Treasurer, in his discretion, may invest the proceeds in equities of certain publicly held companies and long or short-term fixed income investments as detailed in G.S. 147-69.2(b) (1-6) and (8). Funds submitted are held by BNY Mellon.

At June 30, 2024, the County’s OPEB Trust had \$5,307,335 invested in the State Treasurer’s Local Government Other Postemployment Benefits (OPEB) Fund pursuant to G.S. 159-30.1. The State Treasurer’s OPEB Fund may invest in public equities and both long-term and short-term fixed income obligations as determined by the State Treasurer pursuant to the General Statutes. At year-end, funds submitted were held by BNY Mellon.

*Level of the Fair Value Hierarchy* – Ownership of the STIF is determined on a fair market valuation basis as of fiscal year end in accordance with the STIF operating procedures. STIF investments are measured at fair value by the custodian using Level 2 inputs. The STIF portfolio is unrated and had a weighted average maturity at June 30, 2024, of 1.4 years. Level 2 inputs in this case involves inputs – other than quoted prices – included with Level 1 that are either directly or indirectly observable for the asset or liability. The STIF is valued at \$1 per share.

*Valuation Technique* – North Carolina Department of State Treasurer OPEB Trust investments are measured using the market approach: using prices and other relevant information gathered by market transactions involving identical or comparable assets or group of assets.

*Interest Rate Risk* – The County does not have a formal investment interest rate policy that manages its exposure to fair value losses arising from increasing interest rates. The State Treasurer’s STIF is unrated and had a weighted average maturity of 1.4 years at June 30, 2024.

**Note 3 - Receivables**

Allowances for doubtful accounts at the government-wide level at June 30, 2024 are as follows:

	<u>Governmental Activities</u>	<u>Business Type Activities</u>
<b>Gross receivables</b>		
Taxes receivable	\$ 26,579,919	\$ 258,168
Other receivables	3,097,278	4,009,135
<b>Total gross receivables</b>	<u>29,677,197</u>	<u>4,267,303</u>
Less: allowances		
Taxes receivable	2,769,500	-
Other receivables	14,907	-
<b>Total allowances</b>	<u>2,784,407</u>	<u>-</u>
	<u>\$ 26,892,790</u>	<u>\$ 4,267,303</u>



**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

**Note 4 - Capital assets**

Capital asset activity for the year ended June 30, 2024, was as follows:

	Beginning Balances	Increases	Decreases	Ending Balances
Governmental activities:				
Capital assets not being depreciated:				
Land	\$ 16,439,372	\$ 1,140,160	\$ 19,218	\$ 17,560,314
Construction in progress	12,853,147	3,768,785	-	16,621,932
Total capital assets, non-depreciable	<u>29,292,519</u>	<u>4,908,945</u>	<u>19,218</u>	<u>34,182,246</u>
Capital assets being depreciated:				
Buildings and improvements	296,992,337	2,420,288	-	299,412,625
Equipment, furniture, and fixtures	36,941,990	4,986,923	68,276	41,860,637
Vehicles	15,696,049	1,521,164	317,547	16,899,666
Right-of-use assets:		-		-
Leased buildings	50,806	143,278	50,806	143,278
Leased equipment	184,003	9,592	119,119	74,476
IT subscription	1,279,268	1,390,202	1,155,582	1,513,888
Total capital assets, depreciable	<u>351,144,453</u>	<u>10,471,447</u>	<u>1,711,330</u>	<u>359,904,570</u>
Less accumulated depreciation/amortization for:				
Buildings and improvements	(144,428,982)	(7,231,907)	-	(151,660,889)
Equipment, furniture, and fixtures	(24,364,640)	(2,398,907)	(57,441)	(26,706,106)
Vehicles	(12,090,326)	(1,297,035)	(328,382)	(13,058,979)
Right-of-use assets:				-
Leased buildings	(40,644)	(60,808)	(50,806)	(50,646)
Leased equipment	(68,802)	(17,005)	(39,650)	(46,157)
IT subscription	(643,136)	(375,013)	(262,051)	(756,098)
Total accumulated depreciation/amortization	<u>(181,636,530)</u>	<u>(11,380,675)</u>	<u>(738,330)</u>	<u>(192,278,875)</u>
Total capital assets, depreciable, net	<u>169,507,923</u>	<u>(909,228)</u>	<u>973,000</u>	<u>167,625,695</u>
Governmental activities capital assets, net	<u>\$ 198,800,442</u>	<u>\$ 3,999,717</u>	<u>\$ 992,218</u>	<u>\$ 201,807,941</u>

Depreciation was charged to functions/programs of the primary government as follows:

General government	\$ 4,243,954
Public safety	3,434,361
Human services	1,600,399
Economic and physical development	1,107,065
Cultural and recreational	994,896
Total depreciation expense	<u>\$11,380,675</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

**Note 4 - Capital assets (continued)**

Capital asset activity for the business-type activities for the year ended June 30, 2024 was as follows:

	<u>Beginning Balances</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balances</u>
Business-Type Activities:				
Capital assets not being depreciated:				
Land	\$ 8,145,036	\$ -	\$ -	\$ 8,145,036
Construction in progress	4,104,265	6,194,042	-	10,298,307
Total capital assets, non-depreciable	<u>12,249,301</u>	<u>6,194,042</u>	<u>-</u>	<u>18,443,343</u>
Capital Assets being depreciated:				
Landfill	23,477,295	-	-	23,477,295
Buildings and improvements	93,014,974	1,225,328	-	94,240,302
Furniture, fixtures and equipment	23,741,091	5,500,179	-	29,241,270
Vehicles	4,500,367	445,599	-	4,945,966
Plant and distribution system	17,212,349	-	-	17,212,349
Total capital assets being depreciated	<u>161,946,076</u>	<u>7,171,106</u>	<u>-</u>	<u>169,117,182</u>
Less Accumulated Depreciation for:				
Landfill	(12,251,640)	(303,627)	-	(12,555,267)
Buildings and improvements	(54,771,155)	(2,212,458)	-	(56,983,613)
Furniture, fixtures and equipment	(13,883,103)	(1,683,987)	-	(15,567,090)
Vehicles	(3,603,771)	(321,910)	-	(3,925,681)
Plant and distribution system	(6,065,999)	(419,961)	-	(6,485,960)
Accumulated Depreciation/Amortization, Net	<u>(90,575,668)</u>	<u>(4,941,943)</u>	<u>-</u>	<u>(95,517,611)</u>
Capital Assets, Depreciable, Net	<u>71,370,408</u>	<u>2,229,163</u>	<u>-</u>	<u>73,599,571</u>
Buisness-Type Activities Capital Assets, Net	<u>\$ 83,619,709</u>	<u>\$ 8,423,205</u>	<u>\$ -</u>	<u>\$ 92,042,914</u>

At June 30, 2024, the County has construction contracts in progress for various capital projects and improvements. The remaining commitment on these contracts is \$2,297,780.

**Note 5 - Pension Plan and Other Post Employment Obligations**

**Law Enforcement Officers Special Separation Allowance System**

*Plan Description*

The County administers a public employee retirement system (the "Separation Allowance"), a single-employer defined benefit pension plan that provides retirement benefits to the County's qualified sworn law enforcement officers under the age of 62 who have completed at least 30 years of creditable service or have attained 55 years of age and have completed five or more years of creditable service. The Separation Allowance is equal to 0.85% of the annual equivalent of the base rate of compensation most recently applicable to the officer for each year of creditable service. The retirement benefits are not subject to any increases in salary or retirement allowances that may be authorized by the General Assembly. Article 12D of G. S. Chapter 143 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

**Note 5 - Pension Plan and Other Post Employment Obligations (continued)**

All full time County law enforcement officers are covered by the Separation Allowance. At December 31, 2022 (Valuation Date) the Separation Allowance’s membership consisted of:

Retirees receiving benefits	50
Active plan members	<u>257</u>
Total	<u>307</u>

*Summary of Significant Accounting Policies*

Basis of Accounting – The County has chosen to fund the Separation Allowance on a pay as you go basis. Pension expenditures are made from the General Fund, which is maintained on the modified accrual basis of accounting. Benefits are recognized when due and payable in accordance with the terms of the plan.

The Separation Allowance has no assets accumulated in a trust.

*Actuarial Assumptions*

The “Entry Age Normal” (EAN) actuarial cost method was used in the December 31, 2022 valuation. The total pension liability (TPL) was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.50%
Salary increases	3.25% to 7.75%, including inflation and productivity factor
Discount rate	4.00%

The discount rate used to measure the TPL was the Standard & Poor’s Municipal Bond 20-year High Grade Rate Index.

The actuarial assumptions used in the December 31, 2022 valuation were based on the results of an experience study completed by the Actuary for the Local Government Employees’ Retirement System for the five-year period ending December 31, 2019.

Deaths After Retirement (Healthy): Mortality rates are based on the Safety Mortality Table for Retirees. Rates for all members are multiplied by 97% and Set Forward by one year.

Deaths Before Retirement – Mortality rates are based on the Safety Mortality Table for Employees.

Deaths After Retirement (Beneficiary) – Mortality rates are based on the Below-median Teachers Mortality Table for Contingent Survivors. Rates for male members are Set Forward three years. Rates for female members are Set Forward one year. Because the contingent survivor tables have no rates prior to age 45, the Below-median Teachers Mortality Table for Employees is used for ages less than 45.

Deaths After Retirement (Disabled) – Mortality rates are based on the Non-Safety Mortality Table for Disabled Retirees. Rates are Set Back three years for all ages.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

**Note 5 - Pension Plan and Other Post Employment Obligations (continued)**

*Contributions*

The County is required by Article 12D of G. S. Chapter 143 to provide these retirement benefits. The amounts necessary to cover the cost of the benefits are budgeted each fiscal year and are funded on a pay-as-you-go basis. There were no contributions made by employees. The County's obligation to contribute to this plan is established and may be amended by the North Carolina General Assembly. The County paid \$791,427 as benefits came due for the reporting period.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions.

At June 30, 2024, the County reported a total pension liability of \$12,500,448. The total pension liability was measured as of December 31, 2023 based on a December 31, 2022 actuarial valuation. The total pension liability was rolled forward to December 31, 2023 utilizing updated procedures incorporating the actuarial assumptions. For the year ended June 30, 2024, the County recognized pension expense of \$1,519,417.

	<b>Deferred Outflows of Resources</b>	<b>Deferred Inflows of Resources</b>
Differences between expected and actual experience	\$ 848,770	\$ -
Changes of assumptions and Other Inputs	1,284,013	1,299,099
County benefit payments and plan administrative expense made subsequent to the measurement date	474,111	-
Total	<u>\$ 2,606,894</u>	<u>\$ 1,299,099</u>

The County paid \$474,111 in benefit payments subsequent to the measurement date that are reported as deferred outflows of resources related to pensions which will be recognized as a decrease of the total pension liability in the year ended June 30, 2025. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pension benefits will be recognized in pension expense as follows:

<b><u>Years Ended June 30:</u></b>	
2025	\$562,666
2026	370,694
2027	(147,843)
2028	3,749
2029	44,418
	<u>\$833,684</u>

*Sensitivity of the County's Total Pension Liability to Changes in the Discount Rate*

The following presents the County's total pension liability calculated using the discount rate of (4.00%), as well as what the County's total pension liability would be if it were calculated using a discount rate that is one percentage point lower (3.00%) or one percentage point higher (5.00%) than the current rate:

	<b>1% Decrease (3.00%)</b>	<b>Discount Rate (4.00%)</b>	<b>1% Increase (5.00%)</b>
Total pension liability	<u>\$ 13,446,045</u>	<u>\$ 12,500,448</u>	<u>\$ 11,634,213</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

**Note 5 - Pension Plan and Other Post Employment Obligations (continued)**

**Schedule of Changes in Total Pension Liability**  
**Law Enforcement Officers' Special Separation Allowance**

	<b>2024</b>
Beginning balance	\$ 11,738,337
Service Cost	449,559
Interest on the total pension liability	488,245
Differences between expected and actual experience in the measurement of the total pension liability	385,665
Changes of assumptions or other inputs	258,938
Benefit payments	(820,296)
Ending balance of the total pension liability	\$ 12,500,448

Changes of Assumptions – Changes of assumptions and other inputs reflect a change in the discount rate from 4.31% at the December 31, 2022 Measurement Date (MD) to 4.00% at December 31, 2023 MD.

Changes in Benefit Terms – Reported compensation adjusted to reflect the assumed rate of pay as of the valuation date.

The plan currently uses mortality tables that vary by age, and health status (i.e., disabled and healthy). The current mortality rates are based on the Society of Actuaries (“SOA”) RP-2010 Mortality Tables Report. The SOA has updated the mortality rates with the Mortality Improvement Scale MP-2019.

**Local Governmental Employees’ Retirement System**

*Plan Description*

The County is participating employer in the statewide Local Governmental Employees’ Retirement System (“LGERS”), a cost-sharing, multiple-employer defined benefit pension plan administered by the State of North Carolina. LGERS membership is comprised of general employees and local law enforcement officers (“LEOs”) of participating local governmental entities. The County’s Crown Coliseum is classified as a separate entity from the County for LGERS reporting purposes. Article 3 of G.S. Chapter 128 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. Management of the plan is vested in the LGERS Board of Trustees, which consists of 13 members – nine appointed by the Governor, one appointed by the state Senate, one appointed by the state House of Representatives, and the State Treasurer and State Superintendent, who serve as ex-officio members. The Local Governmental Employees’ Retirement System is included in the Annual Comprehensive Financial Report (ACFR) for the State of North Carolina. The State’s ACFR includes financial statements and required supplementary information for LGERS. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, by calling (919) 981-5454, or at [www.osc.nc.gov](http://www.osc.nc.gov).

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

*JUNE 30, 2024*

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**Note 5 - Pension Plan and Other Post Employment Obligations (continued)**

*Benefits Provided*

LGERS provides retirement and survivor benefits. Retirement benefits are determined as 1.85% of the member's average final compensation times the member's years of creditable service. A member's average final compensation is calculated as the average of a member's four highest consecutive years of compensation. Plan members are eligible to retire with full retirement benefits at age 65 with five years of creditable service, at age 60 with 25 years of creditable service, or at any age with 30 years of creditable service.

Plan members are eligible to retire with partial retirement benefits at age 50 with 20 years of creditable service or at age 60 with five years of creditable service. Survivor benefits are available to eligible beneficiaries of members who die while in active service or within 180 days of their last day of service and who have either completed 20 years of creditable service regardless of age or have completed five years of service and have reached age 60. Eligible beneficiaries may elect to receive a monthly Survivor's Alternate Benefit for life or a return of the member's contributions. The plan does not provide for automatic postretirement benefit increases. Increases are contingent upon actuarial gains of the plan.

LGERS plan members who are LEOs are eligible to retire with full retirement benefits at age 55 with five years of creditable service as an officer or at any age with 30 years of creditable service. LEO plan members are eligible to retire with partial retirement benefits at age 50 with 15 years of creditable service as an officer. Survivor benefits are available to eligible beneficiaries of LEO members who die while in active service or within 180 days of their last day of service and who also have either completed 20 years of creditable service regardless of age, or have completed 15 years of service as a LEO and have reached age 50, or have completed five years of creditable service as a LEO and have reached age 55, or have completed 15 years of creditable service as a LEO if killed in the line of duty. Eligible beneficiaries may elect to receive a monthly Survivor's Alternate Benefit for life or a return of the member's contributions.

*Contributions*

Contribution provisions are established by General Statute 128-30 and may be amended only by the North Carolina General Assembly. County employees are required to contribute 6% of their compensation. Employer contributions are actuarially determined and set annually by the LGERS Board of Trustees. The County's contractually required contribution rate for the year ended June 30, 2024, was 14.10% of compensation for law enforcement officers and 12.85% for general employees, actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year. Contributions to the pension plan from the County were \$14,716,945 for the year ended June 30, 2024.

*Refunds of Contributions*

County employees who have terminated service as a contributing member of LGERS, may file an application for a refund of their contributions. By state law, refunds to members with at least five years of service include 4% interest. State law requires a 60-day waiting period after service termination before the refund may be paid. The acceptance of a refund payment cancels the individual's right to employer contributions, or any other benefit provided by LGERS.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

**Note 5 - Pension Plan and Other Post Employment Obligations (continued)**

*Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions*

At June 30, 2024, the County reported a liability of \$78,521,929 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2023. The total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2022. The total pension liability was then rolled forward to the measurement date of June 30, 2023 utilizing updated procedures incorporating the actuarial assumptions. The County's proportion of the net pension liability was based on a projection of the County's long-term share of future payroll covered by the pension plan, relative to the projected future payroll covered by the pension plan of all participating LGERS employers, actuarially determined. At June 30, 2024 (measured as of June 30, 2023), the County's proportion was 1.186%, which was a decrease of 0.041% from its proportion as of June 30, 2023 (measured as of June 30, 2022).

For the year ended June 30, 2024, the County recognized pension expense of \$22,214,566. At June 30, 2024, the County reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Differences between expected and actual experience	\$ 8,749,668	\$ 188,365
Changes of assumptions	3,336,729	-
Net difference between projected and actual earnings on pension plan investments	21,015,905	-
Changes in proportion and differences between County contributions and proportionate share of contributions	265,625	1,261,703
County contributions subsequent to the measurement date	14,716,945	-
Total	<u>\$ 48,084,872</u>	<u>\$ 1,450,068</u>

\$14,716,945 was reported as deferred outflows of resources related to pensions resulting from County contributions made subsequent to the measurement date will be recognized as a decrease of the net pension liability in the year ended June 30, 2025. Other amounts reported as deferred inflows of resources related to pensions will be recognized in pension expense as follows:

<u>Years Ended June 30:</u>	
2025	\$ 11,628,546
2026	5,544,331
2027	13,856,320
2028	888,662
Total	<u>\$ 31,917,859</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

**Note 5 - Pension Plan and Other Post Employment Obligations (continued)**

*Actuarial Assumptions*

The total pension liability in the December 31, 2022 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.50%
Salary increases	3.25% to 8.25%
Investment rate of return	6.50%, net of pension plan investment expense, including inflation

The plan actuary uses mortality rates based on the Pub 2010 Public Plan Mortality Tables that vary by age, gender, employee group (i.e., general, law enforcement officer) and health status (i.e., disabled and healthy). The current mortality rates are based on published tables and based on studies that cover significant portions of the U.S. population. The healthy mortality rates also contain a provision to reflect future mortality improvements.

The actuarial assumptions used in the December 31, 2022 valuation were based on the results of an actuarial experience study as of December 31, 2019.

Future ad hoc COLA amounts are not considered to be substantively automatic and are, therefore, not included in the measurement.

The projected long-term investment returns and inflation assumptions are developed through review of current and historical capital markets data, sell-side investment research, consultant whitepapers, and historical performance of investment strategies. Fixed income return projections reflect current yields across the U.S. Treasury yield curve and market expectations of forward yields projected and interpolated for multiple tenors and over multiple year horizons. Global public equity return projections are established through analysis of the equity risk premium and the fixed income return projections. Other asset categories and strategies' return projections reflect the foregoing and historical data analysis. These projections are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class as of June 30, 2023 are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
Fix Income	33.0%	0.9%
Global Equity	38.0%	6.5%
Real Estate	8.0%	5.9%
Alternatives	8.0%	8.2%
Credit	7.0%	5.0%
Inflation Protection	6.0%	2.7%
Total	100.0%	

The information above is based on 30-year expectations developed with the consulting actuary for the asset, liability and investment policy study for the North Carolina Retirement Systems, including LGERS. The long-term nominal rates of return underlying the real rates of return are arithmetic annualized figures. The real rates of return are calculated from nominal rates by multiplicatively subtracting a long-term inflation assumption of 2.25%. All rates of return and inflation are annualized.



**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

**Note 5 - Pension Plan and Other Post Employment Obligations (continued)**

*Discount Rate*

The discount rate used to measure the total pension liability was 6.50%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rate and that contributions from employers will be made at statutorily required rates, actuarially determined. Based on these assumptions, the pension plan’s fiduciary net position was projected to be available to make all projected future benefit payments of the current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

*Sensitivity of the County’s Proportionate Share of the Net Pension Asset to Changes in the Discount Rate*

The following presents the County’s proportionate share of the net pension liability calculated using the discount rate of 6.50%, as well as what the County’s proportionate share of the net pension asset or net pension liability would be if it were calculated using a discount rate that is one percentage point lower (5.50%) or one percentage point higher (7.50%) than the current rate:

	<u>1% Decrease (5.50%)</u>	<u>Discount Rate (6.50%)</u>	<u>1% Increase (7.50%)</u>
Total pension liability	\$ 136,036,156	\$ 78,521,929	\$ 31,170,828

*Pension plan fiduciary net position*

Detailed information about the pension plan’s fiduciary net position is available in the separately issued Annual Comprehensive Financial Report (ACFR) for the State of North Carolina.

**Supplemental Retirement Income Plan for Law Enforcement Officers**

*Plan Description*

The County contributes to the Supplemental Retirement Income Plan (Plan), a defined contribution pension plan administered by the Department of State Treasurer and a Board of Trustees. The Plan provides retirement benefits to law enforcement officers employed by the County and the ABC Board. Article 5 of G. S. Chapter 135 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. The Supplemental Retirement Income Plan for Law Enforcement Officers is included in the Annual Comprehensive Financial Report (“ACFR”) for the State of North Carolina. The State’s ACFR includes the pension trust fund financial statements for the Internal Revenue Code Section 401(k) plan that includes the Supplemental Retirement Income Plan for Law Enforcement Officers. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, or by calling (919) 981-5454 or [www.osc.nc.gov](http://www.osc.nc.gov).

*Funding Policy*

Article 12E of G. S. Chapter 143 requires the County to contribute each month an amount equal to 5% of each officer’s salary, and all amounts contributed are vested immediately. Also, the law enforcement officers may make voluntary contributions to the plan. Contributions for the year ended June 30, 2024 were \$1,181,022 which consisted of \$851,011 from the County and \$330,011 from the law enforcement officers.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

*JUNE 30, 2024*

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**Note 5 - Pension Plan and Other Post Employment Obligations (continued)**

Article 12E of G.S. Chapter 143 requires the ABC Board to contribute each month an amount equal to 5% of each officer's salary. The Board also contributes 5% of each employee's salary for employees not engaged in law enforcement. All amounts contributed are vested immediately. Also, employees participating may make voluntary contributions to the plan.

**Register of Deeds' Supplemental Pension Fund**

*Plan Description*

Cumberland County also contributes to the Registers of Deeds' Supplemental Pension Fund ("RODSPF"), a noncontributory, cost-sharing, multiple-employer defined benefit plan administered by the North Carolina Department of State Treasurer. ROSPF provides supplemental pension benefits to any eligible county register of deeds who is retired under the Local Government Employees' Retirement System ("LGERS") or an equivalent locally sponsored plan. Article 3 of G.S. Chapter 161 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. Management of the plan is vested in the LGERS Board of Trustees, which consists of 13 members – nine appointed by the Governor, one appointed by the state Senate, one appointed by the state House of Representatives, and the State Treasurer and State Superintendent, who serve as ex-officio members. The Registers of Deeds' Supplemental Pension Fund is included in the Annual Comprehensive Financial Report ("ACFR") for the State of North Carolina. The State's ACFR includes financial statements and required supplementary information for the Registers of Deeds' Supplemental Pension Fund. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, by calling (919) 981-5454, or at [www.osc.nc.gov](http://www.osc.nc.gov).

*Benefits Provided*

An individual's benefits for the year are calculated as a share of accumulated contributions available for benefits for that year, subject to certain statutory limits. An individual's eligibility is based on at least 10 years of service as a register of deeds with the individual's share increasing with years of service. Because of the statutory limits noted above, not all contributions available for benefits are distributed.

*Contributions*

Benefits and administrative expenses are funded by investment income and 1.5% of the receipts collected by each County Commission under Article 1 of Chapter 161 of the North Carolina General Statutes. The statutory contribution currently has no relationship to the actuary's required contribution. The actuarially determined contribution this year and for the foreseeable future is zero. Registers of Deeds do not contribute. Contribution provisions are established by General Statute 161-50 and may be amended only by the North Carolina General Assembly. Contributions to the pension plan from the County were \$28,763 for the year ended June 30, 2024.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

**Note 5 - Pension Plan and Other Post Employment Obligations (continued)**

*Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions*

At June 30, 2024, the County reported an asset of \$418,648 for its proportionate share of the net pension asset. The net pension asset was measured as of June 30, 2023. The total pension asset used to calculate the net pension asset was determined by an actuarial valuation as of December 31, 2022. The total pension asset was then rolled forward to the measurement date of June 30, 2023 utilizing updated procedures incorporating the actuarial assumptions. The County's proportion of the net pension asset was based on the County's share of contributions to the pension plan, relative to contributions to the pension plan of all participating RODSPF employers. At June 30, 2023, the County's proportion was 3.484%, which was an increase of 0.262% from its proportion measured as of June 30, 2022.

For the year ended June 30, 2024, the County recognized pension expense of \$67,702. At June 30, 2024, the County reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Differences between expected and actual experience	\$ -	\$ 18,534
Net difference between projected and actual earnings on pension plan investments	212,651	-
Changes in proportion and differences between County contributions and proportionate share of contributions	-	50,956
County contributions subsequent to the measurement date	28,763	-
Total	<u>\$ 241,414</u>	<u>\$ 69,490</u>

\$28,763 reported as deferred outflows of resources related to pensions resulting from County contributions subsequent to the measurement date will be recognized as an increase of the net pension asset in the year ended June 30, 2025. Other amounts reported as deferred inflows of resources related to pensions will be recognized in pension expense as follows:

<u>Years Ended June 30:</u>	
2025	\$ 14,718
2026	53,297
2027	61,733
2028	13,413
Total	<u>\$ 143,161</u>

*Actuarial Assumptions*

The total pension liability in the December 31, 2022 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.50%
Salary increases	3.25% to 8.25% including inflation and productivity factors
Investment rate of return	3.00%, net of pension plan investment expense, including inflation

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

**Note 5 - Pension Plan and Other Post Employment Obligations (continued)**

The plan currently uses mortality tables that vary by age, gender, employee group (i.e., general, law enforcement officer) and health status (i.e., disabled and healthy). The current mortality rates are based on published tables and based on studies that cover significant portions of the U.S. population. The healthy mortality rates also contain a provision to reflect future mortality improvements. The actuarial assumptions used in the December 31, 2022 valuation were based on the results of an actuarial experience study as of December 31, 2019.

Future ad hoc COLA amounts are not considered to be substantively automatic and are, therefore, not included in the measurement.

The projected long-term investment returns and inflation assumptions are developed through review of current and historical capital markets data, sell-side investment research, consultant whitepapers, and historical performance of investment strategies. Fixed income returns projections reflect current yields across the U.S. Treasury yield curve and market expectations of forward yields projected and interpolated for multiple tenors and over multiple year horizons. These projections are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The adopted asset allocation policy for the RODSPF is 100% in the fixed income asset class. The best estimate of arithmetic real rate of return for the fixed income asset class as of June 30, 2024 is 0.78%.

The information above is based on 30-year expectations developed with the consulting actuary for the 2022 asset, liability, and investment policy study for the North Carolina Retirement Systems, including LGERS. The long-term nominal rates of return underlying the real rates of return are arithmetic annualized figures. The real rates of return are calculated from nominal rates by multiplicatively subtracting a long-term inflation assumption of 2.25%. All rates of return and inflation are annualized.

*Discount Rate*

The discount rate used to measure the total pension liability was 3.00%. The projection of cash flows used to determine the discount rate assumed that contributions from employers will be made at statutorily required rates. Based on these assumptions, the pension plan’s fiduciary net position was projected to be available to make all projected future benefit payments of the current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

*Sensitivity of the County’s Proportionate Share of The Net Pension Asset to Changes In The Discount Rate.*

The following presents the County’s proportionate share of the net pension asset calculated using the discount rate of 3.00%, as well as what the County’s proportionate share of the net pension asset would be if it were calculated using a discount rate that is one percentage point lower (2.00%) or one percentage point higher (4.00%) than the current rate:

	<b>1% Decrease (2.00%)</b>	<b>Discount Rate (3.00%)</b>	<b>1% Increase (4.00%)</b>
County's proportionate share of the net pension liability (asset)	\$ (285,776)	\$ (418,648)	\$ (530,687)

*Pension Plan Fiduciary Net Position*

Detailed information about the pension plan’s fiduciary net position is available in the separately issued Annual Comprehensive Financial Report (ACFR) for the State of North Carolina.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

**Note 5 - Pension Plan and Other Post Employment Obligations (continued)**

**Summary Tables – Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions**

The net pension liability/asset for LGERS and ROD was measured as of June 30, 2023. The total pension liability/asset used to calculate the net pension liability/asset was determined by an actuarial valuation as of December 31, 2022. The total pension liability/asset was then rolled forward to the measurement date of June 30, 2023 utilizing updated procedures incorporating the actuarial assumptions. The total pension liability for LEOSSA liability was measured as December 31, 2023 based on a December 31, 2022 actuarial valuation. The total pension liability was rolled forward to December 31, 2023 utilizing updated procedures incorporating the actuarial assumptions. The County's proportion of the net pension liability was based on the County's share of contributions to the pension plan relative to the contribution of all participating entities. Following is information related to the proportionate share and pension expense:

	<u>LGERS</u>	<u>ROD</u>	<u>LEOSSA</u>	<u>Total</u>
Proportionate Share of Net Pension Liability (Asset)	\$78,521,929	\$ (418,648)	n/a	\$78,103,281
Proportion of the Net Pension Liability (Asset)	1.186%	3.484%	n/a	
Total Pension Liability	n/a	n/a	12,500,448	12,500,448
Pension Expense	\$22,214,566	\$ 67,702	\$ 1,519,417	\$23,801,685

At June 30, 2024, the County reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<u>LGERS</u>	<u>ROD</u>	<u>LEOSSA</u>	<u>Total</u>
<b><u>Deferred Outflows of Resources</u></b>				
Differences between expected and actual experience	\$ 8,749,668	\$ -	\$ 848,770	\$ 9,598,438
Changes of assumptions	3,336,729	-	1,284,013	4,620,742
Net difference between projected and actual earnings on pension plan investments	21,015,905	212,651	-	21,228,556
Changes in proportion and differences between County contributions and proportionate share of contributions	265,625	-	-	265,625
County contributions (LGERS, ROD)/benefit payments and administration costs (LEOSSA) subsequent to the measurement date	14,716,945	28,763	474,111	\$15,219,819
<b>Total Deferred Outflows</b>	<b>\$48,084,872</b>	<b>\$ 241,414</b>	<b>\$ 2,606,894</b>	<b>\$50,933,180</b>

<b><u>Deferred Inflows of Resources</u></b>				
Differences between expected and actual experience	\$ 188,365	\$ 18,534	\$ -	\$ 206,899
Net difference between projected and actual earnings on pension plan investments	-	-	-	-
Changes of assumptions	-	-	1,299,099	1,299,099
Changes in proportion and differences between County contributions and proportionate share of contributions	1,261,703	50,956	-	1,312,659
<b>Total Deferred Inflows</b>	<b>\$ 1,450,068</b>	<b>\$ 69,490</b>	<b>\$ 1,299,099</b>	<b>\$ 2,818,657</b>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

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**Note 5 - Pension Plan and Other Post Employment Obligations (continued)**

**Other Post Employment Benefits (OPEB)**

*Plan Description*

Under the terms of a County resolution, the County administers a single-employer defined benefit Health Care Benefits Plan (the "HCB Plan"). The County has discontinued offering retiree health insurance for employees hired after June 30, 2016. For employees hired between July 1, 2008 and June 30, 2016, this plan provides postemployment healthcare benefits to retirees of the County, provided they participate in the North Carolina Local Governmental Employees Retirement System and have at least 25 years of consecutive years of creditable service with the County. Prior to July 1, 2008, employees qualified for a similar level of benefits after 10 years of creditable service with the County. The plan, which has a June 30, 2024 year-end, does not issue a stand-alone report. Management of the HCB Plan is vested in the County Board of Commissioners.

*Plan Membership*

At the June 30, 2022 Valuation Date. The HCB Plan Membership consisted of the following:

Inactive plan members or beneficiaries currently receiving benefit payments	812
Inactive plan members entitled to but not yet receiving benefit payments	0
Active plan members	785
Total	<u>1,597</u>

*Benefits Provided*

The HCB Plan provides healthcare benefits for retirees. The County is self-insured and contracts with a private insurer to provide all administrative services. Effective July 1, 2019, the County has contracted with Amwins to provide fully insured coverage for the Medicare Supplement Plan. The County pays a monthly premium for each retiree. The County will continue to be self-insured for the claims of retirees under age 65.

*Contributions*

The Board of Commissioners has established the contribution requirements of plan and may amend the plan. The County has chosen to fund the healthcare benefits on a pay-as-you-go basis. Currently, active County employees pay a monthly premium for the HCB Plan. The premium is adjusted based on whether or not the employee has submitted to the County's health risk assessment. Family member premium amounts vary based on the number of covered dependents and spouse. Retirees not eligible for Medicare are enrolled in the same plan as active County employees. A retiree's spouse may continue to be covered under the County's group plan until the spouse becomes eligible for Medicare health benefits, or the retired employee dies, at which time the coverage ceases. Once a retiree reaches age 65, they must enroll in Medicare Part A and B to continue eligibility in the County's HCB Plan. The County pays the retiree's monthly premium into the fully insured Medicare supplement, underwritten by United American, as well as the Medicare Part D prescription plan, underwritten by Express Scripts.

During fiscal year 2024, a \$1,000,000 contribution was paid into the Cumberland County OPEB Trust. This irrevocable trust was established for the purpose of paying future postemployment benefits ("OPEB") for which the County is liable.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

**Note 5 - Pension Plan and Other Post Employment Obligations (continued)**

*Investments*

The HCB Plan does not have a formal investment policy. The allocation of invested assets is established and may be amended by the Board of Commissioners by a majority vote of its members. It is the policy of the Board to pursue an investment strategy that reduces risk through the prudent diversification of the portfolio across a broad selection of distinct asset classes. Investments are valued at fair value. The HCB Plan's Trust had \$5,307,335 invested in the State Treasurer's Local Government Other Postemployment Benefits (OPEB) Trust at June 30, 2024. The following was the Board's adopted asset allocation policy and best estimates of arithmetic real rates of return for each major asset class as of June 30, 2024:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
Bond Index Fund	0.0%	N/A
Equity Index Fund	0.0%	N/A
Short Term Investment Fund	100.0%	2.58%
Total	100.0%	

*Rate of Return*

For the year ended June 30, 2024, the annual money weighted rate of return on investments, net of investment expense, was 2.58%. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

*Net OPEB Liability*

The components of the net OPEB liability of the County at June 30, 2024 were as follows:

Total OPEB liability	\$ 172,523,902
Plan fiduciary net position	5,307,335
County's net OPEB liability	167,216,567
Plan fiduciary net position as a percentage of the total OPEB liability	3.08%

*Actuarial Assumptions*

The Total OPEB Liability (TOL) was determined by an actuarial valuation as of June 30, 2022 using the following key actuarial assumptions and other inputs:

Inflation	2.50%
Real wage growth	0.75%
Wage inflation	3.25%
Salary increases, including wage inflation:	
General Employees	3.25% to 8.41%
Law Enforcement Officers	3.25% to 7.90%
Municipal bond index:	
Prior Measurement Date	3.65%
Measurement Date	3.93%
Healthcare cost trend rates:	
Pre-Medicare	7.00% for 2023 decreasing to an ultimate rate of 4.50% by 2033
Medicare	5.125% for 2023 decreasing to an ultimate rate of 4.50% by 2026

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

**Note 5 - Pension Plan and Other Post Employment Obligations (continued)**

The discount rate used to measure the TOL was based upon the Single Equivalent Interest Rate.

Mortality rates were based on the Pub-2010 mortality tables, with adjustments for LGERS experience and generational mortality improvements using the Scale MP-2019.

The demographic actuarial assumptions for retirement, disability incidence, withdrawal, and salary increases used in the June 30, 2022 valuation were based on the results of an actuarial experience study for the period January 1, 2015 – December 31, 2019, adopted by LGERS Board.

The remaining actuarial assumptions (e.g., initial per capita costs, healthcare cost trends, rate of plan participation, rates of plan election, etc.) used in the June 30, 2022 valuation were based on a review of recent plan experience performed concurrently with the June 30, 2022 valuation.

*Discount Rate*

The discount rate used to measure the total OPEB liability at June 30, 2024 was 3.93% which was a change from the discount rate of 3.65% at June 30, 2023. Because the OPEB plan’s fiduciary net position was not projected to be sufficient to make all future benefit payments, the discount rate was based off of the municipal bond rate which was 3.93% at June 30, 2024 per the Standard & Poor’s Municipal Bond 20 Year High Grade Rate Index. As of June 30, 2023, the Standard & Poor’s Municipal Bond 20 Year High Grade rate was 3.93%.

*Sensitivity of the Net OPEB Liability (NOL) to Changes in Discount Rates*

The following presents the NOL of the County reported at June 30, 2024, as well as what the County’s NOL would be if it were calculated using a discount rate that is one percentage point lower (2.93%) or one percentage point higher (4.93%) than the current discount rate:

	<b>1% Decrease (2.93%)</b>	<b>Current Discount Rate (3.93%)</b>	<b>1% Increase (4.93%)</b>
Net OPEB Liability	\$ 192,277,945	\$ 167,216,567	\$ 146,950,484

*Sensitivity of the Net OPEB Liability to Healthcare Cost Trend Rates*

The following presents the NOL of the County, determined using current healthcare cost trend rates, as well as what the County’s NOL would be if it were to calculate healthcare cost trend rates that are one percentage point lower or one percentage point higher than the current healthcare cost trend rate:

	<b>1% Decrease</b>	<b>Current</b>	<b>1% Increase</b>
Net OPEB Liability	\$ 144,352,816	\$ 167,216,567	\$ 195,776,273

*Changes in Net OPEB Liability, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB*

At June 30, 2024, the County Reported a net OPEB liability of \$167,216,567. The Total OPEB Liability was determined by an actuarial valuation as of June 30, 2022. The total OPEB liability was then rolled forward to the measurement date of June 30, 2024 utilizing updated procedures incorporating the actuarial assumptions.



**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

**Note 5 - Pension Plan and Other Post Employment Obligations (continued)**

At June 30, 2024, the components of the Net OPEB Liability of the County, measured as of June 30, 2024 were as follows:

	<b>Total OPEB Liability</b>	<b>Plan Net Position</b>	<b>Net OPEB Liability</b>
Balance as of June 30, 2023	\$ 168,902,822	\$ 4,103,052	\$ 164,799,770
Changes for the year:			
Service cost at the end of the year	3,607,782	-	3,607,782
Interest on TOL and cash flows	6,021,362	-	6,021,362
Difference between expected and actual experience	5,284,244	-	5,284,244
Changes in Assumption	(3,353,141)	-	(3,353,141)
Contributions - Employer	-	8,939,167	(8,939,167)
Net Investment income	-	204,283	(204,283)
Benefit Payments	(7,939,167)	(7,939,167)	-
	<u>3,621,080</u>	<u>1,204,283</u>	<u>2,416,797</u>
Balance as of June 30, 2024	<u>\$ 172,523,902</u>	<u>\$ 5,307,335</u>	<u>\$ 167,216,567</u>

*Changes in Assumptions*

Changes of assumptions and other inputs reflect a change in the discount rate from 3.65% to 3.93% in 2024. Medical claims cost and rates were changed based on the most recent experience and changed to the current schedule. The Excise Tax of 40% on healthcare plans that are above the thresholds set by the Affordable Care Act are effective in 2024 and have been reflected.

*OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB*

For the year ended June 30, 2024, the County recognized OPEB income of \$4,925,955. At June 30, 2024, the County reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	<b>Deferred Outflows of Resources</b>	<b>Deferred Inflows of Resources</b>
Differences between expected and actual experience	\$ 4,796,134	\$ 9,802,308
Changes in assumption or other inputs	2,487,770	14,932,649
Net difference between projected and actual earnings on plan investments	-	26,698
Total	<u>\$ 7,283,904</u>	<u>\$ 24,761,655</u>

Amounts reported as Deferred Outflows of Resources and Deferred Inflows of Resources related to OPEB benefits will be recognized in OPEB Expense as follows:

**Measurement Period Ended June 30:**

2025	\$ (11,379,490)
2026	(6,359,844)
2027	278,705
2028	(17,122)
	<u>\$ (17,477,751)</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

*JUNE 30, 2024*

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**Note 5 - Pension Plan and Other Post Employment Obligations (continued)**

**Other Employment Benefits**

The County has elected to provide death benefits to employees through the Death Benefit Plan for Members of the Local Governmental Employees' Retirement System ("LGERS"), a multiple-employer State-administered cost-sharing plan funded on a one-year term cost basis. The beneficiaries of those employees who die in active service after one year of contributing membership in the System, or who die within 180 days after retirement or termination of service and have at least one year of contributing membership service in the System at the time of death are eligible for death benefits. Lump sum death benefit payments to beneficiaries are equal to the employee's 12 highest months' salary in a row during the 24 months prior to employees' death, but the benefit may not be less than \$25,000 and no more than \$50,000. All death benefit payments are made from the Death Benefit Plan. The County has no liability beyond the payment of monthly contributions. Contributions are determined as a percentage of monthly payroll, based upon rates established annually by the State. Separate rates are set for employees not engaged in law enforcement and for law enforcement officers. Because the benefit payments are made by the Death Benefit Plan and not by the County, the County does not determine the number of eligible participants.

**Deferred Compensation Plan**

The County offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The plan, which is available to all County employees, permits them to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, death or unforeseeable emergency.

**Note 6 - Closure and Post-Closure Care Costs - Ann St. Sanitary Landfill Facility**

State and federal laws and regulations require the County to place a final cover on its Ann Street Sanitary Landfill Facility when it stops accepting waste and to perform certain maintenance and monitoring functions at the site for 30 years after closure. Although closure and post-closure care costs will be paid only near or after the date the landfill stops accepting waste, the County reports a portion of these closure and post-closure care costs as an operating expense in each period based on landfill capacity used as of each balance sheet date. The \$16,301,213 reported as landfill closure and post-closure care liability at June 30, 2024 represents a closed landfill with estimated costs of \$213,336, a Construction & Demolition (C & D) landfill with estimated costs of \$2,587,696 and the subtitle D landfill with estimated costs of \$13,500,181. The costs associated with the C & D landfill and the subtitle D landfill represent a cumulative amount reported to date based on the use of 57.81% and 77.83%, respectively, of the total estimated capacity. The County will recognize the remaining estimated post-closure costs of \$464,264 for the old unlined landfill and the cost of closure and post-closure care of \$1,888,564 and \$3,844,537 for the C & D landfill and subtitle D landfill, respectively, as the remaining estimated capacity is filled. These amounts are based on what it would cost to perform all closure and post-closure care in 2024. The life expectancy of the C & D landfill is estimated at 10.9 years and the subtitle D landfill at 6.9 years. Actual costs may be higher due to inflation, changes in technology, or changes in regulations.

The County has met the requirements of a local government financial test that is one option under State and Federal laws and regulations that helps determine if a unit is financially able to meet closure and post-closure care requirements.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

**Note 7 - Risk Management**

The County is self-insured with respect to health insurance (up to \$200,000 per occurrence), workers' compensation (up to \$850,000 per occurrence), unemployment compensation, and some general liability risks. Losses from asserted claims and from unasserted claims identified under the County's incident reporting system are accrued based on estimates that incorporate the County's past experience, as well as other considerations including the nature of each claim and relevant trend factors. Incurred but not reported claims have been accrued as a liability based upon the carrier's estimate. Additional Health Insurance stop loss coverage is purchased through the Blue Cross Blue Shield health insurance trust for claims in excess of coverage.

The County carries commercial coverage for all other risks of loss. There have been no significant reductions in insurance coverage from the prior year and settled claims have not exceeded coverage in any of the last three fiscal years.

Changes in the balances of claim liabilities for the County during the years ended June 30, 2023 and 2024 were as follows:

	<b>Beginning-of- Fiscal-Year Liability</b>	<b>Current-Year Claims and Changes in Estimates</b>	<b>Claims Payments</b>	<b>Balance at Fiscal Year-End</b>
2023-2024	\$ 5,756,485	\$ 19,957,598	\$ (19,823,283)	\$ 5,890,800
2022-2023	\$ 6,249,767	\$ 20,491,034	\$ (20,984,316)	\$ 5,756,485

The County does not carry flood insurance through the National Flood Insurance Plan (NFIP). The County's insurance carriers performed an analysis of the flood maps and made a determination that the County was not designated an "A" area (an area close to a river, lake, or stream) by the Federal Emergency Management Agency.

In accordance with the revisions to G.S. 159-29(a) effective as of January 1, 2023, the amount of the finance officer's faithful performance bond should equal or exceed the greater of \$50,000 or an amount equal to 10 percent of the "unit's annually budgeted funds," up to a cap of \$1,000,000.

The County also maintains individual bonds ranging from \$20,000 to \$50,000 for other selected officials. As part of the County's property insurance policy, County employees are insured for theft up to \$100,000. The Tax Administrator is bonded for \$200,000.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

**Note 8 - Long-Term Obligations**

**Summary of Long-Term Obligations**

The following is a summary of the County's long-term debt obligations (principal) at June 30, 2024:

<b>Name of Debt Issue</b>	<b>Issue Date</b>	<b>Purpose of Debt Issue</b>	<b>Interest Rate</b>	<b>Issue Amount</b>	<b>Principal 6/30/24</b>
<b>General Obligation Bonds - Direct Borrowings and Direct Placements</b>					
Sanitary Sewer Series 2005 (USDA)	8/22/2005	NORCRESS Sewer	4.125%	\$ 1,250,000	\$ 907,000
<b>Revenue Bonds - Direct Borrowings and Direct Placements</b>					
2018A USDA Revenue Bonds (USDA)	6/11/2018	Overhills Park Sewer Project	2.375%	\$ 819,000	\$ 762,000
2018B USDA Revenue Bonds (USDA)	6/11/2018	Overhills Park Sewer Project	1.625%	560,000	516,000
				<u>\$ 1,379,000</u>	<u>\$ 1,278,000</u>
<b>Certificates of Participation &amp; Limited Obligation Bonds</b>					
LOBS Series 2011A (QSCB) (Regions Bank) (1)	1/26/2011	New Century Middle School	6.1%	\$ 14,805,000	\$ 1,974,000
LOBS Refunding Series 2017	8/2/2017	Partial Refund of COPS 2009A Partial Refund of LOBS Ref 2011B	2.0 - 5.0%	9,815,000 13,190,000	5,355,000 8,870,000
				<u>23,005,000</u>	<u>14,225,000</u>
LOBS Series 2021	2/24/2021	Emergency Operations Center FTCC Fire Training Center	1.0 - 4.0%	11,095,000 10,000,000	9,429,930 8,500,070
				<u>21,095,000</u>	<u>17,930,000</u>
				<u>\$ 58,905,000</u>	<u>\$34,129,000</u>
<b>Certificates of Participation - Direct Borrowings and Direct Placements</b>					
COPS Tax Credit Series 2009 (QSCB) (Wachovia)	12/1/2009	Various School Projects	1.25%	\$ 15,900,000	\$ 1,987,500
LOBS Refunding Series 2019A	10/15/2019	Refund PNC Bank CIP Draw Program	1.73%	11,300,000	4,840,000
LOBS Refunding Series 2019B	10/15/2019	Partial Refund of COPS Ref 2009B	1.56%	22,550,000	2,955,000
				<u>33,850,000</u>	<u>7,795,000</u>
				<u>\$ 49,750,000</u>	<u>\$ 9,782,500</u>
<b>Installment Financing Notes - Direct Borrowings and Direct Placements</b>					
NC Clean Drinking Water Loan	11/1/2013	Southpoint Water Project	0.00%	\$ 100,323	\$ 44,959
				<u>\$ 100,323</u>	<u>\$ 44,959</u>
<b>Total</b>				<u>\$ 111,384,323</u>	<u>\$ 46,141,459</u>

(1) The interest rate shown is the gross interest rate. The effective rate is less after the federal interest rebate.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

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**Note 8 - Long-Term Obligations (continued)**

**General Obligation Bonds**

All general obligation bonds serviced by the County's general fund are collateralized by the full faith, credit, and taxing power of the County. Principal and interest payments are appropriated when due. The County's general obligation bonds payable at June 30, 2024 are comprised of the following individual issues:

*Business type Activities (direct borrowings and direct placements):*

**\$1,250,000 General Obligation Sewer Bonds, Series 2005**

Serial bonds payable annually from June 1, 2008 through June 1, 2045 in amounts from \$14,000 to \$56,000; interest of 4.125%.

\$ 907,000

At June 30, 2024, the County had no bonds authorized but unissued and a legal debt margin of \$1,716,825,000.

**Revenue Bonds**

USDA Revenue bonds were issued on June 11, 2018 to retire bond anticipation notes used to fund construction of infrastructure for Overhills Park Water and Sewer District. These bonds are payable solely from revenues generated through the operations of Overhills Park Water and Sewer District. No County funds have been pledged for repayment of the obligation. Revenue bonds payable at June 30, 2024 are comprised of the following issues:

*Business type Activities (direct borrowings and direct placements):*

**\$819,000 USDA Revenue Bonds, Series 2018A**

Serial bonds with annual interest-only payments for two years. Principal payable annually from June 1, 2021 through June 1, 2058 in amounts ranging from \$14,000 to \$32,000. Interest is paid annually at a rate of 2.375%.

\$ 762,000

**\$560,000 USDA Revenue Bonds, Series 2018B**

Serial bonds with annual interest-only payments for two years. Principal payable annually from June 1, 2021 through June 1, 2058 in amounts ranging from \$11,000 to \$21,000. Interest is paid annually at a rate of 1.625%.

\$ 516,000

\$1,278,000

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

**Note 8 - Long-Term Obligations (continued)**

**Certificates of Participation and Limited Obligation Bonds**

Certificates of participation and other limited obligation bonds outstanding for the year ended June 30, 2024 are as follows:

*Governmental Activities (public offerings):*

<b>\$14,805,000 Current Interest Serial 2011A QSCB Limited Obligation Bonds</b>	
Due in annual installments of \$987,000 from November 1, 2011 to November 1, 2025. Interest is paid semiannually at the rate of 6.10% prior to a federal interest subsidy of 5.49%.	\$1,974,000
<b>\$23,005,000 Current Interest Serial 2017 Limited Obligation Refunding Bonds</b>	
Due in annual installments ranging from \$1,110,000 to \$3,280,000, from November 1, 2020 through November 1, 2028. Interest is paid semiannually at rates ranging from 2.0% to 5.0%	14,225,000
<b>\$21,095,000 Current Interest Serial 2021 Limited Obligation Refunding Bonds</b>	
Due in annual installments ranging from \$1,050,000 to \$1,055,000, from November 1, 2021 through November 1, 2040. Interest is paid semiannually at rates ranging from 1.0% to 4.0%.	17,930,000
	<u>34,129,000</u>
Premium	4,482,879
	<u>\$38,611,879</u>

*Governmental Activities (direct borrowings and direct placements):*

<b>\$15,900,000 Current Interest Serial 2009 QSCB Tax Credit Certificates</b>	
Due in annual installments of \$993,750 from December 15, 2010 to December 15, 2025. Interest is paid semiannually at 1.25%.	\$ 1,987,500
<b>\$4,928,300 Current Interest Serial 2019A Limited Obligation Refunding Bonds</b>	
Due in annual installments ranging from \$702,174 to \$704,354 from December 1, 2020 to December 1, 2026. Interest is paid semi-annually at 1.73%.	2,110,883
<b>\$7,849,500 Current Interest Serial 2019B Limited Obligation Refunding Bonds</b>	
Due in annual installments ranging from \$1,028,615 to \$1,725,846 from December 1, 2020 to December 1, 2024. Interest is paid semi-annually at 1.56%.	1,028,615
	<u>\$ 5,126,998</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

**Note 8 - Long-Term Obligations (continued)**

*Business-type Activities (direct borrowings and direct placements):*

**\$6,371,700 Current Interest Serial 2019A Limited Obligation Refunding Bonds**

Due in annual installments ranging from \$907,826 to \$910,646 from December 1, 2020 to December 1, 2026. Interest is paid semi-annually at 1.73%.

\$ 2,729,117

**\$14,700,500 Current Interest Serial 2019B Limited Obligation Refunding Bonds**

Due in annual installments ranging from \$1,926,385 to \$3,232,154 from December 1, 2020 to December 1, 2024. Interest is paid semi-annually at 1.56%.

1,926,385

\$ 4,655,502

**Installment Financing Obligations**

Installment financing notes payable at June 30, 2024 are comprised of the following:

*Business-type Activities (direct borrowings and direct placements):*

**\$100,323 NC Clean Drinking Water Loan**

Payable in twenty annual installments without interest beginning May 1, 2014.

\$ 44,960

**Long-term Obligation Activity**

The following is a summary of changes in the County's long-term obligations as of June 30, 2024:

	Balance June 30, 2023	Additions	Decreases	Balance June 30, 2024	Current Portion of Long-Term Liabilities
<b>Governmental activities:</b>					
COPS & limited obligation bonds	\$ 39,451,000	\$ -	\$ 5,322,000	\$ 34,129,000	\$ 5,277,000
Premium	5,037,214	-	554,335	4,482,879	269,419
COPS from direct borrowings and placements	8,509,177	-	3,382,179	5,126,998	2,726,720
Notes from direct borrowings and placements	183,334	-	183,334	-	-
Lease liabilities	125,609	54,032	57,587	122,054	59,147
IT subscription liabilities	559,863	1,317,816	1,289,742	587,937	523,178
Compensated absences	6,799,021	7,500,603	6,417,144	7,882,480	7,488,356
Net OPEB liability	159,965,814	2,348,491	-	162,314,305	-
Net pension liability (LGERS)	67,671,366	9,082,143	-	76,753,509	-
Total pension liability (LEOSSA)	11,738,337	762,111	-	12,500,448	820,296
<b>Total governmental activities</b>	<u>\$ 300,040,735</u>	<u>\$ 21,065,196</u>	<u>\$ 17,206,321</u>	<u>\$ 303,899,610</u>	<u>\$ 17,164,116</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

**Note 8 - Long-Term Obligations (continued)**

Unspent debt proceeds related to governmental activities shown on the previous page is \$1,189,149.

The Board of Education holds title to certain schools even though the related debt is held by the County. At June 30, 2024, the County owes \$12,817,940 for projects for which the Board of Education holds title.

	<b>Balance</b>			<b>Balance</b>	<b>Current</b>
	<b>June 30, 2023</b>	<b>Additions</b>	<b>Decreases</b>	<b>June 30, 2024</b>	<b>Portion of</b>
					<b>Long-Term</b>
					<b>Liabilities</b>
<b>Business-type activities:</b>					
GO bonds from direct borrowings and placements	\$ 934,000	\$ -	\$ 27,000	\$ 907,000	\$ 29,000
USDA Revenue bonds from direct borrowings and placements	1,304,000	-	26,000	1,278,000	26,000
COPS & limited obligation bonds	8,720,073	-	4,064,571	4,655,502	2,837,030
Notes from direct borrowings and placements	49,955	-	4,996	44,959	4,996
Accrued landfill closure and postclosure costs	15,652,775	648,438	-	16,301,213	-
Compensated absences	174,582	192,509	165,853	201,239	191,176
Net OPEB liability	4,833,956	68,306	-	4,902,262	-
Net pension liability (LGERS)	1,544,442	223,978	-	1,768,420	-
<b>Total business-type activities</b>	<b>\$ 33,213,783</b>	<b>\$ 1,133,231</b>	<b>\$ 4,288,420</b>	<b>\$ 30,058,595</b>	<b>\$ 3,088,202</b>

There are no unspent proceeds related to business-type activities debt shown above.

Net pension liability, total pension liability, and total OPEB liability for governmental activities are all typically liquidated in the General Fund. Compensated absences typically have been liquidated in the General Fund and are accounted for on a last in, first out basis, assuming employees are taking leave time as it is earned.

Employer contributions made to liquidate the total OPEB liability for governmental funds are typically funded from the Retiree Insurance Fund.



**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

YEAR ENDED JUNE 30, 2024

The following summarizes the annual debt service requirements to maturity for the County (excluding accrued vacation, OPEB liability, net pension liability, leases, SBITAs, accrued landfill closure and post-closure costs, and adjustments to carrying value for amortization of premiums):

	General Obligation Bonds from Direct Borrowings and Direct Placements		Certificates of Participation and Limited Obligation Bonds		Revenue Bonds from Direct Borrowings and Direct Placements		Notes from Direct Borrowings and Direct Placements		Total Debt Due	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
<b>Governmental Activities:</b>										
2025	\$ -	\$ -	\$ 8,003,720	\$ 2,302,304	\$ -	\$ -	\$ -	\$ -	\$ 8,003,720	\$ 2,302,304
2026	-	-	6,930,104	1,576,868	-	-	-	-	6,930,104	1,576,868
2027	-	-	4,942,174	812,199	-	-	-	-	4,942,174	812,199
2028	-	-	4,240,000	604,675	-	-	-	-	4,240,000	604,675
2029	-	-	2,485,000	447,100	-	-	-	-	2,485,000	447,100
2030 - 2034	-	-	5,275,000	1,471,225	-	-	-	-	5,275,000	1,471,225
2035 - 2039	-	-	5,275,000	611,400	-	-	-	-	5,275,000	611,400
2040 - 2044	-	-	2,105,000	42,050	-	-	-	-	2,105,000	42,050
2045 - 2049	-	-	-	-	-	-	-	-	-	-
	-	-	39,255,998	7,867,821	-	-	-	-	39,255,998	7,867,821
Premium	-	-	4,482,879	-	-	-	-	-	4,482,879	-
(Total net of amortization)	\$ -	\$ -	\$ 43,738,877	\$ 7,867,821	\$ -	\$ -	\$ -	\$ -	\$ 43,738,877	\$ 7,867,821
<b>Business-type Activities:</b>										
2025	\$ 29,000	\$ 37,414	\$ 2,837,030	\$ 54,362	\$ 26,000	\$ 26,483	\$ 4,996	\$ -	\$ 2,897,026	\$ 118,259
2026	30,000	36,218	910,646	23,583	27,000	25,947	4,995	-	972,641	85,748
2027	31,000	34,980	907,826	7,853	28,000	25,396	4,995	-	971,821	68,229
2028	32,000	33,701	-	-	28,000	24,821	4,996	-	64,996	58,522
2029	34,000	32,381	-	-	28,000	24,246	4,996	-	66,996	56,627
2030 - 2034	189,000	139,920	-	-	152,000	112,200	19,981	-	360,981	252,120
2035 - 2039	232,000	97,474	-	-	168,000	95,913	-	-	400,000	193,387
2040 - 2044	274,000	45,870	-	-	187,000	77,753	-	-	461,000	123,623
2045 - 2049	56,000	2,310	-	-	207,000	57,576	-	-	263,000	59,886
2050 - 2054	-	-	-	-	228,000	35,163	-	-	228,000	35,163
2055 - 2059	-	-	-	-	199,000	10,343	-	-	199,000	10,343
2060 - 2064	-	-	-	-	-	-	-	-	-	-
	907,000	460,268	4,655,502	85,798	1,278,000	515,841	44,959	-	6,885,461	1,061,907

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

*JUNE 30, 2024*

**Note 8 - Long-Term Obligations (continued)**

**Leases**

The County has entered into lease agreements for land, buildings, and equipment with terms ranging from 24 months to 60 months. The interest rates range from 0.316% to 2.489%.

The future lease obligations as of June 30, 2024, were as follows:

<b>Years Ending June 30</b>	<b>Principal Payments</b>	<b>Interest Payments</b>	<b>Total</b>
2025	\$ 59,147	\$ 1,407	\$ 60,554
2026	37,283	798	38,081
2027	22,648	280	22,928
2028	1,973	-	1,973
2029	1,003	-	1,003
	<u>\$ 122,054</u>	<u>\$ 2,485</u>	<u>\$ 124,539</u>

**IT Subscriptions**

The County has several subscription agreements with terms ranging from 12 months to 36 months. The interest rates range from 1.710% to 2.894%.

The future SBITA obligations as of June 30, 2024, were as follows:

<b>Years Ending June 30</b>	<b>Principal Payments</b>	<b>Interest Payments</b>	<b>Total</b>
2025	\$ 523,178	\$ 2,987	\$ 526,165
2026	61,023	-	61,023
2027	3,736	-	3,736
	<u>\$ 587,937</u>	<u>\$ 2,987</u>	<u>\$ 590,924</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

**Note 8 - Long-Term Obligations (continued)**

**Assets Pledged as Collateral for Debt**

<b>Name of Issue</b>	<b>Date of Issue</b>	<b>Type of Borrowing</b>	<b>Project(s) Financed</b>	<b>Collateral</b>
\$15,900,000 Tax Credit COPS (QSCB), Series 2009	12/1/2009	Direct	Renovations to 15 school facilities	Deed of Trust on Lloyd Aumen Elementary School
\$14,805,000 Taxable LOBS (QSCBs), Series 2011A	1/26/2011	Public	New Century Middle School	Deed of Trust on New Century Middle School
\$1,100,000 Installment Financing Contract with PNC Bank for various capital improvements	6/15/2016	Direct	Various governmental capital improvement projects	Deed of Trust on East Regional Library
\$23,005,000 Refunding LOBS, Series 2017	8/2/2017	Public	Partial refinance of two Installment Financing Contracts with RBC including the 2011B Refunding COPS (Gray's Creek Middle School and Public Health Facility) and the 2009A COPS (Western Elementary School and Western Branch Library)	Deed of Trust on New Century Middle School, Gray's Creek Middle School and the Central Maintenance Facility
\$33,850,000 Refunding Limited Obligation Bonds Series 2019 consisting of Series 2019A (\$11,300,000) and Series 2019B (\$22,550,000)	10/15/2019	Direct	Refund (i) the \$89,490,000 Refunding COPS (Cumberland Improvement Projects), Series 2009B (used to refund the Series 1998 Refunding COPS (Civic Center Project), Series 1998 Installment Payment Revenue Bonds (Public Building and Equipment Projects), and Series 2000 Installment Payment Revenue Refunding Bonds (Detention Center and Mental Health Facility Projects)), and (ii) \$11,220,000 installment Financing Contract with PNC Bank, National Association (2073433-0001) for various governmental and enterprise CIP projects	Deed of Trust on Spring Lake Library and Family Resource Center
\$21,095,000 Limited Obligation Bonds Series 2021	2/24/2021	Public	Fund acquisition construction and equipping of new Emergency Operations Center (EOC) and provide a portion of the cost of the Fire Training Facility at Fayetteville Technical Community College	Deed of Trust on Emergency Operations Center

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

**Note 8 - Long-Term Obligations (continued)**

**Defeasance of Debt**

Gains and losses from debt refundings must be deferred and recognized over the lesser of the original remaining life of the old debt or the life of the new debt. At June 30, 2024, the County has net losses on defeasances totaling \$1,079,826 related to prior year refundings. Net losses on defeasance related to governmental activities debt consists of \$0 for general obligation bonds and \$1,034,806 for certificates of participation and other limited obligation bonds. Losses on defeasance related to business-type activities debt consist of \$45,020 for limited obligation bonds. Deferred amounts are reported as deferred outflows of resources in the government wide financial statements.

**Note 9 - Interfund Balances and Activity**

*Due From/To Other Funds*

The composition of interfund balances included in the fund financial statements as of June 30, 2024 is as follows:

	<b>Payable Fund</b>		
	<b>Nonmajor Governmental</b>	<b>Crown Center</b>	<b>Total</b>
<b>Receivable Fund</b>			
General Fund	\$ 2,919,589	\$ 4,106,068	\$ 7,025,657
<b>Total</b>	<b>\$ 2,919,589</b>	<b>\$ 4,106,068</b>	<b>\$ 7,025,657</b>

Amounts were due to the general fund from other individual major and non-major funds primarily for operating purposes.

*Transfers to/from Other Funds*

Transfers in (out) for the year ended June 30, 2024 are summarized below:

	<b>Transfers in</b>				<b>Total</b>
	<b>General</b>	<b>Nonmajor Governmental</b>	<b>Cumberland County Crown Center</b>	<b>Internal Service</b>	
<b>Transfers out:</b>					
General	\$ -	\$ 1,098,582	\$ -	\$ 100,000	\$ 1,198,582
ARPA	3,936,616	-	-	-	3,936,616
Nonmajor Governmental	103,264	461,936	11,441,631	-	12,006,831
<b>Total transfers</b>	<b>\$ 4,039,880</b>	<b>\$ 1,560,518</b>	<b>\$ 11,441,631</b>	<b>\$ 100,000</b>	<b>\$ 17,142,029</b>

Transfers between the major funds, other non-major governmental and enterprise funds, and internal service funds were primarily to support operations of the funds. Interfund transfers have been eliminated.

\$667,744 was transferred from the ARPA Fund to the General Fund for interest earnings generated from ARPA funds during fiscal year 2024 that can be utilized for any government purpose.

\$3,268,872 was transferred from the ARPA Fund to the General Fund for personnel and benefit costs incurred as the County moves to restore staffing to pre pandemic levels.

\$11,441,631 was transferred from the Prepared Food and Beverage Fund to the Crown Center Fund to provide funding for operations, debt service, and several capital improvement projects.

# COUNTY OF CUMBERLAND, NORTH CAROLINA

## NOTES TO THE BASIC FINANCIAL STATEMENTS

JUNE 30, 2024

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### **Note 10 - Joint Venture**

The County, in conjunction with the State of North Carolina and the Cumberland County Board of Education, participates in a joint venture to operate the Fayetteville Technical Community College. Historically, each of the three participants appointed four members of the 13-member Board of Trustees of the community college. The president of the community college's student government serves as an ex-officio nonvoting member of the community college's Board of Trustees. Effective in the 2024 fiscal year, eight trustees are appointed by the General Assembly, two members annually. Four trustees are elected by the Cumberland County Board of Commissioners, and one of those four trustees can be a County Commissioner. The community college is included as a component unit of the State. The County has the basic responsibility for providing funding for the facilities of the community college. The County also provides some financial support for the community college's operations. In addition to providing annual appropriations for the facilities, the County periodically issues general obligation bonds, limited obligation bonds, or other installment financing to provide financing for new and restructured facilities.

The County contributed \$15,718,600 and \$387,236 to the community college for operating and capital purposes, respectively, during the fiscal year ended June 30, 2024. Fiscal year 2024 budgeted, but unspent capital funds in the amount of \$1,367,735 remain available for appropriation for capital purposes in future years. The participating governments do not have any equity interest in the joint venture; therefore, no equity interest has been reflected in the County's financial statements at June 30, 2024. Complete financial statements for the community college may be obtained from the Fayetteville Technical Community College's administrative offices at 2201 Hull Road, Fayetteville, North Carolina 28303.

### **Note 11 - Contingent Liabilities**

#### *Federal and State Assisted Programs*

The County has received proceeds from several Federal and State grants. Periodic audits of these grants are required. Certain costs may be questioned as not being appropriate expenditures under the grant agreements. Such audits could result in the refund of grant moneys to the grantor agencies. Management believes that any required refunds will be immaterial. No provision has been made in the accompanying financial statements for the refunds of grant moneys.

#### *Claims and Judgments*

The County is a defendant in various lawsuits. It is the opinion of the County's management and attorney that the resolution of these matters will not have a material, adverse effect on the County's financial condition.

#### *Arbitrage*

The County's bond issues are subject to federal arbitrage regulations, and the County has elected to review its potential arbitrage liability annually on the bond issue dates. The arbitrage rebate payments are payable on the fifth anniversary of the bond issue date and every fifth year after that date. At June 30, 2024, the County has no arbitrage liability. Although future amounts to be paid, if any, are not presently determinable, the County believes arbitrage payables have been adequately provided for in the accompanying financial statements.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

*JUNE 30, 2024*

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**Note 12 - Stewardship, Compliance, and Accountability**

*Negative Fund Balance in Special Revenue Fund*

The CDBG Disaster Recovery Fund has a fund balance on June 30, 2024 totaling (\$6,871). There were no expenditures in fiscal year 2024. Reimbursements were received in fiscal year 2024 for prior year expenditures. As of June 30, 2024, \$6,871 related to prior year expenditures were still owed. Staff will work to ensure reimbursement for these expenditures are received in the fiscal year 2025.

The Cumberland Industrial Center Sewer Fund has a fund balance on June 30, 2024, totaling (\$1,839,170). The fund is supported by an allocation of state funds on a reimbursement basis. Per agreement with the state agency, a reimbursement request will be submitted upon project completion. The project was completed during fiscal year 2024. Reimbursement was received on October 15, 2024.

The Prepared Food and Beverage Fund has a fund balance on June 30, 2024, totaling (\$850,608). An approved budget transfer was made from this fund at fiscal year end that resulted in the negative fund balance. In the future, staff will work to ensure a transfer never results in a negative fund balance.

The Human Trafficking Worth Fund has a fund balance on June 30, 2024, totaling (\$7,796). A small amount of purchases made using a card were not recorded as a reduction in the liability due to the state. Staff will work to correct this in fiscal year 2025.

*Negative Fund Balances in Custodial Funds*

The City Tax Fund and the Vehicle Interest Fund have negative fund balances on June 30, 2024 totaling (\$39,581) and (\$165), respectively. The City Tax Fund accounts for funds that are billed and collected by the County for various municipalities and special districts within the County. The Vehicle Interest Fund consists of the 3% penalty interest fee collected by the County for delinquent motor vehicle taxes of prior years, that will be distributed to various municipalities within the County. The negative fund balances are a result of the timing of payments and receipts. In the future, staff will work to ensure the timing of receipts and payments are matched in the current year.

**Note 13 - Opioid Settlement Funds**

In April 2023, drug manufacturer Johnson & Johnson, and three drug distributors, McKesson, AmerisourceBergen, and Cardinal Health, finalized a \$26 billion-dollar nationwide settlement related to multiple opioid lawsuits. These funds will be disbursed to each participating state over an 18-year period according to an allocation agreement reached with all participating states. The majority of these funds are intended for opioid abatement and the distribution of the funds will be front loaded.

North Carolina's Memorandum of Agreement (MOA) between the state and local governments for the settlement funds allocates the funds as follows:

- 15% directly to the State ("State Abatement Fund")
- 80% to abatement funds established by Local Governments ("Local Abatement Funds")
- 5% to a County Incentive Fund.

The County received over \$3,933,538 as part of this settlement in Fiscal Year 2024. Per the terms of the MOA, the County created a special revenue fund, the Opioid Settlement Fund, to account for these funds. All funds are to be used for opioid abatement and remediation activities. Funds are restricted until expended. The MOA offered the County two options of expending the funds. The County opted for Option A, which allows the County to fund one or more high-impact strategies from a list of evidence-based strategies to combat the opioid epidemic.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**

JUNE 30, 2024

**Note 14 - Reimbursements for Pandemic-Related Expenditures**

In fiscal year 2021, the American Rescue Plan Act (ARPA) established the Coronavirus State and Local Fiscal Recovery Funds to support urgent COVID-19 response efforts and replace lost revenue for the eligible state, local, territorial, and tribal governments. Cumberland County was allocated and paid \$65,168,690 of fiscal recovery funds. The grant project budget ordinance adopted by the Board of County Commissioners, establishes multiple allowable projects across the following expenditure categories: Public Health (project costs for COVID 19 Vaccinations and Testing, as well as medical expenses, providing assistance to small businesses); **Addressing Negative Economic Impacts** (project costs to address affordable housing, provide rental assistance, provide assistance to the unemployed or under employed through implementation of a job-training program); **Public Sector Capacity** (funds to support the rehiring of public sector staff); **Infrastructure** (a project to fund a sanitary sewer system, construction of a water system, and expansion of broadband); **Revenue Replacement** (funds to support costs of public safety staff); and the allowable **Direct Administrative Expenses** to provide funding to support staff costs of individuals who are directly involved with administering this award.

**Note 15 – Adjustments to Beginning Fund Balances**

Reporting units affected by adjustments to beginning balances.

	Funds					
	Kelly Hills Water and Sewer District Fund	NORCRESS Water and Sewer District Fund	Southpoint Water and Sewer District Fund	Overhills Park Water and Sewer District Fund	Bragg Estates Water and Sewer District Fund	Non-major Enterprise
June 30, 2023, as previously presented	\$ 2,000,595	\$ 5,720,987	\$ 586,339	\$ 2,997,631	\$ 12,040	\$ -
Change from major to non-major fund	-	-	-	-	-	-
Change from non-major fund to major	(2,000,595)	(5,720,987)	(586,339)	(2,997,631)	(12,040)	11,317,592
June 30, 2023, as adjusted	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,317,592

**Note 16 - Subsequent Events**

The County, Board, and District have evaluated subsequent events for potential recognition and disclosure through December 13, 2024, the date the financial statements were available to be issued.

## **REQUIRED SUPPLEMENTARY INFORMATION**

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**CUMBERLAND COUNTY, NORTH CAROLINA**  
**REQUIRED SUPPLEMENTARY INFORMATION**  
**SCHEDULE OF CHANGES IN TOTAL PENSION LIABILITY**  
**LAW ENFORCEMENT OFFICIER'S SPECIAL SEPARATION ALLOWANCE**

*LAST EIGHT FISCAL YEARS*

	<u>2024</u>	<u>2023</u>	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
<b>Total Pension Liability</b>								
Beginning balance	\$ 11,738,337	\$ 13,260,556	\$ 12,787,270	\$ 8,973,433	\$ 8,480,319	\$ 8,662,059	\$ 7,811,970	\$ 7,819,888
Service cost	449,559	586,862	676,788	400,153	384,671	412,469	365,895	392,574
Interest on the total pension liability	488,245	289,459	239,748	282,120	297,705	264,882	291,307	270,277
Differences between expected and actual experience in the measurement of the total pension liability	385,665	220,562	609,803	326,375	165,417	3,481	194,482	-
Changes of assumptions or other inputs	258,938	(1,827,675)	(322,873)	3,444,073	248,522	(303,123)	528,706	(172,562)
Benefit payments	(820,296)	(791,427)	(730,180)	(638,884)	(603,201)	(559,449)	(530,301)	(498,207)
Ending balance of the total pension liability	<u>\$ 12,500,448</u>	<u>\$ 11,738,337</u>	<u>\$ 13,260,556</u>	<u>\$ 12,787,270</u>	<u>\$ 8,973,433</u>	<u>\$ 8,480,319</u>	<u>\$ 8,662,059</u>	<u>\$ 7,811,970</u>

The amounts presented for each fiscal year were determined as of the prior December 31.

Cumberland County has no assets accumulated in a trust.

This schedule is intended to show information for ten years and additional year's information will be displayed as it becomes available.

**CUMBERLAND COUNTY, NORTH CAROLINA**  
**REQUIRED SUPPLEMENTARY INFORMATION**  
**SCHEDULE OF TOTAL PENSION LIABILITY**  
**AS A PERCENTAGE OF COVERED PAYROLL**  
**LAW ENFORCEMENT OFFICIER'S SPECIAL SEPARATION ALLOWANCE**

*LAST EIGHT FISCAL YEARS*

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	<b>2024</b>	<b>2023</b>	<b>2022</b>	<b>2021</b>	<b>2020</b>	<b>2019</b>	<b>2018</b>	<b>2017</b>
Total pension liability	\$ 12,500,448	\$ 11,738,337	\$ 13,260,556	\$ 12,787,270	\$ 8,973,433	\$ 8,480,319	\$ 8,662,059	\$ 7,811,970
Covered-employee payroll	17,358,382	15,761,957	16,616,977	15,843,101	16,728,726	16,293,728	16,467,454	16,343,167
Total pension liability as a percentage of covered-employee payroll	72.01%	74.47%	79.80%	80.71%	53.64%	52.05%	52.60%	47.80%

Notes to the schedules:

Cumberland County has no assets accumulated in a trust.

This schedule is intended to show information for ten years and additional year's information will be displayed as it becomes available.

**CUMBERLAND COUNTY, NORTH CAROLINA**  
**REQUIRED SUPPLEMENTARY INFORMATION**  
**SCHEDULE OF PROPORTIONATE SHARE OF NET PENSION LIABILITY (ASSET) FOR**  
**LOCAL GOVERNMENT EMPLOYEES' RETIREMENT SYSTEM**

*LAST TEN FISCAL YEARS*

	<u>2024</u>	<u>2023</u>	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
County's proportion of the net pension liability (asset) (%)	1.186%	1.227%	1.288%	1.273%	1.326%	1.343%	1.519%	1.542%	1.505%	1.520%
County's proportion of the net pension liability (asset) (\$)	\$ 78,521,929	\$ 69,215,808	\$ 19,757,317	\$ 45,483,638	\$ 36,211,480	\$ 31,862,451	\$ 23,202,140	\$ 32,723,222	\$ 6,755,651	\$ (8,963,314)
County's covered payroll	\$ 103,235,064	\$ 94,298,539	\$ 93,895,155	\$ 92,136,967	\$ 93,267,871	\$ 89,267,532	\$ 94,553,360	\$ 94,035,999	\$ 90,486,857	\$ 81,788,429
County's proportion of the net pension liability (assets) as a percentage of its covered payroll	76.06%	73.40%	21.04%	49.37%	38.83%	35.69%	24.54%	34.80%	7.47%	-10.96%
Plan fiduciary net position as a percentage of the total pension liability**	82.49%	84.14%	95.51%	88.61%	91.63%	91.63%	94.18%	91.47%	98.09%	102.64%

\* The amounts presented for each fiscal year were determined as of the prior fiscal year ending June 30.

**CUMBERLAND COUNTY, NORTH CAROLINA**  
**REQUIRED SUPPLEMENTARY INFORMATION**  
**SCHEDULE OF CONTRIBUTIONS TO**  
**LOCAL GOVERNMENT EMPLOYEES' RETIREMENT SYSTEM**

*LAST TEN FISCAL YEARS*

	<u>2024</u>	<u>2023</u>	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Contractually required contribution	\$ 14,716,945	\$ 13,090,689	\$ 11,206,539	\$ 9,750,651	\$ 8,507,911	\$ 7,277,190	\$ 6,772,970	\$ 6,987,172	\$ 6,390,360	\$ 6,314,854
Contributions in relation to the contractually required contribution	14,716,945	13,090,689	11,206,539	9,750,651	8,507,911	7,277,190	6,772,970	6,987,172	6,390,360	6,314,854
<b>Contribution Deficiency (Excess)</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
County's covered payroll	\$ 111,462,729	\$ 103,235,064	\$ 94,298,539	\$ 93,895,155	\$ 92,136,967	\$ 93,267,871	\$ 89,267,532	\$ 94,553,360	\$ 94,035,999	\$ 90,486,857
Contributions as a percentage of covered payroll	13.203%	12.680%	11.884%	10.385%	9.234%	7.802%	7.587%	7.390%	6.796%	6.979%

**CUMBERLAND COUNTY, NORTH CAROLINA**  
**REQUIRED SUPPLEMENTARY INFORMATION**  
**SCHEDULE OF THE COUNTY'S PROPORTIONATE SHARE OF THE NET POSITION**  
**LIABILITY (ASSET)**  
**REGISTER OF DEEDS' SUPPLEMENTAL PENSION FUND**

*LAST TEN FISCAL YEARS*

	<b>2024</b>	<b>2023</b>	<b>2022</b>	<b>2021</b>	<b>2020</b>	<b>2019</b>	<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>
County's proportion of the net pension liability (asset) %	3.484%	3.222%	2.970%	3.130%	2.828%	2.956%	3.271%	3.320%	3.456%	3.514%
County's proportionate share of the net pension liability (asset) \$	\$ (418,648)	\$ (426,554)	\$ (570,624)	\$ (717,239)	\$ (558,205)	\$ (489,604)	\$ (558,321)	\$ (620,657)	\$ (800,785)	\$ (796,558)
County's covered payroll	168,617	158,938	144,877	143,072	140,216	133,835	138,455	132,630	128,767	128,767
County's proportionate share of the net pension liability (asset) as a percentage of its covered payroll	(248.28%)	(268.38%)	(393.87%)	(501.31%)	(398.10%)	(365.83%)	(403.25%)	(467.96%)	(621.89%)	(618.60%)
Plan fiduciary net position as a percentage of the total pension liability	135.74%	139.04%	156.53%	173.62%	164.11%	153.51%	153.77%	160.17%	197.29%	193.88%

\* The amounts presented for each fiscal year were determined as of the prior fiscal year ending June 30.

**CUMBERLAND COUNTY, NORTH CAROLINA**  
**REQUIRED SUPPLEMENTARY INFORMATION**  
**SCHEDULE OF THE COUNTY CONTRIBUTIONS**  
**REGISTER OF DEEDS' SUPPLEMENTAL PENSION FUND**

*LAST TEN FISCAL YEARS*

	<b>2024</b>	<b>2023</b>	<b>2022</b>	<b>2021</b>	<b>2020</b>	<b>2019</b>	<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>
Contractually required contribution	\$ 28,763	\$ 31,091	\$ 36,933	\$ 35,644	\$ 29,966	\$ 27,291	\$ 27,333	\$ 28,420	\$ 27,120	\$ 27,651
Contributions in relation to the contractually required contribution	28,763	31,091	36,933	35,644	29,966	27,291	27,333	28,420	27,120	27,651
Contribution deficiency (excess)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
County's covered payroll	\$ 191,632	\$ 168,617	\$ 158,938	\$ 144,877	\$ 143,072	\$ 140,216	\$ 133,835	\$ 138,455	\$ 132,630	\$ 128,767
Contributions as a percentage of covered payroll	15.009%	18.439%	23.237%	24.603%	20.945%	19.464%	20.423%	20.527%	20.448%	21.474%

**CUMBERLAND COUNTY, NORTH CAROLINA**  
**REQUIRED SUPPLEMENTARY INFORMATION**  
**SCHEDULE OF CHANGES IN THE NET OPEB LIABILITY AND RELATED RATIOS**

*LAST SEVEN FISCAL YEARS*

	<u>2024</u>	<u>2023</u>	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
<b>Total OPEB Liability:</b>							
Service cost	\$ 3,607,782	\$ 3,600,589	\$ 6,761,551	\$ 6,785,884	\$ 6,444,733	\$ 9,517,173	\$ 10,922,897
Interest	6,021,362	5,824,744	4,740,286	4,730,960	6,554,732	10,410,855	9,344,450
Changes of benefit terms	-	-	1,247,343	-	-	-	-
Difference between expected and actual experience	5,284,244	1,617,895	(27,088,507)	(615,627)	(7,634,053)	(128,191,230)	(433,811)
Changes of assumptions	(3,353,141)	(2,676,460)	(32,918,027)	1,177,366	27,084,706	(9,315,098)	(31,765,312)
Benefit payments	<u>(7,939,167)</u>	<u>(7,940,427)</u>	<u>(7,408,089)</u>	<u>(5,981,799)</u>	<u>(5,320,327)</u>	<u>(6,264,272)</u>	<u>(5,897,406)</u>
<b>Net Change in Total OPEB Liability</b>	3,621,080	426,341	(54,665,443)	6,096,784	27,129,791	(123,842,572)	(17,829,182)
Total OPEB liability - beginning, as restated	<u>168,902,822</u>	<u>168,476,481</u>	<u>223,141,924</u>	<u>217,045,140</u>	<u>189,915,349</u>	<u>295,544,503</u>	<u>313,373,685</u>
Total OPEB liability - ending	<u>172,523,902</u>	<u>168,902,822</u>	<u>168,476,481</u>	<u>223,141,924</u>	<u>217,045,140</u>	<u>171,701,931</u>	<u>295,544,503</u>
<b>Plan Fiduciary Net Position:</b>							
Contributions - employer	\$ 8,939,167	\$ 8,940,427	\$ 8,408,089	\$ 6,981,799	\$ 6,320,327	\$ -	\$ -
Net investment income	204,283	88,757	6,043	7,401	851	-	-
Benefit payments	<u>(7,939,167)</u>	<u>(7,940,427)</u>	<u>(7,408,089)</u>	<u>(5,981,799)</u>	<u>(5,320,327)</u>	<u>-</u>	<u>-</u>
<b>Net Change in Plan Fiduciary Net Position</b>	1,204,283	1,088,757	1,006,043	1,007,401	1,000,851	-	-
Plan fiduciary net position – beginning	<u>4,103,052</u>	<u>3,014,295</u>	<u>2,008,252</u>	<u>1,000,851</u>	<u>-</u>	<u>-</u>	<u>-</u>
Plan fiduciary net position – ending (b)	<u>5,307,335</u>	<u>4,103,052</u>	<u>3,014,295</u>	<u>2,008,252</u>	<u>1,000,851</u>	<u>-</u>	<u>-</u>
<b>Net OPEB Liability - Ending (a) - (b)</b>	<u>\$ 167,216,567</u>	<u>\$ 164,799,770</u>	<u>\$ 165,462,186</u>	<u>\$ 221,133,672</u>	<u>\$ 216,044,289</u>	<u>\$ 171,701,931</u>	<u>\$ 295,544,503</u>
Plan fiduciary net position as a percentage of the total OPEB liability	3.08%	2.43%	1.79%	0.90%	0.46%	0.00%	0.00%
Covered payroll	\$ 50,999,546	\$ 52,246,606	\$ 52,246,606	\$ 61,103,256	\$ 61,103,256	\$ 77,093,623	\$ 77,093,623
Net OPEB liability as a percentage of covered payroll	328%	315%	317%	362%	354%	223%	383%

**Notes to Schedule**

Changes of assumptions: Changes of assumptions and other inputs reflect the effects of changes in the discount rate of each period. The following are the discount rates used in each period.

<u>Fiscal Year</u>	<u>Rate</u>
2018	3.56%
2019	3.89%
2020	2.21%
2021	2.16%
2022	3.54%
2023	3.65%
2024	3.93%

This schedule is intended to show information for ten years and additional year's information will be displayed as it becomes available.

## MAJOR FUNDS

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**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – GENERAL FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024			2023
	Budget	Actual	Variance Positive (Negative)	
<b>REVENUES</b>				
Taxes:				
Ad valorem taxes	\$ 201,349,280	\$ 206,612,155	\$ 5,262,875	\$ 201,502,767
Other taxes	72,541,861	66,188,022	(6,353,839)	66,409,807
Intergovernmental	82,817,712	81,625,792	(1,191,920)	69,259,446
Licenses and permits	2,079,500	2,768,370	688,870	2,718,023
Investment earnings	-	15,479,538	15,479,538	9,188,166
Sales and services	12,131,995	13,390,654	1,258,659	12,089,042
Miscellaneous	7,001,310	6,164,199	(837,111)	5,927,024
Total revenues	<u>377,921,658</u>	<u>392,228,730</u>	<u>14,307,072</u>	<u>367,094,275</u>
<b>EXPENDITURES</b>				
Current:				
General government	57,230,334	46,258,369	10,971,965	40,172,810
Public safety	79,018,669	67,475,514	11,543,155	66,315,860
Economic and physical development	10,955,376	7,881,882	3,073,494	6,400,709
Human services	122,242,667	103,587,610	18,655,057	94,711,893
Culture and recreation	12,872,750	11,532,046	1,340,704	11,524,440
Education	104,845,132	105,189,567	(344,435)	100,442,517
Debt service:				
Principal	-	355,376	(355,376)	335,813
Interest and other charges	-	16,045	(16,045)	1,037
Total expenditures	<u>387,164,928</u>	<u>342,296,409</u>	<u>44,868,519</u>	<u>319,905,079</u>
Excess (deficiency) of revenues over expenditures	<u>(9,243,270)</u>	<u>49,932,321</u>	<u>59,175,591</u>	<u>47,189,196</u>
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers from other funds	4,520,740	4,200,380	(320,360)	16,641,820
Transfers to other funds	(36,204,964)	(35,586,966)	617,998	(43,532,750)
Proceeds from sale of capital assets	-	469,752	469,752	347,624
Lease and subscription assets issued	-	1,283,535	1,283,535	1,303,570
Fund balance appropriated	40,927,494	-	(40,927,494)	-
Total other financing sources (uses)	<u>9,243,270</u>	<u>(29,633,299)</u>	<u>(38,876,569)</u>	<u>(25,239,736)</u>
Net change in fund balance	<u>\$ -</u>	<u>20,299,022</u>	<u>\$ 20,299,022</u>	<u>21,949,460</u>
<b>Fund Balances:</b>				
Fund balances - beginning		158,948,792		136,999,332
Fund balances - ending		<u>\$ 179,247,814</u>		<u>\$ 158,948,792</u>
Reconciliation to H-1:				
General Fund - ending fund balance		\$ 179,247,814		\$ 158,948,792
County School Fund - ending fund balance (H-6)		25,998,056		24,263,894
Capital Investment Fund - ending fund balance (H-7)		173,371,536		147,383,875
		<u>\$ 378,617,406</u>		<u>\$ 330,596,561</u>

Legally budgeted County School and Capital Investment Funds are consolidated into the General Fund for reporting purposes.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – COUNTY SCHOOL FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024			2023
	Budget	Actual	Variance Positive (Negative)	
<b>REVENUES</b>				
Taxes:				
Other taxes	\$ 1,049,499	\$ 17,511,024	\$ 16,461,525	\$ 17,430,271
Intergovernmental	30,859,515	5,271,977	(25,587,538)	5,180,438
Investment earnings	-	734,048	734,048	298,618
Total revenues	<u>31,909,014</u>	<u>23,517,049</u>	<u>(8,391,965)</u>	<u>22,909,327</u>
<b>EXPENDITURES</b>				
Education:				
School Capital Outlay I	23,553,820	13,484,069	10,069,751	8,726,901
School Capital Outlay II	2,794,775	2,794,775	-	1,287,415
School Capital Outlay III	1,324,300	1,324,300	-	377,680
Total expenditures	<u>27,672,895</u>	<u>17,603,144</u>	<u>10,069,751</u>	<u>10,391,996</u>
Excess (deficiency) of revenues over expenditures	<u>4,236,119</u>	<u>5,913,905</u>	<u>1,677,786</u>	<u>12,517,331</u>
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers to other funds	(4,236,119)	(4,236,118)	1	(4,517,207)
Proceeds from sale of capital assets	-	56,375	56,375	-
Total other financing sources (uses)	<u>(4,236,119)</u>	<u>(4,179,743)</u>	<u>56,376</u>	<u>(4,517,207)</u>
Net change in fund balance	<u>\$ -</u>	<u>1,734,162</u>	<u>\$ 1,734,162</u>	<u>8,000,124</u>
<b>Fund Balances:</b>				
Fund balances - beginning		24,263,894		16,263,770
Fund balances - ending		<u>\$ 25,998,056</u>		<u>\$ 24,263,894</u>

Legally budgeted County School and Capital Investment Funds are consolidated into the General Fund for reporting purposes.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – CAPITAL INVESTMENT FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024			2023
	Budget	Actual	Variance Positive (Negative)	
<b>REVENUES</b>				
Investment earnings	\$ 1,076,304	\$ 3,320,883	\$ 2,244,579	\$ 2,479,011
Miscellaneous	-	122	122	1,320
Total revenues	<u>1,076,304</u>	<u>3,321,005</u>	<u>2,244,701</u>	<u>2,480,331</u>
<b>EXPENDITURES</b>				
Current:				
General government	17,420,872	788,777	16,632,095	1,982,286
Economic and physical development	26,952,486	3,248,219	23,704,267	4,433,765
Education	1,754,971	387,236	1,367,735	7,296,570
Debt service:				
Principal	8,887,514	8,887,512	2	9,056,784
Interest and other charges	<u>2,495,573</u>	<u>2,495,571</u>	<u>2</u>	<u>2,741,488</u>
Total expenditures	<u>57,511,416</u>	<u>15,807,315</u>	<u>41,704,101</u>	<u>25,510,893</u>
Excess (deficiency) of revenues over expenditures	<u>(56,435,112)</u>	<u>(12,486,310)</u>	<u>43,948,802</u>	<u>(23,030,562)</u>
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers from other funds	38,624,503	38,624,502	(1)	44,501,903
Transfers to other funds	(9,384,134)	(160,500)	9,223,634	(1,199,907)
Proceeds from sale of capital assets	-	9,969	9,969	-
Lease and subscription assets issued	-	-	-	-
Fund balance appropriated	<u>27,194,743</u>	<u>-</u>	<u>(27,194,743)</u>	<u>-</u>
Total other financing sources (uses)	<u>56,435,112</u>	<u>38,473,971</u>	<u>(17,961,141)</u>	<u>43,301,996</u>
Net change in fund balance	<u>\$ -</u>	<u>25,987,661</u>	<u>\$ 25,987,661</u>	<u>20,271,434</u>
<b>Fund Balances:</b>				
Fund balances - beginning		<u>147,383,875</u>		<u>127,112,441</u>
Fund balances - ending		<u>\$ 173,371,536</u>		<u>\$ 147,383,875</u>

Legally budgeted County School and Capital Investment Funds are consolidated into the General Fund for reporting purposes.

**CUMBERLAND COUNTY, NORTH CAROLINA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES**  
**IN FUND BALANCE – BUDGET AND ACTUAL - AMERICAN RESCUE PLAN ACT FUND**

*FROM INCEPTION AND FOR YEAR ENDED JUNE 30, 2024*

	<u>Project Authorization</u>	<u>Prior Years</u>	<u>Closed Projects</u>	<u>Current Year</u>	<u>Total</u>
<b>REVENUES</b>					
Intergovernmental	65,168,690	23,692,796	-	6,331,478	30,024,274
Investment earnings	47,574	715,320	-	749,240	1,464,560
Total revenues	<u>65,216,264</u>	<u>24,408,116</u>	<u>-</u>	<u>7,080,718</u>	<u>31,488,834</u>
<b>EXPENDITURES</b>					
General government	53,740,459	7,534,568	-	2,394,862	9,929,430
Total expenditures	<u>53,740,459</u>	<u>7,534,568</u>	<u>-</u>	<u>2,394,862</u>	<u>9,929,430</u>
Excess of revenues over expenditures	<u>11,475,805</u>	<u>16,873,548</u>	<u>-</u>	<u>4,685,856</u>	<u>21,559,404</u>
<b>OTHER FINANCING SOURCES (USES)</b>					
Transfers from other funds	7,014	-	-	-	-
Transfers to other funds	(11,482,819)	(16,158,230)	-	(3,936,616)	(20,094,846)
Total other financing sources (uses)	<u>(11,475,805)</u>	<u>(16,158,230)</u>	<u>-</u>	<u>(3,936,616)</u>	<u>(20,094,846)</u>
Net change in fund balance	<u>\$ -</u>	<u>\$ 715,318</u>	<u>\$ -</u>	<u>749,240</u>	<u>\$ 1,464,558</u>
Fund balances - beginning				<u>715,318</u>	
Fund balances - ending				<u>\$ 1,464,558</u>	

## **NONMAJOR GOVERNMENTAL FUNDS**

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**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**COMBINING BALANCE SHEET**  
**NONMAJOR GOVERNMENTAL FUNDS**

*JUNE 30, 2024*

	<b>Special Revenue Funds</b>	<b>Capital Project Funds</b>	<b>Cemetery Permanent Fund</b>	<b>Total Nonmajor Governmental Funds</b>
<b>ASSETS</b>				
Cash and cash equivalents	\$ 17,162,560	\$ -	\$ -	\$ 17,162,560
Cash and cash equivalents – restricted	8,276,875	4,162,779	68,397	12,508,051
Receivables (net of allowance for uncollectibles):				
Property taxes	371,774	-	-	371,774
Due from other governments	1,305,206	-	-	1,305,206
Other receivables, net	34,959	248	6	35,213
Total assets	<u>\$ 27,151,374</u>	<u>\$ 4,163,027</u>	<u>\$ 68,403</u>	<u>\$ 31,382,804</u>
<b>LIABILITIES</b>				
Accounts payable	\$ 2,552,188	\$ 35,121	\$ 2,727	\$ 2,590,036
Accrued payroll	65,831	-	-	65,831
Other accrued liabilities	200	-	-	200
Due to other governments	333,344	-	-	333,344
Due to other funds	2,919,589	-	-	2,919,589
Unearned revenue	92,669	-	-	92,669
Total liabilities	<u>5,963,821</u>	<u>35,121</u>	<u>2,727</u>	<u>6,001,669</u>
<b>Deferred inflows of resources - taxes</b>	<u>484,071</u>	<u>-</u>	<u>-</u>	<u>484,071</u>
<b>FUND BALANCES (DEFICITS)</b>				
Nonspendable:				
Cemetery	-	-	65,676	65,676
Restricted:				
Stabilization by State Statute	1,340,165	248	-	1,340,413
Inmates	1,520,771	-	-	1,520,771
Fire protection	2,612,690	-	-	2,612,690
Register of Deeds	227,060	-	-	227,060
Public safety	3,901,804	1,161,676	-	5,063,480
Economic and physical development	3,465,214	-	-	3,465,214
Human services	8,148,799	-	-	8,148,799
Cultural and recreational	2,769,594	3,001,103	-	5,770,697
<b>Unassigned (deficit)</b>	<u>(3,282,615)</u>	<u>(35,121)</u>	<u>-</u>	<u>(3,317,736)</u>
Total fund balances (Deficit)	<u>20,703,482</u>	<u>4,127,906</u>	<u>65,676</u>	<u>24,897,064</u>
Total liabilities, deferred inflows of resources, and fund balances	<u>\$ 27,151,374</u>	<u>\$ 4,163,027</u>	<u>\$ 68,403</u>	<u>\$ 31,382,804</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES,**  
**AND CHANGES IN FUND BALANCES**  
**NONMAJOR GOVERNMENTAL FUNDS**

*YEAR ENDED JUNE 30, 2024*

	<b>Special Revenue Funds</b>	<b>Capital Project Funds</b>	<b>Cemetery Permanent Fund</b>	<b>Total Nonmajor Governmental Funds</b>
<b>REVENUES</b>				
Taxes:				
Ad valorem taxes	\$ 17,549,242	\$ -	\$ -	\$ 17,549,242
Other taxes	12,197,643	-	-	12,197,643
Intergovernmental revenue	14,253,009	-	-	14,253,009
Licenses and permits	101,674	-	-	101,674
Investment earnings	473,246	137,080	1,179	611,505
Miscellaneous	677,245	-	7,200	684,445
Sales and services	1,258,331	-	-	1,258,331
Total revenues	<u>46,510,390</u>	<u>137,080</u>	<u>8,379</u>	<u>46,655,849</u>
<b>EXPENDITURES</b>				
Current:				
General government	2,351,531	-	-	2,351,531
Public safety	13,472,016	212,945	-	13,684,961
Economic and physical development	6,134,898	-	2,727	6,137,625
Human services	3,371,903	-	-	3,371,903
Culture and recreation	4,253,998	-	-	4,253,998
Total expenditures	<u>29,584,346</u>	<u>212,945</u>	<u>2,727</u>	<u>29,800,018</u>
Excess (deficiency) of revenues over expenditures	<u>16,926,044</u>	<u>(75,865)</u>	<u>5,652</u>	<u>16,855,831</u>
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers from other funds	1,560,518	-	-	1,560,518
Transfers to other funds	(12,006,831)	-	-	(12,006,831)
Total other financing sources (uses)	<u>(10,446,313)</u>	<u>-</u>	<u>-</u>	<u>(10,446,313)</u>
Net change in fund balances	6,479,731	(75,865)	5,652	6,409,518
Fund balances (deficit), beginning	14,223,751	4,203,771	60,024	18,487,546
Fund balances (deficit), ending	<u>\$ 20,703,482</u>	<u>\$ 4,127,906</u>	<u>\$ 65,676</u>	<u>\$ 24,897,064</u>

## **NONMAJOR SPECIAL REVENUE FUNDS**

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**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**COMBINING BALANCE SHEET**  
**NONMAJOR SPECIAL REVENUE GOVERNMENTAL FUNDS**

*JUNE 30, 2024*

	<b>Special Revenue Funds</b>						
	<b>Prepared Food and Beverage Fund</b>	<b>Emergency Telephone Fund</b>	<b>Recreation Fund</b>	<b>Juvenile Crime Prevention Fund</b>	<b>Transportation Fund</b>	<b>Flea Hill Drainage District Fund</b>	<b>Community Development Fund</b>
<b>ASSETS</b>							
Cash and cash equivalents	\$ -	\$ 2,411,160	\$ 2,950,322	\$ 420,266	\$ 223,578	\$ 81,632	\$ 2,070,415
Cash and cash equivalents – restricted	-	-	-	-	-	-	-
Receivables (net of allowance for uncollectibles):							
Due from other governments	-	56,610	-	-	614,672	-	530,516
Property taxes	-	-	120,359	-	-	-	-
Other receivable	644	432	352	976	31,139	7	180
Total assets	<u>644</u>	<u>2,468,202</u>	<u>3,071,033</u>	<u>421,242</u>	<u>869,389</u>	<u>81,639</u>	<u>2,601,111</u>
<b>LIABILITIES</b>							
Accounts payable	-	30,134	154,506	179,208	114,961	-	393,766
Accrued payroll	-	-	-	20,310	26,140	-	15,696
Other accrued liabilities	-	-	-	-	-	-	200
Due to other governments	-	-	-	-	-	-	47
Due to other funds	851,252	-	-	-	463,916	-	80,893
Unearned revenue	-	-	-	-	92,669	-	-
Total liabilities	<u>851,252</u>	<u>30,134</u>	<u>154,506</u>	<u>199,518</u>	<u>697,686</u>	<u>-</u>	<u>490,602</u>
<b>Deferred inflows of resources - taxes</b>	-	6,197	150,325	-	-	-	-
<b>FUND BALANCES (DEFICITS)</b>							
<b>Restricted:</b>							
Stabilization by State Statute	644	57,042	352	976	645,811	7	530,696
Inmates	-	-	-	-	-	-	-
Fire protection	-	-	-	-	-	-	-
Public safety	-	2,374,829	-	-	-	-	-
Register of Deeds	-	-	-	-	-	-	-
Economic and physical development	-	-	-	-	-	81,632	1,579,813
Human services	-	-	-	220,748	-	-	-
Cultural and recreational	-	-	2,765,850	-	-	-	-
<b>Unassigned (deficit)</b>	<u>(851,252)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(474,108)</u>	<u>-</u>	<u>-</u>
Total fund balances (Deficit)	<u>(850,608)</u>	<u>2,431,871</u>	<u>2,766,202</u>	<u>221,724</u>	<u>171,703</u>	<u>81,639</u>	<u>2,110,509</u>
Total liabilities, deferred inflows of resources and fund balances (deficit)	<u>\$ 644</u>	<u>\$ 2,468,202</u>	<u>\$ 3,071,033</u>	<u>\$ 421,242</u>	<u>\$ 869,389</u>	<u>\$ 81,639</u>	<u>\$ 2,601,111</u>

*Continued*

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**COMBINING BALANCE SHEET**  
**NONMAJOR SPECIAL REVENUE GOVERNMENTAL FUNDS**

*JUNE 30, 2024*

	Special Revenue Funds						
	Fire Protection Fund	Federal Drug Justice Fund	Federal Drug Forfeiture Fund	North Carolina Controlled Substance Fund	Animal Medical Fund	Inmate Welfare Fund	CDBG Disaster Recovery Fund
<b>ASSETS</b>							
Cash and cash equivalents	\$ 3,556,863	\$ 44,138	\$ 926,586	\$ 142,180	\$ 18,494	\$ -	\$ -
Cash and cash equivalents – restricted	-	-	-	-	-	1,566,623	-
Receivables (net of allowance for uncollectibles):							
Due from other governments	-	-	-	-	-	-	103,408
Property taxes	251,415	-	-	-	-	-	-
Other receivable	302	4	77	12	2	-	-
Total assets	<u>3,808,580</u>	<u>44,142</u>	<u>926,663</u>	<u>142,192</u>	<u>18,496</u>	<u>1,566,623</u>	<u>103,408</u>
<b>LIABILITIES</b>							
Accounts payable	868,039	1,354	895	-	-	14,386	-
Accrued payroll	-	-	-	-	-	3,685	-
Other accrued liabilities	-	-	-	-	-	-	-
Due to other governments	-	-	-	-	-	-	-
Due to other funds	-	-	-	-	-	27,781	110,279
Unearned revenue	-	-	-	-	-	-	-
Total liabilities	<u>868,039</u>	<u>1,354</u>	<u>895</u>	<u>-</u>	<u>-</u>	<u>45,852</u>	<u>110,279</u>
<b>Deferred inflows of resources - taxes</b>	327,549	-	-	-	-	-	-
<b>FUND BALANCES (DEFICITS)</b>							
<b>Restricted:</b>							
Stabilization by State Statute	302	4	77	12	2	-	103,408
Inmates	-	-	-	-	-	1,520,771	-
Fire protection	2,612,690	-	-	-	-	-	-
Public safety	-	42,784	925,691	142,180	18,494	-	-
Register of Deeds	-	-	-	-	-	-	-
Economic and physical development	-	-	-	-	-	-	-
Human services	-	-	-	-	-	-	-
Cultural and recreational	-	-	-	-	-	-	-
<b>Unassigned (deficit)</b>	-	-	-	-	-	-	(110,279)
Total fund balances (Deficit)	<u>2,612,992</u>	<u>42,788</u>	<u>925,768</u>	<u>142,192</u>	<u>18,496</u>	<u>1,520,771</u>	<u>(6,871)</u>
Total liabilities, deferred inflows of resources and fund balances (deficit)	<u>\$ 3,808,580</u>	<u>\$ 44,142</u>	<u>\$ 926,663</u>	<u>\$ 142,192</u>	<u>\$ 18,496</u>	<u>\$ 1,566,623</u>	<u>\$ 103,408</u>

*Continued*

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**COMBINING BALANCE SHEET**  
**NONMAJOR SPECIAL REVENUE GOVERNMENTAL FUNDS**

*JUNE 30, 2024*

	Special Revenue Funds						
	Linden Little River Park Fund	Fines and Forfeitures Fund	Deeds of Trust Fund	Emergency Rental Assistance Fund	DSS Representative Payee Fund	Innovative Court Program Fund	Human Trafficking Worth Fund
<b>ASSETS</b>							
Cash and cash equivalents	\$ 3,744	\$ 1,500	\$ 424,873	\$ 38,942	\$ 433,033	\$ 621,090	\$ 110,088
Cash and cash equivalents – restricted	-	-	-	-	-	-	-
Receivables (net of allowance for uncollectibles):							
Due from other governments	-	-	-	-	-	-	-
Property taxes	-	-	-	-	-	-	-
Other receivable	-	-	-	3	-	53	10
Total assets	<u>3,744</u>	<u>1,500</u>	<u>424,873</u>	<u>38,945</u>	<u>433,033</u>	<u>621,143</u>	<u>110,098</u>
<b>LIABILITIES</b>							
Accounts payable	-	1,400	197,813	-	-	7,961	-
Accrued payroll	-	-	-	-	-	-	-
Other accrued liabilities	-	-	-	-	-	-	-
Due to other governments	-	-	-	-	-	215,403	117,894
Due to other funds	-	-	-	-	-	-	-
Unearned revenue	-	-	-	-	-	-	-
Total liabilities	<u>-</u>	<u>1,400</u>	<u>197,813</u>	<u>-</u>	<u>-</u>	<u>223,364</u>	<u>117,894</u>
<b>Deferred inflows of resources - taxes</b>	-	-	-	-	-	-	-
<b>FUND BALANCES (DEFICITS)</b>							
<b>Restricted:</b>							
Stabilization by State Statute	-	-	-	3	-	53	10
Inmates	-	-	-	-	-	-	-
Fire protection	-	-	-	-	-	-	-
Public safety	-	100	-	-	-	397,726	-
Register of Deeds	-	-	227,060	-	-	-	-
Economic and physical development	-	-	-	38,942	-	-	-
Human services	-	-	-	-	433,033	-	-
Cultural and recreational	3,744	-	-	-	-	-	-
<b>Unassigned (deficit)</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(7,806)</u>
Total fund balances (Deficit)	<u>3,744</u>	<u>100</u>	<u>227,060</u>	<u>38,945</u>	<u>433,033</u>	<u>397,779</u>	<u>(7,796)</u>
Total liabilities, deferred inflows of resources and fund balances (deficit)	<u>\$ 3,744</u>	<u>\$ 1,500</u>	<u>\$ 424,873</u>	<u>\$ 38,945</u>	<u>\$ 433,033</u>	<u>\$ 621,143</u>	<u>\$ 110,098</u>

*Continued*

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**COMBINING BALANCE SHEET**  
**NONMAJOR SPECIAL REVENUE GOVERNMENTAL FUNDS**

*JUNE 30, 2024*

	Special Revenue Funds				Total Nonmajor Special Revenue Funds
	Stream Restoration Grant Fund	SCIF Homeless Grant Fund	Opioid Settlement Fund	Cumberland Industrial Center Sewer Fund	
<b>ASSETS</b>					
Cash and cash equivalents	\$ 1,764,827	\$ 918,829	\$ -	\$ -	\$ 17,162,560
Cash and cash equivalents – restricted	-	-	6,710,252	-	8,276,875
Receivables (net of allowance for uncollectibles):					
Due from other governments	-	-	-	-	1,305,206
Property taxes	-	-	-	-	371,774
Other receivable	146	63	557	-	34,959
Total assets	<u>1,764,973</u>	<u>918,892</u>	<u>6,710,809</u>	<u>-</u>	<u>27,151,374</u>
<b>LIABILITIES</b>					
Accounts payable	-	93,215	40,848	453,702	2,552,188
Accrued payroll	-	-	-	-	65,831
Other accrued liabilities	-	-	-	-	200
Due to other governments	-	-	-	-	333,344
Due to other funds	-	-	-	1,385,468	2,919,589
Unearned revenue	-	-	-	-	92,669
Total liabilities	<u>-</u>	<u>93,215</u>	<u>40,848</u>	<u>1,839,170</u>	<u>5,963,821</u>
<b>Deferred inflows of resources - taxes</b>	-	-	-	-	484,071
<b>FUND BALANCES (DEFICITS)</b>					
<b>Restricted:</b>					
Stabilization by State Statute	146	63	557	-	1,340,165
Inmates	-	-	-	-	1,520,771
Fire protection	-	-	-	-	2,612,690
Public safety	-	-	-	-	3,901,804
Register of Deeds	-	-	-	-	227,060
Economic and physical development	1,764,827	-	-	-	3,465,214
Human services	-	825,614	6,669,404	-	8,148,799
Cultural and recreational	-	-	-	-	2,769,594
<b>Unassigned (deficit)</b>	-	-	-	(1,839,170)	(3,282,615)
Total fund balances (Deficit)	<u>1,764,973</u>	<u>825,677</u>	<u>6,669,961</u>	<u>(1,839,170)</u>	<u>20,703,482</u>
Total liabilities, deferred inflows of resources and fund balances (deficit)	<u>\$ 1,764,973</u>	<u>\$ 918,892</u>	<u>\$ 6,710,809</u>	<u>\$ -</u>	<u>\$ 27,151,374</u>

*Concluded*

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES,**  
**AND CHANGES IN FUND BALANCES**  
**NON-MAJOR SPECIAL REVENUE GOVERNMENTAL FUNDS**

*YEAR ENDED JUNE 30, 2024*

	Special Revenue Funds						
	Prepared Food and Beverage Fund	Emergency Telephone Fund	Recreation Fund	Juvenile Crime Prevention Fund	Transportation Fund	Flea Hill Drainage District Fund	Community Development Fund
<b>REVENUES</b>							
Taxes:							
Ad valorem taxes	\$ -	\$ -	\$ 5,145,830	\$ -	\$ -	\$ -	\$ -
Other taxes	10,265,183	-	-	-	-	-	-
Intergovernmental revenue	-	679,315	232,248	1,460,495	1,925,930	-	2,095,981
Licenses and permits	-	-	-	-	-	-	-
Investment earnings	82,533	39,184	77,176	2,936	13,874	1,488	35,005
Miscellaneous	-	-	-	-	-	-	119,195
Sales and services	-	-	-	208,111	88,168	-	-
Total revenues	<u>10,347,716</u>	<u>718,499</u>	<u>5,455,254</u>	<u>1,671,542</u>	<u>2,027,972</u>	<u>1,488</u>	<u>2,250,181</u>
<b>EXPENDITURES</b>							
Current:							
General government	-	-	-	-	-	-	-
Public safety	-	254,545	-	-	-	-	-
Economic and physical development	-	-	-	-	2,282,797	-	2,313,300
Human services	-	-	-	2,023,721	-	-	-
Culture and recreation	-	-	4,248,596	-	-	-	-
Total expenditures	<u>-</u>	<u>254,545</u>	<u>4,248,596</u>	<u>2,023,721</u>	<u>2,282,797</u>	<u>-</u>	<u>2,313,300</u>
Excess (deficiency) of revenues over expenditures	<u>10,347,716</u>	<u>463,954</u>	<u>1,206,658</u>	<u>(352,179)</u>	<u>(254,825)</u>	<u>1,488</u>	<u>(63,119)</u>
<b>OTHER FINANCING SOURCES (USES)</b>							
Transfers from other funds	-	-	-	399,541	635,861	-	343,615
Transfers to other funds	<u>(11,513,348)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(438,084)</u>	<u>-</u>	<u>-</u>
Total other financing sources (uses)	<u>(11,513,348)</u>	<u>-</u>	<u>-</u>	<u>399,541</u>	<u>197,777</u>	<u>-</u>	<u>343,615</u>
Net change in fund balances	(1,165,632)	463,954	1,206,658	47,362	(57,048)	1,488	280,496
Fund balances (deficit), beginning	<u>315,024</u>	<u>1,967,917</u>	<u>1,559,544</u>	<u>174,362</u>	<u>228,751</u>	<u>80,151</u>	<u>1,830,013</u>
Fund balances (deficit), ending	<u>\$ (850,608)</u>	<u>\$ 2,431,871</u>	<u>\$ 2,766,202</u>	<u>\$ 221,724</u>	<u>\$ 171,703</u>	<u>\$ 81,639</u>	<u>\$ 2,110,509</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES,**  
**AND CHANGES IN FUND BALANCES**  
**NON-MAJOR SPECIAL REVENUE GOVERNMENTAL FUNDS**

*YEAR ENDED JUNE 30, 2024*

	Special Revenue Funds						CDBG Disaster Recovery Fund
	Fire Protection Fund	Federal Drug Justice Fund	Federal Drug Forfeiture Fund	North Carolina Controlled Substance Fund	Animal Medical Fund	Inmate Welfare Fund	
<b>REVENUES</b>							
Taxes:							
Ad valorem taxes	\$ 12,403,412	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other taxes	-	-	-	-	-	-	-
Intergovernmental revenue	-	-	265,874	18,487	31,886	-	21,563
Licenses and permits	-	-	-	-	-	-	-
Investment earnings	62,712	984	15,514	2,672	551	-	-
Miscellaneous	-	-	-	-	-	558,050	-
Sales and services	-	-	-	-	-	-	-
Total revenues	<u>12,466,124</u>	<u>984</u>	<u>281,388</u>	<u>21,159</u>	<u>32,437</u>	<u>558,050</u>	<u>21,563</u>
<b>EXPENDITURES</b>							
Current:							
General government	-	-	-	-	-	-	-
Public safety	12,209,407	25,036	238,575	13,082	42,693	286,804	-
Economic and physical development	-	-	-	-	-	-	-
Human services	-	-	-	-	-	-	-
Culture and recreation	-	-	-	-	-	-	-
Total expenditures	<u>12,209,407</u>	<u>25,036</u>	<u>238,575</u>	<u>13,082</u>	<u>42,693</u>	<u>286,804</u>	<u>-</u>
Excess (deficiency) of revenues over expenditures	<u>256,717</u>	<u>(24,052)</u>	<u>42,813</u>	<u>8,077</u>	<u>(10,256)</u>	<u>271,246</u>	<u>21,563</u>
<b>OTHER FINANCING SOURCES (USES)</b>							
Transfers from other funds	-	-	-	-	-	-	-
Transfers to other funds	(24,000)	-	-	-	-	-	-
Total other financing sources (uses)	<u>(24,000)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balances	232,717	(24,052)	42,813	8,077	(10,256)	271,246	21,563
Fund balances (deficit), beginning	2,380,275	66,840	882,955	134,115	28,752	1,249,525	(28,434)
Fund balances (deficit), ending	<u>\$ 2,612,992</u>	<u>\$ 42,788</u>	<u>\$ 925,768</u>	<u>\$ 142,192</u>	<u>\$ 18,496</u>	<u>\$ 1,520,771</u>	<u>\$ (6,871)</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES,**  
**AND CHANGES IN FUND BALANCES**  
**NON-MAJOR SPECIAL REVENUE GOVERNMENTAL FUNDS**

*YEAR ENDED JUNE 30, 2024*

	Special Revenue Funds						
	Linden Little River Park Fund	Fines and Forfeitures Fund	Deeds of Trust Fund	Emergency Rental Assistance Fund	DSS Representative Payee Fund	Innovative Court Program Fund	Human Trafficking Worth Fund
<b>REVENUES</b>							
Taxes:							
Ad valorem taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other taxes	-	-	1,932,460	-	-	-	-
Intergovernmental revenue	-	5,600	174,294	-	-	500,000	-
Licenses and permits	-	-	101,674	-	-	-	-
Investment earnings	160	-	-	984	-	5,070	2,207
Miscellaneous	-	-	-	-	-	-	-
Sales and services	-	-	183,750	-	778,302	-	-
Total revenues	<u>160</u>	<u>5,600</u>	<u>2,392,178</u>	<u>984</u>	<u>778,302</u>	<u>505,070</u>	<u>2,207</u>
<b>EXPENDITURES</b>							
Current:							
General government	-	5,600	2,345,931	-	-	-	-
Public safety	-	-	-	-	-	107,291	10,003
Economic and physical development	-	-	-	-	-	-	-
Human services	-	-	-	-	810,765	-	-
Culture and recreation	5,402	-	-	-	-	-	-
Total expenditures	<u>5,402</u>	<u>5,600</u>	<u>2,345,931</u>	<u>-</u>	<u>810,765</u>	<u>107,291</u>	<u>10,003</u>
Excess (deficiency) of revenues over expenditures	<u>(5,242)</u>	<u>-</u>	<u>46,247</u>	<u>984</u>	<u>(32,463)</u>	<u>397,779</u>	<u>(7,796)</u>
<b>OTHER FINANCING SOURCES (USES)</b>							
Transfers from other funds	-	-	-	-	-	-	-
Transfers to other funds	-	-	-	-	-	-	-
Total other financing sources (uses)	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balances	(5,242)	-	46,247	984	(32,463)	397,779	(7,796)
Fund balances (deficit), beginning	8,986	100	180,813	37,961	465,496	-	-
Fund balances (deficit), ending	<u>\$ 3,744</u>	<u>\$ 100</u>	<u>\$ 227,060</u>	<u>\$ 38,945</u>	<u>\$ 433,033</u>	<u>\$ 397,779</u>	<u>\$ (7,796)</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES,**  
**AND CHANGES IN FUND BALANCES**  
**NON-MAJOR SPECIAL REVENUE GOVERNMENTAL FUNDS**

*YEAR ENDED JUNE 30, 2024*

	<b>Special Revenue Funds</b>				<b>Total Nonmajor Special Revenue Funds</b>
	<b>Stream Restoration Grant Fund</b>	<b>SCIF Homeless Grant Fund</b>	<b>Opioid Settlement Fund</b>	<b>Cumberland Industrial Center Sewer Fund</b>	
<b>REVENUES</b>					
Taxes:					
Ad valorem taxes	\$ -	\$ -	\$ -	\$ -	\$ 17,549,242
Other taxes	-	-	-	-	12,197,643
Intergovernmental revenue	-	-	6,841,336	-	14,253,009
Licenses and permits	-	-	-	-	101,674
Investment earnings	35,152	15,722	79,322	-	473,246
Miscellaneous	-	-	-	-	677,245
Sales and services	-	-	-	-	1,258,331
Total revenues	<u>35,152</u>	<u>15,722</u>	<u>6,920,658</u>	<u>-</u>	<u>46,510,390</u>
<b>EXPENDITURES</b>					
Current:					
General government	-	-	-	-	2,351,531
Public safety	284,580	-	-	-	13,472,016
Economic and physical development	-	-	-	1,538,801	6,134,898
Human services	-	270,415	267,002	-	3,371,903
Culture and recreation	-	-	-	-	4,253,998
Total expenditures	<u>284,580</u>	<u>270,415</u>	<u>267,002</u>	<u>1,538,801</u>	<u>29,584,346</u>
Excess (deficiency) of revenues over expenditures	<u>(249,428)</u>	<u>(254,693)</u>	<u>6,653,656</u>	<u>(1,538,801)</u>	<u>16,926,044</u>
<b>OTHER FINANCING SOURCES (USES)</b>					
Transfers from other funds	-	157,649	23,852	-	1,560,518
Transfers to other funds	-	-	(31,399)	-	(12,006,831)
Total other financing sources (uses)	<u>-</u>	<u>157,649</u>	<u>(7,547)</u>	<u>-</u>	<u>(10,446,313)</u>
Net change in fund balances	(249,428)	(97,044)	6,646,109	(1,538,801)	6,479,731
Fund balances (deficit), beginning	2,014,401	922,721	23,852	(300,369)	14,223,751
Fund balances (deficit), ending	<u>\$ 1,764,973</u>	<u>\$ 825,677</u>	<u>\$ 6,669,961</u>	<u>\$ (1,839,170)</u>	<u>\$ 20,703,482</u>



**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – PREPARED FOOD AND BEVERAGE FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	<b>2024</b>			<b>2023</b>
	<b>Budget</b>	<b>Actual</b>	<b>Variance Positive (Negative)</b>	
<b>REVENUES</b>				
Taxes:				
Other taxes	\$ 10,609,609	\$ 10,265,183	\$ (344,426)	\$ 10,058,285
Investment earnings	25,000	82,533	57,533	84,993
Total revenues	<u>10,634,609</u>	<u>10,347,716</u>	<u>(286,893)</u>	<u>10,143,278</u>
<b>EXPENDITURES</b>				
Culture and recreation	-	-	-	-
Total expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Excess (deficiency) of revenues over expenditures	<u>10,634,609</u>	<u>10,347,716</u>	<u>286,893</u>	<u>10,143,278</u>
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers to other funds	(11,512,979)	(11,513,348)	(369)	(12,572,345)
Fund balance appropriated	878,370	-	(878,370)	-
Total other financing sources (uses)	<u>(10,634,609)</u>	<u>(11,513,348)</u>	<u>(878,739)</u>	<u>(12,572,345)</u>
Net change in fund balance	<u>\$ -</u>	<u>(1,165,632)</u>	<u>\$ (591,846)</u>	<u>(2,429,067)</u>
<b>Fund Balances:</b>				
Fund balances - beginning		315,024		2,744,091
Fund balances - ending		<u>\$ (850,608)</u>		<u>\$ 315,024</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – EMERGENCY TELEPHONE FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024		Variance Positive (Negative)	2023
	Budget	Actual		
<b>REVENUES</b>				
Taxes:				
Intergovernmental	\$ 739,804	\$ 679,315	\$ (60,489)	\$ 1,080,421
Investment earnings	-	39,184	39,184	25,031
Total revenues	739,804	718,499	(21,305)	1,105,452
<b>EXPENDITURES</b>				
Public safety:				
Implemental functions	28,338	15,200	13,138	116,982
Telephone/furniture	89,008	77,599	11,409	245,243
Software	289,784	164,462	125,322	166,469
Hardware	178,045	92,062	85,983	327,294
Training	40,000	29,907	10,093	13,738
EOC	114,629	-	114,629	-
Adjustments	-	(124,685)	124,685	(29,903)
Total expenditures	739,804	254,545	485,259	839,823
Net change in fund balance	\$ -	463,954	\$ 463,954	265,629
<b>Fund Balances:</b>				
Fund balances - beginning		1,967,917		1,702,288
Fund balances - ending		\$ 2,431,871		\$ 1,967,917

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – RECREATION FUND**

*YEAR ENDED JUNE 30, 2024*  
*(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)*

	<b>2024</b>			<b>2023</b>
	<b>Budget</b>	<b>Actual</b>	<b>Variance Positive (Negative)</b>	
<b>REVENUES</b>				
Taxes:				
Ad valorem taxes	\$ 5,559,917	\$ 5,145,830	\$ (414,087)	\$ 4,903,815
Intergovernmental	213,158	232,248	19,090	6,301
Investment earnings	-	77,176	77,176	42,699
Total revenues	<u>5,773,075</u>	<u>5,455,254</u>	<u>(317,821)</u>	<u>4,952,815</u>
<b>EXPENDITURES</b>				
Current:				
Culture and recreation	4,818,828	3,868,960	949,868	4,744,789
Capital outlay	954,247	379,636	574,611	159,026
Total expenditures	<u>5,773,075</u>	<u>4,248,596</u>	<u>1,524,479</u>	<u>4,903,815</u>
Net change in fund balance	<u>\$ -</u>	1,206,658	<u>\$ 1,206,658</u>	49,000
<b>Fund Balances:</b>				
Fund balances - beginning		<u>1,559,544</u>		<u>1,510,544</u>
Fund balances - ending		<u>\$ 2,766,202</u>		<u>\$ 1,559,544</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – JUVENILE CRIME PREVENTION FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024			2023
	Budget	Actual	Variance Positive (Negative)	
<b>REVENUES</b>				
Intergovernmental	\$ 1,439,813	\$ 1,460,495	\$ 20,682	\$ 1,417,925
Investment earnings	-	2,936	2,936	984
Sales and services	208,111	208,111	-	235,567
Total revenues	1,647,924	1,671,542	23,618	1,654,476
<b>EXPENDITURES</b>				
Human services:				
JCP Programs	1,708,036	1,443,365	264,671	1,543,015
Residential group home	753,606	580,356	173,250	623,151
Total expenditures	2,461,642	2,023,721	437,921	2,166,166
Excess (deficiency) of revenues over expenditures	(813,718)	(352,179)	461,539	(511,690)
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers from other funds	813,718	399,541	(414,177)	509,791
Total other financing sources (uses)	813,718	399,541	(414,177)	509,791
Net change in fund balance	\$ -	47,362	\$ 47,362	(1,899)
<b>Fund Balances:</b>				
Fund balances - beginning		174,362		176,261
Fund balances - ending		\$ 221,724		\$ 174,362

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – TRANSPORTATION FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	<b>2024</b>			<b>2023</b>
	<b>Budget</b>	<b>Actual</b>	<b>Variance Positive (Negative)</b>	
<b>REVENUES</b>				
Taxes:				
Intergovernmental	\$ 2,877,139	\$ 1,925,930	\$ (951,209)	\$ 1,351,767
Investment earnings	-	13,874	13,874	388
Sales and services	121,922	88,168	(33,754)	72,588
Total revenues	<u>2,999,061</u>	<u>2,027,972</u>	<u>(971,089)</u>	<u>1,424,743</u>
<b>EXPENDITURES</b>				
Current:				
Economic and physical development	<u>3,328,170</u>	<u>2,282,797</u>	<u>1,045,373</u>	<u>1,651,536</u>
Total expenditures	<u>3,328,170</u>	<u>2,282,797</u>	<u>1,045,373</u>	<u>1,651,536</u>
Excess (deficiency) of revenues over expenditures	<u>(329,109)</u>	<u>(254,825)</u>	<u>74,284</u>	<u>(226,793)</u>
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers from other funds	929,998	635,861	(294,137)	504,774
Transfers to other funds	<u>(600,889)</u>	<u>(438,084)</u>	<u>162,805</u>	<u>(311,424)</u>
Total other financing sources (uses)	<u>329,109</u>	<u>197,777</u>	<u>(131,332)</u>	<u>193,350</u>
Net change in fund balance	<u>\$ -</u>	<u>(57,048)</u>	<u>\$ (57,048)</u>	<u>(33,443)</u>
<b>Fund Balances:</b>				
Fund balances - beginning		228,751		262,194
Fund balances - ending		<u>\$ 171,703</u>		<u>\$ 228,751</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – FLEE HILL DRAINAGE DISTRICT FUND**

*YEAR ENDED JUNE 30, 2024*  
*(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)*

	<b>2024</b>		<b>Variance Positive (Negative)</b>	<b>2023</b>
	<b>Budget</b>	<b>Actual</b>		
<b>REVENUES</b>				
Investment earnings	\$ -	\$ 1,488	\$ 1,488	\$ 982
Total revenues	-	1,488	1,488	982
<b>EXPENDITURES</b>				
Total expenditures	-	-	-	-
Net change in fund balance	\$ -	1,488	\$ 1,488	982
<b>Fund Balances:</b>				
Fund balances - beginning		80,151		79,169
Fund balances - ending		\$ 81,639		\$ 80,151

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – COMMUNITY DEVELOPMENT FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	<b>2024</b>		<b>Variance Positive (Negative)</b>	<b>2023</b>
	<b>Budget</b>	<b>Actual</b>		
<b>REVENUES</b>				
Taxes:				
Intergovernmental	\$ 5,712,556	\$ 2,095,981	\$ (3,616,575)	\$ 1,433,696
Investment earnings	-	35,005	35,005	20,673
Miscellaneous	175,397	119,195	(56,202)	168,283
Total revenues	<u>5,887,953</u>	<u>2,250,181</u>	<u>(3,637,772)</u>	<u>1,622,652</u>
<b>EXPENDITURES</b>				
Economic and physical development				
Administration	1,150,480	510,643	639,837	579,088
Economic Development	2,006,364	819,021	1,187,343	654,942
Housing activities	4,088,186	288,533	3,799,653	221,564
Public facilities	75,000	15,283	59,717	-
Public services	248,519	220,789	27,730	186,771
Program grants	781,349	459,031	322,318	398,387
Total expenditures	<u>8,349,898</u>	<u>2,313,300</u>	<u>6,036,598</u>	<u>2,040,752</u>
Excess (deficiency) of revenues over expenditures	<u>(2,461,945)</u>	<u>(63,119)</u>	<u>2,398,826</u>	<u>(418,100)</u>
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers from other funds	479,294	343,615	(135,679)	353,079
Fund balance appropriated	1,982,651	-	(1,982,651)	-
Total other financing sources (uses)	<u>2,461,945</u>	<u>343,615</u>	<u>(2,118,330)</u>	<u>353,079</u>
Net change in fund balance	<u>\$ -</u>	<u>280,496</u>	<u>\$ 280,496</u>	<u>(65,021)</u>
<b>Fund Balances:</b>				
Fund balances - beginning		<u>1,830,013</u>		<u>1,895,034</u>
Fund balances - ending		<u>\$ 2,110,509</u>		<u>\$ 1,830,013</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – FIRE PROTECTION FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024			2023
	Budget	Actual	Variance Positive (Negative)	
<b>REVENUES</b>				
Taxes:				
Ad valorem taxes	\$ 12,373,578	\$ 12,403,412	\$ 29,834	\$ 11,800,908
Investment earnings	2,965	62,712	59,747	37,961
Total revenues	<u>12,376,543</u>	<u>12,466,124</u>	<u>89,581</u>	<u>11,838,869</u>
<b>EXPENDITURES</b>				
Current:				
Public safety	<u>12,457,616</u>	<u>12,209,407</u>	<u>248,209</u>	<u>11,609,477</u>
Total expenditures	<u>12,457,616</u>	<u>12,209,407</u>	<u>248,209</u>	<u>11,609,477</u>
Excess (deficiency) of revenues over expenditures	<u>(81,073)</u>	<u>256,717</u>	<u>337,790</u>	<u>229,392</u>
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers to other funds	(24,000)	(24,000)	-	(24,000)
Fund balance appropriated	<u>105,073</u>	<u>-</u>	<u>(105,073)</u>	<u>-</u>
Total other financing sources (uses)	<u>81,073</u>	<u>(24,000)</u>	<u>(105,073)</u>	<u>(24,000)</u>
Net change in fund balance	<u>\$ -</u>	<u>232,717</u>	<u>\$ 232,717</u>	<u>205,392</u>
<b>Fund Balances:</b>				
Fund balances - beginning		<u>2,380,275</u>		<u>2,174,883</u>
Fund balances - ending		<u>\$ 2,612,992</u>		<u>\$ 2,380,275</u>



**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – FEDERAL DRUG JUSTICE FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024			2023
	Budget	Actual	Variance Positive (Negative)	
<b>REVENUES</b>				
Intergovernmental	\$ 5,000	\$ -	\$ (5,000)	\$ 150
Investment earnings	500	984	484	918
Total revenues	5,500	984	(4,516)	1,068
<b>EXPENDITURES</b>				
Current:				
Public safety	29,500	25,036	4,464	19,899
Total expenditures	29,500	25,036	4,464	19,899
Excess (deficiency) of revenues over expenditures	(24,000)	(24,052)	(52)	(18,831)
<b>OTHER FINANCING SOURCES (USES)</b>				
Fund balance appropriated	24,000	-	(24,000)	-
Total other financing sources (uses)	24,000	-	(24,000)	-
Net change in fund balance	\$ -	(24,052)	\$ (24,052)	(18,831)
<b>Fund Balances:</b>				
Fund balances - beginning		66,840		85,671
Fund balances - ending		\$ 42,788		\$ 66,840

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – FEDERAL DRUG FORFEITURE FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	<b>2024</b>			<b>2023</b>
	<b>Budget</b>	<b>Actual</b>	<b>Variance Positive (Negative)</b>	
<b>REVENUES</b>				
Taxes:				
Intergovernmental	\$ 200,000	\$ 265,874	\$ 65,874	\$ 229,280
Investment earnings	2,500	15,514	13,014	11,246
Total revenues	<u>202,500</u>	<u>281,388</u>	<u>78,888</u>	<u>240,526</u>
<b>EXPENDITURES</b>				
Current:				
Public safety	489,613	238,575	251,038	189,403
Total expenditures	<u>489,613</u>	<u>238,575</u>	<u>251,038</u>	<u>189,403</u>
Excess (deficiency) of revenues over expenditures	<u>(287,113)</u>	<u>42,813</u>	<u>329,926</u>	<u>51,123</u>
<b>OTHER FINANCING SOURCES (USES)</b>				
Fund balance appropriated	287,113	-	(287,113)	-
Total other financing sources (uses)	<u>287,113</u>	<u>-</u>	<u>(287,113)</u>	<u>-</u>
Net change in fund balance	<u>\$ -</u>	<u>42,813</u>	<u>\$ 42,813</u>	<u>51,123</u>
<b>Fund Balances:</b>				
Fund balances - beginning		<u>882,955</u>		<u>831,832</u>
Fund balances - ending		<u>\$ 925,768</u>		<u>\$ 882,955</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – NORTH CAROLINA CONTROLLED SUBSTANCE FUND**

*YEAR ENDED JUNE 30, 2024*  
*(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)*

	<b>2024</b>			<b>2023</b>
	<b>Budget</b>	<b>Actual</b>	<b>Variance Positive (Negative)</b>	
<b>REVENUES</b>				
Taxes:				
Intergovernmental	\$ 35,000	\$ 18,487	\$ (16,513)	\$ 63,807
Investment earnings	1,000	2,672	1,672	1,710
Total revenues	<u>36,000</u>	<u>21,159</u>	<u>(14,841)</u>	<u>65,517</u>
<b>EXPENDITURES</b>				
Current:				
Public safety	<u>36,000</u>	<u>13,082</u>	<u>22,918</u>	<u>32,053</u>
Total expenditures	<u>36,000</u>	<u>13,082</u>	<u>22,918</u>	<u>32,053</u>
Net change in fund balance	<u>\$ -</u>	<u>8,077</u>	<u>\$ 8,077</u>	<u>33,464</u>
<b>Fund Balances:</b>				
Fund balances - beginning		<u>134,115</u>		<u>100,651</u>
Fund balances - ending		<u>\$ 142,192</u>		<u>\$ 134,115</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – ANIMAL MEDICAL FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024			2023
	Budget	Actual	Variance Positive (Negative)	
<b>REVENUES</b>				
Taxes:				
Intergovernmental	\$ 28,000	\$ 31,886	\$ 3,886	\$ 9,264
Investment earnings	-	551	551	382
Total revenues	28,000	32,437	4,437	9,646
<b>EXPENDITURES</b>				
Current:				
Public safety	56,626	42,693	13,933	8,310
Total expenditures	56,626	42,693	13,933	8,310
Excess (deficiency) of revenues over expenditures	(28,626)	(10,256)	18,370	1,336
<b>OTHER FINANCING SOURCES (USES)</b>				
Fund balance appropriated	28,626	-	(28,626)	-
Total other financing sources (uses)	28,626	-	(28,626)	-
Net change in fund balance	\$ -	(10,256)	\$ (10,256)	1,336
<b>Fund Balances:</b>				
Fund balances - beginning		28,752		27,416
Fund balances - ending		\$ 18,496		\$ 28,752

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – INMATE WELFARE FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024			2023
	Budget	Actual	Variance Positive (Negative)	
<b>REVENUES</b>				
Miscellaneous	\$ 377,994	\$ 558,050	\$ 180,056	\$ 494,690
Total revenues	<u>377,994</u>	<u>558,050</u>	<u>180,056</u>	<u>494,690</u>
<b>EXPENDITURES</b>				
Current:				
Public safety	<u>580,079</u>	<u>286,804</u>	<u>293,275</u>	<u>423,642</u>
Total expenditures	<u>580,079</u>	<u>286,804</u>	<u>293,275</u>	<u>423,642</u>
Excess (deficiency) of revenues over expenditures	<u>(202,085)</u>	<u>271,246</u>	<u>473,331</u>	<u>71,048</u>
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers from other funds	-	-	-	9,915
Fund balance appropriated	<u>202,085</u>	<u>-</u>	<u>(202,085)</u>	<u>-</u>
Total other financing sources (uses)	<u>202,085</u>	<u>-</u>	<u>(202,085)</u>	<u>9,915</u>
Net change in fund balance	<u>\$ -</u>	<u>271,246</u>	<u>\$ 271,246</u>	<u>80,963</u>
<b>Fund Balances:</b>				
Fund balances - beginning		<u>1,249,525</u>		<u>1,168,562</u>
Fund balances - ending		<u>\$ 1,520,771</u>		<u>\$ 1,249,525</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – CDBG DISASTER RECOVERY FUND**

*YEAR ENDED JUNE 30, 2024*  
*(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)*

	<b>2024</b>			<b>2023</b>
	<b>Budget</b>	<b>Actual</b>	<b>Variance Positive (Negative)</b>	
<b>REVENUES</b>				
Taxes:				
Intergovernmental	\$ -	\$ 21,563	\$ 21,563	\$ 15,757
Total revenues	<u>-</u>	<u>21,563</u>	<u>21,563</u>	<u>15,757</u>
<b>EXPENDITURES</b>				
Economic and physical development	-	-	-	19,223
Total expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>19,223</u>
Net change in fund balance	<u>\$ -</u>	21,563	<u>\$ 21,563</u>	(3,466)
<b>Fund Balances:</b>				
Fund balances - beginning		(28,434)		(24,968)
Fund balances - ending		<u>\$ (6,871)</u>		<u>\$ (28,434)</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – LINDEN LITTLE RIVER PARK FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024			2023
	Budget	Actual	Variance Positive (Negative)	
<b>REVENUES</b>				
Intergovernmental	-	-	-	100,000
Investment earnings	\$ -	\$ 160	\$ 160	\$ 635
Total revenues	-	160	160	100,635
<b>EXPENDITURES</b>				
Current:				
Culture and recreation	8,350	5,402	2,948	91,649
Total expenditures	8,350	5,402	2,948	91,649
Excess (deficiency) of revenues over expenditures	(8,350)	(5,242)	3,108	8,986
<b>OTHER FINANCING SOURCES (USES)</b>				
Fund balance appropriated	8,350	-	(8,350)	-
Total other financing sources (uses)	8,350	-	(8,350)	-
Net change in fund balance	\$ -	(5,242)	\$ (5,242)	8,986
<b>Fund Balances:</b>				
Fund balances - beginning		8,986		-
Fund balances - ending		\$ 3,744		\$ 8,986

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – FINES AND FORFEITURES FUND**

*YEAR ENDED JUNE 30, 2024*  
*(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)*

	<b>2024</b>			<b>2023</b>
	<b>Budget</b>	<b>Actual</b>	<b>Variance Positive (Negative)</b>	
<b>REVENUES</b>				
Intergovernmental	\$ 16,500	\$ 5,600	\$ (10,900)	\$ 16,800
Total revenues	<u>16,500</u>	<u>5,600</u>	<u>(10,900)</u>	<u>16,800</u>
<b>EXPENDITURES</b>				
Current:				
General government	<u>16,500</u>	<u>5,600</u>	<u>10,900</u>	<u>16,800</u>
Total expenditures	<u>16,500</u>	<u>5,600</u>	<u>10,900</u>	<u>16,800</u>
Net change in fund balance	<u>\$ -</u>	-	<u>\$ -</u>	-
<b>Fund Balances:</b>				
Fund balances - beginning		<u>100</u>		<u>100</u>
Fund balances - ending		<u>\$ 100</u>		<u>\$ 100</u>



**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – DEEDS OF TRUST FUND**

*YEAR ENDED JUNE 30, 2024*  
*(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)*

	<b>2024</b>			<b>2023</b>
	<b>Budget</b>	<b>Actual</b>	<b>Variance Positive (Negative)</b>	
<b>REVENUES</b>				
Taxes:				
Other taxes	\$ 2,200,000	\$ 1,932,460	\$ (267,540)	\$ 2,620,117
Intergovernmental	185,132	174,294	(10,838)	195,176
Licenses and permits	105,873	101,674	(4,199)	106,680
Sales and services	200,000	183,750	(16,250)	216,505
Total revenues	<u>2,691,005</u>	<u>2,392,178</u>	<u>(298,827)</u>	<u>3,138,478</u>
<b>EXPENDITURES</b>				
Current:				
General government	<u>2,691,005</u>	<u>2,345,931</u>	<u>345,074</u>	<u>3,087,196</u>
Total expenditures	<u>2,691,005</u>	<u>2,345,931</u>	<u>345,074</u>	<u>3,087,196</u>
Net change in fund balance	<u>\$ -</u>	46,247	<u>\$ 46,247</u>	51,282
<b>Fund Balances:</b>				
Fund balances - beginning		<u>180,813</u>		<u>129,531</u>
Fund balances - ending		<u>\$ 227,060</u>		<u>\$ 180,813</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – EMERGENCY RENTAL ASSISTANCE FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024			2023
	Budget	Actual	Variance Positive (Negative)	
<b>REVENUES</b>				
Intergovernmental	\$ 350,000	\$ -	\$ (350,000)	\$ 5,044,158
Investment earnings	-	984	984	11,036
Total revenues	350,000	984	(349,016)	5,055,194
<b>EXPENDITURES</b>				
Current:				
Economic and physical development	350,000	-	350,000	5,044,157
Total expenditures	350,000	-	350,000	5,044,157
Excess (deficiency) of revenues over expenditures	-	984	984	11,037
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers from other funds	-	-	-	20,592
Total other financing sources (uses)	-	-	-	20,592
Net change in fund balance	\$ -	984	\$ 984	31,629
<b>Fund Balances:</b>				
Fund balances - beginning		37,961		6,332
Fund balances - ending		\$ 38,945		\$ 37,961

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – DSS REPRESENTATIVE PAYEE FUND**

*YEAR ENDED JUNE 30, 2024*  
*(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)*

	<b>2024</b>			<b>2023</b>
	<b>Budget</b>	<b>Actual</b>	<b>Variance Positive (Negative)</b>	
<b>REVENUES</b>				
Sales and services	\$ 1,062,200	\$ 778,302	\$ (283,898)	\$ 928,567
Total revenues	<u>1,062,200</u>	<u>778,302</u>	<u>(283,898)</u>	<u>928,567</u>
<b>EXPENDITURES</b>				
Current:				
Human services	<u>1,062,200</u>	<u>810,765</u>	<u>251,435</u>	<u>943,166</u>
Total expenditures	<u>1,062,200</u>	<u>810,765</u>	<u>251,435</u>	<u>943,166</u>
Net change in fund balance	<u>\$ -</u>	<u>(32,463)</u>	<u>\$ (32,463)</u>	<u>(14,599)</u>
<b>Fund Balances:</b>				
Fund balances - beginning		<u>465,496</u>		<u>480,095</u>
Fund balances - ending		<u>\$ 433,033</u>		<u>\$ 465,496</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – INNOVATIVE COURT PROGRAM FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024			2023
	Budget	Actual	Variance Positive (Negative)	
<b>REVENUES</b>				
Intergovernmental	\$ 500,000	\$ 500,000	\$ -	\$ 14,597
Investment earnings	-	5,070	5,070	2,601
Total revenues	500,000	505,070	5,070	17,198
<b>EXPENDITURES</b>				
Current:				
Public safety	715,403	107,291	608,112	144,342
Total expenditures	715,403	107,291	608,112	144,342
Excess (deficiency) of revenues over expenditures	(215,403)	397,779	613,182	(127,144)
<b>OTHER FINANCING SOURCES (USES)</b>				
Fund balance appropriated	215,403	-	(215,403)	-
Total other financing sources (uses)	215,403	-	(215,403)	-
Net change in fund balance	\$ -	397,779	\$ 397,779	(127,144)
<b>Fund Balances:</b>				
Fund balances - beginning		-		127,144
Fund balances - ending		\$ 397,779		\$ -

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – HUMAN TRAFFICKING WORTH FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024			2023
	Budget	Actual	Variance Positive (Negative)	
<b>REVENUES</b>				
Intergovernmental	\$ -	\$ -	\$ -	\$ (42,894)
Investment earnings	-	2,207	2,207	1,866
Total revenues	-	2,207	2,207	(41,028)
<b>EXPENDITURES</b>				
Current:				
Public safety	117,895	10,003	107,892	175,672
Total expenditures	117,895	10,003	107,892	175,672
Excess (deficiency) of revenues over expenditures	(117,895)	(7,796)	110,099	(216,700)
<b>OTHER FINANCING SOURCES (USES)</b>				
Fund balance appropriated	117,895	-	(117,895)	-
Total other financing sources (uses)	117,895	-	(117,895)	-
Net change in fund balance	\$ -	(7,796)	\$ (7,796)	(216,700)
<b>Fund Balances:</b>				
Fund balances - beginning		-		216,700
Fund balances - ending		\$ (7,796)		\$ -

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – STREAM RESTORATION GRANT FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024			2023
	Budget	Actual	Variance Positive (Negative)	
<b>REVENUES</b>				
Intergovernmental	\$ -	\$ -	\$ -	\$ 2,000,000
Investment earnings	-	35,152	35,152	14,401
Total revenues	-	35,152	35,152	2,014,401
<b>EXPENDITURES</b>				
Current:				
Public safety	2,000,000	284,580	1,715,420	-
Total expenditures	2,000,000	284,580	1,715,420	-
Excess (deficiency) of revenues over expenditures	(2,000,000)	(249,428)	1,750,572	2,014,401
<b>OTHER FINANCING SOURCES (USES)</b>				
Fund balance appropriated	2,000,000	-	(2,000,000)	-
Total other financing sources (uses)	2,000,000	-	(2,000,000)	-
Net change in fund balance	\$ -	(249,428)	\$ (249,428)	2,014,401
<b>Fund Balances:</b>				
Fund balances - beginning		2,014,401		-
Fund balances - ending		\$ 1,764,973		\$ 2,014,401

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – SCIF HOMELESS GRANT FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024			2023
	Budget	Actual	Variance Positive (Negative)	
<b>REVENUES</b>				
Investment earnings	\$ -	\$ 15,722	\$ 15,722	\$ 12,185
Total revenues	-	15,722	15,722	12,185
<b>EXPENDITURES</b>				
Current:				
Human services	1,110,537	270,415	840,122	89,464
Total expenditures	1,110,537	270,415	840,122	89,464
Excess (deficiency) of revenues over expenditures	(1,110,537)	(254,693)	855,844	(77,279)
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers from other funds	200,000	157,649	(42,351)	-
Fund balance appropriated	910,537	-	(910,537)	-
Total other financing sources (uses)	1,110,537	157,649	(952,888)	-
Net change in fund balance	\$ -	(97,044)	\$ (97,044)	(77,279)
<b>Fund Balances:</b>				
Fund balances - beginning		922,721		1,000,000
Fund balances - ending		\$ 825,677		\$ 922,721

**CUMBERLAND COUNTY, NORTH CAROLINA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES**  
**IN FUND BALANCE – BUDGET AND ACTUAL - OPIOID SETTLEMENT FUND**

*FROM INCEPTION AND FOR YEAR ENDED JUNE 30, 2024*

	<b>Project Authorization</b>	<b>Prior Years</b>	<b>Closed Projects</b>	<b>Current Year</b>	<b>Total</b>
<b>REVENUES</b>					
Intergovernmental	2,050,302	23,032	-	6,841,336	6,864,368
Investment earnings	23,805	23,465	-	79,322	102,787
Total revenues	<u>2,074,107</u>	<u>46,497</u>	<u>-</u>	<u>6,920,658</u>	<u>6,967,155</u>
<b>EXPENDITURES</b>					
Human services	2,032,051	23,032	-	267,002	290,034
Total expenditures	<u>2,032,051</u>	<u>23,032</u>	<u>-</u>	<u>267,002</u>	<u>290,034</u>
Excess of revenues over expenditures	<u>42,056</u>	<u>23,465</u>	<u>-</u>	<u>6,653,656</u>	<u>6,677,121</u>
<b>OTHER FINANCING SOURCES (USES)</b>					
Transfers from other funds	23,852	-	-	23,852	23,852
Transfers to other funds	(65,908)	-	-	(31,399)	(31,399)
Total other financing sources (uses)	<u>(42,056)</u>	<u>-</u>	<u>-</u>	<u>(7,547)</u>	<u>(7,547)</u>
Net change in fund balance	<u>\$ -</u>	<u>\$ 23,465</u>	<u>\$ -</u>	<u>6,646,109</u>	<u>\$ 6,669,574</u>
Fund balances - beginning				<u>23,852</u>	
Fund balances - ending				<u>\$ 6,669,961</u>	



**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – CUMBERLAND INDUSTRIAL CENTER SEWER FUND**

*YEAR ENDED JUNE 30, 2024*  
*(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)*

	<b>2024</b>			<b>2023</b>
	<b>Budget</b>	<b>Actual</b>	<b>Variance Positive (Negative)</b>	
<b>REVENUES</b>				
Intergovernmental	\$ 1,791,409	\$ -	\$ (1,791,409)	\$ -
Total revenues	<u>1,791,409</u>	<u>-</u>	<u>(1,791,409)</u>	<u>-</u>
<b>EXPENDITURES</b>				
Current:				
Economic and physical development	<u>1,791,409</u>	<u>1,538,801</u>	<u>252,608</u>	<u>144,980</u>
Total expenditures	<u>1,791,409</u>	<u>1,538,801</u>	<u>252,608</u>	<u>144,980</u>
Net change in fund balance	<u>\$ -</u>	<u>(1,538,801)</u>	<u>\$ (1,538,801)</u>	<u>(144,980)</u>
<b>Fund Balances:</b>				
Fund balances - beginning		<u>(300,369)</u>		<u>(155,389)</u>
Fund balances - ending		<u>\$ (1,839,170)</u>		<u>\$ (300,369)</u>

## **NONMAJOR CAPITAL PROJECT FUNDS**

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**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**COMBINING BALANCE SHEET**  
**NONMAJOR CAPITAL PROJECT GOVERNMENTAL FUNDS**

JUNE 30, 2024

	<b>Capital Projects Funds</b>				<b>Total Capital Projects Funds</b>
	<b>Cultural and Recreation Fund</b>	<b>Emergency Operations Center Fund</b>	<b>Water Feasibility Fund</b>	<b>MLK Park Fund</b>	
<b>ASSETS</b>					
Cash and cash equivalents – restricted	\$ 454,892	\$ 1,161,676	\$ -	\$ 2,546,211	\$ 4,162,779
Other receivable	38	-	-	210	248
Total assets	<u>454,930</u>	<u>1,161,676</u>	<u>-</u>	<u>2,546,421</u>	<u>4,163,027</u>
<b>LIABILITIES</b>					
Accounts payable	-	121	35,000	-	35,121
Total liabilities	<u>-</u>	<u>121</u>	<u>35,000</u>	<u>-</u>	<u>35,121</u>
<b>FUND BALANCES (DEFICITS)</b>					
<b>Restricted:</b>					
Stabilization by State Statute	38	-	-	210	248
Public Safety	-	1,161,676	-	-	1,161,676
Cultural and recreational	454,892	-	-	2,546,211	3,001,103
<b>Unassigned (deficit)</b>	<u>-</u>	<u>(121)</u>	<u>(35,000)</u>	<u>-</u>	<u>(35,121)</u>
Total fund balances (Deficit)	<u>454,930</u>	<u>1,161,555</u>	<u>(35,000)</u>	<u>2,546,421</u>	<u>4,127,906</u>
Total liabilities, deferred inflows of resources and fund balances (deficit)	<u>\$ 454,930</u>	<u>\$ 1,161,676</u>	<u>\$ -</u>	<u>\$ 2,546,421</u>	<u>\$ 4,163,027</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES,**  
**AND CHANGES IN FUND BALANCES**  
**NONMAJOR CAPITAL PROJECT GOVERNMENTAL FUNDS**

*YEAR ENDED JUNE 30, 2024*

	<b>Capital Projects Funds</b>				<b>Total Capital Projects Funds</b>
	<b>Cultural and Recreation Fund</b>	<b>Emergency Operations Center Fund</b>	<b>Water Feasibility Fund</b>	<b>MLK Park Fund</b>	
<b>REVENUES</b>					
Investment earnings	\$ 8,293	\$ 82,366	\$ -	\$ 46,421	\$ 137,080
Total revenues	8,293	82,366	-	46,421	137,080
<b>EXPENDITURES</b>					
Current:					
Public safety	-	177,945	35,000	-	212,945
Total expenditures	-	177,945	35,000	-	212,945
Net change in fund balances	8,293	(95,579)	(35,000)	46,421	(75,865)
Fund balances (deficit), beginning	446,637	1,257,134	-	2,500,000	4,203,771
Fund balances (deficit), ending	\$ 454,930	\$ 1,161,555	\$ (35,000)	\$ 2,546,421	\$ 4,127,906

**CUMBERLAND COUNTY, NORTH CAROLINA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES**  
**IN FUND BALANCE – BUDGET AND ACTUAL - CULTURAL AND RECREATION FUND**

*FROM INCEPTION AND FOR YEAR ENDED JUNE 30, 2024*

	<b>Project Authorization</b>	<b>Prior Years</b>	<b>Closed Projects</b>	<b>Current Year</b>	<b>Total</b>
<b>REVENUES</b>					
Investment earnings	\$ -	\$ 46,458	\$ -	\$ 8,293	\$ 54,751
Total revenues	<u>-</u>	<u>46,458</u>	<u>-</u>	<u>8,293</u>	<u>54,751</u>
<b>EXPENDITURES</b>					
Cultural and recreational	5,237,218	4,837,490	-	-	4,837,490
Total expenditures	<u>5,237,218</u>	<u>4,837,490</u>	<u>-</u>	<u>-</u>	<u>4,837,490</u>
Excess of revenues over expenditures	<u>(5,237,218)</u>	<u>(4,791,032)</u>	<u>-</u>	<u>8,293</u>	<u>(4,782,739)</u>
<b>OTHER FINANCING SOURCES (USES)</b>					
Issuance of debt	5,285,165	5,285,165	-	-	5,285,165
Debt issuance costs	(77,006)	(76,555)	-	-	(76,555)
Transfers from other funds	402,962	402,962	-	-	402,962
Transfers to other funds	(402,962)	(402,962)	-	-	(402,962)
Premium on debt issuance	29,059	29,059	-	-	29,059
Total other financing sources (uses)	<u>5,237,218</u>	<u>5,237,669</u>	<u>-</u>	<u>-</u>	<u>5,237,669</u>
Net change in fund balance	<u>\$ -</u>	<u>\$ 446,637</u>	<u>\$ -</u>	<u>8,293</u>	<u>\$ 454,930</u>
Fund balances - beginning				<u>446,637</u>	
Fund balances - ending				<u>\$ 454,930</u>	

**CUMBERLAND COUNTY, NORTH CAROLINA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES**  
**IN FUND BALANCE – BUDGET AND ACTUAL - EMERGENCY OPERATIONS CENTER FUND**

*FROM INCEPTION AND FOR YEAR ENDED JUNE 30, 2024*

	<u>Project Authorization</u>	<u>Prior Years</u>	<u>Closed Projects</u>	<u>Current Year</u>	<u>Total</u>
<b>REVENUES</b>					
Investment earnings	\$ -	\$ 297,933	\$ -	\$ 82,366	\$ 380,299
Total revenues	<u>-</u>	<u>297,933</u>	<u>-</u>	<u>82,366</u>	<u>380,299</u>
<b>EXPENDITURES</b>					
Public safety	14,330,702	13,371,502	-	177,945	13,549,447
Total expenditures	<u>14,330,702</u>	<u>13,371,502</u>	<u>-</u>	<u>177,945</u>	<u>13,549,447</u>
Excess of revenues over expenditures	<u>(14,330,702)</u>	<u>(13,073,569)</u>	<u>-</u>	<u>(95,579)</u>	<u>(13,169,148)</u>
<b>OTHER FINANCING SOURCES (USES)</b>					
Issuance of debt	14,507,300	14,507,300			14,507,300
Debt issuance costs	(326,598)	(326,597)			(326,597)
Transfers from other funds	5,951,818	5,951,818	-	-	5,951,818
Transfers to other funds	<u>(5,801,818)</u>	<u>(5,801,818)</u>	<u>-</u>	<u>-</u>	<u>(5,801,818)</u>
Total other financing sources (uses)	<u>14,330,702</u>	<u>14,330,703</u>	<u>-</u>	<u>-</u>	<u>14,330,703</u>
Net change in fund balance	<u>\$ -</u>	<u>\$ 1,257,134</u>	<u>\$ -</u>	<u>(95,579)</u>	<u>\$ 1,161,555</u>
Fund balances - beginning				<u>1,257,134</u>	
Fund balances - ending				<u>\$ 1,161,555</u>	

**CUMBERLAND COUNTY, NORTH CAROLINA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES**  
**IN FUND BALANCE – BUDGET AND ACTUAL - WATER FEASIBILITY FUND**

*FROM INCEPTION AND FOR YEAR ENDED JUNE 30, 2024*

	<b>Project Authorization</b>	<b>Prior Years</b>	<b>Closed Projects</b>	<b>Current Year</b>	<b>Total</b>
<b>REVENUES</b>					
Investment earnings	\$ -	\$ -	\$ -	\$ -	\$ -
Total revenues	-	-	-	-	-
<b>EXPENDITURES</b>					
Public safety	400,000	-	-	35,000	35,000
Total expenditures	400,000	-	-	35,000	35,000
Excess of revenues over expenditures	(400,000)	-	-	(35,000)	(35,000)
<b>OTHER FINANCING SOURCES (USES)</b>					
Gen X Study	400,000	-	-	-	-
Total other financing sources (uses)	400,000	-	-	-	-
Net change in fund balance	\$ -	\$ -	\$ -	(35,000)	\$ (35,000)
Fund balances - beginning				-	
Fund balances - ending				\$ (35,000)	

**CUMBERLAND COUNTY, NORTH CAROLINA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES**  
**IN FUND BALANCE – BUDGET AND ACTUAL - MLK PARK FUND**

*FROM INCEPTION AND FOR YEAR ENDED JUNE 30, 2024*

	<b>Project Authorization</b>	<b>Prior Years</b>	<b>Closed Projects</b>	<b>Current Year</b>	<b>Total</b>
<b>REVENUES</b>					
Investment earnings	\$ -	\$ -	\$ -	\$ 46,421	\$ 46,421
Total revenues	-	-	-	46,421	46,421
<b>EXPENDITURES</b>					
Cultural and recreational	2,500,000	-	-	-	-
Total expenditures	2,500,000	-	-	-	-
Excess of revenues over expenditures	(2,500,000)	-	-	46,421	46,421
<b>OTHER FINANCING SOURCES (USES)</b>					
Transfers from other funds	2,500,000	2,500,000	-	-	2,500,000
Total other financing sources (uses)	2,500,000	2,500,000	-	-	2,500,000
Net change in fund balance	\$ -	\$ 2,500,000	\$ -	46,421	\$ 2,546,421
Fund balances - beginning				2,500,000	
Fund balances - ending				\$ 2,546,421	



## **NONMAJOR PERMANENT FUND**

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**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – CEMETERY PERMANENT FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024			2023
	Budget	Actual	Variance Positive (Negative)	
<b>REVENUES</b>				
Investment earnings	\$ 25	\$ 1,179	\$ 1,154	\$ 753
Burial fees	2,775	7,200	4,425	2,000
Total revenues	<u>2,800</u>	<u>8,379</u>	<u>5,579</u>	<u>2,753</u>
<b>EXPENDITURES</b>				
Current:				
Maintenance	<u>2,800</u>	<u>2,727</u>	<u>73</u>	<u>2,715</u>
Total expenditures	<u>2,800</u>	<u>2,727</u>	<u>73</u>	<u>2,715</u>
Net change in fund balance	<u>\$ -</u>	5,652	<u>\$ 5,652</u>	38
<b>Fund Balances:</b>				
Fund balances - beginning		60,024		59,986
Fund balances - ending		<u>\$ 65,676</u>		<u>\$ 60,024</u>

## **ENTERPRISE FUNDS**

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**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF NET POSITION**  
**NONMAJOR ENTERPRISE FUNDS**

JUNE 30, 2024

	Kelly Hills Water and Sewer District Fund	NORCRESS Water and Sewer District Fund	Southpoint Water and Sewer District Fund	Overhills Park Water and Sewer District Fund	Bragg Estates Water and Sewer District Fund	Total Non-major Enterprise Funds
<b>ASSETS</b>						
Current assets:						
Cash and investments	\$ 514,953	\$ 848,006	\$ 326,819	\$ 99,031	\$ -	\$ 1,788,809
Other receivables	44,177	153,508	13,779	57,588	-	269,052
Total current assets	559,130	1,001,514	340,598	156,619	-	2,057,861
Noncurrent assets:						
Capital assets:						
Assets not being depreciated	-	194,703	-	16,923	12,040	223,666
Assets being depreciated, net	1,461,429	5,038,159	342,006	3,936,945	-	10,778,539
Cash and investments - restricted	-	-	-	139,485	-	139,485
Total noncurrent assets	1,461,429	5,232,862	342,006	4,093,353	12,040	11,141,690
Total assets	2,020,559	6,234,376	682,604	4,249,972	12,040	13,199,551
<b>LIABILITIES</b>						
Current liabilities:						
Accounts payable	538	39,058	1,212	4,180	-	44,988
Interest payable	-	3,118	-	2,207	-	5,325
Other accrued liabilities	2,349	-	8,002	10,200	-	20,551
Current portion of long-term debt	-	29,000	4,996	26,000	-	59,996
Total current liabilities	2,887	71,176	14,210	42,587	-	130,860
Noncurrent liabilities:						
Long-term liabilities, less current portion	-	878,000	39,964	1,252,000	-	2,169,964
Total noncurrent liabilities	-	878,000	39,964	1,252,000	-	2,169,964
Total liabilities	2,887	949,176	54,174	1,294,587	-	2,300,824
<b>NET POSITION</b>						
Net investment in capital assets	1,461,429	4,325,862	297,046	2,675,868	12,040	8,772,245
Restricted						
Debt service	-	-	-	26,000	-	26,000
Project	-	-	-	113,485	-	113,485
Claims	-	-	-	-	-	-
Unrestricted (deficit)	556,243	959,338	331,384	140,032	-	1,986,997
Total net position	\$ 2,017,672	\$ 5,285,200	\$ 628,430	\$ 2,955,385	\$ 12,040	\$ 10,898,727

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION**  
**NONMAJOR ENTERPRISE FUNDS**

YEAR ENDED JUNE 30, 2024

	Nonmajor Funds					Total Nonmajor Enterprise Funds
	Kelly Hills Water and Sewer District Fund	NORCRESS Water and Sewer District Fund	Southpoint Water and Sewer District Fund	Overhills Park Water and Sewer District Fund	Bragg Estates Water and Sewer District Fund	
<b>OPERATING REVENUES:</b>						
Charges for services	\$ 117,209	\$ 513,105	\$ 67,613	\$ 156,209	\$ -	\$ 854,136
Total operating revenues	117,209	513,105	67,613	156,209	-	854,136
<b>OPERATING EXPENSES:</b>						
Utilities	-	492,570	11,557	49,688	-	553,815
Repairs and maintenance	34,305	197,812	2,008	-	-	234,125
Administrative costs	8,286	3,209	5,844	15,650	-	32,989
Depreciation	66,429	236,103	11,793	110,900	-	425,225
Total operating expenses	109,020	929,694	31,202	176,238	-	1,246,154
Operating income (loss)	8,189	(416,589)	36,411	(20,029)	-	(392,018)
<b>NONOPERATING REVENUES (EXPENSES):</b>						
Investment earnings	8,888	19,237	5,680	4,756	-	38,561
Interest and other charges	-	(38,435)	-	(26,973)	-	(65,408)
Total nonoperating revenues (expenses)	8,888	(19,198)	5,680	(22,217)	-	(26,847)
Changes in net position	17,077	(435,787)	42,091	(42,246)	-	(418,865)
Net position – beginning, as previously presented	-	-	-	-	-	-
Change within financial reporting entity (major to nonmajor fund)	2,000,595	5,720,987	586,339	2,997,631	12,040	11,317,592
Net position – beginning, as adjusted	2,000,595	5,720,987	586,339	2,997,631	12,040	11,317,592
Net position – ending	\$ 2,017,672	\$ 5,285,200	\$ 628,430	\$ 2,955,385	\$ 12,040	\$ 10,898,727

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**COMBINING STATEMENT OF CASH FLOWS**  
**NONMAJOR ENTERPRISE FUNDS**

*YEAR ENDED JUNE 30, 2024*

	<b>Kelly Hills Water and Sewer District Fund</b>	<b>NORCRESS Water and Sewer District Fund</b>	<b>Southpoint Water and Sewer District Fund</b>	<b>Overhills Park Water and Sewer District Fund</b>	<b>Bragg Estates Water and Sewer District Fund</b>	<b>Total Non-major Enterprise Funds</b>
<b>Cash flows from operating activities:</b>						
Cash received from customers, users and others	\$ 106,476	\$ 439,058	\$ 66,151	\$ 144,562	\$ -	\$ 756,247
Cash paid for goods and services	(46,256)	(779,703)	(19,249)	(63,874)	-	(909,082)
Net cash flows from operating activities	<u>60,220</u>	<u>(340,645)</u>	<u>46,902</u>	<u>80,688</u>	<u>-</u>	<u>(152,835)</u>
<b>Cash flows from capital and related financing activities:</b>						
Acquisition and construction of capital assets	-	(89,725)	-	-	-	(89,725)
Principal paid on debt	-	(27,000)	(4,995)	(26,000)	-	(57,995)
Interest and other charges paid on debt	-	(38,528)	-	(27,017)	-	(65,545)
Net cash flows from capital and related financing activities	<u>-</u>	<u>(155,253)</u>	<u>(4,995)</u>	<u>(53,017)</u>	<u>-</u>	<u>(213,265)</u>
<b>Cash flows from investing activities:</b>						
Interest earned	8,888	19,237	5,680	4,756	-	38,561
Net cash provided by investing activities	<u>8,888</u>	<u>19,237</u>	<u>5,680</u>	<u>4,756</u>	<u>-</u>	<u>38,561</u>
Net change in cash and cash equivalents	69,108	(476,661)	47,587	32,427	-	(327,539)
Cash and cash equivalents, beginning	<u>445,845</u>	<u>1,324,667</u>	<u>279,232</u>	<u>206,089</u>	<u>-</u>	<u>2,255,833</u>
Cash and cash equivalents, ending	<u>\$ 514,953</u>	<u>\$ 848,006</u>	<u>\$ 326,819</u>	<u>\$ 238,516</u>	<u>\$ -</u>	<u>\$ 1,928,294</u>

(Continued)

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**COMBINING STATEMENT OF CASH FLOWS (CONTINUED)**  
**NONMAJOR ENTERPRISE FUNDS**

YEAR ENDED JUNE 30, 2024

	Kelly Hills Water and Sewer District Fund	NORCRESS Water and Sewer District Fund	Southpoint Water and Sewer District Fund	Overhills Park Water and Sewer District Fund	Bragg Estates Water and Sewer District Fund	Total Non-major Enterprise Funds
<b>RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED BY (USED FOR) OPERATING ACTIVITIES:</b>						
Operating income (loss)	\$ 8,189	\$ (416,589)	\$ 36,411	\$ (20,029)	\$ -	\$ (392,018)
Adjustments to reconcile operating loss to net cash provided by (used for) operating activities:						
Depreciation and amortization	66,429	236,103	11,793	110,900	-	425,225
(Increase) decrease in accounts receivable	(10,733)	(74,047)	(1,462)	(11,647)	-	(97,889)
Increase (decrease) in accounts payable	(3,665)	(86,112)	160	1,464	-	(88,153)
Total adjustments	<u>52,031</u>	<u>75,944</u>	<u>10,491</u>	<u>100,717</u>	<u>-</u>	<u>\$ 239,183</u>
Net cash provided by (used in) operating activities	<u>\$ 60,220</u>	<u>\$ (340,645)</u>	<u>\$ 46,902</u>	<u>\$ 80,688</u>	<u>\$ -</u>	<u>\$ (152,835)</u>
Reconciliation of cash and cash equivalents:						
Cash and investments:						
Unrestricted	\$ 514,953	\$ 848,006	\$ 326,819	\$ 99,031	\$ -	\$ 1,788,809
Restricted	-	-	-	139,485	-	139,485
Total cash and cash equivalents	<u>\$ 514,953</u>	<u>\$ 848,006</u>	<u>\$ 326,819</u>	<u>\$ 238,516</u>	<u>\$ -</u>	<u>\$ 1,928,294</u>

Concluded

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – CUMBERLAND COUNTY SOLID WASTE FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024		Variance Positive (Negative)	2023
	Budget	Actual		
<b>OPERATING REVENUES</b>				
Charges for services	\$ 5,480,000	\$ 5,480,280	\$ 280	\$ 5,100,990
Solid waste fees	10,044,091	9,975,149	(68,942)	396,173
Other operating revenue	1,000,000	165,835	(834,165)	5,977,008
Total operating revenues	<u>16,524,091</u>	<u>15,621,264</u>	<u>(902,827)</u>	<u>11,474,171</u>
<b>NONOPERATING REVENUES AND OTHER FINANCING SOURCES (USES)</b>				
Interest earned on investments	290,999	820,836	529,837	545,402
Gain (loss) on disposal of capital assets	-	-	-	181,916
Miscellaneous	13,700	10,324	(3,376)	23,157
Grant revenue	1,913,343	795,388	(1,117,955)	1,946,200
Transfers in	591,224	-	(591,224)	264,451
Total nonoperating revenues and other financing sources				
(uses)	<u>2,809,266</u>	<u>1,626,548</u>	<u>(1,182,718)</u>	<u>2,961,126</u>
Fund balance appropriated	<u>11,152,831</u>		<u>(11,152,831)</u>	<u>-</u>
Total revenues, other financing sources, and fund balance appropriations	<u>30,486,188</u>	<u>17,247,812</u>	<u>(13,238,376)</u>	<u>14,435,297</u>
<b>OPERATING EXPENDITURES</b>				
Salaries and employee benefits	4,856,293	4,343,820	512,473	3,997,803
Utilities	317,855	228,365	89,490	213,821
Repairs and maintenance	1,615,668	1,607,792	7,876	1,390,501
Administrative costs	12,963,158	5,314,782	7,648,376	6,243,095
Landfill closure and postclosure care costs	700,000	648,438	51,562	1,410,734
Total expenditures	<u>20,452,974</u>	<u>12,143,197</u>	<u>8,309,777</u>	<u>13,255,954</u>
<b>OTHER OPERATING AND FINANCING USES</b>				
Capital outlay	10,033,214	6,172,835	3,860,379	2,860,463
Transfers to other funds	-	-	-	-
Total other expenditures and financing uses	<u>10,033,214</u>	<u>6,172,835</u>	<u>3,860,379</u>	<u>2,860,463</u>
Total expenditures and other financing uses	<u>\$ 30,486,188</u>	<u>\$ 18,316,032</u>	<u>\$ 12,170,156</u>	<u>\$ 16,116,417</u>
<b>RECONCILIATION OF MODIFIED ACCRUAL BASIS TO FULL ACCRUAL BASIS:</b>				
Total revenues and other financing sources		\$ 17,247,812		
Total expenditures and other financing uses		<u>18,316,032</u>		
		(1,068,220)		
Capital outlay		6,172,835		
Depreciation		(2,273,188)		
Change in net pension liability		(223,978)		
Change in deferred outflows of resources - pensions		689,687		
Change in deferred inflows of resources - pensions		(637,130)		
Change in net OPEB liability		(68,306)		
Change in deferred outflows of resources - OPEB		(47,655)		
Change in deferred inflows of resources - OPEB		<u>508,253</u>		
<b>Change in net position</b>		<u>\$ 3,052,298</u>		



**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – CUMBERLAND COUNTY CROWN CENTER FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024		Variance Positive (Negative)	2023
	Budget	Actual		
<b>OPERATING REVENUES</b>				
Charges for services	\$ 6,326,899	\$ 2,457,599	\$ (3,869,300)	\$ 2,631,881
Total operating revenues	<u>6,326,899</u>	<u>2,457,599</u>	<u>(3,869,300)</u>	<u>2,631,881</u>
<b>NONOPERATING REVENUES AND OTHER FINANCING SOURCES (USES)</b>				
Interest earned on investments	36,786	278,389	241,603	109,703
Room and occupancy tax	2,193,971	2,063,305	(130,666)	2,061,439
Grant revenue	-	22,935	22,935	9,172
Issuance of debt	144,455,422	-	(144,455,422)	-
Transfers in	11,441,262	11,441,631	369	12,504,890
Total nonoperating revenues and other financing sources				
(uses)	<u>158,127,441</u>	<u>13,806,260</u>	<u>(144,321,181)</u>	<u>14,685,204</u>
Fund balance appropriated	<u>7,997,174</u>		<u>(7,997,174)</u>	<u>-</u>
Total revenues, other financing sources, and fund balance appropriations	<u>172,451,514</u>	<u>16,263,859</u>	<u>(156,187,655)</u>	<u>17,317,085</u>
<b>OPERATING EXPENDITURES</b>				
Repairs and maintenance	1,272,338	54,862	1,217,476	76,063
Global Spectrum, LP	5,550,661	5,512,391	38,270	5,637,848
Administrative costs	10,836,264	247,413	10,588,851	289,718
Total expenditures	<u>17,659,263</u>	<u>5,814,666</u>	<u>11,844,597</u>	<u>6,003,629</u>
<b>OTHER OPERATING AND FINANCING USES</b>				
Principal payments	4,064,572	4,064,571	1	4,091,300
Interest and other charges	109,744	182,196	(72,452)	247,325
Bond issuance costs	500,000		500,000	-
Capital outlay	147,617,935	7,102,586	140,515,349	3,353,748
Transfers to other funds	2,500,000	-	2,500,000	-
Total other expenditures and financing uses	<u>154,792,251</u>	<u>11,349,353</u>	<u>143,442,898</u>	<u>7,692,373</u>
Total expenditures and other financing uses	<u>\$ 172,451,514</u>	<u>\$ 17,164,019</u>	<u>\$ 155,287,495</u>	<u>\$ 13,696,002</u>
<b>RECONCILIATION OF MODIFIED ACCRUAL BASIS TO FULL ACCRUAL BASIS:</b>				
Total revenues and other financing sources		\$ 16,263,859		
Total expenditures and other financing uses		<u>17,164,019</u>		
		(900,160)		
Capital outlay		7,102,586		
Depreciation		(2,243,528)		
Principal payments		<u>4,064,571</u>		
<b>Change in net position</b>		<u>\$ 8,023,469</u>		

**CUMBERLAND COUNTY, NORTH CAROLINA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES**  
**IN FUND BALANCE – BUDGET AND ACTUAL - SOLID WASTE PROJECT FUND**

*FROM INCEPTION AND FOR YEAR ENDED JUNE 30, 2024*

	<b>Project Authorization</b>	<b>Prior Years</b>	<b>Closed Projects</b>	<b>Current Year</b>	<b>Total</b>
<b>REVENUES</b>					
Investment earnings	\$ 64,550	\$ 5,778	\$ -	\$ -	\$ 5,778
Total revenues	<u>64,550</u>	<u>5,778</u>	<u>-</u>	<u>-</u>	<u>5,778</u>
<b>EXPENDITURES</b>					
Administrative	20,000	19,882	-	-	19,882
Contracted services	1,113,400	1,113,383	-	-	1,113,383
Other	14,344,737	13,396,599	-	-	13,396,599
Depreciation	-	969,398	-	117,664	1,087,062
Total expenditures	<u>15,478,137</u>	<u>15,499,262</u>	<u>-</u>	<u>117,664</u>	<u>15,616,926</u>
Revenues over (under) expenditures	<u>(15,413,587)</u>	<u>(15,493,484)</u>	<u>-</u>	<u>(117,664)</u>	<u>(15,611,148)</u>
<b>OTHER FINANCING SOURCES (USES)</b>					
Grant revenues	1,526,056	1,201,818	-	-	1,201,818
Transfers from other funds	14,137,531	13,546,307	-	-	13,546,307
Transfers to other funds	(250,000)	(250,000)	-	-	(250,000)
Total other financing sources (uses)	<u>15,413,587</u>	<u>14,498,125</u>	<u>-</u>	<u>-</u>	<u>14,498,125</u>
Revenues and other financing sources (uses) over (under) expenditures	<u>\$ -</u>	<u>\$ (995,359)</u>	<u>\$ -</u>	<u>\$ (117,664)</u>	<u>\$ (1,113,023)</u>

**CUMBERLAND COUNTY, NORTH CAROLINA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES**  
**IN FUND BALANCE – BUDGET AND ACTUAL - CROWN CAPITAL PROJECT FUND**

*FROM INCEPTION AND FOR YEAR ENDED JUNE 30, 2024*

	<b>Project Authorization</b>	<b>Prior Years</b>	<b>Closed Projects</b>	<b>Current Year</b>	<b>Total</b>
<b>REVENUES</b>					
Investment earnings	\$ 513	\$ 509	\$ -	\$ -	\$ 509
Total revenues	<u>513</u>	<u>509</u>	<u>-</u>	<u>-</u>	<u>509</u>
<b>EXPENDITURES</b>					
Economic & Physical Development	7,717,820	7,759,027	-	-	7,759,027
Depreciation	-	788,788	-	227,444	1,016,232
Total expenditures	<u>7,717,820</u>	<u>8,547,815</u>	<u>-</u>	<u>227,444</u>	<u>8,775,259</u>
Revenues over (under) expenditures	<u>(7,717,307)</u>	<u>(8,547,306)</u>	<u>-</u>	<u>(227,444)</u>	<u>(8,774,750)</u>
<b>OTHER FINANCING SOURCES (USES)</b>					
Installment purchase revenue	6,326,899	4,384,958	-	-	4,384,958
Debt issuance costs	(41,210)	(41,209)	-	-	(41,209)
Transfers from other funds	1,655,557	1,655,557	-	-	1,655,557
Transfers to other funds	(223,939)	(223,938)	-	-	(223,938)
Total other financing sources (uses)	<u>7,717,307</u>	<u>5,775,368</u>	<u>-</u>	<u>-</u>	<u>5,775,368</u>
Revenues and other financing sources (uses) over (under) expenditures	<u>\$ -</u>	<u>\$ (2,771,938)</u>	<u>\$ -</u>	<u>(227,444)</u>	<u>\$ (2,999,382)</u>

**CUMBERLAND COUNTY, NORTH CAROLINA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES**  
**IN FUND BALANCE – BUDGET AND ACTUAL - CROWN EVENT CENTER CAPITAL PROJECT FUND**

*FROM INCEPTION AND FOR YEAR ENDED JUNE 30, 2024*

	<b>Project Authorization</b>	<b>Prior Years</b>	<b>Closed Projects</b>	<b>Current Year</b>	<b>Total</b>
<b>REVENUES</b>					
Investment earnings	\$ -	\$ -	\$ -	\$ -	\$ -
Total revenues	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>EXPENDITURES</b>					
Economic & Physical Development	131,203,300	23,000	-	-	23,000
Total expenditures	<u>131,203,300</u>	<u>23,000</u>	<u>-</u>	<u>-</u>	<u>23,000</u>
Revenues over (under) expenditures	<u>(131,203,300)</u>	<u>(23,000)</u>	<u>-</u>	<u>-</u>	<u>(23,000)</u>
<b>OTHER FINANCING SOURCES (USES)</b>					
Installment purchase revenue	131,703,300	-	-	-	-
Debt issuance costs	(500,000)	-	-	-	-
Transfers from other funds	2,500,000	2,500,000	-	-	2,500,000
Transfers to other funds	(2,500,000)	-	-	-	-
Total other financing sources (uses)	<u>131,203,300</u>	<u>2,500,000</u>	<u>-</u>	<u>-</u>	<u>2,500,000</u>
Revenues and other financing sources (uses) over (under) expenditures	<u>\$ -</u>	<u>\$ 2,477,000</u>	<u>\$ -</u>	<u>-</u>	<u>\$ 2,477,000</u>
Fund balances - beginning				2,477,000	
Fund balances - ending				<u>\$ 2,477,000</u>	

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – KELLY HILLS WATER AND SEWER DISTRICT FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024			2023
	Budget	Actual	Variance Positive (Negative)	
<b>OPERATING REVENUES</b>				
Charges for services	\$ 117,947	\$ 117,209	\$ (738)	\$ 102,639
Total operating revenues	117,947	117,209	(738)	102,639
<b>Nonoperating revenues</b>				
Interest earned on investments	-	8,888	8,888	5,256
Total nonoperating revenues	-	8,888	8,888	5,256
Tota revenues	117,947	126,097	8,150	107,895
<b>OPERATING EXPENDITURES</b>				
Repairs and maintenance	63,092	34,305	28,787	39,686
Administrative costs	54,855	8,286	46,569	5,760
Total expenditures	\$ 117,947	\$ 42,591	\$ 75,356	\$ 45,446
<b>RECONCILIATION OF MODIFIED ACCRUAL BASIS TO FULL ACCRUAL BASIS:</b>				
Total revenues and other financing sources		\$ 126,097		
Total expenditures and other financing uses		42,591		
		83,506		
Depreciation		(66,429)		
<b>Change in net position</b>		\$ 17,077		

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – NORCRESS WATER AND SEWER DISTRICT FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024		Variance Positive (Negative)	2023
	Budget	Actual		
<b>OPERATING REVENUES</b>				
Charges for services	\$ 767,983	\$ 513,105	\$ (254,878)	\$ 619,297
Total operating revenues	<u>767,983</u>	<u>513,105</u>	<u>(254,878)</u>	<u>619,297</u>
<b>NONOPERATING REVENUES AND OTHER FINANCING SOURCES (USES)</b>				
Interest earned on investments	-	19,237	19,237	7,586
Transfers in	550,000	-	(550,000)	807,775
Total nonoperating revenues and other financing sources (uses)	<u>550,000</u>	<u>19,237</u>	<u>(530,763)</u>	<u>815,361</u>
Fund balance appropriated	938,160		(938,160)	-
Total revenues, other financing sources, and fund balance appropriations	<u>2,256,143</u>	<u>532,342</u>	<u>(1,723,801)</u>	<u>1,434,658</u>
<b>OPERATING EXPENDITURES</b>				
Utilities	525,793	492,570	33,223	314,518
Repairs and maintenance	257,996	197,812	60,184	251,128
Administrative costs	389,051	3,209	385,842	64,447
Total expenditures	<u>1,172,840</u>	<u>693,591</u>	<u>479,249</u>	<u>630,093</u>
<b>OTHER OPERATING AND FINANCING USES</b>				
Principal payments	27,000	27,000	-	-
Capital outlay	1,017,775	89,725	(928,050)	145,145
Interest and other charges	38,528	38,435	(93)	39,511
Total other expenditures and financing uses	<u>1,083,303</u>	<u>155,160</u>	<u>(928,143)</u>	<u>184,656</u>
Total expenditures and other financing uses	<u>\$ 2,256,143</u>	<u>\$ 848,751</u>	<u>\$ (448,894)</u>	<u>\$ 814,749</u>
<b>RECONCILIATION OF MODIFIED ACCRUAL BASIS TO FULL ACCRUAL BASIS:</b>				
Total revenues and other financing sources		\$ 532,342		
Total expenditures and other financing uses		848,751		
		<u>(316,409)</u>		
Capital outlay		89,725		
Principal payments		27,000		
Depreciation		<u>(236,103)</u>		
<b>Change in net position</b>		<u>\$ (435,787)</u>		

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – SOUTHPOINT WATER AND SEWER DISTRICT FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024		Variance Positive (Negative)	2023
	Budget	Actual		
<b>OPERATING REVENUES</b>				
Charges for services	\$ 48,068	\$ 67,613	\$ 19,545	\$ 61,137
Total operating revenues	<u>48,068</u>	<u>67,613</u>	<u>19,545</u>	<u>61,137</u>
<b>NONOPERATING REVENUES AND OTHER FINANCING SOURCES (USES)</b>				
Interest earned on investments	-	5,680	5,680	3,264
Total nonoperating revenues	<u>-</u>	<u>5,680</u>	<u>5,680</u>	<u>3,264</u>
Total revenues and other financing sources	<u>48,068</u>	<u>73,293</u>	<u>25,225</u>	<u>64,401</u>
<b>OPERATING EXPENDITURES</b>				
Utilities	11,424	11,557	(133)	8,338
Repairs and maintenance	22,069	2,008	20,061	2,104
Administrative costs	9,579	5,844	3,735	4,914
Total expenditures	<u>43,072</u>	<u>19,409</u>	<u>23,663</u>	<u>15,356</u>
<b>OTHER OPERATING AND FINANCING USES</b>				
Principal payments	4,996	-	4,996	-
Total other expenditures and financing uses	<u>4,996</u>	<u>-</u>	<u>4,996</u>	<u>-</u>
Total expenditures and other financing uses	<u>\$ 48,068</u>	<u>\$ 19,409</u>	<u>\$ 28,659</u>	<u>\$ 15,356</u>
<b>RECONCILIATION OF MODIFIED ACCRUAL BASIS TO FULL ACCRUAL BASIS:</b>				
Total revenues and other financing sources		\$ 73,293		
Total expenditures and other financing uses		<u>19,409</u>		
		53,884		
Depreciation		<u>(11,793)</u>		
<b>Change in net position</b>		<u>\$ 42,091</u>		

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – OVERHILLS WATER AND SEWER DISTRICT FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024			2023
	Budget	Actual	Variance Positive (Negative)	
<b>OPERATING REVENUES</b>				
Charges for services	\$ 153,207	\$ 156,209	\$ 3,002	\$ 151,566
Total operating revenues	153,207	156,209	3,002	151,566
<b>NONOPERATING REVENUES AND OTHER FINANCING SOURCES (USES)</b>				
Interest earned on investments	-	4,756	4,756	2,793
Total nonoperating revenues	-	4,756	4,756	2,793
Total revenues and other financing sources	153,207	160,965	7,758	154,359
<b>OPERATING EXPENDITURES</b>				
Utilities	59,392	49,688	9,704	53,302
Repairs and maintenance	-	-	-	-
Administrative costs	35,513	15,650	19,863	6,475
Total expenditures	94,905	65,338	29,567	59,777
<b>OTHER OPERATING AND FINANCING USES</b>				
Interest and other charges	27,018	26,973	45	27,486
Principal payments	26,000	-	26,000	-
Debt service reserve	5,284	-	5,284	-
Total other expenditures and financing uses	58,302	26,973	31,329	27,486
Total expenditures and other financing uses	\$ 153,207	\$ 92,311	\$ 60,896	\$ 87,263
<b>RECONCILIATION OF MODIFIED ACCRUAL BASIS TO FULL ACCRUAL BASIS:</b>				
Total revenues and other financing sources		\$ 160,965		
Total expenditures and other financing uses		92,311		
		68,654		
Depreciation		(110,900)		
<b>Change in net position</b>		\$ (42,246)		



## **INTERNAL SERVICE FUNDS**

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**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**COMBINING STATEMENT OF NET POSITION**  
**INTERNAL SERVICE FUNDS**

JUNE 30, 2024

	Group Insurance Fund	Employee Flexible Benefit Fund	Workers' Compensation Fund	General Litigation Fund	Vehicle Insurance Fund	Total Internal Service Funds
<b>ASSETS</b>						
Current assets:						
Other receivables	\$ 586,217	\$ 6	\$ 1,801	\$ 48	\$ 93	\$ 588,165
Inventories	360,225	-	-	-	-	360,225
Prepays	-	-	583,077	-	-	583,077
Total current assets	946,442	6	584,878	48	93	1,531,467
Noncurrent assets:						
Cash and investments - restricted	14,509,185	112,759	9,036,420	685,829	1,126,572	25,470,765
Total noncurrent assets	14,509,185	112,759	9,036,420	685,829	1,126,572	25,470,765
Total assets	15,455,627	112,765	9,621,298	685,877	1,126,665	27,002,232
<b>DEFERRED OUTFLOWS OF RESOURCES</b>						
Pension related	293,578	-	100,865	-	-	394,443
OPEB related	10,204	-	23,395	-	-	33,599
Total deferred outflows of resources	303,782	-	124,260	-	-	428,042
<b>LIABILITIES</b>						
Current liabilities:						
Accounts payable	730,019	1,456	3,994	17,934	1,000	754,403
Incurred but not reported	2,268,000	-	3,622,800	-	-	5,890,800
Accrued payroll	22,935	-	10,293	-	-	33,228
Current portion of long-term debt	33,855	-	10,429	-	-	44,284
Total current liabilities	3,054,809	1,456	3,647,516	17,934	1,000	6,722,715
Noncurrent liabilities:						
Long-term liabilities, less current portion	646,012	-	322,568	-	-	968,580
Total noncurrent liabilities	646,012	-	322,568	-	-	968,580
Total liabilities	3,700,821	1,456	3,970,084	17,934	1,000	7,691,295
<b>DEFERRED INFLOWS OF RESOURCES</b>						
Pension deferrals	140,121	-	61,388	-	-	201,509
Total deferred inflows of resources	140,121	-	61,388	-	-	201,509
<b>NET POSITION</b>						
Restricted						
Claims	14,509,185	112,759	9,036,420	685,829	1,126,572	25,470,765
Unrestricted	(2,590,718)	(1,450)	(3,322,334)	(17,886)	(907)	(5,933,295)
Total net position	\$ 11,918,467	\$ 111,309	\$ 5,714,086	\$ 667,943	\$ 1,125,665	\$ 19,537,470

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**COMBINING STATEMENT OF REVENUES, EXPENSES,**  
**AND CHANGES IN FUND NET POSITION**  
**INTERNAL SERVICE FUNDS**

YEAR ENDED JUNE 30, 2024

	Group Insurance Fund	Employee Flexible Benefit Fund	Workers' Compensation Fund	General Litigation Fund	Vehicle Insurance Fund	Total Internal Service Funds
<b>OPERATING REVENUES</b>						
Contributions - Group health insurance	\$ 30,415,001	\$ -	\$ -	\$ -	\$ -	30,415,001
Contributions	-	399,945	2,523,241	-	1,196,397	4,119,583
Pharmacy services	5,214,490	-	-	-	-	5,214,490
Total operating revenues	<u>35,629,491</u>	<u>399,945</u>	<u>2,523,241</u>	<u>-</u>	<u>1,196,397</u>	<u>39,749,074</u>
<b>OPERATING EXPENSES</b>						
Contracted Services	-	19,010	-	-	-	19,010
Salaries and employee benefits	-	387,111	320,113	-	-	707,224
Group health insurance	27,943,260	-	-	-	-	27,943,260
Administrative costs	-	-	35,246	170,682	972,069	1,177,997
Employee pharmacy	5,969,665	-	-	-	-	5,969,665
Employee clinic	740,749	-	-	-	-	740,749
Employee wellness	102,699	-	-	-	-	102,699
Workers' compensation claims	-	-	837,432	-	-	837,432
Total operating expenses	<u>34,756,373</u>	<u>406,121</u>	<u>1,192,791</u>	<u>170,682</u>	<u>972,069</u>	<u>37,498,036</u>
Operating income (loss)	<u>873,118</u>	<u>(6,176)</u>	<u>1,330,450</u>	<u>(170,682)</u>	<u>224,328</u>	<u>2,251,038</u>
<b>NONOPERATING REVENUES (EXPENSES)</b>						
Interest earned on investments	230,945	316	152,632	12,411	12,636	408,940
Miscellaneous revenue (expense)	-	-	-	-	-	-
Total nonoperating revenues (expenses)	<u>230,945</u>	<u>316</u>	<u>152,632</u>	<u>12,411</u>	<u>12,636</u>	<u>408,940</u>
Income (loss) before capital contributions and transfers	<u>1,104,063</u>	<u>(5,860)</u>	<u>1,483,082</u>	<u>(158,271)</u>	<u>236,964</u>	<u>2,659,978</u>
Transfers:						
Transfers in	-	25,000	-	100,000	-	125,000
Transfers out	<u>(25,000)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(25,000)</u>
Changes in net position	1,079,063	19,140	1,483,082	(58,271)	236,964	2,759,978
Total net position, beginning	<u>10,839,404</u>	<u>92,169</u>	<u>4,231,004</u>	<u>726,214</u>	<u>888,701</u>	<u>16,777,492</u>
Total net position, ending	<u>\$ 11,918,467</u>	<u>\$ 111,309</u>	<u>\$ 5,714,086</u>	<u>\$ 667,943</u>	<u>\$ 1,125,665</u>	<u>\$ 19,537,470</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**COMBINING STATEMENT OF CASH FLOWS**  
**INTERNAL SERVICE FUNDS**

YEAR ENDED JUNE 30, 2024

	Group Insurance Fund	Employee Flexible Benefit Fund	Workers' Compensation Fund	General Litigation Fund	Vehicle Insurance Fund	Total Internal Service Funds
<b>Cash flows from operating activities:</b>						
Cash received from customers, users and others	\$ 30,415,001	\$ 399,945	\$ 2,523,241	\$ -	\$ 1,196,397	\$ 34,534,584
Cash received (paid) for goods and services	5,139,203	(32)	(510,928)	(172,467)	(971,144)	3,484,632
Cash paid for claims	(34,796,390)	-	(1,269,801)	-	-	(36,066,191)
Cash paid to employees for services	(3,187)	(406,121)	(4,461)	-	-	(413,769)
Net cash flows from operating activities	<u>754,627</u>	<u>(6,208)</u>	<u>738,051</u>	<u>(172,467)</u>	<u>225,253</u>	<u>1,539,256</u>
<b>Cash flows from noncapital financing activities:</b>						
Transfers from other funds	-	25,000	-	100,000	-	125,000
Transfers to other funds	(25,000)	-	-	-	-	(25,000)
Net cash flows from non-capital financing activities	<u>(25,000)</u>	<u>25,000</u>	<u>-</u>	<u>100,000</u>	<u>-</u>	<u>100,000</u>
<b>Cash flows from investing activities:</b>						
Interest earned	230,945	316	152,632	12,411	12,636	408,940
Net cash flows from investing activities	<u>230,945</u>	<u>316</u>	<u>152,632</u>	<u>12,411</u>	<u>12,636</u>	<u>408,940</u>
Net change in cash and cash equivalents	960,572	19,108	890,683	(60,056)	237,889	2,048,196
Cash and cash equivalents - beginning	13,548,613	93,651	8,145,737	745,885	888,683	23,422,569
Cash and cash equivalents - ending	<u>\$ 14,509,185</u>	<u>\$ 112,759</u>	<u>\$ 9,036,420</u>	<u>\$ 685,829</u>	<u>\$ 1,126,572</u>	<u>\$ 25,470,765</u>
<b>RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH FLOWS FROM OPERATING ACTIVITIES:</b>						
Operating income (loss)	\$ 873,118	\$ (6,176)	\$ 1,330,450	\$ (170,682)	\$ 224,328	\$ 2,251,038
Adjustments to reconcile operating income (loss) to net cash flows from operating activities:						
(Increase) decrease in accounts receivable	(164,788)	(4)	(1,642)	(34)	(75)	(166,543)
(Increase) decrease in inventories and prepaids	(63,580)	-	(508,077)	-	-	(571,657)
(Increase) decrease in deferred outflows of resources for pensions	(5,516)	-	(3,577)	-	-	(9,093)
(Increase) decrease in deferred outflows of resources for OPEB	4,596	-	2,368	-	-	6,964
Increase (decrease) in accounts payable	113,984	(28)	(77,010)	(1,751)	1,000	36,195
Increase (decrease) in deferred inflows of resources for OPEB	(49,012)	-	(25,266)	-	-	(74,278)
Increase (decrease) in deferred inflows of resources for pensions	861	-	381	-	-	1,242
Total adjustments	<u>(118,491)</u>	<u>(32)</u>	<u>(592,399)</u>	<u>(1,785)</u>	<u>925</u>	<u>(711,782)</u>
Net cash provided by (used in) operating activities	<u>\$ 754,627</u>	<u>\$ (6,208)</u>	<u>\$ 738,051</u>	<u>\$ (172,467)</u>	<u>\$ 225,253</u>	<u>\$ 1,539,256</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – GROUP INSURANCE FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024		Variance Positive (Negative)	2023
	Budget	Actual		
<b>OPERATING REVENUES</b>				
Contributions - Group health insurance	\$ 29,803,755	\$ 30,415,001	\$ 611,246	\$ 28,865,660
Contributions	-	-	-	-
Pharmacy services	5,503,000	5,214,490	(288,510)	3,982,596
Total operating revenues	35,306,755	35,629,491	322,736	32,848,256
<b>NONOPERATING REVENUES AND OTHER FINANCING SOURCES (USES)</b>				
Interest earned on investments	50,000	230,945	180,945	104,209
Rebates and reimbursements	-	-	-	1,208,902
Total nonoperating revenues and other financing sources				
(uses)	50,000	230,945	180,945	1,313,111
Fund balance appropriated	2,827,656	-	(2,827,656)	-
Transfers In	-	-	-	2,044,032
Total revenues, other financing sources, and fund balance appropriations	38,184,411	35,860,436	(2,323,975)	36,205,399
<b>OPERATING EXPENDITURES</b>				
Group health insurance	30,597,683	27,943,260	2,654,423	25,538,843
Employee pharmacy	6,685,339	5,973,822	711,517	4,588,247
Employee clinic	756,720	740,749	15,971	761,185
Employee wellness	119,669	102,699	16,970	112,083
Total expenditures	38,159,411	34,760,530	3,398,881	31,000,358
<b>OTHER OPERATING AND FINANCING USES</b>				
Transfers to other funds	25,000	25,000	-	25,000
Total other expenditures and financing uses	25,000	25,000	-	25,000
Total expenditures and other financing uses	\$ 38,184,411	\$ 34,785,530	\$ 3,398,881	\$ 31,025,358
<b>RECONCILIATION OF MODIFIED ACCRUAL BASIS TO FULL ACCRUAL BASIS:</b>				
Total revenues and other financing sources		\$ 35,860,436		
Total expenditures and other financing uses		34,785,530		
		1,074,906		
Change in net pension liability		(38,327)		
Change in deferred outflows of resources - pensions		5,516		
Change in deferred inflows of resources - pensions		(861)		
Change in net OPEB liability		(6,587)		
Change in deferred outflows of resources - OPEB		(4,596)		
Change in deferred inflows of resources - OPEB		49,012		
<b>Change in net position</b>		<b>\$ 1,079,063</b>		

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – EMPLOYEE FLEXIBLE BENEFIT FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024		Variance Positive (Negative)	2023
	Budget	Actual		
<b>OPERATING REVENUES</b>				
Contributions	\$ 435,000	\$ 399,945	\$ (35,055)	\$ 386,508
Total operating revenues	435,000	399,945	(35,055)	386,508
<b>OTHER FINANCING SOURCES</b>				
Interest earned on investments	-	316	316	167
Transfers from other funds	25,000	25,000	-	25,000
Total other financing sources	25,000	25,316	316	25,167
Total revenues and other financing sources	460,000	425,261	(34,739)	411,675
<b>OPERATING EXPENDITURES</b>				
Contracted Services	25,000	19,010	5,990	370,850
Salaries and employee benefits	435,000	387,111	47,889	19,249
Total expenditures	\$ 460,000	\$ 406,121	\$ 53,879	\$ 390,099
<b>RECONCILIATION OF MODIFIED ACCRUAL BASIS TO FULL ACCRUAL BASIS:</b>				
Total revenues and other financing sources		\$ 425,261		
Total expenditures and other financing uses		406,121		
		19,140		
<b>Change in net position</b>		\$ 19,140		

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – WORKERS' COMPENSATION FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024		Variance Positive (Negative)	2023
	Budget	Actual		
<b>OPERATING REVENUES</b>				
Contributions	2,568,095	\$ 2,523,241	\$ (44,854)	\$ 2,362,327
Total operating revenues	2,568,095	2,523,241	(44,854)	2,362,327
<b>OTHER FINANCING SOURCES</b>				
Interest earned on investments	73,500	152,632	79,132	89,568
Total other financing sources	73,500	152,632	79,132	89,568
Total revenues and other financing sources	2,641,595	2,675,873	34,278	2,451,895
<b>OPERATING EXPENDITURES</b>				
Salaries and employee benefits	394,871	325,858	69,013	312,161
Administrative costs	68,843	35,246	33,597	45,714
Workers' compensation claims	2,177,881	837,432	1,340,449	1,058,406
Total expenditures	\$ 2,641,595	\$ 1,198,536	\$ 1,443,059	\$ 1,416,281
<b>RECONCILIATION OF MODIFIED ACCRUAL BASIS TO FULL ACCRUAL BASIS:</b>				
Total revenues and other financing sources		\$ 2,675,873		
Total expenditures and other financing uses		1,198,536		
		1,477,337		
Change in net pension liability		(16,953)		
Change in deferred outflows of resources - pensions		3,577		
Change in deferred inflows of resources - pensions		(381)		
Change in net OPEB liability		(3,396)		
Change in deferred outflows of resources - OPEB		(2,368)		
Change in deferred inflows of resources - OPEB		25,266		
<b>Change in net position</b>		<u>\$ 1,483,082</u>		

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – GENERAL LITIGATION FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024		Variance Positive (Negative)	2023
	Budget	Actual		
<b>NONOPERATING REVENUES AND OTHER FINANCING SOURCES</b>				
Interest earned on investments	\$ 4,200	\$ 12,411	\$ 8,211	\$ 8,163
Transfers from other funds	100,000	100,000	-	135,000
Total nonoperating revenues and other financing sources				
(uses)	104,200	112,411	8,211	143,163
Fund balance appropriated	125,420	-	(125,420)	-
Total revenues, other financing sources, and fund balance appropriations	<u>229,620</u>	<u>112,411</u>	<u>(117,209)</u>	<u>143,163</u>
<b>OPERATING EXPENDITURES</b>				
Administrative costs	229,620	170,682	58,938	123,997
Total expenditures	<u>\$ 229,620</u>	<u>\$ 170,682</u>	<u>\$ 58,938</u>	<u>\$ 123,997</u>
<b>RECONCILIATION OF MODIFIED ACCRUAL BASIS TO FULL ACCRUAL BASIS:</b>				
Total revenues and other financing sources		\$ 112,411		
Total expenditures and other financing uses		<u>170,682</u>		
		(58,271)		
<b>Change in net position</b>		<u>\$ (58,271)</u>		



**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – VEHICLE INSURANCE FUND**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024		Variance Positive (Negative)	2023
	Budget	Actual		
<b>OPERATING REVENUES</b>				
Contributions	\$ 1,175,000	\$ 1,196,397	\$ 21,397	\$ 1,100,000
Total operating revenues	1,175,000	1,196,397	21,397	1,100,000
<b>NONOPERATING REVENUES</b>				
Interest earned on investments	-	12,636	12,636	8,667
Total nonoperating revenues	-	12,636	12,636	8,667
Total revenues	1,175,000	1,209,033	34,033	1,108,667
<b>OPERATING EXPENDITURES</b>				
Administrative costs	1,175,000	972,069	202,931	996,119
Total expenditures	\$ 1,175,000	\$ 972,069	\$ 202,931	\$ 996,119
<b>RECONCILIATION OF MODIFIED ACCRUAL BASIS TO FULL ACCRUAL BASIS:</b>				
Total revenues and other financing sources		\$ 1,209,033		
Total expenditures and other financing uses		972,069		
		236,964		
<b>Change in net position</b>		\$ 236,964		

## **CUSTODIAL FUNDS**

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**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**COMBINING STATEMENT OF FIDUCIARY NET POSITION**  
**CUSTODIAL FUNDS**

*JUNE 30, 2024*

	<b>City Tax Fund</b>	<b>Inmate Payee Fund</b>	<b>Stormwater Utility Fund</b>	<b>Vehicle Interest Fund</b>	<b>Total Custodial Funds</b>
<b>ASSETS</b>					
Cash and investments - restricted	\$ 1,586,133	\$ 177,312	\$ 25,343	\$ -	\$ 1,788,788
Taxes receivable	1,935,911	-	-	-	1,935,911
Due from other governments	1,284,241	-	-	-	1,284,241
Total assets	<u>4,806,285</u>	<u>177,312</u>	<u>25,343</u>	<u>-</u>	<u>5,008,940</u>
<b>LIABILITIES</b>					
Accounts payable	2,772,534	-	-	-	2,772,534
Due to other governments	6,300	-	-	165	6,465
Reserve for taxes receivable	2,067,032	-	-	-	2,067,032
Total liabilities	<u>4,845,866</u>	<u>-</u>	<u>-</u>	<u>165</u>	<u>4,846,031</u>
<b>NET POSITION</b>					
Restricted					
Individuals and organizations	-	177,312	25,343	-	202,655
Unassigned	(39,581)	-	-	(165)	(39,746)
Total net position	<u>\$ (39,581)</u>	<u>\$ 177,312</u>	<u>\$ 25,343</u>	<u>\$ (165)</u>	<u>\$ 162,909</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION**  
**CUSTODIAL FUNDS**

*YEAR ENDED JUNE 30, 2024*

	<b>City Tax Fund</b>	<b>Inmate Payee Fund</b>	<b>Stormwater Utility Fund</b>	<b>Vehicle Interest Fund</b>	<b>Total Custodial Funds</b>
<b>ADDITIONS</b>					
Ad valorem taxes for other governments	\$ 127,723,211	\$ -	\$ -	\$ -	\$ 127,723,211
Collections on behalf of inmates and other governments	-	1,255,172	66	-	1,255,238
Total additions	<u>127,723,211</u>	<u>1,255,172</u>	<u>66</u>	<u>-</u>	<u>128,978,449</u>
<b>DEDUCTIONS</b>					
Tax distributions to other governments	127,705,018	-	-	-	127,705,018
Payments on behalf of inmates	-	1,220,906	-	-	1,220,906
Total deductions	<u>127,705,018</u>	<u>1,220,906</u>	<u>-</u>	<u>-</u>	<u>128,925,924</u>
Net change in fiduciary net position	18,193	34,266	66	-	52,525
Total net position, beginning	<u>(57,774)</u>	<u>143,046</u>	<u>25,277</u>	<u>(165)</u>	<u>110,384</u>
Total net position, ending	<u>\$ (39,581)</u>	<u>\$ 177,312</u>	<u>\$ 25,343</u>	<u>\$ (165)</u>	<u>\$ 162,909</u>

# DISCRETE COMPONENT UNITS

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# **EASTOVER SANITARY DISTRICT**

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**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**DISCRETELY PRESENTED COMPONENT UNIT**  
**EASTOVER SANITARY DISTRICT**  
**STATEMENT OF NET POSITION**

*JUNE 30, 2024*

**ASSETS**

Current assets:

Cash and investments	\$ 4,168,301
Receivables (net of allowance for uncollectibles):	
Accounts receivable	284,687
Other receivables	87
Total current assets	<u>4,453,075</u>

Noncurrent assets:

Cash and investments – restricted	328,576
Assets not being depreciated	109,799
Assets being depreciated, net	17,112,965
Total noncurrent assets	<u>17,551,340</u>
Total assets	<u>22,004,415</u>

**LIABILITIES**

Current liabilities:

Accounts payable	121,526
Other accrued liabilities	38,162
Accrued interest payable	32,775
Total current liabilities	<u>192,463</u>

Noncurrent liabilities:

Due within one year	388,313
Due in more than one year	9,985,576
Total noncurrent liabilities	<u>10,373,889</u>
Total liabilities	<u>10,566,352</u>

**NET POSITION**

Net investment in capital assets	6,848,875
Restricted for:	
Debt service	328,576
Capital	770,000
Facility Investment Fee	86,778
Unrestricted	3,403,834
Total net position	<u>\$ 11,438,063</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION**  
**DISCRETELY PRESENTED COMPONENT UNIT**  
**EASTOVER SANITARY DISTRICT**

*YEAR ENDED JUNE 30, 2024*

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<b>OPERATING REVENUES:</b>	
Charges for services	\$ 2,816,077
Total operating revenues	<u>2,816,077</u>
<b>OPERATING EXPENSES:</b>	
Salaries and employee benefits	247,855
Utilities	24,702
Repairs and maintenance	116,020
Administrative costs	189,191
Bulk water purchases	608,703
Sewer treatment	205,508
Contracted services	370,340
Depreciation	629,161
Total operating expenses	<u>2,391,480</u>
Operating income (loss)	<u>424,597</u>
<b>NONOPERATING REVENUES (EXPENSES):</b>	
Investment earnings	88,627
Interest and other charges	(415,179)
Miscellaneous revenue	37,008
Total nonoperating revenues (expenses)	<u>(289,544)</u>
Income (loss) before capital contributions and transfers	<u>135,053</u>
Changes in net position	135,053
Net position – beginning	<u>11,303,010</u>
Net position – ending	<u>\$ 11,438,063</u>



**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF CASH FLOWS**  
**DISCRETELY PRESENTED COMPONENT UNIT**  
**EASTOVER SANITARY DISTRICT**

YEAR ENDED JUNE 30, 2024

<b>Cash flows from operating activities:</b>	
Cash received from customers	\$ 2,830,331
Cash paid for goods and services	(255,261)
Cash paid to employees for services	<u>(1,460,329)</u>
Net cash flows from operating activities	<u>1,114,741</u>
<b>Cash flows from capital and related financing activities:</b>	
Acquisition and construction of capital assets	(3,011)
Proceeds from long-term debt issued	-
Principal paid on debt	(374,693)
Interest and other charges paid on debt	<u>(415,179)</u>
Net cash flows from capital and related financing activities	<u>(792,883)</u>
<b>Cash flows from investing activities:</b>	
Interest earned	<u>88,627</u>
Net cash provided by investing activities	88,627
Net change in cash and cash equivalents	410,485
Cash and cash equivalents, beginning	<u>4,086,392</u>
Cash and cash equivalents, ending	<u>\$ 4,496,877</u>
<b>RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED BY (USED FOR) OPERATING ACTIVITIES:</b>	
Operating income (loss)	<u>424,597</u>
Adjustments to reconcile operating loss to net cash provided by (used for) operating activities:	
Depreciation and amortization	629,161
(Increase) decrease in accounts receivable	14,254
Increase (decrease) in accounts payable	<u>46,729</u>
Total adjustments	<u>690,144</u>
Net cash provided by (used in) operating activities	<u>1,114,741</u>
Reconciliation of cash and cash equivalents:	
Cash and investments:	
Unrestricted	\$ 4,168,301
Restricted	328,576
Total cash and cash equivalents	<u>\$ 4,496,877</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – EASTOVER SANITARY DISTRICT**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024		Variance Positive (Negative)	2023
	Budget	Actual		
<b>OPERATING REVENUES</b>				
Charges for services	\$ 2,691,565	\$ 2,816,077	\$ 124,512	\$ 2,687,372
Total operating revenues	2,691,565	2,816,077	124,512	2,687,372
<b>NONOPERATING REVENUES AND OTHER FINANCING SOURCES (USES)</b>				
Interest earned on investments	2,500	88,627	86,127	53,657
Grant revenue	400,000	-	(400,000)	-
Miscellaneous	18,035	37,008	18,973	-
Transfers in	-	-	-	784,513
Total nonoperating revenues and other financing sources				
(uses)	420,535	125,635	(294,900)	838,170
Fund balance appropriated	580,095	-	(580,095)	-
Total revenues, other financing sources, and fund balance appropriations	3,692,195	2,941,712	(750,483)	3,525,542
<b>OPERATING EXPENDITURES</b>				
Salaries and employee benefits	282,627	247,855	34,772	233,220
Utilities	26,000	24,702	1,298	23,068
Repairs and maintenance	238,177	116,020	122,157	42,431
Administrative costs	520,427	189,191	331,236	113,044
Bulk water purchases	612,110	608,703	3,407	453,736
Sewer treatment	236,728	205,508	31,220	169,892
Contracted services	989,715	370,340	619,375	350,224
Total expenditures	2,905,784	1,762,319	1,143,465	1,385,615
<b>OTHER OPERATING AND FINANCING USES</b>				
Debt service & interest	786,411	415,179	371,232	429,187
Transfers to other funds	-	-	-	784,513
Total other expenditures and financing uses	786,411	415,179	371,232	1,213,700
Total expenditures and other financing uses	\$ 3,692,195	\$ 2,177,498	\$ 1,514,697	\$ 2,599,315
<b>RECONCILIATION OF MODIFIED ACCRUAL BASIS TO FULL ACCRUAL BASIS:</b>				
Total revenues and other financing sources		\$ 2,941,712		
Total expenditures and other financing uses		2,177,498		
		764,214		
Depreciation		(629,161)		
<b>Change in net position</b>		\$ 135,053		

**CUMBERLAND COUNTY, NORTH CAROLINA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES**  
**IN FUND BALANCE – BUDGET AND ACTUAL - EASTOVER SANITARY DISTRICT**  
**CAPITAL PROJECT FUND FUND**

FROM INCEPTION AND FOR YEAR ENDED JUNE 30, 2024

	Project Authorization	Prior Years	Closed Projects	Current Year	Total
<b>REVENUES</b>					
Intergovernmental revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Investment earnings	154	154	-	-	154
Total revenues	<u>154</u>	<u>154</u>	<u>-</u>	<u>-</u>	<u>154</u>
<b>EXPENDITURES</b>					
Water and sewer	32,074	32,074	-	-	32,074
Buildings	1,498,236	1,411,256	-	227,444	1,638,700
Total expenditures	<u>1,530,310</u>	<u>1,443,330</u>	<u>-</u>	<u>227,444</u>	<u>1,670,774</u>
Revenues over (under) expenditures	<u>(1,530,156)</u>	<u>(1,443,176)</u>	<u>-</u>	<u>(227,444)</u>	<u>(1,670,620)</u>
<b>OTHER FINANCING SOURCES (USES)</b>					
Interest expense	(22,043)	(22,042)	-	-	(22,042)
Bond anticipation note sale	1,400,000	-	-	-	-
Debt issuance costs	(25,000)	(25,090)	-	-	-
Transfers from other funds	325,924	325,924	-	-	325,924
Transfers to other funds	(148,725)	(148,724)	-	-	(148,724)
Total other financing sources (uses)	<u>1,530,156</u>	<u>130,068</u>	<u>-</u>	<u>-</u>	<u>155,158</u>
Revenues and other financing sources (uses) over (under) expenditures	<u>\$ -</u>	<u>\$ (1,313,108)</u>	<u>\$ -</u>	<u>(227,444)</u>	<u>\$ (1,515,462)</u>
Fund balances - beginning				<u>(2,771,938)</u>	
Fund balances - ending				<u>\$ (2,999,382)</u>	

# TOURISM DEVELOPMENT AUTHORITY

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**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**DISCRETELY PRESENTED COMPONENT UNIT**  
**TOURISM DEVELOPMENT AUTHORITY**  
**STATEMENT OF NET POSITION**

*JUNE 30, 2024*

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**ASSETS**

Current assets:

Cash and investments	\$	4,138,806
Receivables (net of allowance for uncollectibles):		
Other receivables		<u>295</u>
Total current assets		<u>4,139,101</u>
Total assets		<u>4,139,101</u>

**LIABILITIES**

Current liabilities:

Accounts payable		<u>847,706</u>
Total current liabilities		<u>847,706</u>
Total liabilities		<u>847,706</u>

**NET POSITION**

Unrestricted		<u>3,291,395</u>
Total net position	\$	<u><u>3,291,395</u></u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION**  
**DISCRETELY PRESENTED COMPONENT UNIT**  
**TOURISM DEVELOPMENT AUTHORITY**

*YEAR ENDED JUNE 30, 2024*

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<b>OPERATING REVENUES:</b>	
Occupancy taxes	\$ 8,431,856
Total operating revenues	<u>8,431,856</u>
<b>OPERATING EXPENSES:</b>	
Cultural and recreational	<u>7,524,356</u>
Total operating expenses	<u>7,524,356</u>
Operating income (loss)	<u>907,500</u>
<b>NONOPERATING REVENUES (EXPENSES):</b>	
Investment earnings	<u>56,361</u>
Total nonoperating revenues (expenses)	<u>56,361</u>
Income (loss) before capital contributions and transfers	<u>963,861</u>
Changes in net position	963,861
Net position – beginning	<u>2,327,534</u>
Net position – ending	<u><u>\$ 3,291,395</u></u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF CASH FLOWS**  
**TOURISM DEVELOPMENT AUTHORITY**

*YEAR ENDED JUNE 30, 2024*

<b>Cash flows from operating activities:</b>	
Cash received from customers	\$ 8,431,620
Cash paid to employees for services	<u>(7,549,671)</u>
Net cash flows from operating activities	<u>881,949</u>
<b>Cash flows from investing activities:</b>	
Interest earned	<u>56,361</u>
Net cash provided by investing activities	56,361
Net change in cash and cash equivalents	938,310
Cash and cash equivalents, beginning	<u>3,200,496</u>
Cash and cash equivalents, ending	<u>\$ 4,138,806</u>
<b>RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED BY (USED FOR) OPERATING ACTIVITIES:</b>	
Operating income (loss)	<u>907,500</u>
Adjustments to reconcile operating loss to net cash provided by (used for) operating activities:	
(Increase) decrease in accounts receivable	(236)
Increase (decrease) in accounts payable	<u>(25,315)</u>
Total adjustments	<u>(25,551)</u>
Net cash provided by (used in) operating activities	<u>881,949</u>
Reconciliation of cash and cash equivalents:	
Cash and investments:	
Unrestricted	\$ 4,138,806
Restricted	-
Total cash and cash equivalents	<u>\$ 4,138,806</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL – TOURISM DEVELOPMENT AUTHORITY**

YEAR ENDED JUNE 30, 2024  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2023)

	2024			2023
	Budget	Actual	Variance Positive (Negative)	
<b>OPERATING REVENUES</b>				
Charges for services	\$ 8,976,047	\$ 8,431,856	\$ (544,191)	\$ 8,424,240
Solid waste fees			-	-
Other operating revenue			-	-
Total operating revenues	<u>8,976,047</u>	<u>8,431,856</u>	<u>(544,191)</u>	<u>8,424,240</u>
<b>NONOPERATING REVENUES AND OTHER FINANCING SOURCES (USES)</b>				
Interest earned on investments	-	56,361	56,361	29,018
Total nonoperating revenues	<u>-</u>	<u>56,361</u>	<u>56,361</u>	<u>29,018</u>
Total revenues	<u>8,976,047</u>	<u>8,488,217</u>	<u>(487,830)</u>	<u>8,453,258</u>
<b>OPERATING EXPENDITURES</b>				
Cultural and recreational	8,976,047	7,524,356	1,451,691	7,601,506
Total expenditures	<u>\$ 8,976,047</u>	<u>\$ 7,524,356</u>	<u>\$ -</u>	<u>\$ 7,601,506</u>
<b>RECONCILIATION OF MODIFIED ACCRUAL BASIS TO FULL ACCRUAL BASIS:</b>				
Total revenues and other financing sources		\$ 8,488,217		
Total expenditures and other financing uses		<u>7,524,356</u>		
		963,861		
<b>Change in net position</b>		<u>\$ 963,861</u>		



## **SUPPLEMENTARY FINANCIAL DATA**

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**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**SCHEDULE OF CURRENT TAX LEVY**

JUNE 30, 2024

	County-Wide			Total Levy		
	Total Property Valuation	Rate	Amount of Levy		Property Excluding Registered Motor Vehicles	Registered Motor Vehicles
<b>Original levy:</b>						
County-wide	\$ 25,579,629,138	0.00799	\$ 204,381,237			
Late listing penalties		0.10000	<u>188,239</u>	\$ 204,569,476	\$ 182,647,399	\$ 21,922,077
<b>Discoveries:</b>						
County-wide	105,927,234	0.00799	846,359			
Late listing penalties		0.10000	<u>117,336</u>	963,695	963,695	-
<b>Abatements:</b>						
County-wide	(105,499,952)	0.00799	(842,945)			
Late listing penalties	-	0.10000	<u>(27,193)</u>	(870,138)	(870,138)	-
	<u>\$ 25,580,056,420</u>					
Adjusted tax levy				204,663,033	182,740,956	21,922,077
Uncollected taxes at June 30, 2024				<u>(1,056,543)</u>	<u>(1,056,543)</u>	-
Current year's taxes collected				<u>\$ 203,606,490</u>	<u>\$ 181,684,413</u>	<u>\$ 21,922,077</u>
Percent of current year's taxes collected				<u>99.48%</u>	<u>99.42%</u>	<u>100.00%</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**SCHEDULE OF AD VALOREM TAXES RECEIVABLE**

YEAR ENDED JUNE 30, 2024

Fiscal Year	Uncollected Balance July 1, 2023	Additions	Collections and Credits	Uncollected Balance June 30, 2024
2023-2024	\$ -	\$ 204,663,033	\$ 203,606,490	\$ 1,056,543
Prior years	<u>3,813,939</u>	<u>-</u>	<u>967,879</u>	<u>2,846,060</u>
	<u>\$ 3,813,939</u>	<u>\$ 204,663,033</u>	<u>\$ 204,574,369</u>	3,902,603
Less allowance for uncollectible ad valorem taxes receivable				<u>(2,769,500)</u>
				<u>\$ 1,133,103</u>

**RECONCILIATION OF COLLECTIONS AND CREDITS WITH REVENUES:**

Collections and credits per above	\$ 204,574,369
Interest	552,861
Processing fees	90,232
Rental Car/Equipment Taxes	1,091,635
Other	367,787
Releases from prior years	<u>(64,729)</u>
Ad Valorem Taxes - General Fund (per report)	<u>\$ 206,612,155</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**EMERGENCY TELEPHONE SYSTEM UNSPENT BALANCE**  
**PSAP RECONCILIATION**

*JUNE 30, 2024*

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Amounts reported on the Emergency Telephone System Fund budget to actual (J-6) are different from the PSAP Revenue-Expenditure Report because:

Net Change in Fund Balance, reported on Budget to Actual	\$ 463,955
Grant Expenditures	59,414
Ineligible 911 expenditures - prior years	<u>(29,707)</u>
Beginning Balance, PSAP Revenue-Expenditure Report***	<u>1,837,671</u>
Ending Balance, PSAP Revenue-Expenditure Report	<u><u>\$ 2,331,333</u></u>

## STATISTICAL SECTION

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## COUNTY OF CUMBERLAND, NORTH CAROLINA STATISTICAL SECTION

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The schedules in this section provide additional information concerning the County's financial performance and position over time. The information provided is limited to the primary government (the County and its blended component units) and, therefore, does not include information for discrete component units. The schedules are organized in the following categories:

- Financial Trends (Schedules 1 through 5): These schedules contain trend information to help the user understand changes in the County's financial position and performance over time.
- Revenue Capacity (Schedules 6 through 9): these schedules contain information to help the user assess the County's most significant local revenue source, the ad valorem property tax.
- Debt Capacity (Schedules 10 through 12): these schedules contain information to help the user assess the affordability of the County's current levels of outstanding debt and the County's ability to issue additional debt in the future.
- Demographic and Economic Information (Schedules 13 through 14): These schedules provide demographic and economic indicators to help the user understand the environment within which the County's financial activities occur.
- Operating Information (Schedules 15 through 17): These schedules contain service and infrastructure data to help the user understand how the information in the County's financial report relates to the services the County provides and the activities it performs.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NET POSITION BY COMPONENT**

Schedule 1

LAST TEN FISCAL YEARS  
 (ACCRUAL BASIS OF ACCOUNTING)  
 (UNAUDITED)

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>Governmental Activities:</b>										
Net investment in capital assets	\$ 160,482,008	\$ 161,376,329	\$ 163,004,686	\$ 161,369,905	\$ 167,529,351	\$ 135,788,691	\$ 145,716,170	\$ 158,558,572	\$ 165,981,474	\$ 172,400,968
Restricted	51,285,265	54,946,069	66,301,394	75,001,538	74,320,510	79,080,417	93,130,470	99,565,582	113,147,346	143,092,306
Unrestricted	(119,598,444)	(112,796,933)	(119,952,268)	(282,762,923)	(249,889,610)	(178,635,656)	(134,277,987)	(67,035,224)	3,302,669	42,042,285
Total Governmental Activities Net Position	<u>\$ 92,168,829</u>	<u>\$ 103,525,465</u>	<u>\$ 109,353,812</u>	<u>\$ (46,391,480)</u>	<u>\$ (8,039,749)</u>	<u>\$ 36,233,452</u>	<u>\$ 104,568,653</u>	<u>\$ 191,088,930</u>	<u>\$ 282,431,489</u>	<u>\$ 357,535,559</u>
<b>Business-type Activities:</b>										
Net investment in capital assets	\$ 31,557,533	\$ 33,490,377	\$ 37,152,240	\$ 46,331,906	\$ 50,999,184	\$ 58,831,891	\$ 61,883,882	\$ 66,942,102	\$ 72,734,567	\$ 85,202,472
Restricted	14,589,748	-	10,374,109	3,759,889	10,011,668	3,546,422	3,383,770	1,681,686	1,579,512	1,424,550
Unrestricted	24,812,220	39,387,855	30,809,678	27,028,957	22,360,900	27,477,141	28,256,453	33,215,551	36,864,478	35,208,437
Total Business-type Activities Net Position	<u>\$ 70,959,501</u>	<u>\$ 72,878,232</u>	<u>\$ 78,336,027</u>	<u>\$ 77,120,752</u>	<u>\$ 83,371,752</u>	<u>\$ 89,855,454</u>	<u>\$ 93,524,105</u>	<u>\$ 101,839,339</u>	<u>\$ 111,178,557</u>	<u>\$ 121,835,459</u>
<b>Primary Government:</b>										
Net investment in capital assets	\$ 192,039,541	\$ 194,866,706	\$ 200,156,926	\$ 268,672	\$ 306,884	\$ 194,620,582	\$ 207,600,052	\$ 225,500,674	\$ 238,716,041	\$ 257,603,440
Restricted	65,875,013	54,946,069	76,675,503	61,829	62,152	82,626,839	96,514,240	101,247,268	114,726,858	144,516,856
Unrestricted	(94,786,224)	(73,409,078)	(89,142,590)	86,434	85,821	(151,158,515)	(106,021,534)	(33,819,673)	40,167,147	77,250,722
Total Primary Government Net Position	<u>\$ 163,128,330</u>	<u>\$ 176,403,697</u>	<u>\$ 187,689,839</u>	<u>\$ 416,935</u>	<u>\$ 454,857</u>	<u>\$ 126,088,906</u>	<u>\$ 198,092,758</u>	<u>\$ 292,928,269</u>	<u>\$ 393,610,046</u>	<u>\$ 479,371,018</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**CHANGES IN NET POSITION**

Schedule 2

LAST TEN FISCAL YEARS  
 (ACCRUAL BASIS OF ACCOUNTING)  
 (UNAUDITED)

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>EXPENSES</b>										
<b>Governmental Activities:</b>										
General government	\$ 26,795,436	\$ 29,528,752	\$ 30,128,456	\$ 29,507,515	\$ 28,782,804	\$ 29,475,147	\$ 37,908,007	\$ 41,158,664	\$ 42,472,253	\$ 53,466,927
Public safety	65,033,036	68,675,832	70,034,152	68,374,946	63,788,508	65,079,734	66,856,365	61,892,566	70,538,679	79,802,529
Economic & physical development	11,911,261	13,667,168	13,008,901	13,777,811	13,495,875	17,062,941	17,019,061	10,427,433	10,988,757	17,176,713
Human services	101,196,588	107,291,125	110,361,150	95,495,386	87,063,672	89,720,840	96,908,446	88,142,692	91,582,707	15,822,478
Cultural & recreational	16,715,175	17,100,127	17,527,672	15,818,615	13,850,878	14,666,048	13,998,599	13,536,709	15,556,012	102,090,297
Education	99,040,656	97,089,412	97,230,388	104,859,935	108,512,631	107,300,602	102,234,784	114,500,841	119,881,078	115,751,877
Interest on long-term debt	5,259,142	4,684,877	4,010,962	2,380,138	2,872,177	1,485,783	3,417,789	2,380,021	2,319,001	2,622,589
Total Governmental Activities Expenses	<u>325,951,294</u>	<u>338,037,293</u>	<u>342,301,681</u>	<u>330,214,346</u>	<u>318,366,545</u>	<u>324,791,095</u>	<u>338,343,051</u>	<u>332,038,926</u>	<u>353,338,487</u>	<u>386,733,410</u>
<b>Business-Type Activities:</b>										
Solid Waste	8,367,442	9,382,539	10,189,981	11,055,063	9,833,056	9,389,797	11,705,481	12,949,904	14,471,656	14,195,514
Crown Center	7,829,562	7,436,596	7,745,790	8,081,185	8,105,009	7,886,548	6,860,973	7,466,549	8,465,190	8,058,194
Kelly Hills Water and Sewer District	67,709	139,826	118,113	108,803	138,070	107,610	655,658	93,366	111,875	109,020
NORCRESS Water and Sewer District	572,121	872,557	803,787	601,087	657,832	719,659	21,713	628,641	900,444	929,694
Southpoint Water District	30,673	26,564	25,936	21,418	21,918	24,359	214,108	31,421	27,149	31,202
Overhills Park Water and Sewer District	-	-	29,118	7,490	34,127	123,767	162,073	197,043	198,163	176,238
Total Business-type Activities Expenses	<u>16,867,507</u>	<u>17,858,082</u>	<u>18,912,725</u>	<u>19,875,046</u>	<u>18,790,012</u>	<u>18,251,740</u>	<u>19,620,006</u>	<u>21,366,924</u>	<u>24,174,477</u>	<u>23,499,862</u>
Total Primary Government Expenses	<u>\$ 342,818,801</u>	<u>\$ 355,895,375</u>	<u>\$ 361,214,406</u>	<u>\$ 350,089,392</u>	<u>\$ 337,156,557</u>	<u>\$ 343,042,835</u>	<u>\$ 357,963,057</u>	<u>\$ 353,405,850</u>	<u>\$ 377,512,964</u>	<u>\$ 410,233,272</u>

Continued



**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**CHANGES IN NET POSITION (CONTINUED)**

Schedule 2

LAST TEN FISCAL YEARS  
 (ACCRUAL BASIS OF ACCOUNTING)  
 (UNAUDITED)

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>PROGRAM REVENUES:</b>										
<b>Governmental Activities:</b>										
Charges for Services:										
General government	\$ 2,264,053	\$ 2,277,018	\$ 2,410,131	\$ 2,333,837	\$ 2,314,448	\$ 3,707,411	\$ 6,876,279	\$ 6,951,361	\$ 5,609,944	\$ 4,742,516
Public safety	4,176,589	3,571,955	3,824,951	4,077,437	4,058,644	4,497,179	4,193,222	4,377,296	4,310,393	4,275,147
Economic & physical development	1,330,020	1,394,180	1,354,788	1,177,033	1,063,423	1,105,500	-	1,978,765	1,375,483	1,811,531
Cultural & recreational	196,460	206,028	181,280	152,129	150,207	102,259	14,674	16,370	8,705	6,063
Human services	5,092,117	6,144,958	6,093,677	6,056,500	6,717,407	6,249,717	5,251,431	6,437,029	6,259,660	8,188,703
Operating Grants and Contributions										
General government	1,210,223	1,290,179	2,207,743	1,407,281	563,329	1,346,132	63,914,742	10,774,847	21,446,430	7,017,697
Public safety	646,878	948,585	611,451	491,006	572,859	544,689	1,205,346	284,409	1,587,027	669,979
Economic & physical development	5,209,718	7,193,042	6,680,711	7,472,115	8,033,758	8,939,622	-	3,447,200	4,061,038	4,919,259
Cultural & recreational	629,495	644,904	690,437	747,975	1,060,053	509,598	25,638	583,170	660,176	670,692
Human services	57,238,248	59,695,265	61,630,079	49,480,015	45,259,798	45,492,853	10,331,353	59,764,568	54,611,996	53,309,151
Capital Grants and Contributions										
General government	3,802,117	3,724,973	3,674,258	3,592,098	3,485,206	3,416,888	-	3,281,839	3,256,990	3,327,542
Public safety	56,472	171,196	301,935	166,330	142,953	133,823	293,298	335,221	293,237	284,361
Economic & physical development	917,914	1,180,957	957,955	677,334	797,204	794,154	966,802	365,452	-	679,315
Human services	-	-	-	-	-	-	3,513,132	-	-	-
Total Governmental Activities										
Program Revenues	<u>82,770,304</u>	<u>88,443,240</u>	<u>90,619,396</u>	<u>77,831,090</u>	<u>74,219,289</u>	<u>76,839,825</u>	<u>96,585,917</u>	<u>98,597,527</u>	<u>103,481,079</u>	<u>89,901,956</u>
<b>Business-Type Activities:</b>										
Charges for Services:										
Solid Waste	3,407,640	3,948,096	4,626,879	4,232,104	4,773,520	4,310,031	3,979,863	4,749,838	5,497,163	5,646,115
Crown Center	1,785,734	1,834,124	1,853,954	1,892,840	1,960,708	1,505,646	592,981	1,797,233	2,631,881	2,457,599
Kelly Hills Water and Sewer District	2,856	93,318	77,952	79,303	76,126	76,409	94,603	99,592	102,639	117,209
NORCRESS Water and Sewer district	423,601	397,195	350,328	347,257	440,558	438,979	367,566	421,305	619,297	513,105
Southpoint Water District	31,371	41,013	35,754	36,491	33,395	38,343	44,528	70,672	61,137	67,613
Overhills Park Water and Sewer District	-	-	-	-	-	111,608	139,505	146,872	151,566	156,209
Operating grants and contributions										
Solid Waste	621,463	493,139	3,384,721	734,831	520,453	2,627,021	513,208	1,755,983	744,382	795,388
Crown Center	-	-	159,663	42,971	372,460	17,840	434,669	-	9,172	22,935
NORCRESS Water and Sewer District	-	-	-	-	29,613	-	-	-	-	-
Overhills Water and Sewer District	-	-	-	-	-	293,620	-	-	-	-
Capital grants and contributions										
Southpoint Water and Sewer District	-	-	-	-	-	-	-	-	-	-
Overhills Park Water and Sewer District	-	-	1,380,422	1,424,958	-	-	-	-	-	-
Total Business-type Activities										
Program Revenues	<u>6,272,665</u>	<u>6,806,885</u>	<u>11,869,673</u>	<u>8,790,755</u>	<u>8,206,833</u>	<u>9,419,497</u>	<u>6,166,923</u>	<u>9,041,495</u>	<u>9,817,237</u>	<u>9,776,173</u>
Total Primary Government										
Program Revenues	<u>\$ 89,042,969</u>	<u>\$ 95,250,125</u>	<u>\$ 102,489,069</u>	<u>\$ 86,621,845</u>	<u>\$ 82,426,122</u>	<u>\$ 86,259,322</u>	<u>\$ 102,752,840</u>	<u>\$ 107,639,022</u>	<u>\$ 113,298,316</u>	<u>\$ 99,678,129</u>
<b>Net Expense (Revenue):</b>										
Governmental activities	\$ (243,180,990)	\$ (249,594,053)	\$ (251,682,285)	\$ (252,383,256)	\$ (244,147,256)	\$ (247,951,270)	\$ (241,757,134)	\$ (233,441,399)	\$ (249,857,408)	\$ (296,831,454)
Business-type activities	(10,594,842)	(11,051,197)	(7,043,052)	11,841	10,786	(8,832,243)	(13,453,083)	(12,325,429)	(14,357,240)	(13,723,689)
Total Primary Government										
Net Expense	<u>\$ (253,775,832)</u>	<u>\$ (260,645,250)</u>	<u>\$ (258,725,337)</u>	<u>\$ (252,371,415)</u>	<u>\$ (244,136,470)</u>	<u>\$ (256,783,513)</u>	<u>\$ (255,210,217)</u>	<u>\$ (245,766,828)</u>	<u>\$ (264,214,648)</u>	<u>\$ (310,555,143)</u>

Continued

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**CHANGES IN NET POSITION (CONTINUED)**

Schedule 2, Concluded

LAST TEN FISCAL YEARS  
 (ACCRUAL BASIS OF ACCOUNTING)  
 (UNAUDITED)

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>GENERAL REVENUES AND OTHER CHANGES IN NET POSITION:</b>										
<b>Governmental Activities:</b>										
Taxes:										
Property taxes	\$ 182,564,817	\$ 185,971,389	\$ 189,961,506	\$ 197,423,713	\$ 200,555,934	\$ 204,041,081	\$ 211,660,075	\$ 214,751,718	\$ 217,430,360	\$ 224,637,157
Other taxes	57,502,019	59,433,120	60,818,546	61,690,570	66,290,088	68,578,100	81,971,755	90,235,515	93,898,363	95,896,689
Unrestricted grants and contributions	11,250,145	12,746,032	12,493,334	13,609,843	14,109,993	15,436,689	17,617,071	18,816,392	20,545,479	32,229,285
Investment earnings and miscellaneous	188,401	350,879	499,798	1,283,268	4,076,490	3,096,412	1,040,674	1,412,761	13,433,515	20,895,214
Gain(Loss) on sale of capital assets	-	-	-	-	-	73,663	55,605	1,246,414	347,624	-
Miscellaneous	5,606,531	6,033,427	7,109,669	6,533,566	5,662,980	6,107,602	5,954,718	6,236,307	9,121,742	9,718,810
Transfers	(5,441,959)	(5,680,022)	(5,552,333)	(5,784,863)	(8,196,498)	(7,362,068)	(8,770,824)	(12,529,982)	(13,577,116)	(11,441,631)
Total governmental activities	<u>251,669,954</u>	<u>258,854,825</u>	<u>265,330,520</u>	<u>274,756,097</u>	<u>282,498,987</u>	<u>289,971,479</u>	<u>309,529,074</u>	<u>320,169,125</u>	<u>341,199,967</u>	<u>371,935,524</u>
<b>Business-Type Activities:</b>										
Other taxes	6,349,741	6,328,374	6,505,637	7,338,720	7,629,789	7,349,240	7,513,714	7,938,853	8,038,447	12,038,454
Unrestricted grants and contributions	-	-	-	-	-	-	-	-	1,201,818	-
Investment earnings	123,897	263,733	218,310	490,373	924,118	663,282	42,984	81,726	674,004	890,182
Gain(Loss) on sale of capital assets	-	-	-	-	-	(218,453)	311,921	62,941	181,916	-
Miscellaneous	-	697,799	224,567	98,551	83,774	92,526	682,287	27,161	23,157	10,324
Transfers	5,441,959	5,680,022	5,552,333	5,784,863	8,196,498	7,362,068	8,670,824	12,529,982	13,577,116	11,441,631
Total Business-Type Activities	<u>11,915,597</u>	<u>12,969,928</u>	<u>12,500,847</u>	<u>13,712,507</u>	<u>16,834,179</u>	<u>15,248,663</u>	<u>17,221,730</u>	<u>20,640,663</u>	<u>23,696,458</u>	<u>24,380,591</u>
Total Primary Government	<u>\$ 263,585,551</u>	<u>\$ 271,824,753</u>	<u>\$ 277,831,367</u>	<u>\$ 288,468,604</u>	<u>\$ 299,333,166</u>	<u>\$ 305,220,142</u>	<u>\$ 326,750,804</u>	<u>\$ 340,809,788</u>	<u>\$ 364,896,425</u>	<u>\$ 396,316,115</u>
Change in net position:										
Governmental activities	\$ 8,488,964	\$ 9,260,772	\$ 13,648,235	\$ 22,372,841	\$ 38,351,731	\$ 42,020,209	\$ 21,702	\$ 22,952	\$ 91,342,559	\$ 75,104,070
Business-type activities	1,320,755	1,918,731	5,457,795	13,724,348	16,844,965	6,416,420	3,768,647	21,880	9,339,218	10,656,902
Total Primary Government	<u>\$ 9,809,719</u>	<u>\$ 11,179,503</u>	<u>\$ 19,106,030</u>	<u>\$ 36,097,189</u>	<u>\$ 55,196,696</u>	<u>\$ 48,436,629</u>	<u>\$ 3,790,349</u>	<u>\$ 44,832</u>	<u>\$ 100,681,777</u>	<u>\$ 85,760,972</u>

Concluded

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**FUND BALANCES OF GOVERNMENTAL FUNDS**

**Schedule 3**

LAST TEN FISCAL YEARS  
(MODIFIED ACCRUAL BASIS OF ACCOUNTING)  
(UNAUDITED)

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>General Fund</b>										
Nonspendable:										
Inventories	\$ 172,503	\$ 191,535	\$ 174,458	\$ 155,968	\$ 174,407	\$ 151,916	\$ 200,505	\$ 220,740	\$ 211,532	\$ 244,314
Prepays	2,381,625	210	11,628	5,400	210	1,472	210	210	-	-
Leases	-	-	-	-	-	-	-	2,440	7,286	29,550
Restricted:										
Stabilization by state statute	30,590,474	27,929,111	29,406,164	32,308,498	33,205,082	33,873,984	36,417,479	44,546,143	42,111,209	56,293,131
Register of Deeds	754,325	867,507	901,098	1,022,258	1,059,148	925,163	987,528	1,018,697	988,560	1,145,734
Public health	-	-	-	3,952,885	3,766,799	4,728,362	6,052,823	7,451,692	8,438,671	9,524,034
County Schools	6,529,769	8,294,625	12,184,346	11,086,455	7,001,882	5,533,695	5,982,196	11,900,413	19,767,100	21,484,632
Committed:										
Tax revaluation	758,093	602,906	1,167,295	1,877,327	1,979,245	2,158,423	2,296,335	2,431,671	2,500,000	2,500,000
Capital investment fund	-	-	-	8,090,585	20,940,072	36,073,289	61,459,283	126,983,896	147,253,777	173,232,484
LEOSSA pension obligation	-	2,215,961	2,290,100	1,756,915	1,756,982	-	-	-	-	-
Assigned										
Subsequent year's expenditures	14,523,875	16,337,899	8,889,652	7,447,195	8,667,646	8,663,701	9,159,873	8,071,721	6,454,775	8,435,187
Finance & tax office software	4,500,000	4,500,000	4,406,300	4,406,300	1,700,000	-	-	-	-	-
Water and sewer industrial expansion	4,876,523	4,626,523	4,527,610	-	-	-	-	-	-	-
Economic development incentives	1,500,000	968,841	1,065,139	4,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Mental Health services	4,633,970	2,364,920	2,160,841	-	-	-	-	-	-	-
Public Health	-	2,510,625	3,200,854	-	-	-	-	-	-	-
Capital investment fund	-	-	1,324,938	10,583,825	-	-	-	-	-	-
Renovations and maintenance	5,131,898	3,621,105	1,250,000	-	-	-	-	-	-	-
Special purposes	2,500,000	4,500,000	2,247,143	809,045	-	-	-	-	-	-
Technology	2,500,000	2,000,000	1,500,000	-	-	-	-	-	-	-
Unassigned	31,823,417	32,603,540	47,016,763	53,191,505	68,448,606	78,044,280	110,366,459	75,747,920	100,863,651	103,728,340
<b>Total General Fund</b>	<b>\$ 113,176,472</b>	<b>\$ 114,135,308</b>	<b>\$ 123,724,329</b>	<b>\$ 140,694,161</b>	<b>\$ 150,700,079</b>	<b>\$ 172,154,285</b>	<b>\$ 234,922,691</b>	<b>\$ 280,375,543</b>	<b>\$ 330,596,561</b>	<b>\$ 378,617,406</b>
<b>American Rescue Plan Act</b>										
Restricted:										
Stabilization by state statute	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 309	\$ 1,119	\$ 3,110
Economic and physical development	-	-	-	-	-	-	-	47,574	715,318	1,461,448
Unassigned	-	-	-	-	-	-	-	(309)	(1,119)	-
<b>Total American Rescue Plan Act</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 47,574</b>	<b>\$ 715,318</b>	<b>\$ 1,464,558</b>

Continued

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**FUND BALANCES OF GOVERNMENTAL FUNDS**

Schedule 3, Concluded

LAST TEN FISCAL YEARS  
(MODIFIED ACCRUAL BASIS OF ACCOUNTING)  
(UNAUDITED)

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>All Other Governmental Funds:</b>										
Nonspendable:										
Prepays	\$ 35,715	\$ -	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cemetery	45,923	48,451	47,583	47,181	50,173	51,625	57,254	59,986	60,024	65,676
Restricted:										
Stabilization by state statute	995,242	1,120,972	1,688,092	1,551,077	2,787,310	2,048,561	4,187,471	2,003,636	998,076	1,340,413
Register of Deeds	-	-	-	-	-	-	-	129,531	180,813	227,060
Inmates	466,736	638,782	505,070	280,761	519,052	745,859	920,943	1,168,562	1,249,525	1,520,771
School capital	314,714	-	-	-	-	-	-	-	-	-
Fire protection	195,046	180,022	194,844	191,596	10,606	1,041,995	1,612,940	2,024,066	2,380,208	2,612,690
Public safety	2,253,584	2,722,758	3,029,407	2,705,302	2,704,997	3,123,625	11,216,006	4,822,445	4,337,011	5,063,480
Economic and physical development	682,412	796,225	674,215	465,406	1,053,132	708,547	79,084	2,800,168	3,582,351	3,465,214
Human services	94,776	1,398,421	168,535	164,891	165,715	294,231	180,335	653,497	1,585,387	8,148,799
Cultural and recreational	2,893,538	5,134,837	6,487,337	6,506,330	6,235,379	8,460,539	7,419,161	7,137,247	4,829,909	5,770,697
Committed:										
Public safety	122,390	-	-	-	-	-	-	-	-	-
Assigned reported in other major funds										
Subsequent year's expenditures	3,177,259	1,803,902	1,803,902	3,398,261	2,744,068	-	-	-	-	-
Unassigned reported in nonmajor funds										
Special revenue	(582,116)	(299,551)	(1,265,317)	(1,345,025)	(2,597,753)	(1,111,798)	(974,242)	(459,995)	(715,758)	(3,317,736)
Total All Other Governmental Funds	<u>\$ 10,695,219</u>	<u>\$ 13,544,819</u>	<u>\$ 13,334,168</u>	<u>\$ 13,965,780</u>	<u>\$ 13,672,679</u>	<u>\$ 15,363,184</u>	<u>\$ 24,698,952</u>	<u>\$ 20,339,143</u>	<u>\$ 18,487,546</u>	<u>\$ 24,897,064</u>
Total All Governmental Funds	<u>\$ 123,871,691</u>	<u>\$ 127,680,127</u>	<u>\$ 137,058,497</u>	<u>\$ 154,659,941</u>	<u>\$ 164,372,758</u>	<u>\$ 187,517,469</u>	<u>\$ 259,621,643</u>	<u>\$ 300,762,260</u>	<u>\$ 349,799,425</u>	<u>\$ 404,979,028</u>

Concluded

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**GOVERNMENTAL REVENUES, EXPENDITURES, AND CHANGES IN**  
**FUND BALANCES OF GOVERNMENTAL FUNDS**

Schedule 4

LAST TEN FISCAL YEARS  
(MODIFIED ACCRUAL BASIS OF ACCOUNTING)  
(UNAUDITED)

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>REVENUES:</b>										
Ad valorem taxes	\$ 184,434,796	\$ 186,035,597	\$ 188,871,898	\$ 197,023,861	\$ 201,114,697	\$ 204,757,860	\$ 211,701,498	\$ 213,137,111	\$ 218,207,490	\$ 224,161,397
Other taxes	57,502,019	59,433,120	60,818,546	61,690,570	66,290,088	68,578,100	81,971,755	93,535,248	96,518,480	95,896,689
Intergovernmental	80,894,712	87,569,259	89,199,156	77,740,381	74,366,289	76,614,448	98,128,865	92,541,615	105,989,310	107,482,256
Licenses and permits	2,263,956	2,248,884	2,533,749	2,481,724	2,436,497	2,629,213	3,386,903	3,545,368	13,542,269	2,870,044
Sales and services	10,793,783	11,325,255	11,276,669	11,306,162	11,867,947	12,086,931	12,687,220	13,695,627	2,824,703	14,648,985
Investment earnings	186,167	343,238	477,286	1,207,204	3,834,746	2,887,019	1,040,674	1,396,754	13,213,083	20,895,214
Other general revenues	5,408,695	5,813,705	7,376,388	5,338,704	5,538,792	6,026,730	5,954,718	10,737,224	6,593,317	6,848,766
Total Revenues	341,484,128	352,769,058	360,553,692	356,788,606	365,449,056	373,580,301	414,871,633	428,588,947	456,888,652	472,803,351
<b>EXPENDITURES:</b>										
General government	25,668,164	26,250,791	27,720,014	25,902,953	27,864,499	29,751,226	38,812,619	47,849,494	47,691,053	51,881,852
Public safety	61,760,956	63,152,331	63,749,936	63,382,917	70,584,167	67,849,036	68,896,367	72,663,155	81,579,972	81,160,475
Economic and physical development	10,594,359	13,511,856	13,002,856	14,710,741	18,589,617	18,414,832	15,708,568	15,570,619	19,737,837	17,267,726
Human services	98,724,331	100,953,854	104,321,862	89,808,120	90,642,124	92,594,353	102,317,285	100,594,510	97,933,721	106,959,513
Cultural and recreational	15,233,536	15,519,128	15,780,744	15,000,134	15,321,739	14,788,540	14,357,566	14,945,432	16,519,904	15,786,044
Education	97,713,376	97,090,796	97,230,388	104,859,935	108,854,062	107,300,602	106,519,640	114,500,841	118,131,083	123,179,948
Debt service										
Principal	18,838,421	19,310,871	19,149,018	17,999,414	14,699,083	10,529,084	10,144,283	9,396,056	9,392,597	9,242,888
Interest and fees	5,848,011	5,349,679	4,785,439	3,967,289	3,513,691	3,029,269	2,556,856	3,117,836	2,742,525	2,511,616
Debt issuance costs	-	-	10,697	314,767	-	-	-	-	-	-
Total Expenditures	334,381,154	341,139,306	345,750,954	335,946,270	350,068,982	344,256,942	359,313,184	378,637,943	393,728,692	407,990,062
Revenues Over/Under Expenditures	7,102,974	11,629,752	14,802,738	20,842,336	15,380,074	29,323,359	55,558,449	49,951,004	63,159,960	64,813,289
<b>OTHER FINANCING SOURCES (Uses):</b>										
Sale of capital assets	348,691	273,441	230,165	1,230,515	151,905	73,663	572,585	3,891,073	347,624	536,097
Issuance of debt	3,000,000	1,100,000	-	24,119,148	2,477,336	14,079,416	24,507,300	-	-	-
Premium on debt issuance	-	-	-	4,285,557	-	-	(326,597)	-	-	-
Lease and subscription assets issued	-	-	-	-	-	-	-	135,971	1,303,570	1,371,848
Payment to escrow agent for refunding	-	-	-	(27,245,984)	-	(12,869,659)	-	-	-	-
County contribution	-	-	-	254,735	-	-	-	-	-	-
Debt issuance costs	(45,100)	(33,399)	-	-	-	-	-	-	-	-
Transfers in	1,076,789	3,481,990	987,026	779,712	6,081,026	1,556,613	7,533,950	92,897,202	62,541,874	5,600,398
Transfers out	(8,920,948)	(14,739,212)	(6,641,559)	(6,664,575)	(14,377,524)	(9,018,681)	(16,304,774)	(105,527,184)	(78,315,863)	(17,142,029)
Total Other Financing Sources (Uses)	(4,540,568)	(9,917,180)	(5,424,368)	(3,240,892)	(5,667,257)	(6,178,648)	15,982,464	(8,602,938)	(14,122,795)	(9,633,686)
Net Change in Fund Balance	\$ 2,562,406	\$ 1,712,572	\$ 9,378,370	\$ 17,601,444	\$ 9,712,817	\$ 23,144,711	\$ 71,540,913	\$ 41,348,066	\$ 49,037,165	\$ 55,179,603
Debt Service as a Percentage of Non-Capital Expenditures	7.45%	7.44%	6.98%	6.60%	5.28%	4.10%	3.63%	3.38%	3.21%	2.91%

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**TAX REVENUES BY SOURCE - GOVERNMENTAL FUNDS**

**Schedule 5**

*LAST TEN FISCAL YEARS*  
*(MODIFIED ACCRUAL BASIS OF ACCOUNTING)*  
*(UNAUDITED)*

<b>Fiscal Year</b>	<b>Ad Valorem Tax</b>	<b>Sales Tax</b>	<b>Video Sales Tax</b>	<b>Beer and Wine Tax</b>	<b>Real Estate Transfer Tax</b>	<b>Dog and Cat Registration Tax</b>	<b>Prepared Food and Beverage Tax</b>	<b>Total Tax</b>
2015	\$ 184,434,796	\$ 49,211,337	\$ 525,750	\$ 420,124	\$ 869,424	\$ 204,911	\$ 6,270,473	\$ 241,936,815
2016	186,035,597	50,951,553	509,025	381,333	879,459	213,492	6,498,258	\$ 245,468,717
2017	188,871,898	51,932,970	513,433	392,044	1,091,362	208,931	6,679,806	\$ 249,690,444
2018	197,023,861	52,705,079	498,872	376,218	1,096,191	165,152	6,849,058	\$ 258,714,431
2019	201,114,697	56,590,260	479,752	378,120	1,351,286	132,161	7,358,509	\$ 267,404,785
2020	204,757,860	59,138,058	451,664	380,596	1,689,875	77,299	6,840,608	\$ 273,335,960
2021	211,701,498	68,891,364	438,477	370,305	4,430,156	39,052	7,802,401	\$ 293,673,253
2022	213,137,111	77,154,879	440,385	359,625	6,599,466	14	8,980,879	\$ 306,672,359
2023	218,207,490	80,377,046	426,815	416,100	5,240,234	-	10,058,285	\$ 314,725,970
2024	224,161,397	80,928,912	391,094	446,580	3,864,920	-	10,265,183	\$ 320,058,086

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**ASSESSED VALUE OF TAXABLE PROPERTY**

**Schedule 6**

*LAST TEN FISCAL YEARS*  
*(AMOUNTS EXPRESSED IN THOUSANDS)*  
*(UNAUDITED)*

Fiscal Year Ended June 30	Personal Property					Less: Tax Exempt Property	Total Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value <sup>2</sup>	Assessed Value as a Percentage of Actual Value <sup>3</sup>
	Real Property	Public Service 1	Motor Vehicle	Other						
2015	\$ 22,096,679	\$ 365,032	\$ 2,203,857	\$ 1,504,336	\$ 3,225,523	\$ 22,944,381	0.9025	\$ 22,064,505	103.99%	
2016	22,340,806	429,285	2,296,048	1,461,372	3,272,888	23,254,623	0.9025	22,241,399	104.56%	
2017	22,590,259	429,243	2,374,525	1,712,686	3,356,676	23,750,037	0.9025	22,601,863	105.08%	
2018	22,057,995	439,286	2,395,619	1,847,541	3,747,353	22,993,088	0.9615	23,099,345	99.54%	
2019	22,237,380	456,289	2,550,041	2,015,067	3,842,536	23,416,241	0.9615	23,683,869	98.87%	
2020	22,548,622	461,428	2,547,297	2,034,824	3,925,554	23,666,617	0.9990	24,655,293	95.99%	
2021	23,098,956	457,112	2,888,786	1,749,757	3,938,460	24,256,151	0.9990	25,738,700	94.24%	
2022	23,413,985	444,294	2,960,786	1,636,560	4,063,157	24,392,468	0.9990	27,515,474	88.65%	
2023	23,146,862	460,294	3,149,328	1,794,507	3,611,482	24,939,509	0.9990	26,341,133	94.68%	
2024	22,769,138	498,107	3,276,849	1,920,494	2,884,532	25,580,056	0.9947	25,580,056	98.18%	

<sup>1</sup> Public service companies' property includes real and personal property of utilities, railroad and buslines, etc. These assessments are made by the North Carolina Department of Revenue with no distinction between real and personal property.

<sup>2</sup> Estimated actual taxable value reflects an increase in real and exempt property. Estimated Actual Taxable Value was computed by using Real Estate Assessment Sales Ratio Study Percentages from the North Carolina Department of Revenue.

<sup>3</sup> Estimated actual values and the ratio of total assessed value to total estimated actual value has been adjusted to reflect updated sales assessment ratio percentages from the North Carolina Department of Revenue.

<sup>4</sup> Denotes the year in which a revaluation was effective on the January 1st preceding the beginning of the fiscal year.

Source: Cumberland County Tax Department

Note: A revaluation of real property is required by North Carolina General Statutes at least every eight years. Assessed valuations are established by the Board of Commissioners at 100% of market value as of the year of the revaluation. The last revaluation was effective January 1, 2017 and is reflected beginning in Fiscal Year 2018.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**PROPERTY TAX RATES - DIRECT AND OVERLAPPING GOVERNMENTS**  
**(PER \$100 OF ASSESSED VALUE)**

LAST TEN FISCAL YEARS  
 (UNAUDITED)

Fiscal Year Ended June 30	County of Cumberland Direct Rates					Overlapping Rates Levied by Municipalities									
	County Basic Rate	County Recreation Rate	Fire Protection Districts (1)	Special Fire District (2)	Total Direct Rate	City of Fayetteville (3)	Fayetteville Revitalization District	Town of Hope Mills	Town of Spring Lake (3)	Town of Eastover	Town of Falcon	Town of Godwin	Town of Linden (3)	Town of Stedman	Town of Wade
2014	0.740	0.050	0.100	0.0125	0.9025	0.4560	0.1000	0.4200	0.6600	0.2050	0.1500	0.1950	0.2000	0.3200	0.2400
2015	0.740	0.050	0.100	0.0125	0.9025	0.4860	0.1000	0.4600	0.7000	0.2050	0.1500	0.2400	0.2000	0.3200	0.2500
2016	0.740	0.050	0.100	0.0125	0.9025	0.4860	0.1000	0.4600	0.7000	0.2050	0.1500	0.2400	0.2500	0.3200	0.2500
2017	0.740	0.050	0.100	0.0125	0.9025	0.4995	0.1000	0.4600	0.7000	0.2050	0.1500	0.2400	0.2500	0.3200	0.2500
2018	0.799	0.050	0.100	0.0125	0.9615	0.4995	0.1000	0.4600	0.7000	0.2050	0.1500	0.2400	0.3000	0.3200	0.2500
2019	0.799	0.050	0.100	0.0125	0.9615	0.4995	0.1000	0.4600	0.7000	0.2050	0.1500	0.2400	0.3000	0.3200	0.2500
2020	0.799	0.050	0.150	-	0.9990	0.4995	0.1000	0.4600	0.7000	0.2050	0.1500	0.2400	0.3000	0.3200	0.2600
2021	0.799	0.050	0.150	-	0.9990	0.4995	0.1000	0.4600	0.7000	0.2050	0.2200	0.2400	0.3000	0.3200	0.3200
2022	0.799	0.050	0.150	-	0.9990	0.4995	0.1000	0.4600	0.7000	0.2050	0.2200	0.2400	0.3000	0.3200	0.3200
2023	0.799	0.050	0.150	-	0.9990	0.4995	0.1000	0.4600	0.6500	0.2050	0.2200	0.2400	0.3000	0.3200	0.3200
2024	0.799	0.050	0.150	-	0.9990	0.5795	0.1700	0.5100	0.7410	0.2550	0.2400	0.2400	0.4000	0.3200	0.3200

(1) Cumberland County has eighteen fire protection districts. In FY2020 , the fire tax was set at 15 cents, with 10 cents allocated to all fire districts, 1.25 cents allocated to low wealth fire districts, and the remaining 3.75 cents distributed through supplements, incentives and grants.

(2) Eliminated in FY2020

(3) Municipalities that are excluded from paying the County Recreation Tax

Source: Cumberland County Tax Department



**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**PRINCIPAL PROPERTY TAXPAYERS**

Schedule 8

TEN YEAR COMPARISON  
 (AMOUNTS EXPRESSED IN THOUSANDS)  
 (UNAUDITED)

	June 30, 2024			June 30, 2015		
	Taxable Assessed Valuation	Rank	Percentage of Total Taxable Assessed Value	Taxable Assessed Valuation	Rank	Percentage of Total Taxable Assessed Value
Goodyear Tire & Rubber Co.	\$ 427,897	1	2.00%	\$364,772	1	0.70%
Cross Creek Mall, LLC	158,821	2	0.74%	158,662	3	0.41%
Wal-Mart Stores, Inc.	670,001	3	3.13%	163,186	2	0.40%
Duke Energy Progress, Inc.	999,891	4	4.67%	96,472	4	0.00%
Piedmont Natural Gas	288,019	5	1.34%	66,613	6	0.22%
South River EMC	119,632	6	0.56%	55,343	9	0.22%
Cargill, Inc.	115,569	7	0.54%	54,807	10	0.31%
Fayetteville, VA Co., LLC	91,139	8	0.43%	91,132	5	0.27%
Mann+Hummel Purolator Filters	72,664	9	0.34%	64,431	7	0.29%
DAK Americas, LLC	52,710	10	0.25%	62,390	8	4.74%
	<u>\$ 2,996,343</u>		<u>14.00%</u>	<u>\$ 1,177,808</u>		<u>7.56%</u>

Source: Cumberland County Tax Department

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**PROPERTY TAX LEVIES AND COLLECTIONS - GENERAL FUND**

**Schedule 9**

*LAST TEN FISCAL YEARS*  
*(UNAUDITED)*

Fiscal Year Ended June 30	Collected within the Fiscal Year			Total Collections to Date		
	Total Tax Levy	Current Tax Collections	Percent of Net Levy Collected	<sup>2</sup> Collections in Subsequent Years	Total Tax Collections	Percent of Total Tax Collections To Net Levy
2014	\$ 171,641,426	\$ 169,217,802	98.59%	\$ 1,921,761	\$ 171,139,563	99.71%
2015	170,223,065	168,914,935	99.23%	1,141,923	170,056,858	99.90%
2016	172,307,349	170,999,219	99.24%	1,038,830	172,038,049	99.84%
2017	175,933,805	173,906,079	98.85%	1,159,041	175,065,120	99.51%
2018 <sup>1</sup>	183,621,079	182,126,897	99.19%	1,237,850	183,364,747	99.86%
2019	187,163,252	185,734,181	99.24%	889,341	186,623,522	99.71%
2020	189,321,973	187,188,405	98.87%	1,598,776	188,787,181	99.72%
2021	193,917,047	192,228,162	99.13%	1,107,292	193,335,454	99.70%
2022	195,116,064	194,315,234	99.59%	754,208	195,069,442	99.98%
2023	199,501,614	198,385,306	99.44%	637,592	199,022,898	99.76%
2024	204,663,033	203,606,490	99.48%	-	203,606,490	99.48%

Source: Cumberland County Tax Department

<sup>1</sup> Denotes the year in which a revaluation was effective on the January 1st preceding the beginning of the fiscal year.

<sup>2</sup> Collections for FY2015 include all collections through 9th prior year.  
 Collections for FY2016 include all collections through 8th prior year.  
 Collections for FY2017 include all collections through 7th prior year.  
 Collections for FY2018 include all collections through 6th prior year.  
 Collections for FY2019 include all collections through 5th prior year.  
 Collections for FY2020 include all collections through 4th prior year.  
 Collections for FY2021 include all collections through 3rd prior year.  
 Collections for FY2022 include all collections through 2nd prior year.  
 Collections for FY2023 include all collections through 1st prior year.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**RATIOS OF OUTSTANDING DEBT BY TYPE**

Schedule 10

LAST TEN FISCAL YEARS  
 (UNAUDITED)

Fiscal Year	Governmental Activities					Business-Type Activities				Total Primary Government	Percentage of Personal Income <sup>(1)</sup>	Per Capita <sup>(2)</sup>
	General Obligation Bonds	COPS and Limited Obligation Bonds	Leases	SBITA	Installment Purchase	General Obligation Bonds	Revenue Bonds	COPS and Limited Obligation Bonds	Installment Purchase			
2015	\$ 33,740,000	\$ 92,913,250	\$ 1,172,987	\$ -	\$ 4,599,065	\$ 1,117,000	\$ -	\$ 26,420,000	\$ 1,648,919	\$ 161,611,221	1.33%	491
2016	26,110,000	82,927,500	717,492	-	4,459,439	1,097,000	-	24,255,000	1,332,124	140,898,555	1.14%	428
2017	18,695,000	72,906,750	243,850	-	3,219,813	1,076,000	-	22,005,000	2,394,328	120,540,741	0.97%	372
2018	11,930,000	61,691,000	-	-	3,414,148	1,054,000	1,379,000	19,665,000	1,985,289	101,118,437	0.78%	307
2019	5,355,000	54,350,250	-	-	5,108,151	1,032,000	1,379,000	17,225,000	4,766,695	89,216,096	0.66%	271
2020	2,950,000	51,962,300	-	-	733,333	1,009,000	1,379,000	21,072,200	64,942	79,170,775	0.55%	238
2021	665,000	65,381,350	-	-	550,000	985,000	1,354,000	16,929,400	59,946	85,924,696	NA	258
2022	165,000	56,668,627	90,898	-	366,667	960,000	1,329,000	12,811,373	54,951	72,446,516	NA	216
2023	-	47,960,177	125,610	559,863	183,334	934,000	1,304,000	8,720,073	49,955	59,837,012	NA	175
2024	-	43,738,877	122,054	587,937	-	907,000	1,278,000	4,655,502	44,959	51,334,329	NA	139

Debt balances are shown at principal before adjustments to carrying value.

(1) Percentage of Personal Income: Total debt of the primary government divided by personal income (See Schedule 13 for personal income).

(2) Per Capita: Total debt of the primary government divided by the population for that fiscal year (See Schedule 13 for population information).

NA: Information not available

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING**

Schedule 11

*LAST TEN FISCAL YEARS*  
*(UNAUDITED)*

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<b>Fiscal Year</b>	<b>Total General Obligation Bonds</b>	<b>Percentage of Personal Income (1)</b>	<b>Percentage of Actual Taxable Value of Property (2)</b>	<b>G.O. Debt Per Capita (1)</b>
2015	\$ 34,857,000	0.30%	0.158%	106
2016	27,207,000	0.22%	0.122%	83
2017	19,771,000	0.16%	0.086%	61
2018	12,984,000	0.10%	0.059%	39
2019	6,387,000	0.05%	0.029%	19
2020	3,959,000	0.03%	0.017%	12
2021	1,650,000	0.01%	0.007%	5
2022	1,125,000	NA	0.005%	3
2023	934,000	NA	0.004%	3
2024	907,000	NA	0.004%	3

Debt balances are shown at principal before adjustment to carrying value.

Details regarding the County's outstanding debt can be found in the notes to the Financial Statements.

(1) See Schedule 13 for personal income and population data. (Page S-15)

(2) See Schedule 6 for property value data. (Page S-8)

NA: Information not available

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**COMPUTATION OF LEGAL DEBT MARGIN**

Schedule 12

LAST TEN FISCAL YEARS  
 (AMOUNTS EXPRESSED IN THOUSANDS)  
 (UNAUDITED)

	Fiscal Year									
	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Debt limit	\$ 2,093,592	\$ 2,122,201	\$ 2,168,537	\$ 2,139,235	\$ 2,180,702	\$ 2,207,374	\$ 2,255,569	\$ 2,276,450	\$ 2,284,079	\$ 2,046,404
Total net debt applicable to limit	34,857	27,207	19,771	12,984	6,387	3,959	1,650	1,125	934	46,097
Legal debt margin	<u>\$ 2,058,735</u>	<u>\$ 2,094,994</u>	<u>\$ 2,148,766</u>	<u>\$ 2,126,251</u>	<u>\$ 2,174,315</u>	<u>\$ 2,203,415</u>	<u>\$ 2,253,919</u>	<u>\$ 2,275,325</u>	<u>\$ 2,283,145</u>	<u>\$ 2,000,307</u>
Total net debt applicable to the limit as a percentage of debt limit	1.66%	1.28%	0.91%	0.61%	0.29%	0.18%	0.07%	0.05%	0.04%	2.25%

**Legal Debt Margin Calculation for Fiscal Year 2024**

Assessed Property Value	\$ 25,580,056
Debt Limit (8% of total assessed value)	\$ 2,046,404
Debt applicable to limit:	
Total Bonded debt	44,819
Revenue bonds	1,278
Total amount of debt applicable to debt limit	<u>46,097</u>
Legal debt margin	<u>\$ 2,000,307</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**DEMOGRAPHIC AND ECONOMIC STATISTICS**

Schedule 13

LAST TEN FISCAL YEARS  
 (UNAUDITED)

<b>Fiscal Year Ended June 30</b>	<b>Population <sup>1</sup></b>	<b>Personal Income <sup>2</sup></b>	<b>Per Capita Income <sup>2</sup></b>	<b>Median Age <sup>3</sup></b>	<b>School Enrollment <sup>1</sup></b>	<b>Unemployment Rate <sup>4</sup></b>
2015	329,411	\$ 12,179,768,000	\$ 37,611	NA	50,258	6.7%
2016	328,860	12,376,828,000	37,835	31.5	49,918	6.1%
2017	323,838	12,439,189,000	37,406	31.0	49,928	5.3%
2018	329,824	12,887,624,000	38,780	31.5	49,641	5.4%
2019	329,017	13,498,407,000	40,233	31.5	49,503	5.8%
2020	333,209	14,460,971,000	42,992	31.4	49,579	9.9%
2021	333,531	15,766,028,000	46,992	31.6	47,234	6.9%
2022	334,776	15,656,782,000	46,768	31.7	47,313	5.9%
2023	342,082	16,335,221,000	47,752	*	48,300	5.0%
2024	337,970	*	*	*	49,183	4.7%

Sources:

1. North Carolina Office of State Budget and Management
2. U.S. Bureau of Economic Analysis, Per Capita Personal Income in Cumberland County, NC ( 2022 and 2023 data is now available, 2024 data is not available)
3. NC Commerce, Labor and Economic Analysis Division for NC
4. U.S. Bureau of Labor Statistics, Unemployment Rate in Cumberland County, NC

\* data not available

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**PRINCIPAL EMPLOYERS**

Schedule 14

*CURRENT YEAR AND NINE YEARS AGO*  
*(UNAUDITED)*

Employer	Fiscal Year 2024			Fiscal Year 2015		
	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment
U.S. Department of Defense-Military	47,000 +	1	36.86%	Not reported		
U.S. Department of Defense-Civilians	16,200 +	2	12.70%	8,757	1	6.19%
Cape Fear Valley Health System	8,600 +	3	6.74%	4,900	3	3.47%
Cumberland County Schools	5,800 +	4	4.55%	6,530	2	4.62%
Wal-Mart Associates Inc.	4,300 +	5	3.37%	2,860	4	2.02%
Goodyear Tire & Rubber Co.	2,100 +	6	1.65%	2,500	5	1.77%
Cumberland County Government	2,100 +	7	1.65%	2,350	6	1.66%
City of Fayetteville	2,000 +	8	1.57%	2,055	7	1.45%
Veterans Administration	2,000 +	9	1.57%	1,000	9	0.71%
Fayetteville Technical Community College	1,300 +	10	1.02%	1,390	8	0.98%
Frostburg State University				900	10	0.69%
<b>Total Employment (Ten Largest Employers)</b>	<u>91,400</u>		<u>71.68%</u>	<u>33,242</u>		<u>23.56%</u>
<b>Total Employment</b>	<u>127,509</u>			<u>141,470</u>		

Sources:  
Fayetteville Cumberland County Economic Development

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**FULL-TIME COUNTY GOVERNMENT EMPLOYEES BY FUNCTION**

**Schedule 15**

*LAST TEN FISCAL YEARS*  
*(UNAUDITED)*

Function/Program	Fiscal Year									
	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
General Government	247	245	234	242	243	242	241	240	274	273
Public Safety										
Sheriff	395	398	322	348	432	425	372	317	402	362
Detention Facility	266	251	255	228	220	190	172	154	144	151
Other	101	55	54	93	99	103	99	94	101	50
Human Services										
Public Health	274	242	245	196	207	211	208	211	224	246
Mental Health	4	-	-	-	-	-	-	-	-	-
Social Services	655	608	602	605	570	581	510	500	583	611
Other	80	75	161	75	78	85	81	78	72	67
Cultural & Recreation										
Library	186	153	178	137	140	138	148	144	138	134
Economic and Physical Development	86	79	78	63	70	67	66	76	71	73
Crown Center	-	-	-	-	-	-	-	-	-	-
Solid Waste	68	59	55	57	57	60	57	57	57	60
<b>Total</b>	<b>2,362</b>	<b>2,165</b>	<b>2,184</b>	<b>2,044</b>	<b>2,116</b>	<b>2,102</b>	<b>1,954</b>	<b>1,871</b>	<b>2,066</b>	<b>2,027</b>

Source: Munis



**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**OPERATING INDICATORS BY FUNCTION**

Schedule 16

LAST TEN FISCAL YEARS  
 (UNAUDITED)

	Fiscal Year									
	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>General Government</b>										
Number of persons voting in elections	76,615	90,038	198,833	61,497	117,383	81,683	147,263	131,529	149,917	140,941
Number of registered voters	204,462	202,770	211,971	212,599	220,237	211,932	223,160	210,817	209,319	228,661
Number of birth certificates processed	8,206	8,035	7,844	7,845	7,918	7,971	7,023	7,209	6,758	6,828
Number of death certificates processed	3,101	2,976	3,098	3,109	3,130	3,265	3,891	4,216	3,587	3,522
Number of land record instruments	39,515	39,206	41,309	39,466	37,469	45,520	57,772	56,520	43,642	38,582
Number of marriage licenses issued	3,772	3,591	3,676	3,573	3,558	2,719	2,669	3,123	3,048	2,905
Number of pieces of mail handled	626,820	613,235	671,513	669,366	571,508	693,858	749,352	565,430	391,914	535,252
<b>Public Safety</b>										
Number of fire calls answered	15,327	15,753	16,653	18,704	21,085	18,454	17,972	16,872	17,860	16,931
Number fire permits issued	193	220	211	138	220	266	179	481	367	262
Number of emergency calls dispatched	322,475	341,488	323,491	320,806	322,164	303,101	300,729	278,839	283,669	272,063
Number of sheriff calls answered	189,184	213,486	212,864	195,227	190,661	170,935	96,212	144,458	104,098	103,395
Number of civil court papers handled	45,368	44,119	43,220	44,130	41,864	40,258	30,446	31,405	38,760	40,761
Average daily inmate population	740	714	766	760	715	649 *	477 *	473 *	551 *	635
Number of inmates admitted	11,643	12,065	11,565	14,748	14,304	6,842	5,367	5,580	7,298	7,202
Number of animals impounded (dogs and cats)	12,208	11,085	11,072	10,629	10,440	7,090	5,163	6,338	7,715	7,033
Number of animal investigations	41,518	35,085	31,118	30,868	30,777	20,785	19,914	19,831	19,777	15,897
*Due to COVID-19, inmates actually being admitted began to decrease drastically in mid March. They still came in the door, but a lot were immediately released on little to no bond.										
<b>Human Services</b>										
Number of health dept. clinical services	44,039	45,275	35,643	32,287	33,375	29,350	24,055	26,913	27,673	29,144
Number of health dept. lab tests processed	49,047	47,433	42,513	39,807	37,603	40,322	44,053	39,311	35,679	32,250
Number of health dept. prescriptions filled	40,521	40,689	38,321	29,452	31,316	16,368	26,674	26,375	19,915	119,065
Amount of health care provided with no compensation	\$2,831,271	\$3,354,545	\$3,439,278	\$3,503,641	\$3,344,297	\$3,432,148	\$3,548,854	\$3,701,923	\$3,746,475	\$3,942,408
Number of WIC Clients	159,461	156,032	144,476	141,287	136,305	119,682	148,762	139,542	142,098	125,612
Avg monthly households receiving Food & Nutrition svcs	34,201	33,302	34,625	32,462	32,843	30,878	36,943	41,018	40,849	35,949
Average monthly active Medicaid cases*	60,048	67,199	68,235	71,149	72,122	73,752	81,151	89,167	94,786	102,566
Average monthly households receiving TANF benefits***	965	436	317	292	1,459	1,563	1,425	1,427	1,603	1,513
Average monthly Child Protective services referrals	5,242	5,984	5,623	448	418	395	389	433	448	429
Average monthly Adult Protective services referrals					932	85	86	97	106	122

\*effective FY15, total includes all categories of Medicaid, while previous years only included certain categories

\*\*\*TANF cases are no longer reported separately: includes benefit diversion, child only & TANF cases

Continued

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**OPERATING INDICATORS BY FUNCTION**

Schedule 16, Concluded

LAST TEN FISCAL YEARS  
 (UNAUDITED)

	Fiscal Year									
	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>Human Services (continued)</b>										
Number of veterans claims processed *	5,028	2,309	NA	NA	NA	NA	NA	NA	NA	NA
Number of veterans served in office**	10,821	9,061	6,787	4,923	6,391	4,306	1,015	4,917	7,713	9,805
Number of veterans served by telephone*	29,962	24,656	12,918	12,825	12,335	15,097	25,000	27,000	29,400	NA
Number of mental health days of service (24 hrs)	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
Number of mental health outpatients served	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
Number of workforce development applicants***	NA	5,278	NA	NA	NA	NA	NA	NA	NA	NA
Number of workforce initiative opportunity applicants****		16,789	18,910	18,837	15,360	14,682	6,878	NA	NA	NA
*no longer available										
**Mar 2020 all offices closed to public until May 2021; therefore in office numbers dropped while phone services increased										
***Workforce Development not part of County FY12-15										
****residents entered Career Center for basic services; new reporting standards - NCWorks Online System										
<b>Economic and Physical Development</b>										
Number of inspections performed	16,146	14,688	14,704	14,266	14,521	16,697	15,894	17,864	18,267	18305
Number of building permits issued	955	786	915	795	888	861	982	1,437	1,058	930
<b>Culture and Recreation</b>										
Number of library books	478,071	472,567	474,701	464,460	450,323	426,284	448,973	415,699	407,622	398,822
Number of books & audio visual materials circulated	2,078,733	1,689,681	1,538,035	1,423,364	1,382,660	1,150,628	525,206	1,102,661	1,239,676	1,288,979
Number of public visits	1,345,163	1,262,216	1,214,921	1,208,774	1,210,767	681,568	110,195	407,408	272,650	620,215
Number of E-audio, E-video & E-periodical collections		23,243	26,961	35,591	41,159	48,586	59,012	71,092	102,233	103,366
<b>Business Activities</b>										
Number of civic center event days	227	166	155	143	154	92	32	155	203	176
Number in attendance	486,951	479,606	416,962	440,413	438,239	295,956	38,158	319,499	413,027	399,155
Number of solid waste tonnages processed	260,194	291,643	310,852	250,962	329,251	221,243	224,257	229,130	250,688	242,446

Concluded

Source: Information provided by various County departments.

NA: Information not available

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**CAPITAL ASSET STATISTICS BY FUNCTION**

Schedule 17

LAST TEN FISCAL YEARS  
 (UNAUDITED)

	Fiscal Year									
	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>Fire</b>										
Number of volunteer stations	21	21	21	21	21	21	21	21	21	21
<b>Sheriff</b>										
Number of stations	5	5	5	5	5	5	5	5	5	5
Number of patrol vehicles	375	382	361	371	378	374	377	377	377	264
Detention facility beds	884	884	884	884	884	884	884	884	884	884
<b>Culture and Recreation</b>										
Number of libraries	9	9	9	8	8	8	8	8	8	8
Library collections	536,145	537,235	540,686	525,333	514,822	498,756	520,319	484,579	466,207	444,125
E-book collections**	218,420	61,095	90,362	106,844	96,654	150,255	206,483	254,969	602,677	712,605
Number of parks	3	4	4	4	5	5	5	5	11	11
Park acreage	170	177	177	177	192	192	192	192	246	246
Number of ball fields	65	65	65	65	65	65	65	65	68	68
Number of tennis courts	32	32	32	32	32	32	32	32	34	34
*Discarded outdated materials and foreign language collection										
**Includes local ebooks, NC Digital Library ebooks and NC Live ebooks										
<b>Facilities and services not included in primary government</b>										
<b>Education:</b>										
Number of schools	87	87	87	87	87	87	89	86	86	86
Number of students	51,855	50,939	50,655	49,641	50,937	50,880	50,870	48,796	50,246	48,434
Colleges & universities	2	2	2	2	2	2	2	2	2	2
Community colleges	1	1	1	1	1	1	1	1	1	1
<b>Hospitals:</b>										
Number of county hospitals	2	2	2	2	2	2	2	2	2	2
Number of patient beds	606	606	606	606	606	606	606	606	606	606

Source: Information provided by various county departments and local hospital administration department.

## COMPLIANCE SECTION

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## **Report of Independent Auditor on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards**

To the Board of Commissioners  
County of Cumberland, North Carolina

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to the financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of County of Cumberland, North Carolina (the “County”), as of and for the year ended June 30, 2024, and the related notes to the financial statements, which collectively comprises the County’s basic financial statements, and have issued our report thereon dated December 13, 2024. Our report includes a reference to other auditors who audited the financial statements of Cumberland County ABC Board (the “ABC Board”) as described in our report on County’s financial statements. The financial statements of the Fayetteville Area Convention and Visitors Bureau (the “Bureau”) and the ABC Board, discretely presented component units, were not audited in accordance with the *Governmental Auditing Standards* and accordingly, this report does not include reporting on internal control over financial reporting or compliance and other matters associated with the Bureau and the ABC Board.

### **Report on Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the County’s internal control over financial reporting (“internal control”) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the County’s internal control. Accordingly, we do not express an opinion on the effectiveness of the County’s internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity’s financial statements will not be prevented or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

### **Report on Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the County’s financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

**Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the County's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the County's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Cherry Bekaert LLP*

Raleigh, North Carolina  
December 13, 2024

**Report of Independent Auditor on Compliance for Each Major Federal Program and on Internal Control Over Compliance Required by OMB Uniform Guidance and the State Single Audit Implementation Act**

To the Board of Commissioners  
County of Cumberland, North Carolina

**Report on Compliance for Each Major Federal Program**

***Opinion on Each Major Federal Program***

We have audited County of Cumberland, North Carolina's (the "County") compliance with the types of compliance requirements identified as subject to audit in the OMB *Compliance Supplement* and the *Audit Manual for Governmental Auditors in North Carolina*, issued by the Local Government Commission, that could have a direct and material effect on each of the County's major federal programs for the year ended June 30, 2024. The County's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, the County complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2024.

***Basis for Opinion on Each Major Federal Program***

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance"); and the State Single Audit Implementation Act. Our responsibilities under those standards, the Uniform Guidance, and the State Single Audit Implementation Act are further described in the *Auditor's Responsibilities for the Audit of Compliance* section of our report.

We are required to be independent of the County and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe the audit evidence we have obtained is sufficient and appropriate to provide a reasonable basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of the County's compliance with the compliance requirements referred to above.

***Responsibilities of Management for Compliance***

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to the County's federal programs.

### ***Auditor's Responsibilities for the Audit of Compliance***

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the County's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, the Uniform Guidance, and the State Single Audit Implementation Act will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the County's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, the Uniform Guidance, and the State Single Audit Implementation Act, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding County's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of the County's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance and the State Single Audit Implementation Act, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

### **Report on Internal Control Over Compliance**

A deficiency in *internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the *Auditor's Responsibilities for the Audit of Compliance* section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.



Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and the State Single Audit Implementation Act. Accordingly, this report is not suitable for any other purpose.

*Cherry Bekaert LLP*

Raleigh, North Carolina  
December 13, 2024

**Report of Independent Auditor on Compliance for Each Major State Program  
and on Internal Control Over Compliance in Accordance with the OMB  
Uniform Guidance and the State Single Audit Implementation Act**

To the Board of Commissioner  
County of Cumberland, North Carolina

**Report on Compliance for Each Major State Program**

***Opinion on Each Major State Program***

We have audited the County of Cumberland, North Carolina's (the "County") compliance with the types of compliance requirements identified as subject to audit in the OMB Compliance Supplement and the *Audit Manual for Governmental Auditors in North Carolina*, issued by the Local Government Commission, that could have a direct and material effect on each of the County's major state programs for the year ended June 30, 2024. The County's major state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, the County complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major state programs for the year ended June 30, 2024.

***Basis for Opinion on Each Major State Program***

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; the audit requirements of Title 2 U.S. *Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance"); and the State Single Audit Implementation Act. Our responsibilities under those standards, the Uniform Guidance, and the State Single Audit Implementation Act are further described in the *Auditor's Responsibilities for the Audit of Compliance* section of our report.

We are required to be independent of the County and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe the audit evidence we have obtained is sufficient and appropriate to provide a reasonable basis for our opinion on compliance for each major state program. Our audit does not provide a legal determination of the County's compliance with the compliance requirements referred to above.

***Responsibilities of Management for Compliance***

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to the County's state programs.

***Auditor's Responsibilities for the Audit of Compliance***

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the County's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, the Uniform Guidance, and the State Single Audit Implementation Act will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material, if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the County's compliance with the requirements of each major state program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, the Uniform Guidance, and the State Single Audit Implementation Act, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the County's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of the County's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance and the State Single Audit Implementation Act, but not for the purpose of expressing an opinion on the effectiveness of County's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

### **Report on Internal Control Over Compliance**

A deficiency *in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a state program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a state program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance with a type of compliance requirement of a state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in *Auditor's Responsibilities for the Audit of Compliance* section and above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies or material weaknesses in internal control over compliance. Given these limitations, during our audit, we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

### **Purpose of this Report**

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and the State Single Audit Implementation Act. Accordingly, this report is not suitable for any other purpose.

*Cherry Bekaert LLP*

Raleigh, North Carolina  
December 13, 2024



**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)**

YEAR ENDED JUNE 30, 2024

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**Section I. Summary of Auditor's Results (continued)**

Dollar threshold used to distinguish  
between Type A and Type B Programs \$ 1,645,180

Auditee qualified as low-risk auditee?  Yes  no

State Awards

Internal control over Major State Programs:

- Material weakness(es) identified?  yes  no
- Significant deficiency(s) identified  
that are not considered to be  
material weaknesses?  yes  none

Noncompliance material to State awards?  yes  no

Type of auditor's report issued on compliance  
for major federal programs: *Unmodified*

Any audit findings disclosed that are  
required to be reported in accordance  
with the State Single Audit Implementation Act?  yes  no

Identification of major state programs:

Program Name

Public School Building Capital Fund- Lottery-Proceeds  
DSS Crosscutting

State match on federal programs is included in the list of major federal programs above for Medical Assistance and Social Services Block Grant.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)**

*YEAR ENDED JUNE 30, 2024*

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**Section II – Financial Statement Findings**

None noted.

**Section III – Federal Award Findings and Questioned Costs**

None noted.

**Section IV – State Award Findings and Questioned Costs**

None noted.

**CUMBERLAND COUNTY, NORTH CAROLINA**  
**SCHEDULE OF PRIOR YEAR FINDINGS**

*YEAR ENDED JUNE 30, 2024*

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**2023-001:** Corrected.

**2023-002:** Corrected.

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS**

FOR THE FISCAL YEAR ENDED JUNE 30, 2024

Grantor/Pass-through Grantor/Program Title	Federal Assistance Listing Number	State/ Pass-through Grantor's Number	Federal (Direct & Pass-through) Expenditures	State Expenditures	Provided to Subrecipients
<b>Federal Awards:</b>					
<u>U.S. Department of Agriculture</u>					
Passed-through the N.C. Department of Health and Human Services, Division of Social Services:					
Supplemental Nutrition Assistance Program (SNAP) Cluster					
Food Stamp Fraud Recovery Funds	10.561		\$ 155,205	\$ -	\$ -
State Administrative Matching Grants for the Food Stamp Program	10.561		5,849,775	-	-
COVID-19 - Supplemental Nutrition Assistance Program ARPA	10.561		179,576	-	-
Division of Public Health:					
Special Supplemental Nutrition Program for Women, Infants, & Children (WIC)	10.557		2,391,876	-	-
Total N.C. Department of Health and Human Services			8,576,432	-	-
Passed-through the N.C. Department of Agriculture and Consumer Services, Division of Soil and Water:					
Emergency Watershed Protection Program Grant	10.923	19-091-4086	572,260	-	-
Total N.C. Department of Agriculture and Consumer Services			572,260	-	-
<b>Total U.S. Department of Agriculture</b>					
			<b>9,148,692</b>	-	-
<u>U.S. Department of Housing and Urban Development</u>					
Passed-through the N.C. Department of Health and Human Services, Department of Administration, Emergency Solutions Grants Program					
Community Development Block Grant	14.231		29,751	-	-
Grants/Entitlement Grants	14.218		1,199,309	-	-
CDBG-CV Grant	14.218		84,037	-	-
HOME Investment Partnerships Program	14.239		90,889	-	-
Continuum of Care Program	14.267		235,770	-	-
CDBG- Disaster Recovery	14.228		21,562	-	-
Total Community Development Block Grant			1,631,567	-	-
<b>Total U.S. Department of Housing and Urban Development</b>					
			<b>1,661,318</b>	-	-
<u>U.S. Department of Justice</u>					
Passed-through the N.C. Department of Public Safety,					
Crime Victim Assistance	16.575	PROJ05193	120,451	-	-
Adult Drug Court Discretionary Grant Program (Sobriety Court)	16.585	2019MUBX0073	125,817	-	-
State Criminal Alien Assistance Program (SCAAP)	16.606	15PBJA20RRR00220SCAA	85,189	-	-
COPS Technology Grant	16.710		2,473,995	-	-
Edward Byrne Memorial Justice Assistance Grant	16.738	BJA21GG01643JAGX	55,970	-	55,970.00
Edward Byrne Memorial Justice Assistance Grant	16.738	2019DJBX0501	60,577	-	-
<b>Total U.S. Department. of Justice</b>					
			<b>2,921,999</b>	-	<b>55,970.00</b>



**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS**

FOR THE FISCAL YEAR ENDED JUNE 30, 2024

<b>Grantor/Pass-through Grantor/Program Title</b>	<b>Federal Assistance Listing Number</b>	<b>State/ Pass-through Grantor's Number</b>	<b>Federal (Direct &amp; Pass-through) Expenditures</b>	<b>State Expenditures</b>	<b>Provided to Subrecipients</b>
<u>U.S. Department of Transportation Federal Highway Administration</u>					
Passed-through the N.C. Department of Transportation,					
Highway Planning and Construction Grants	20.205		304,528		
Federal Transit Administration	20.205		369,519	-	-
Passed-through the N.C. Department of Transportation (5310)					
Passed-through City of Fayetteville, NC - Urban Transportation & Non-Medical Transportat	20.513		246,661	-	-
Federal Transit - Metropolitan Planning Grants	20.505		115,590	15,229	-
Formula Grants for Other Than Urbanized Areas	20.509		41,093	3,345	-
COVID-19 CARES Grant	20.509	2000045345	150,513	-	-
Total Federal Transit			<u>1,227,904</u>	<u>18,574</u>	<u>-</u>
Federal Transit Administration					
Passed-through the N.C. Department of Public Safety					
Hazardous Materials Emergency Preparedness	20.703		<u>7,500</u>	<u>-</u>	<u>-</u>
<b>Total U.S. Department of Transportation</b>			<b><u>1,235,404</u></b>	<b><u>18,574</u></b>	<b><u>-</u></b>
<u>U.S. Department of the Treasury</u>					
Direct Program:					
Equitable Sharing	21.016		238,574	-	-
American Rescue Plan Act (ARPA)					
Coronavirus State and Local Fiscal Recovery Funds (CSLFRF),	21.027				
Public Health	21.027		1,504,607	-	-
Negative Economic Impacts - "Aid to Others"	21.027		1,230,476	-	-
Negative Economic Impacts - Public Sector Capacity "Gov Unit Payroll"	21.027		3,268,872	-	-
Revenue Replacement	21.027		-	-	-
Administration	21.027		327,523	-	-
Total CSLFRF-ARPA			<u>6,331,478</u>	<u>-</u>	<u>-</u>
<b>Total U.S. Department of the Treasury</b>			<b><u>6,570,052</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<u>Institute of Museum and Library Services</u>					
Passed-through the State Library of North Carolina					
Library Services and Technology Act Grant	45.310	NC-22-25	119,789	-	-
<b>Total Institute of Museum and Library Services</b>			<b><u>119,789</u></b>	<b><u>-</u></b>	<b><u>-</u></b>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS**

FOR THE FISCAL YEAR ENDED JUNE 30, 2024

Grantor/Pass-through Grantor/Program Title	Federal Assistance Listing Number	State/ Pass-through Grantor's Number	Federal (Direct & Pass-through) Expenditures	State Expenditures	Provided to Subrecipients
<u>U.S. Department of Health and Human Services</u>					
Passed-through the N.C. Department of Health and Human Services, Temporary Assistance for Needy Families (TANF) Division of Social Services TANF - Work First	93.558		5,500,194	-	-
Passed-through Alliance Health TANF - Work First	93.959		80,000	-	-
Total TANF			5,580,194	-	-
Special Children Adoption	93.558		94,113	-	-
N.C. Child Support Enforcement Section	93.563		5,371,423	-	-
Low-Income Home Energy Assistance Block Grant: Administration	93.568		365,143	-	-
Crisis Intervention Program	93.568		-	-	-
Stephanie Tubbs Jones Child Welfare Services Program:					
Permanency Planning - Families for Kids	93.645		81,383	-	-
SSBG - Other Services and Training	93.667		1,924,482	-	-
LINKS (formerly Independent Living Grant)	93.674		134,665	33,666	-
Total other Administration for Children and Families			7,971,209	33,666	-
Foster Care and Adoption Cluster (Note 4):					
Title IV-E Foster Care Administration	93.658		1,249,244	633,691	-
Title IV-E Foster Care	93.658		2,475,720	698,857	-
Family Reunification	93.556		160,897	-	-
Total Foster Care and Adoption Cluster			3,885,861	1,332,548	-
Passed-through the N.C. Department of Health and Human Services, Division of Child Development and Early Education Child Care and Development Fund-Administration	93.596		1,051,350	-	-
Division of Aging:					
Division of Social Services:					
SSBG-Adult Day Care	93.667		48,569	36,388	-
Adult Protective Services - Essential Services	93.667		10,423	-	-
Total Division of Aging, Division of Social Services			58,992	36,388	-
Division of Aging and Adult Services, Home and Community Care Block Grant					
Passed-through Mid-Carolina Council of Governments - AAA Medical Transportation	93.044		233,350	-	-
Total Division of Aging and Adult Services, Home and Community Care Block Grant			233,350	-	-

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS**

FOR THE FISCAL YEAR ENDED JUNE 30, 2024

Grantor/Pass-through Grantor/Program Title	Federal Assistance Listing Number	State/ Pass-through Grantor's Number	Federal (Direct & Pass-through) Expenditures	State Expenditures	Provided to Subrecipients
Division of Social Services:					
Administration:					
Medicaid Cluster					
Medical Assistance Program	93.778		8,121,837	713,954	-
DMA Medicaid Reimburse Trans	93.778		1,840,774	-	-
Division of Social Services:					
Administration:					
Children's Health Insurance Program - NC Health Choice	93.767		801,630	9,096	-
Passed-through the N.C. Department of Health and Human Services:					
Division of Public Health:					
Public Health Emergency Preparedness	93.069		36,118	-	-
Maternal and Child Health Federal Consolidated Programs	93.110		3,573	-	-
Project Grants & Cooperative Agreements for Tuberculosis Control Program	93.116		21,019	-	-
Family Planning Services	93.217		196,614	-	-
Immunization Cooperative Agreements	93.268		226,689	-	-
COVID-19 - Immunization Cooperative Agreements	93.268		207,691	-	-
Epidemiology and Laboratory Capacity for Infectious Diseases	93.323		833,934	-	-
COVID-19 Public Health Emergency Response:					
Cooperative Agreement, Public Health Crisis Response	93.354		1,277,879	-	-
ITTS - Monkey Pox	93.354		7,500	-	-
National and State Tobacco Control Program	93.387		107,289	-	-
COVID-19 Activities to Support State, Tribal, Local and Territorial (STLT)					
Temporary Assistance for Needy Families	93.558		63,562	-	-
Cancer Prevention and Control Programs for State, Territorial and Tribal Organization	93.898		19,190	-	-
HIV Care Formula Grants - Ryan White Care Act	93.917		20,886	-	-
Sexually Transmitted Diseases Prevention and Control Grants	93.977		56,285	-	-
Preventive Health and Health Services Block Grant	93.991		30,433	-	-
Maternal and Child Health Services Block Grant	93.994		439,644	4,288	-
Healthy Start Initiative - Eliminating Racial /Ethnic Disparities	93.926		19,887	-	-
<b>Total U.S. Department of Health and Human Services</b>			<b>33,113,390</b>	<b>2,129,940</b>	<b>-</b>
<u>U.S. Department of Homeland Security</u>					
Passed-through N.C. Department of Crime Control and Public Safety:					
Division of Emergency Management:					
Emergency Management Performance Grants	97.042		18,050	-	-
Homeland Security Grant Program	97.067		50,625	-	-
<b>Total U.S. Department of Homeland Security</b>			<b>68,675</b>	<b>-</b>	<b>-</b>
<b>Total Federal awards</b>			<b>\$ 54,839,319</b>	<b>\$ 2,148,514</b>	<b>\$ 55,970</b>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS**

FOR THE FISCAL YEAR ENDED JUNE 30, 2024

Grantor/Pass-through Grantor/Program Title	Federal Assistance Listing Number	State/ Pass-through Grantor's Number	Federal (Direct & Pass-through) Expenditures	State Expenditures	Provided to Subrecipients
<b>State Awards:</b>					
<u>N.C. Department of Health and Human Services</u>					
Division of Social Services:					
State Foster Care Benefits Program			\$ -	\$ 2,653,534	\$ -
Energy Assistance - CP&L Energy Program			-	(2,250)	-
State CPS Caseload Reduction			-	357,889	-
CPS State			-	167,989	-
Child Welfare State In-Home Expansion			-	204,508	-
Special Links			-	21,438	-
AFDC Incentives			-	269	-
TANF Incentives			-	5,756	-
Adult Protective Services			-	52,103	-
Smart Start Administration			-	209,621	-
Family Violence Prevention Grant			-	85,179	-
Total Division of Social Services			-	3,756,035	-
Division of Public Health:					
School Nurse Funding Initiative			-	133,562	-
Public Health Capacity Building			-	233,260	-
General Communicable Disease Control			-	25,762	-
Food and Lodging Fees			-	22,226	-
Triple P			-	125,000	-
Breast & Cervical Cancer Program			-	14,935	-
Women's Health Service Fund			-	2,430	-
Child Health			-	47,573	-
High Risk Maternity Clinics			-	109,829	-
Special Nutrition			-	24,500	-
Family Planning - State			-	93,722	-
Maternal Health			-	36,609	-
HIV/STD State			-	10,123	-
Healthy Communities			-	22,613	-
Electronic Health Records			-	-	-
Postive Parenting			-	-	-
State Fiscal Recovery Funds			-	294,681	-
Tuberculosis Control			-	90,091	-
Total Division of Public Health			-	1,286,916	-
<b>Total N.C. Department of Health and Human Services</b>			<b>-</b>	<b>5,042,951</b>	<b>-</b>
<u>N.C. Department of Environment &amp; Natural Resources</u>					
Division of Soil and Water Conservation:					
Agriculture Cost Share Technical Assistance Program			-	25,896	-
Soil and Water District Projects Matching Funds			-	-	-
Streamflow Rehabilitation Assistance Program (StRAP)		22-080-4017	-	61,631	-
<b>Total N.C. Department of Environment &amp; Natural Resources</b>			<b>-</b>	<b>87,527</b>	<b>-</b>
<u>N.C. Department of Public Instruction</u>					
Public School Building Capital Fund- Lottery-Proceeds			-	3,327,542	-
<b>Total N.C. Department of Public Instruction</b>			<b>-</b>	<b>3,327,542</b>	<b>-</b>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS**

FOR THE FISCAL YEAR ENDED JUNE 30, 2024

<u>Grantor/Pass-through Grantor/Program Title</u>	<u>Federal Assistance Listing Number</u>	<u>State/ Pass-through Grantor's Number</u>	<u>Federal (Direct &amp; Pass-through) Expenditures</u>	<u>State Expenditures</u>	<u>Provided to Subrecipients</u>
<u>N.C. Department of Public Safety</u>					
Juvenile Crime Prevention Programs			-	628,064	1,203,046
<b>Total N.C. Department of Public Safety</b>			<b>-</b>	<b>628,064</b>	<b>1,203,046</b>
<u>N.C. Department of Cultural Resources</u>					
State Aid to Public Libraries			-	427,315	-
<b>Total N.C. Department of Cultural Resources</b>			<b>-</b>	<b>427,315</b>	<b>-</b>
<u>N.C. Department of Transportation</u>					
Rural Operating Assistance Program (ROAP) Cluster:					
Elderly and Disabled Transportation Assistance Program (EDTAP)			-	147,392	-
Rural General Public Program			-	107,221	-
Employment Transportation Assistance Program			-	161,810	-
<b>Total N.C. Department of Transportation</b>			<b>-</b>	<b>416,423</b>	<b>-</b>
<u>N.C. Administrative Office of the Courts</u>					
Innovative Court Pilot Program (Recovery Court)			-	107,292	-
Human Trafficking Court Pilot Program			-	10,004	-
<b>Total N.C. Administrative Office of the Courts</b>			<b>-</b>	<b>117,295</b>	<b>-</b>
<u>N.C. Department of Administration</u>					
Domestic Violence Program			-	96,236	-
<b>Total N.C. Department of Administration</b>			<b>-</b>	<b>96,236</b>	<b>-</b>
<u>N.C. Office of State Budget and Management</u>					
State Capital Infrastructure Fund (SCIF) for Homeless Shelter		20181	-	270,415	-
State Capital Infrastructure Fund (SCIF) for Linden Park Improvements		20182	-	5,402	-
<b>Total N.C. Office of State Budget and Management</b>			<b>-</b>	<b>275,817</b>	<b>-</b>
<u>N.C. Department of Military and Veteran Affairs</u>					
Division of Veterans Affairs					
Veterans Service Program			-	2,174	-
<b>Total N.C. Department of Military and Veteran Affairs</b>			<b>-</b>	<b>2,174</b>	<b>-</b>
<b>Total State awards</b>			<b>\$ -</b>	<b>\$ 10,421,344</b>	<b>\$ 1,203,046</b>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS**

FOR THE FISCAL YEAR ENDED JUNE 30, 2024

Grantor/Pass-through Grantor/Program Title	Federal Assistance Listing Number	State/ Pass-through Grantor's Number	Federal (Direct & Pass-through) Expenditures	State Expenditures	Provided to Subrecipients
<b>Other Financial Assistance:</b>					
N.C. Department of Justice Opioid Settlement Funds (Note 5)			\$ -	\$ 274,549	\$ -
<b>Total Other Financial Assistance</b>			<u>-</u>	<u>274,549</u>	<u>-</u>
<b>Total Federal and State Awards</b>			<u>\$ 54,839,319</u>	<u>\$ 12,844,407</u>	<u>\$ 1,259,016</u>

**COUNTY OF CUMBERLAND, NORTH CAROLINA**  
**NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS**

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**Note 1 - Basis of presentation**

The accompanying schedule of expenditures of federal and State awards (“SEFSA”) includes the federal and state grant activity of the County of Cumberland, North Carolina (the “County”) under the programs of the federal government and the state of North Carolina for the year ended June 30, 2024. The information in this SEFSA is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and the State Single Audit Implementation Act. Because the SEFSA presents only a selected portion of the operations of the County, it is not intended to, and does not, present the financial position, changes in net position or cash flows of the County.

**Note 2 - Summary of significant accounting policies**

Expenditures reported in the SEFSA are reported on the modified accrual basis of accounting. Such expenditures are recognized following the cost principles contained in Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

**Note 3 - Indirect cost rate**

The County has elected not to use the 10% de minimis indirect cost rate as allowed under the Uniform Guidance.

**Note 4 - Cluster of programs**

The following are clustered by the N.C. Department of Health and Human Services and are treated separately for state audit requirement purposes: Foster Care and Adoption.

**END OF REPORT**

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**CLERK TO THE BOARD OF COMMISSIONERS**

**MEMORANDUM FOR BOARD OF COMMISSIONERS AGENDA OF JANUARY 21, 2025**

**TO: BOARD OF COUNTY COMMISSIONERS**

**FROM:**

**DATE:**

**SUBJECT: APPROVAL OF DECEMBER 16, 2024 REGULAR MEETING MINUTES**



**PLANNING AND INSPECTIONS DEPARTMENT**

**MEMORANDUM FOR BOARD OF COMMISSIONERS AGENDA OF JANUARY 21, 2025**

**TO: BOARD OF COUNTY COMMISSIONERS**

**FROM: RAWLS HOWARD, DIRECTOR OF PLANNING & INSPECTIONS**

**DATE: 12/13/2024**

**SUBJECT: APPROVAL OF REQUEST FOR DESTRUCTION OF PLANNING & INSPECTIONS DEPARTMENT RECORDS**

**BACKGROUND**

In accordance with the Records Retention and Disposition Schedule dated October 1, 2021, I request permission to destroy records dated prior to January 1, 2019. I request to destroy these records on or before March 31, 2025. The maximum time period we are required to maintain records is six years. This request will allow records to be destroyed that are no longer useful. Records to be destroyed are as follows:

1. Permit Files: Included are Applications for Building, Electrical, Plumbing, Mechanical, Insulation, Demolition, Relocation, and Zoning Permits, Permits Issued, Work Tickets, Certificates of Occupancy, Blueprints and Specifications and related correspondence.
2. Minimum Housing, Junk Vehicle and Zoning Code Enforcement Files.
3. Activity Reports: This file consists of information compiled for the U.S. Bureau of the Census, reports of money collected for permit fees, inspections performed, and permits issued.
4. Correspondence/Memorandums.

Exceptions:

1. Any record required to be retained permanently or for the life of the structure.
2. Records, if any, related to any ongoing litigation.

**RECOMMENDATION / PROPOSED ACTION**

Staff recommends the Board of Commissioners approve the disposal of the stated records.



**CLERK TO THE BOARD OF COMMISSIONERS**

**MEMORANDUM FOR BOARD OF COMMISSIONERS AGENDA OF JANUARY 21, 2025**

**TO: BOARD OF COUNTY COMMISSIONERS**

**FROM: ANDREA TEBBE, CLERK TO THE BOARD**

**DATE: 1/14/2025**

**SUBJECT: APPROVAL OF BOARD OF COMMISSIONERS' 2025 SCHEDULED COMMITTEE MEETINGS**

**BACKGROUND**

The Board of Commissioners approved Committee Meeting Structure at the December 16, 2024 Board of Commissioners Regular Meeting.

Requesting approval of the 2025 proposed meeting dates and times

**RECOMMENDATION / PROPOSED ACTION**

Respectfully request approval of proposed meeting dates and times for 2025.

**ATTACHMENTS:**

Description

2025 Committee Meeting Dates

Type

Backup Material



**BOARD OF COMMISSIONERS  
2025 COMMITTEE MEETING  
REGULAR MEETING DATES**

The Cumberland County Board of Commissioners' Committee Meetings will be held on the second Tuesday of every month, except for July, in Conference Room 564 of the Judge E. Maurice Braswell Cumberland County Courthouse located at 117 Dick Street in Fayetteville, N.C. Please see the scheduled Committee Meeting and time below:

**Policy Committee 9:00 – 10:00 AM**

**Infrastructure Committee 10:00 – 11:00 AM**

**Finance Committee 11:00 AM – 12:00 PM**

**ARP Committee 1:00 -2:00 PM**

**Unhoused Support Center Committee 2:00 – 3:00 PM**

**Crown Event Center Committee 3:00 -4:00 PM**



**FINANCE DEPARTMENT**

**MEMORANDUM FOR BOARD OF COMMISSIONERS AGENDA OF JANUARY 21, 2025**

**TO: BOARD OF COUNTY COMMISSIONERS**

**FROM: ROBIN M. KOONCE, FINANCE DIRECTOR/CFO**

**DATE: 1/8/2025**

**SUBJECT: APPROVAL TO PAY PRIOR YEAR INVOICES**

**BACKGROUND**

There is a period of time after June 30<sup>th</sup> of fiscal year-end in which transactions of the prior fiscal year will continue to be processed (typically until the third week in August). After the cutoff date has passed, a department may still receive a vendor invoice that is payable for services that were rendered, or goods that were received in the prior fiscal year. When this occurs, approval by the Board of Commissioners is required prior to payment. The following departmental invoices meet these criteria:

<b><u>Department</u></b>	<b><u>Vendor</u></b>	<b><u>Invoice Date/Services Rendered</u></b>	<b><u>Amount</u></b>
Financial Services	Moody's Investors Services, INC	February 13, 2024	\$1,500.00
<b>Financial Services Total</b>			<b>\$1,500.00</b>
Social Services	Dormakaba	August 21, 2023	\$428.37
<b>Library Total</b>			<b>\$428.37</b>

**RECOMMENDATION / PROPOSED ACTION**

Management requests approval to pay prior year invoices for Financial Services totaling \$1,500.00 and Social Services invoices totaling \$428.37.

**ATTACHMENTS:**

Description	Type
Prior Year Invoice - Social Services	Backup Material
Prior Year Invoice - Financial Services	Backup Material

Brenda Reid Jackson  
Director

Dawn Oxendine  
Assistant Director  
Legal Services

Donnie Perry  
Division Director  
Business Operations



**CUMBERLAND**  
COUNTY  
NORTH CAROLINA

**Department of Social Services**


Kristin Bonoyer  
Assistant Director  
Social Work Services



Vivian Tookes  
Assistant Director  
Economic Services



Heike Hammer  
Division Chief  
Performance Management

**MEMORANDUM**

**TO:** ROBIN DEAVER, FINANCE DIRECTOR

**THROUGH:** BRENDA JACKSON, DIRECTOR 

**THROUGH:** DONNIE PERRY, BUSINESS OPERATIONS DIVISION DIRECTOR   
MELINDA MURRAY, BUSINESS OFFICER II – BUSINESS OPERATIONS 

**FROM:** SHAMONA ROSS, ACCOUNTING SPECIALIST I   
TERIKA TURNER, ACCOUNTING TECHNICIAN IV 

**DATE:** December 19, 2024

**SUBJECT:** REQUEST TO PAY PRIOR YEAR (FY 24) INVOICES  
Please approve the attached prior year invoices which were presented for payment after the deadline to pay Fiscal Year 2024 invoices.

**Validation Statement:** We have validated service delivery for each of the invoices attached.

**Verification Statement:** We have verified for each of the invoices attached that none are duplicates and have not been previously paid.

**Measures of Prevention:** Vendors have been counseled on the importance of submitting invoices timely. We have also strengthened additional tracking measures to easily identify when recurring vendor invoices have not been submitted.

Attachments

**CUMBERLAND COUNTY DEPARTMENT of SOCIAL SERVICES**

*We stand united to strengthen individuals and families and to protect children and vulnerable adults...*

P.O. Box 2429 | Fayetteville, North Carolina 28302-2429 | Phone: 910-677-2589 | Fax: 910-677-2886

Prior Fiscal Year Invoices Presented for Payment

VENDOR NAME	INVOICE NUMBER	DOLLAR AMOUNT	REASON INVOICE IS LATE	IMPACT TO CURRENT FISCAL YEAR BUDGET
Dormakaba Vendor # 3255	708812	\$428.37	Finance did not receive the original invoice until December 18, 2024	CAN BE ASBORBED INTO THE BUDGET

**TOTAL:**     \$428.37

Robin M. Koonce  
Finance Director  
Chief Financial Officer



## Financial Services

TO: CUMBERLAND COUNTY BOARD OF COMMISSIONERS  
FROM: ROBIN M. KOONCE, FINANCE DIRECTOR/CFO *RMK*  
DATE: JANUARY 5, 2025  
SUBJECT: REQUEST TO PAY PRIOR YEAR INVOICE

On January 2, 2025, I received an email from Moody's Corporation in reference to a February 2024 unpaid invoice in the amount of \$1,500. I am uncertain as to how this invoice was missed, other than my understanding of the history in Finance during this time. The recipient on the email who would have normally processed the invoice had resigned. Leadership transitions were occurring due to the retirement of the former Finance Director and resignation of the former Deputy Finance Director. I have confirmed that the services were performed, and payment is due.

I request permission to pay prior year invoice #427046 in the amount of \$1,500. The cost can be absorbed by the current fiscal year's finance budget.

Thank you for your consideration.





**BUDGET AND PERFORMANCE DEPARTMENT**

**MEMORANDUM FOR BOARD OF COMMISSIONERS AGENDA OF JANUARY 21, 2025**

**TO: BOARD OF COUNTY COMMISSIONERS**

**FROM: DEBORAH W. SHAW, BUDGET AND PERFORMANCE DIRECTOR**

**DATE: 1/14/2025**

**SUBJECT: APPROVAL OF BUDGET ORDINANCE AMENDMENTS FOR THE  
JANUARY 21, 2025 BOARD OF COMMISSIONERS' AGENDA**

**BACKGROUND**

**General Fund**

**1) Sheriff's Office Grants – Budget Ordinance Amendment B250007 to recognize grant funds from the United States Department of Justice in the amount of \$204,774**

The Board is requested to accept and approve Budget Ordinance Amendment B250007 in the amount of \$204,774 as follows: \$102,387 for the Cumberland County Sheriff's Office and \$102,387 for the Fayetteville Police Department. The allocation of funds is determined by the United States Department of Justice. Cumberland County Sheriff's Office will use the funds to improve law enforcement services and operational efficiencies through communications with law enforcement databases, technology upgrades and safety equipment. The City of Fayetteville will use the funds to increase operational efficiency, improve officer safety and upgrade safety equipment.

Please note this amendment requires no additional county funds.

**2 ) Animal Services – Budget Ordinance Amendment B250041 to recognize the Bissell Pet Foundation Empty the Shelters Grant in the amount of \$6,620**

The Board is requested to accept and approve Budget Ordinance Amendment B250041 to recognize funds from the Bissell Pet Foundation Empty the Shelters Grant in the amount of \$6,620. This funding will be used for general operating expenses such as surgeries for feral cats.

Please note that this amendment requires no additional county funds.

**3) Health Department – Budget Ordinance Amendment B250134 to recognize federal funds through the North Carolina Department of Health and Human Services-North Carolina Division of Public Health in the amount of \$7,869**

The Board is requested to accept and approve Budget Ordinance Amendment B250134 of federal funds through the North Carolina Department of Health and Human Services-North Carolina Division of Public Health in the amount of \$7,869. This funding will be used to support implementation of the changes authorized by the North Carolina Law Session to restructure child death reviews by local teams and to offset costs associated with the local team participation in the National Fatality Review Case Reporting System (NFR-CRS).

Please note that this amendment requires no additional county funds.

**4) Soil Conservation District – Budget Ordinance Amendment B251277 to recognize the increase in grant funds from the Streamflow Rehabilitation Assistance Program Grant in the amount of \$21,214**

The Board is requested to accept and approve Budget Ordinance Amendment B251277 to recognize the increase in grant funds from the Streamflow Rehabilitation Assistance Program Grant in the amount of \$21,214. This grant is from the North Carolina Department of Agriculture and Consumer Services, Division of Soil and Water and will be used to protect and restore the drainage infrastructure through routine maintenance to existing streams and drainage ways. The grant award is for the period of July 1, 2024 through December 31, 2026.

Please note this amendment requires no additional county funds.

**5) Soil Conservation District – Budget Ordinance Amendment B251281 to recognize grant funds from the North Carolina Foundation for Soil and Water Conservation, Inc. in the amount of \$384**

The Board is requested to accept and approve Budget Ordinance Amendment B251281 to recognize grant funds from the North Carolina Foundation for Soil and Water Conservation, Inc. in the amount of \$384. These funds will be used to purchase a rain simulator that will be used as an educational tool at local events to demonstrate the effects of rainfall with conservation control versus no conservation control.

Please note this amendment requires no additional county funds.

**Education Fund 106**

**6) School Capital Outlay Category III – Budget Ordinance Amendment B250810 in the amount of \$600,000 for capital outlay**

The Board is requested to accept and approve Budget Ordinance Amendment B250810 in the amount of \$600,000 for capital outlay. Category III is for vehicles in the amount of \$600,000. This revision is to update the school capital outlay from the Cumberland County Board of Education as approved at the Board of Education meeting on October 8, 2024.

Please note this amendment requires no additional county funds.

**NC Elderly - Handicap Transportation Fund 277**

**7) NC Elderly Transportation – Budget Ordinance Amendment B250940 to allocate revenue from the**

**North Carolina Department of Transportation in the amount of \$76,864**

The Board is requested to accept and approve Budget Ordinance Amendment B250940 to allocate revenue from the North Carolina Department of Transportation in the amount of \$76,864. The North Carolina Department of Transportation is allowing the use of FY2024 unspent funds to be used for eligible expenses. These funds are to be used for transportation services for the Elderly and Disabled Transportation Assistance Program (EDTAP).

Please note this amendment requires no additional county funds.

**REGARDING THE FOLLOWING ITEM #8 PLEASE NOTE:**

Each fiscal year, County departments may have projects that have been approved and initiated but were not complete by the fiscal year end (6/30/24) or items ordered that had not been received by fiscal year end. These projects or items were approved in the Fiscal Year 2024 budget; however, the money was not spent by June 30, 2024.

The following amendment seeks to bring those funds forward from FY 2024 into the current fiscal year, allowing departments to complete and pay for these projects and items. This revision is not using ‘new’ funds but is recognizing the use of FY24 funds in FY25.

**NORCRESS Water and Sewer Fund 605**

**8) NORCRESS Water and Sewer – Budget Ordinance Amendment B250184 to re-appropriate FY24 funds in the amount of \$89,725**

The Board is requested to approve Budget Ordinance Amendment B250184 to re-appropriate FY24 funds in the amount of \$89,725. These funds are needed to complete projects that were started in FY24 and will not be completed until FY25.

**RECOMMENDATION / PROPOSED ACTION**

Approve Budget Ordinance Amendments



## **SOLID WASTE MANAGEMENT**

### **MEMORANDUM FOR BOARD OF COMMISSIONERS AGENDA OF JANUARY 21, 2025**

**TO: BOARD OF COUNTY COMMISSIONERS**

**FROM: AMANDA LEE, P.E., GENERAL MANAGER FOR NATURAL RESOURCES**

**DATE: 1/6/2025**

**SUBJECT: REQUEST FOR QUALIFICATIONS (RFQ) FOR ENGINEERING SERVICES FOR SEWER PROJECTS**

#### **BACKGROUND**

On December 5, 2024, the Cumberland County Public Utilities Department invited qualified engineering firms that are experienced with a variety of design, preliminary engineering reports, construction, and administration of sanitary sewer projects to submit a Request for Qualifications (RFQ).

The firm selected would assist with the following general description of work:

- Pretreatment Design
- Sewer Master Planning
- Sewer Rehabilitation
- Electrical Control Systems
- Flow Reconciliation
- General Population Growth
- GIS Mapping
- Easement Acquisition

The firms had until December 19, 2024, to submit their Statement of Qualifications. There were two firms that responded, Meyers Engineering, PLLC and The Wooten Company. Staff reviewed and scored the submittals and propose that Meyers Engineering, PLLC is the best qualified firm to be selected for the Engineering Services for Sanitary Sewer.

At the January 9, 2025, Agenda Session meeting, the Board requested the scoring criteria for the RFQ Engineering Services for Sanitary Sewer Projects to be provided at the January 21, 2025, Board of Commissioners' meeting. This criteria is on page four (4) of the attached RFQ.

**RECOMMENDATION / PROPOSED ACTION**

The General Manager for Natural Resources and County Management recommend approval of the following proposed actions by the Board of Commissioners:

1. Accept the selection of Meyers Engineering, PLLC as the best qualified firm for the Engineering Services for Sanitary Sewer.
2. Grant permission to enter negotiations for detailed scope of work, cost of services and prepare a contract for approval at a future Board of Commissioners meeting and authorize County Manager to execute the contract.

**ATTACHMENTS:**

Description	Type
Request for Qualifications (RFQ)	Backup Material
Summary Evaluation Sheet	Backup Material



## REQUEST FOR QUALIFICATIONS (RFQ)

### Engineering Services for Sanitary Sewer Projects

Cumberland County invites qualified engineering firms to submit responses to this Request for Qualifications for a variety of design, preliminary engineering reports, construction, and administration of sanitary sewer projects (“Project”). The selected firm should have experience with USDA and Federal Funding assistance.

Cumberland County will work with the selected firm to define the full scope of services to be completed at the time services are requested. Once the scope of services is fully defined, the cost of such engineering services will be fully agreed upon by both parties prior to work commencing.

### **PROJECT SCOPE**

The following is a general description of the work required. This is not intended to be all-inclusive.

- Pretreatment Design
- Sewer Master Planning
- Sewer Rehabilitation
- Electrical Control Systems
- Flow Reconciliation
- General Population Growth
- GIS Mapping
- Easement Acquisition

### **MINIMUM QUALIFICATIONS**

1. The respondent shall have a minimum of 5 years of experience in sewer system design.
2. Qualifications of Professional Staff – Identify the key engagement partners, managers, and other staff members who would be assigned to the project and indicate their qualifications.

3. Subcontractors – Please clearly indicate whether subcontractors will be used in fulfilling the proposal. If the firm plans to use subcontractors, please provide an overview of the firm, project involvement, qualifications of staff, and the percentage of work you anticipate them to complete.

### **SUBMITTAL REQUIREMENTS**

The submittal shall be provided on 8.5” x 11” paper with a maximum of twenty-five (25) standard typewritten pages, font size 11 or larger (not including front or back covers, table of contents and cover letter). This page limit includes tabs and other dividers. Double-sided pages will be counted as two (2) pages. The outline below shall be followed as a template for the report and the overall information that is required with each submittal:

1. Firm name, address, telephone numbers, year established and brief history of the firm.
2. Provide a copy of the firm’s licensure and Certificate(s) of Insurance.
3. The firm’s related experience in managing federally funded local projects.
4. Types of services customarily provided by the firm.
5. Name and resume of Project Manager to be assigned to this project.
6. Number of staff available for this assignment and their qualifications.
7. Identify if the firm is classified as a Disadvantaged Business Enterprise under the EPA’s criteria. Identify if any of the subcontractors are classified as a Disadvantaged Business Enterprise. Under EPA’s 8% statute (Public Law 102-389, 42 U.S.C. 4370d), an entity must establish that it is owned or controlled by socially and economically disadvantaged individuals who are of good character and citizens of the United States. The statute presumes women to be socially and economically disadvantaged individuals. Public Law 102-389, 42 U.S.C. 4370d, provides for an **8% objective** for awarding contracts under EPA financial assistance agreements to business concerns or other organizations owned or controlled by socially and economically disadvantaged individuals, including Historically Black Colleges and Universities (HBCU) and women.
8. Names of outside consultants, if any, who would be retained to provide services required for this project and the percentages of services that the sub-consultant would provide.
9. The firm’s prior experience with similar projects. Highlight and provide governmental references for past projects within the last three years. Please include a brief description of each project, original timeline to completion, final timeline to completion, original project cost estimate, final project cost, and a contact name, address, and phone number of a reference for each project listed.
10. Describe in detail the firm’s project deliverables to Cumberland County and the benefit of each and how the County can use this information moving forward.

11. List of current projects underway and the estimated cost and completion date of each.
12. The proposed time in which the firm foresees to complete the work based on the information provided in the scope of services.

Cumberland County reserves the right to request interviews of selected proposers, to make selections based on initial proposals, or to reject all proposals submitted.

**Proposals must also acknowledge that, if awarded the contract, Responder, as Contractor, shall comply with the following State contracting requirements:**

**E-VERIFY.** Contractor shall comply with the requirements of Article 2 of Chapter 64 of the General Statutes and shall require any subcontractors to do so.

**IRAN DIVESTMENT ACT CERTIFICATION.** Contractor shall certify that Contractor, and all subcontractors, are not on the Iran Final Divestment List (“List”) created by the North Carolina State Treasurer pursuant to N.C.G.S. 147-86.55-69. Contractor shall not utilize any subcontractor that is identified on the List.

**Proposals must also acknowledge that, if awarded the contract, Responder, as Contractor, shall comply with the Federal contracting requirements set forth below and on the attached Statement of Federal Terms & Conditions:**

This solicitation is for services that will be funded through a State Revolving Fund (SRF) loan and therefore all contracted consultants and subconsultants must be eligible to receive federal funds as provided by the Uniform Grant Guidance, 2 CFR Sect. 200 and must comply with Davis-Bacon Wage Requirements and American Iron and Steel Provisions.

Responder and its Principals and subcontractors must not be debarred or suspended nor otherwise on the Excluded Parties List System (EPLS) in the System for Award Management (SAM). Include verification through the [www.SAM.gov](http://www.SAM.gov) that they are not listed by enclosing a printout of the search results that includes the record date with the proposal.

Responder must provide a Statement of Conflict(s) of Interest (if any) Responder or its Principals or subcontractors may have regarding the provision of these services, and a plan for mitigating the conflict(s). Note that the County may in its sole discretion determine whether a conflict disqualifies a firm, and/or whether or not a conflict mitigation plan is acceptable.

The RFQ, including all addenda and attachments for this RFQ, may be viewed, printed or downloaded from the County’s website at <https://ccmunis.co.cumberland.nc.us/vss/Vendors/VBids/Default.aspx>. All interested firms are responsible for checking this website for the issuance of any addenda prior to submitting a proposal.



All interested firms shall submit five (5) hard copies and one (1) USB flash drive containing a PDF of their Statement of Qualifications no later than **2:00 PM, Thursday, Dec 19, 2024**. Late submittals will not be considered.

Qualifications packages shall be mailed or personally delivered to:

**Cumberland County Public Utilities Department  
Attention: Amy Hall, Public Utilities Project Manager  
698 Ann Street  
Fayetteville, North Carolina 28301**

### **EVALUATION AND AWARD OF PROJECTS**

The County will consider and evaluate Qualification Packages in accordance with N.C.G.S. 143-64.31. As part of the evaluation process, the County reserves the right to request additional information and/or interview any or all firms.

The Cumberland County Selection Committee shall review the Statements of Qualifications and shall select the best qualified individual or firm in their estimation based on the identified criteria for this project. The Committee may establish a short-list and schedule interviews with those firms if necessary. Selection criteria shall include:

- Firm Qualifications (20%)
- Relevant Experience (25%)
- Project Approach including Schedule (15%)
- Project Team Qualifications (25%) and
- Firm References (15%).

Once Cumberland County has completed their evaluation, they will rank the most qualified firms in order. Cumberland County will attempt to negotiate reasonable fees with the most qualified firm. If such negotiations are not successful Cumberland County will attempt to negotiate with the next most qualified firm until an agreement can be made.

### **QUESTIONS**

After the Request for Qualifications has been advertised, all communications between the Issuing Department and prospective Firms shall be in writing. No oral questions shall be accepted. Any inquiries, requests for interpretation, technical questions, clarifications, or additional information shall be directed to the attention of Amy Hall, Public Utilities Project Manager, by e-mail to [ahall@cumberlandcountync.gov](mailto:ahall@cumberlandcountync.gov), no later than **2:00 PM, Monday, Dec 16, 2024**. Questions received after this date and time will not be considered for response.

Upon receipt of questions, an Addendum will be issued if deemed necessary. A signed copy of each addendum must be included in the proposal package (the signed addendum will not be counted towards the page limit). Prospective firms are strictly prohibited from contacting County officials or employees regarding this Request for Qualifications, except in the manner described above. Violation of this provision may result in disqualification of the firm's submittal.

Attachments:

- A. Execution of Proposal – Excluded from Page Count
- B. Certification Regarding Lobbying – Excluded from Page Count
- C. Noncollusion Affidavit – Excluded from Page Count
- D. Federal Required Contract Clauses
- E. Evaluation Sheet

# ATTACHMENT A: EXECUTION OF PROPOSAL

## EXECUTION

In compliance with this Request for Proposals (RFP), and subject to all the conditions herein, the undersigned vendor offers and agrees to furnish and deliver any or all items/services upon which prices are proposed. By executing this proposal, the undersigned vendor certifies that this proposal is submitted competitively and without collusion, that it and its principals are not presently debarred, suspended, proposed for debarment, declared ineligible from covered transactions by any Federal or State department or agency. Furthermore, the undersigned vendor certifies that it and its principals are not presently listed on the Department of State Treasurer's Final Divestment List as per N.C.G.S 147-86.55-69.

The potential Contractor certifies and/or understands the following by placing an "X" in all blank spaces:

- \_\_\_\_\_ The County has the right to reject any and all proposals or reject specific proposals with deviated/omitted information, based on the County's discretion if the omitted information is considered a minor deviation or omission. The County will not contact vendors to request required information/documentation that is missing from a proposal packet. Additionally, if the County determines it is in its best interest to do so, the County reserves the right to award to one or more vendors and/or to award only a part of the services specified in the RFP.
- \_\_\_\_\_ This proposal was signed by an authorized representative of the Contractor.
- \_\_\_\_\_ The potential Contractor has determined the cost and availability of all materials and supplies associated with performing the services outlined herein.
- \_\_\_\_\_ All labor costs associated with this project have been determined, including all direct and indirect costs.
- \_\_\_\_\_ The potential Contractor agrees to the conditions as set forth in this RFP with no exceptions.
- \_\_\_\_\_ Selection of a contract represents a preliminary determination as to the qualifications of the vendor. Vendor understands and agrees that no legally binding acceptance offer occurs until the Cumberland County Board of Commissioners, or its designee, executes a formal contract and/or purchase order.

Therefore, in compliance with the foregoing RFP, and subject to all terms and conditions thereof, the undersigned offers and agrees to furnish the services for the prices quoted within the timeframe required. Vendor agrees to hold firm offer through contract execution.

**Failure to execute/sign proposal prior to submittal shall render the proposal invalid and it WILL BE REJECTED.**

VENDOR:		
STREET ADDRESS:	P.O. BOX:	ZIP:
CITY & COUNTY & ZIP:	TELEPHONE NUMBER:	TOLL FREE TEL. NO:
PRINCIPAL PLACE OF BUSINESS ADDRESS IF DIFFERENT FROM ABOVE (SEE INSTRUCTIONS TO VENDORS ITEM #10):		
PRINT NAME & TITLE OF PERSON SIGNING ON BEHALF OF VENDOR:	FAX NUMBER:	
VENDOR'S AUTHORIZED SIGNATURE:	DATE:	EMAIL:

## **ATTACHMENT B: CERTIFICATION REGARDING LOBBYING**

Certification for Contracts, Grants, Loans, and Cooperative Agreements

**This form is required only for purchases of more than \$100,000**

The undersigned certifies, to the best of his or her knowledge and belief, that:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.

2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.

3. The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

The Contractor, \_\_\_\_\_, certifies or affirms the truthfulness and accuracy of each statement of its certification and disclosure, if any. In addition, the Contractor understands and agrees that the provisions of 31 U.S.C. Chap. 38, Administrative Remedies for False Claims and Statements, apply to this certification and disclosure, if any.

\_\_\_\_\_  
Signature of Contractor's Authorized Official

\_\_\_\_\_  
Name and Title of Contractor's Authorized Official

\_\_\_\_\_  
Date

# ATTACHMENT C: NONCOLLUSION AFFIDAVIT

NON-COLLUSION AFFIDAVIT  
of Cumberland

State of North Carolina County

\_\_\_\_\_, being first duly sworn, deposes and says that:

1. He/She is the \_\_\_\_\_ of \_\_\_\_\_, the proposer that has submitted the attached proposal.
2. He/She is fully informed respecting the preparation and contents of the attached proposal and of all pertinent circumstances respecting such proposal.
3. Such proposal is genuine and is not a collusive or sham proposal.
4. Neither the said proposer nor any of its officers, partners, owners, agents, representatives, employees or parties in interest, including this affiant, has in any way colluded, conspired, connived or agreed, directly or indirectly, with any other proposer firm or person to submit a collusive or sham proposal in connection with the contract for which the attached proposal has been submitted or to refrain from proposing in connection with such contract, or has in any manner, directly or indirectly sought by agreement or collusion of communication or conference with any other proposer, firm or person to fix the price or prices in the attached proposal or of any other proposers, or to fix any overhead, profit or cost element of the proposal price of the proposal of any other proposer or to secure through collusion, conspiracy, connivance or unlawful agreement any advantage against the County of Cumberland or any person interested in the proposed contract; and
5. The price or prices quoted in the attached proposal are fair and proper and are not tainted by any collusion, conspiracy, connivance or unlawful agreement on the part of the proposer or any of its agents, representatives, owners, employees, or parties in interest, including this affiant.

Signature \_\_\_\_\_

Printed Name: \_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_

Subscribed and Sworn to Before Me,

This \_\_\_\_\_ day of \_\_\_\_\_, \_\_\_\_\_

Notary Public \_\_\_\_\_

My Commission Expires: \_\_\_\_\_

# **ATTACHMENT D: FEDERAL REQUIRED CONTRACT CLAUSES**

**!IMPORTANT NOTE! The clauses below may not be modified or deleted under any circumstance. These are required contract clauses mandated by the Federal Government.**

This *Attachment D* is incorporated into the Service Contract between the County and the Contractor. Capitalized terms not defined in this Attachment shall have the meanings assigned to such terms in the Contract. All references to the “Contractor” or “Company” or “Vendor” or “Provider” shall be deemed to mean the Contractor.

This Contract may be funded in whole or in part with federal funding. As such, federal laws, regulations, policies and related administrative practices apply to this Contract. The most recent of such federal requirements, including any amendments made after the execution of this Contract shall govern the Contract, unless the federal government determines otherwise. The Contractor is responsible for complying with all applicable provisions, updates or modifications that occur in the future relating to these clauses.

To the extent possible, the federal requirements contained in the most recent version of the Uniform Administrative Requirements for federal awards (Uniform Rules) codified at 2.CFR Part 200, including any certifications and contractual provisions required by any federal statutes or regulation referenced therein to be included in this contract are deemed incorporated into this contract by reference and shall be incorporated into any sub-agreement or subcontract executed by the Contractor pursuant to its obligations under this Contract. The Contractor and its sub-contractors, if any, hereby represent and covenant that they have complied and shall comply in the future with the applicable provisions of the original contract then in effect and with all applicable federal, state, and local laws, regulations, and rules and local policies and procedures, as amended from time to time, relating to Work to be performed under this contract.

## **1. Drug Free Workplace Requirements**

Drug-free workplace requirements in accordance with Drug Free Workplace Act of 1988 (Pub 100-690, Title V, Subtitle D). All contractors entering into federal funded contracts over \$100,000 must comply with Federal Drug Free workplace requirements as Drug Free Workplace Act of 1988.

## **2. Contractor Compliance**

The Contractor shall comply with all uniform administrative requirements, cost principles, and audit requirement for federal awards.

## **3. Conflict of Interest**

The Contractor must disclose in writing any potential conflict of interest to the County of Cumberland or pass through entity in accordance with federal policy.

## **4. Mandatory Disclosures**

The Contractor must disclose in writing all violations of federal criminal law involving fraud, bribery, or gratuity violations potentially affecting the federal award. **Energy Conservation** The Contractor and Subcontractors agrees to comply with the mandatory standards and policies relating to energy efficiency which are contained in the state energy conservation plan issued in compliance with the Energy Policy and Conservation Act, 42 U.S.C. § 6321, et seq.

## **5. Clean Air Act and The Federal Water Pollution Control Act**

### **Clean Air Act:**

(1) The contractor agrees to comply with all applicable standards, orders or regulations issued pursuant to the Clean Air Act, as amended, 42 U.S.C. § 7401 et seq.

(2) The contractor agrees to report each violation to the County and understands and agrees that the County will, in turn, report each violation as required to assure notification to the Federal Emergency Management Agency, and the appropriate Environmental Protection Agency Regional Office.

(3) The contractor agrees to include these requirements in each subcontract exceeding \$150,000 financed in whole or in part with Federal assistance provided by FEMA.

### **Federal Water Pollution Control Act:**

(1) The contractor agrees to comply with all applicable standards, orders, or regulations issued pursuant to the Federal Water Pollution Control Act, as amended, 33 U.S.C. 1251 et seq.

(2) The contractor agrees to report each violation to the County and understands and agrees that the County will, in turn, report each violation as required to assure notification to the Federal Emergency Management Agency, and the appropriate Environmental Protection Agency Regional Office.

(3) The contractor agrees to include these requirements in each subcontract exceeding \$150,000 financed in whole or in part with Federal assistance provided by FEMA.

## **6. Access to Records and Reports**

The following access to records requirements apply to this contract:

(1) The Contractor agrees to provide the County, the FEMA Administrator, the Comptroller General of the United States, or any of their authorized representatives access to any books, documents, papers, and records of the Contractor which are directly pertinent to this contract for the purposes of making audits, examinations, excerpts, and transcriptions.

(2) The Contractor agrees to permit any of the foregoing parties to reproduce by any means whatsoever or to copy excerpts and transcriptions as reasonably needed.

(3) The Contractor agrees to provide the FEMA Administrator or his authorized representatives access to construction or other work sites pertaining to the work being completed under the contract.

(4) In compliance with the Disaster Recovery Act of 2018, the County and the Contractor acknowledge and agree that no language in this contract is intended to prohibit audits or internal reviews by the FEMA Administrator or the Comptroller General of the United States.

## **7. No Obligation by Federal Government**

The Federal Government is not a party to this contract and is not subject to any obligations or liabilities to the non-Federal entity, contractor, or any other party pertaining to any matter resulting from the contract.

## **8. Program Fraud and False or Fraudulent Statements or Related Acts**

The Contractor acknowledges that 31 U.S.C. Chap. 38 (Administrative Remedies for False Claims and Statements) applies to the Contractor's actions pertaining to this contract.

## **9. Changes**

Any change in the contract cost, modification, change order, or constructive change must be allowable, allocable, within the scope of its funding, grant or cooperative agreement, and reasonable for the completion of project scope. All changes and/or amendments to the contract will be outlined in detail, formalized in writing, and signed by the authorized representative of each party. Contractor's failure to do so shall constitute a material breach of the contract.

## **10. Termination**

**(1) Termination Without Cause.** The County may immediately terminate this Agreement at any time without cause by giving 30 days' written notice to the Contractor.

**(2) Termination for Default by Either Party.** By giving written notice to the other party, either party may terminate this Agreement upon the occurrence of one or more of the following events:

The other party violates or fails to perform any covenant, provision, obligation, term or condition contained in this Agreement, provided that, unless otherwise stated in this Agreement, such failure or violation shall not be cause for termination if both of the following conditions are satisfied: (i) such default is reasonably susceptible to cure; and (ii) the other party cures such default within thirty (30) days of receipt of written notice of default from the non-defaulting party; or

The other party attempts to assign, terminate or cancel this Agreement contrary to the terms hereof; or

The other party ceases to do business as a going concern, makes an assignment for the benefit of creditors, admits in writing its inability to pay debts as they become due, files a petition in bankruptcy or has an involuntary bankruptcy petition filed against it (except in connection with a reorganization under which the business of such party is continued and performance of all its obligations under this Agreement shall continue), or if a receiver, trustee or liquidator is appointed for it or any substantial part of other party's assets or properties.

Any notice of default pursuant to this Section shall identify and state the party's intent to terminate this Agreement if the default is not cured within the specified period.

**(3) Additional Grounds for Default Termination by the County.** By giving written notice to the Contractor, the County may also terminate this Agreement upon the occurrence of one or more of



the following events (which shall each constitute grounds for termination without a cure period and without the occurrence of any of the other events of default previously listed):

The Contractor makes or allows to be made any material written misrepresentation or provides any materially misleading written information in connection with this Agreement, Contractor's Proposal, or any covenant, agreement, obligation, term or condition contained in this Agreement; or

The Contractor takes or fails to take any action which constitutes grounds for immediate termination under the terms of this Agreement, including but not limited to failure to obtain or maintain the insurance policies and endorsements as required by this Agreement, or failure to provide the proof of insurance as required by this Agreement.

**(4) Cancellation of Orders and Subcontracts.** In the event this Agreement is terminated by the County for any reason prior to the end of the term, the Contractor shall upon termination immediately discontinue all service in connection with this Agreement and promptly cancel all existing orders and subcontracts, which are chargeable to this Agreement. As soon as practicable after receipt of notice of termination, the Contractor shall submit a statement to the County showing in detail the services performed under this Agreement to the date of termination.

**(5) No Effect on Taxes, Fees, Charges, or Reports.** Any termination of the Agreement shall not relieve the Contractor of the obligation to pay any fees, taxes or other charges then due to the County, nor relieve the Contractor of the obligation to file any daily, monthly, quarterly or annual reports covering the period to termination nor relieve the Contractor from any claim for damages previously accrued or then accruing against the Contractor.

**(6) Obligations Upon Expiration or Termination.** Upon expiration or termination of this Agreement, the Contractor shall promptly (a) return to the County all computer programs, files, documentation, data, media, related material and any other recording devices, information, or compact discs that are owned by the County; (b) deliver to the County all Work Product; (c) allow the County or a new vendor access to the systems, software, infrastructure, or processes of the Contractor that are necessary to migrate the Services to a new vendor; and (d) refund to the County all pre-paid sums for Products or Services that have been cancelled and will not be delivered.

**(7) No Suspension.** In the event that the County disputes in good faith an allegation of default by the Contractor, notwithstanding anything to the contrary in this Agreement, the Contractor agrees that it will not terminate this Agreement or suspend or limit the delivery of Products or Services or any warranties or repossess, disable or render unusable any Software supplied by the Contractor, unless (i) the parties agree in writing, or (ii) an order of a court of competent jurisdiction determines otherwise.

**(8) Authority to Terminate.** The County Manager or their designee is authorized to terminate this Agreement on behalf of the County.

**(9) Audit.** During the term of the Agreement and for a period of one (1) year after termination or expiration of this Agreement for any reason, the County shall have the right to audit, either itself or through a third party, all books and records (including but not limited to the technical records)

and facilities of the Contractor necessary to evaluate Contractor's compliance with the terms and conditions of the Agreement or the County's payment obligations. The County shall pay its own expenses, relating to such audits, but shall not have to pay any expenses or additional costs of the Contractor. However, if non-compliance is found that would have cost the County in excess of \$5,000 but for the audit, then the Contractor shall be required to reimburse the County for the cost of the audit.

## **11. Remedies**

**(1) Liquidated Damages:** The County and the Contractor acknowledge and agree that the County may incur costs if the Contractor fails to meet the delivery times set forth in the Request for Proposal for the Products and Services. The parties further acknowledge and agree that: (a) the County may be damaged by such failures, including loss of goodwill and administrative costs; but that (b) the costs that the County might reasonably be anticipated to accrue as a result of such failures are difficult to ascertain due to their indefiniteness and uncertainty. Accordingly, the Contractor agrees to pay liquidated damages at the rates set forth in the Request for Proposal (if applicable). The parties agree that the liquidated damages set forth in the Request for Proposal shall be the County's exclusive remedy for loss of goodwill and administrative costs, attributable to a failure by the Contractor to meet such delivery times, but shall not be the remedy for the cost to cover or other direct damages.

**(2) Right to Cover:** If the Contractor fails to meet any completion date or resolution time set forth in this Agreement (including the Exhibits), and it fails to cure such default within one (1) business day after receiving written notice from the County of such failure, the County may take any of the following actions with or without terminating this Agreement, and in addition to and without limiting any other remedies it may have:

Employ such means as it may reasonably deem advisable and appropriate to perform itself or obtain the Services from a third party until the matter is resolved and the Contractor is again able to resume performance under this Agreement; and

Deduct any and all reasonable expenses incurred by the County in obtaining or performing the Services from any money then due or to become due the Contractor and, should the County's reasonable cost of obtaining or performing the services exceed the amount due the Contractor, collect the difference from the Contractor.

**(3) Right to Withhold Payment.** If the Contractor materially breaches any provision of this Agreement, the County shall have a right to withhold all payments due to the Contractor with respect to the services that are the subject of such breach until such breach has been fully cured.

**(4) Specific Performance and Injunctive Relief.** The Contractor agrees that due to the potential impact on public health, monetary damages may not be an adequate remedy for the Contractor's failure to provide the Services required by this Agreement, and monetary damages may not be the equivalent of the performance of such obligation. Accordingly, the Contractor hereby agrees that the County may seek an order granting specific performance of such obligations of the Contractor in a court of competent jurisdiction in Cumberland County, North Carolina. The Contractor further

consents to the County seeking injunctive relief (including a temporary restraining order) to assure performance in the event the Contractor breaches the Agreement in any material respect.

**(5) Setoff.** Each party shall be entitled to setoff and deduct from any amounts owed to the other party pursuant to this Agreement all damages and expenses incurred as a result of the other party's breach of this Agreement, following any applicable cure periods, and provided such party has given notice of its intention to apply a setoff prior to making the payment deduction, together with documentary evidence demonstrating that such party has actually incurred the damages and/or expenses being setoff.

**(6) Other Remedies.** Except as specifically set forth in the main body of this Agreement, the remedies set forth above shall be deemed cumulative and not exclusive and may be exercised successively or concurrently, in addition to any other available remedy

## **12. Debarment and Suspension**

**(1)** This contract is a covered transaction for purposes of 2 C.F.R. pt. 180 and 2 C.F.R. pt. 3000. As such, the contractor is required to verify that none of the contractor's principals (defined at 2 C.F.R. § 180.995) or its affiliates (defined at 2 C.F.R. § 180.905) are excluded (defined at 2 C.F.R. § 180.940) or disqualified (defined at 2 C.F.R. § 180.935).

**(2)** The contractor must comply with 2 C.F.R. pt. 180, subpart C and 2 C.F.R. pt. 3000, subpart C, and must include a requirement to comply with these regulations in any lower tier covered transaction it enters into.

**(3)** This certification is a material representation of fact relied upon by the County. If it is later determined that the contractor did not comply with 2 C.F.R. pt. 180, subpart C and 2 C.F.R. pt. 3000, subpart C, in addition to remedies available to County, the Federal Government may pursue available remedies, including but not limited to suspension and/or debarment.

**(4)** The bidder or proposer agrees to comply with the requirements of 2 C.F.R. pt. 180, subpart C and 2 C.F.R. pt. 3000, subpart C while this offer is valid and throughout the period of any contract that may arise from this offer. The bidder or proposer further agrees to include a provision requiring such compliance in its lower tier covered transactions.

## **13. Equal Employment Opportunity**

During the performance of this contract, the Contractor agrees as follows:

**(1)** The contractor will not discriminate against any employee or applicant for employment because of race, color, religion, sex, sexual orientation, gender identity, or national origin. The contractor will take affirmative action to ensure that applicants are employed, and that employees are treated during employment without regard to their race, color, religion, sex, sexual orientation, gender identity, or national origin. Such action shall include, but not be limited to the following:

Employment, upgrading, demotion, or transfer; recruitment or recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. The contractor agrees to post in conspicuous places, available to employees and applicants for employment, notices to be provided setting forth the provisions of this nondiscrimination clause.

(2) The contractor will, in all solicitations or advertisements for employees placed by or on behalf of the contractor, state that all qualified applicants will receive consideration for employment without regard to race, color, religion, sex, sexual orientation, gender identity, or national origin.

(3) The contractor will not discharge or in any other manner discriminate against any employee or applicant for employment because such employee or applicant has inquired about, discussed, or disclosed the compensation of the employee or applicant or another employee or applicant. This provision shall not apply to instances in which an employee who has access to the compensation information of other employees or applicants as a part of such employee's essential job functions discloses the compensation of such other employees or applicants to individuals who do not otherwise have access to such information, unless such disclosure is in response to a formal complaint or charge, in furtherance of an investigation, proceeding, hearing, or action, including an investigation conducted by the employer, or is consistent with the contractor's legal duty to furnish information.

(4) The contractor will send to each labor union or representative of workers with which he has a collective bargaining agreement or other contract or understanding, a notice to be provided advising the said labor union or workers' representatives of the contractor's commitments under this section, and shall post copies of the notice in conspicuous places available to employees and applicants for employment.

(5) The contractor will comply with all provisions of Executive Order 11246 of September 24, 1965, and of the rules, regulations, and relevant orders of the Secretary of Labor.

(6) The contractor will furnish all information and reports required by Executive Order 11246 of September 24, 1965, and by rules, regulations, and orders of the Secretary of Labor, or pursuant thereto, and will permit access to his books, records, and accounts by the administering agency and the Secretary of Labor for purposes of investigation to ascertain compliance with such rules, regulations, and orders.

(7) In the event of the contractor's noncompliance with the nondiscrimination clauses of this contract or with any of the said rules, regulations, or orders, this contract may be canceled, terminated, or suspended in whole or in part and the contractor may be declared ineligible for further Government contracts or federally assisted construction contracts in accordance with procedures authorized in Executive Order 11246 of September 24, 1965, and such other sanctions may be imposed and remedies invoked as provided in Executive Order 11246 of September 24, 1965, or by rule, regulation, or order of the Secretary of Labor, or as otherwise provided by law.

(8) The contractor will include the portion of the sentence immediately preceding paragraph (1) and the provisions of paragraphs (1) through (8) in every subcontract or purchase order unless exempted by rules, regulations, or orders of the Secretary of Labor issued pursuant to section 204 of Executive Order 11246 of September 24, 1965, so that such provisions will be binding upon each subcontractor or vendor. The contractor will take such action with respect to any subcontract or purchase order as the administering agency may direct as a means of enforcing such provisions, including sanctions for noncompliance:

Provided, however, that in the event a contractor becomes involved in, or is threatened with, litigation with a subcontractor or vendor as a result of such direction by the administering agency,

the contractor may request the United States to enter into such litigation to protect the interests of the United States.

The applicant further agrees that it will be bound by the above equal opportunity clause with respect to its own employment practices when it participates in federally assisted construction work: *Provided*, That if the applicant so participating is a State or local government, the above equal opportunity clause is not applicable to any agency, instrumentality or subdivision of such government which does not participate in work on or under the contract.

The applicant agrees that it will assist and cooperate actively with the administering agency and the Secretary of Labor in obtaining the compliance of contractors and subcontractors with the equal opportunity clause and the rules, regulations, and relevant orders of the Secretary of Labor, that it will furnish the administering agency and the Secretary of Labor such information as they may require for the supervision of such compliance, and that it will otherwise assist the administering agency in the discharge of the agency's primary responsibility for securing compliance.

The applicant further agrees that it will refrain from entering into any contract or contract modification subject to Executive Order 11246 of September 24, 1965, with a contractor debarred from, or who has not demonstrated eligibility for, Government contracts and federally assisted construction contracts pursuant to the Executive Order and will carry out such sanctions and penalties for violation of the equal opportunity clause as may be imposed upon contractors and subcontractors by the administering agency or the Secretary of Labor pursuant to Part II, Subpart D of the Executive Order. In addition, the applicant agrees that if it fails or refuses to comply with these undertakings, the administering agency may take any or all of the following actions: Cancel, terminate, or suspend in whole or in part this grant (contract, loan, insurance, guarantee); refrain from extending any further assistance to the applicant under the program with respect to which the failure or refund occurred until satisfactory assurance of future compliance has been received from such applicant; and refer the case to the Department of Justice for appropriate legal proceedings.

#### **14. Davis-Bacon Requirements**

(1) All transactions regarding this contract shall be done in compliance with the Davis-Bacon Act (40 U.S.C. 3141-3144, and 3146-3148) and the requirements of 29 C.F.R. pt. 5 as may be applicable. The contractor shall comply with 40 U.S.C. 3141-3144, and 3146-3148 and the requirements of 29 C.F.R. pt. 5 as applicable.

(2) Contractors are required to pay wages to laborers and mechanics at a rate not less than the prevailing wages specified in a wage determination made by the Secretary of Labor.

(3) Additionally, contractors are required to pay wages not less than once a week.

#### **15. Copeland "Anti-Kickback" Act**

(1) **Contractor.** The contractor shall comply with 18 U.S.C. § 874, 40 U.S.C. § 3145, and the requirements of 29 C.F.R. pt. 3 as may be applicable, which are incorporated by reference into this contract.

(2) **Subcontracts.** The contractor or subcontractor shall insert in any subcontracts the clause above and such other clauses as FEMA may by appropriate instructions require, and also a clause

requiring the subcontractors to include these clauses in any lower tier subcontracts. The prime contractor shall be responsible for the compliance by any subcontractor or lower tier subcontractor with all of these contract clauses.

**(3) Breach.** A breach of the contract clauses above may be grounds for termination of the contract, and for debarment as a contractor and subcontractor as provided in 29 C.F.R. § 5.12.”

#### **16. Contract Work Hours and Safety Standards Act (40 U.S.C. 3701-3708)**

Where applicable, all contracts awarded in excess of \$100,000 that involve the employment of mechanics or laborers must be in compliance with 40 U.S.C. 3702 and 3704, as supplemented by Department of Labor regulations (29 CFR Part 5).

**(1) Overtime requirements.** No contractor or subcontractor contracting for any part of the contract work which may require or involve the employment of laborers or mechanics shall require or permit any such laborer or mechanic in any workweek in which he or she is employed on such work to work in excess of forty hours in such workweek unless such laborer or mechanic receives compensation at a rate not less than one and one-half times the basic rate of pay for all hours worked in excess of forty hours in such workweek.

**(2) Violation; liability for unpaid wages; liquidated damages.** In the event of any violation of the clause set forth in paragraph (b) (1) of this section the contractor and any subcontractor responsible therefor shall be liable for the unpaid wages. In addition, such contractor and subcontractor shall be liable to the United States (in the case of work done under contract for the District of Columbia or a territory, to such District or to such territory), for liquidated damages. Such liquidated damages shall be computed with respect to each individual laborer or mechanic, including watchmen and guards, employed in violation of the clause set forth in paragraph (b) (1) of this section, in the sum of \$26 for each calendar day on which such individual was required or permitted to work in excess of the standard workweek of forty hours without payment of the overtime wages required by the clause set forth in paragraph (b) (1) of this section.

**(3) Withholding for unpaid wages and liquidated damages.** The Owner shall upon its own action or upon written request of an authorized representative of the Department of Labor withhold or cause to be withheld, from any moneys payable on account of work performed by the contractor or subcontractor under any such contract or any other Federal contract with the same prime contractor, or any other federally-assisted contract subject to the Contract Work Hours and Safety Standards Act, which is held by the same prime contractor, such sums as may be determined to be necessary to satisfy any liabilities of such contractor or subcontractor for unpaid wages and liquidated damages as provided in the clause set forth in paragraph (b)(2) of this section.

**(4) Subcontracts.** The contractor or subcontractor shall insert in any subcontracts the clauses set forth in paragraph (b)(1) through (4) of this section and also a clause requiring the subcontractors to include these clauses in any lower tier subcontracts. The prime contractor shall be responsible for compliance by any subcontractor or lower tier subcontractor with the clauses set forth in paragraphs (b)(1) through (4) of this section.

#### **17. Rights to Inventions Made Under a Contract or Agreement**



## ***Patent and Rights in Data***

Contracts involving experimental, developmental, or research work.

The term "subject data" used in this clause means recorded information, whether or not copyrighted, that is delivered or specified to be delivered under the contract. The term includes graphic or pictorial delineation in media such as drawings or photographs; text in specifications or related performance or design-type documents; machine forms such as punched cards, magnetic tape, or computer memory printouts; and information retained in computer memory. Examples include, but are not limited to, computer software, engineering drawings and associated lists, specifications, standards, process sheets, manuals, technical reports, catalog item identifications, and related information. The term "subject data" does not include financial reports, cost analyses, and similar information incidental to contract administration.

**Rights in Data** - The following requirements apply to each contract involving experimental, developmental or research work:

The following restrictions apply to all subject data first produced in the performance of the contract to which this Attachment has been added:

(1) Except for its own internal use, the Purchaser or Contractor may not publish or reproduce subject data in whole or in part, or in any manner or form, nor may the Purchaser or Contractor authorize others to do so, without the written consent of the Federal Government, until such time as the Federal Government may have either released or approved the release of such data to the public; this restriction on publication, however, does not apply to any contract with an academic institution. In accordance with 49 CFR § 18.34 and 49 CFR § 19.36, the Federal Government reserves a royalty-free, non-exclusive and irrevocable license to reproduce, publish, or otherwise use, and to authorize others to use, for "Federal Government purposes," any subject data or copyright described in subsections (2)(b)(i) and (2)(b)(ii) of this clause below. As used in the previous sentence, "for Federal Government purposes," means use only for the direct purposes of the Federal Government. Without the copyright owner's consent, the Federal Government may not extend its Federal license to any other party.

(2) Any subject data developed under that contract, whether or not a copyright has been obtained; and

(3) Any rights of copyright purchased by the Purchaser or Contractor using Federal assistance in whole or in part.

(4) When federal assistance is awarded for experimental, developmental, or research work, it is the general intention to increase knowledge available to the public rather than to restrict the benefits resulting from the work to participants in that work. Therefore, unless determined otherwise, the Purchaser and the Contractor performing experimental, developmental, or research work required by the underlying contract to which this Attachment is added agree to make available to the public, either the license in the copyright to any subject data developed in the course of that contract or a copy of the subject data first produced under the contract for which a copyright has not been obtained. If the experimental, developmental, or research work, which is the subject of the

underlying contract, is not completed for any reason whatsoever, all data developed under that contract shall become subject data as defined in subsection (a) of this clause and shall be delivered as the Federal Government may direct. This subsection (c), however, does not apply to adaptations of automatic data processing equipment or programs for the Purchaser or Contractor's use whose costs are financed in whole or in part with Federal assistance.

(5) Unless prohibited by state law, upon request by the Federal Government, the Purchaser and the Contractor agree to indemnify, save, and hold harmless the Federal Government, its officers, agents, and employees acting within the scope of their official duties against any liability, including costs and expenses, resulting from any willful or intentional violation by the Purchaser or Contractor of proprietary rights, copyrights, or right of privacy, arising out of the publication, translation, reproduction, delivery, use, or disposition of any data furnished under that contract. Neither the Purchaser nor the Contractor shall be required to indemnify the Federal Government for any such liability arising out of the wrongful act of any employee, official, or agents of the Federal Government.

(6) Nothing contained in this clause regarding rights in data shall imply a license to the Federal Government under any patent or be construed as affecting the scope of any license or other right otherwise granted to the Federal Government under any patent.

(7) Data developed by the Purchaser or Contractor and financed entirely without the use of Federal assistance that has been incorporated into work required by the underlying contract to which this Attachment has been added is exempt from the requirements of subsections (b), (c), and (d) of this clause, provided that the Purchaser or Contractor identifies that data in writing at the time of delivery of the contract work.

(8) Unless determined otherwise, the Contractor agrees to include these requirements in each subcontract for experimental, developmental, or research work financed in whole or in part with Federal assistance.

(9) Unless the Federal Government later makes a contrary determination in writing, irrespective of the Contractor 's status (i.e., a large business, small business, state government or state instrumentality, local government, nonprofit organization, institution of higher education, individual, etc.), the Purchaser and the Contractor agree to take the necessary actions to provide those rights in that invention due the Federal Government as described in U.S. Department of Commerce regulations, "Rights to Inventions Made by Nonprofit Organizations and Small Business Firms Under Government Grants, Contracts and Cooperative Agreements," 37 CFR Part 401.

(10) The Contractor also agrees to include these requirements in each subcontract for experimental, developmental, or research work financed in whole or in part with Federal assistance.

**Patent Rights** - The following requirements apply to each contract involving experimental, developmental, or research work:

(1) General - If any invention, improvement, or discovery is conceived or first actually reduced to practice in the course of or under the contract to which this Attachment has been added, and that



invention, improvement, or discovery is patentable under the laws of the United States of America or any foreign country, the Purchaser and Contractor agree to take actions necessary to provide immediate notice and a detailed report to the party at a higher tier.

(2) Unless the Federal Government later makes a contrary determination in writing, irrespective of the Contractor's status (a large business, small business, state government or state instrumentality, local government, nonprofit organization, institution of higher education, individual), the Purchaser and the Contractor agree to take the necessary actions to provide those rights in that invention due the Federal Government as described in U.S. Department of Commerce regulations, "Rights to Inventions Made by Nonprofit Organizations and Small Business Firms Under Government Grants, Contracts and Cooperative Agreements," 37 CFR Part 401.

(3) The Contractor also agrees to include the requirements of this clause in each subcontract for experimental, developmental, or research work financed in whole or in part with Federal assistance.

### **18. Procurement of Recovered Materials**

(1) In the performance of this contract, the Contractor shall make maximum use of products containing recovered materials that are EPA-designated items unless the product cannot be acquired:

- Competitively within a timeframe providing for compliance with the contract performance schedule.
- Meeting contract performance requirements.
- At a reasonable price.

(2) Information about this requirement, along with the list of EPA-designated items, is available at EPA's Comprehensive Procurement Guidelines web site, <https://www.epa.gov/smm/comprehensive-procurement-guideline-cpg-program>.

(3) The Contractor also agrees to comply with all other applicable requirements of Section 6002 of the Solid Waste Disposal Act."

### **19. Safeguarding Personal Identifiable Information:**

Contractor will take reasonable measures to safeguard protected personally identifiable information and other information designated as sensitive by the awarding agency or is considered sensitive consistent with applicable federal, state, and/or local laws regarding privacy and obligations of confidentiality.

### **20. Buy USA - Domestic Preference for certain procurements using federal funds.**

Contractor should, to the greatest extent practicable under a Federal award, provide a preference for the purchase, acquisition, or use of goods, products, or materials produced in the United States

(including but not limited to iron, aluminum, steel, cement, and other manufactured products). The requirements of this section must be included in all subawards including all contracts and purchase orders for work or products under this award. For purposes of this section: (1) “Produced in the United States” means, for iron and steel products, that all manufacturing processes, from the initial melting stage through the application of coatings, occurred in the United States. Page 4 of 5 (2) “Manufactured products” means items and construction materials composed in whole or in part of non-ferrous metals such as aluminum; plastics and polymer-based products such as polyvinyl chloride pipe; aggregates such as concrete; glass, including optical fiber; and lumber.

#### **21. Byrd Anti-Lobbying Amendment**

**Contractors who apply or bid for an award of \$100,000 or more shall file the required certification.** Each tier certifies to the tier above that it will not and has not used Federal appropriated funds to pay any person or organization for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, officer or employee of Congress, or an employee of a Member of Congress in connection with obtaining any Federal contract, grant, or any other award covered by 31 U.S.C. § 1352. Each tier shall also disclose any lobbying with non-Federal funds that takes place in connection with obtaining any Federal award. Such disclosures are forwarded from tier to tier up to the recipient who in turn will forward the certification(s) to the awarding agency.

#### **22. Compliance with Federal Law, Regulations, and Executive Orders**

This is an acknowledgement that FEMA financial assistance will be used to fund all or a portion of the contract. The contractor will comply with all applicable Federal law, regulations, executive orders, FEMA policies, procedures, and directives.

# ATTACHMENT E: EVALUATION SHEET

Evaluation Sheet - Engineering Services for Sanitary Sewer Projects  
 Total Max Points (Per Vendor) 100

Evaluators Name: \_\_\_\_\_

Vendors	Firm Qualifications	Relevant Experience	Project Approach including Schedule	Project Team Qualifications	Firm References	Total	Notes *Additional Notes Below*
	20 Points Max	25 points Max	15 Points Max	25 Points Max	15 Points Max		
						0	
						0	

Additional Notes  
 \*if additional space is needed for notes, see attached

Vendors

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**Evaluation Sheet - Engineering Services for Sanitary Sewer Projects**  
**Total Max Points (Per Vendor) 100**

**Evaluators Name:** Summary Sheet

Vendors	Firm Qualifications	Relevant Experience	Project Approach including Schedule	Project Team Qualifications	Firm References	Total	Notes *Additional Notes Below*
	20 Points Max	25 points Max	15 Points Max	25 Points Max	15 Points Max		
Meyers Engineering, PLLC	20	25	15	25	15	100	
Wooten	20	24.66666667	14	24.33333333	14	97	

**Additional Notes**

\*If additional space is needed for notes, see attached

**Vendors**

Meyers Engineering firm qualifications includes many years as an Owner and also includes extensive operation experience.  
 Extensive plant experience.

Wooten has a much deeper project team. The proposal does not get into the specifics of which project team members were associated with specific projects.

Owner references with Meyers include work through a solid waste contract and utilities specifications contract. Effective communication and responsiveness is great. Very pleased with work in progress.



**OFFICE OF THE COUNTY ATTORNEY**

**MEMORANDUM FOR BOARD OF COMMISSIONERS AGENDA OF JANUARY 21, 2025**

**TO: BOARD OF COUNTY COMMISSIONERS**

**FROM: COUNTY ATTORNEY**

**DATE: 1/14/2025**

**SUBJECT: ADOPTION OF POLICY PROHIBITING VIEWING OR SAVING  
PORNOGRAPHY ON COUNTY GOVERNMENT NETWORKS AND  
DEVICES**

**BACKGROUND**

The General Assembly enacted a new statute, N.C. Gen. Stat. § 143-805, in Session Law 2024-26, which requires local governments to adopt a policy prohibiting employees, elected officials, and appointees from viewing or saving pornography on county government networks and devices. The statute requires that the policy state the disciplinary action to be taken for a violation of the policy. For this reason, the county attorney advises the policy should be incorporated into the county's personnel ordinance to state the disciplinary action that can be imposed on employees. The board of commissioners has no authority to impose disciplinary action on appointees, other than removal from office. The board of commissioners has no authority to impose disciplinary action on any elected official. The county attorney has drafted the attached proposed resolution to amend Sec. 501, Code of Ethics, of the Cumberland County Personnel Ordinance to comply with the requirements of the new statute. The definitions and language used in the draft are mostly taken directly from the statute.

**RECOMMENDATION / PROPOSED ACTION**

At the January 9, 2025, Agenda Session the county attorney recommended the board adopt the attached resolution entitled, "Policy Prohibiting Viewing or Saving Pornography on County Government Networks and Devices," to amend Sec. 501, Code of Ethics, of the Cumberland County Personnel Ordinance to comply with the new statute. The board voted to move this item to the consent agenda of the January 21, 2025, meeting. To be passed at this meeting, it must be voted on and approved by all the commissioners in accordance with G.S. § 153A-45.

**ATTACHMENTS:**

Description

Type

Policy Prohibiting Viewing or Saving Pornography on County Devices or Networks

Backup Material

CUMBERLAND COUNTY BOARD OF COMMISSIONERS  
POLICY PROHIBITING VIEWING OR SAVING PORNOGRAPHY  
ON COUNTY GOVERNMENT NETWORKS AND DEVICES

Whereas, the General Assembly enacted a new statute, N.C. Gen. Stat. § 143-805, in Session Law 2024-26, which requires local governments to adopt a policy prohibiting employees, elected officials, and appointees from viewing pornography on county government networks and devices; and

Whereas, the policy adopted by the board of commissioners must state the disciplinary action to be taken for a violation of the policy; and

Whereas, the board of commissioners finds the policy must be incorporated into the county's personnel ordinance to require disciplinary action for violations.

Be it hereby resolved that Sec. 501, Code of Ethics, of the Cumberland County Personnel Ordinance is amended to comply with N.C. Gen. Stat. § 143-805 by adding a new subsection n, as set forth below:

(n) *Viewing or Saving Pornography Prohibited.*

(1) The following definitions are supplemental to the definitions set out in subsection c and are specific to this subsection n:

(i) *Appointees* shall mean persons appointed by the board of commissioners to serve on any board, commission, committee, authority or similar body created by the board of commissioners or by statute.

(ii) *Device* shall mean any cellular phone, desktop or laptop computer, or other electronic equipment capable of connecting to a network.

(iii) *Network* shall mean any of the following, whether through owning, leasing, maintaining, or otherwise controlling: the interconnection of communication systems with a computer through remote or local terminals, or a complex consisting of two or more interconnected computers or telephone switching equipment; internet service; and internet access.

(iv) *Pornography* shall mean any material depicting sexual activity with *material* and *sexual activity* to mean as defined in G.S. 14-190.13.

(2) The viewing or saving of pornography by employees, elected officials, or appointees on or to any device owned, leased, maintained, or otherwise controlled by the county is prohibited.

(3) Any employee, elected official, or appointee with pornography saved to a device owned, leased, maintained, or otherwise controlled by the county shall remove, delete, or uninstall the pornography no later than January 1, 2025.

(4) Employees of Cumberland County are prohibited from viewing pornography on any network of the county.

(5) This subsection n shall not apply to an official or employee that is engaged in any of the following activities in the course of that official's or employee's official duties:

- (i) Investigating or prosecuting crimes, offering or participating in law enforcement training, or performing actions related to other law enforcement purposes.
- (ii) Identifying potential security or cybersecurity threats.
- (iii) Protecting human life.
- (iv) Establishing, testing, and maintaining firewalls, protocols, and otherwise implementing this section.
- (v) Participating in judicial or quasi-judicial proceedings.

(6) Annually, no later than August 1 and in the format required by the State Chief Information Officer, the county's Director of Information Services shall report information to the State Chief Information Officer on the number of incidences of unauthorized viewing or attempted viewing of pornography on the county's network; whether or not the unauthorized viewing was by an employee, elected official, or appointee of the county; and whether or not any of the unauthorized viewing was on a device owned, leased, maintained, or otherwise controlled by the county.

(7) Any violation of this subsection n by an employee who is not an elected official or appointee shall constitute grounds for disciplinary action up to and including termination of employment. Any violation of this subsection n by an appointee shall constitute grounds for removal of the appointee from office.

This amendment to Section 501 of the Cumberland County Personnel Ordinance is adopted January 21, 2025,





## AMERICAN RESCUE PLAN

### **MEMORANDUM FOR BOARD OF COMMISSIONERS AGENDA OF JANUARY 21, 2025**

**TO: BOARD OF COUNTY COMMISSIONERS**

**FROM: TYE VAUGHT, CHIEF OF STAFF**

**DATE: 1/14/2025**

**SUBJECT: AUTHORIZATION TO TRANSFER FUNDS TO WHITE FLAG SHELTER PROGRAM AND ASSOCIATED BUDGET ORDINANCE AMENDMENT B250005**

#### **BACKGROUND**

The White Flag Assistance Program is a vital initiative that provides emergency shelter and essential services to vulnerable populations during extreme weather conditions. When temperatures reach dangerous levels, the program activates to ensure that individuals experiencing homelessness or housing insecurity have a safe place to stay. Over the years, this program has proven to be a lifesaving resource for our community, reducing exposure-related injuries and fatalities.

Staff is requesting the Board's authorization to transfer \$240,000 from the Unallocated line-item (ARP freed-up capacity) to the White Flag Assistance Program. This transfer is essential to partially cover the costs of White Flag services for the Fiscal Year 2025 season. The White Flag Assistance Program provides critical emergency shelter and resources during severe weather events, protecting vulnerable populations in our community. There are sufficient available funds in the Unallocated line-item to cover this expense without affecting existing obligations. This reallocation will help maintain the program's operation.

#### **RECOMMENDATION / PROPOSED ACTION**

Approval to transfer \$240,000 from the Unallocated line-item to the White Flag Assistance project within ARP freed-up General Fund capacity and the Associated Budget Ordinance Amendment B250005



## AMERICAN RESCUE PLAN

### MEMORANDUM FOR BOARD OF COMMISSIONERS AGENDA OF JANUARY 21, 2025

**TO: BOARD OF COUNTY COMMISSIONERS**

**FROM: TYE VAUGHT, CHIEF OF STAFF**

**DATE: 1/14/2025**

**SUBJECT: SHERIFF DEPUTY AND DETENTION OFFICER RECRUITMENT AND RETENTION INCENTIVE REQUEST AND ASSOCIATED BUDGET ORDINANCE AMENDMENT B250487**

#### **BACKGROUND**

At their January 14, 2025, meeting the American Rescue Plan Committee recommended for the Board's consideration two funding recommendations for the Sheriff's Office. These recommendations focus on strengthening the workforce in critical public safety roles by addressing retention and recruitment challenges.

The recommendations are as follows:

- 1. Detention Officer Retention Allocation:** Allocate \$150,000 from American Rescue Plan (Freed-Up Capacity) funds to support initiatives aimed at retaining current Detention Officers.
- 2. Sheriff Deputy Recruitment Incentive Allocation:** Allocate \$200,000 from the American Rescue Plan (Freed-Up Capacity) funds to implement a recruitment incentive program targeting seasoned Sheriff Deputies with prior law enforcement experience (LEO).

#### **RECOMMENDATION / PROPOSED ACTION**

Approval of the ARP Committee's recommendation to allocate \$150,000 for Detention Officer retention and \$200,000 for Sheriff Deputy recruitment incentives from ARP Freed-Up Capacity (Unallocated) for which the Sheriff will provide a framework and basis for distribution and Associated Budget Ordinance Amendment B250487.



**CLERK TO THE BOARD OF COMMISSIONERS**

**MEMORANDUM FOR BOARD OF COMMISSIONERS AGENDA OF JANUARY 21, 2025**

**TO: BOARD OF COUNTY COMMISSIONERS**

**FROM: ANDREA TEBBE, CLERK TO THE BOARD**

**DATE: 1/15/2025**

**SUBJECT: BOARDS AND COMMISSIONS PROCESS**

**BACKGROUND**

At the January 14, 2025 Board of Commissioners' Policy Committee, the following adjustments to the Boards and Commissions Nomination/Appointment Process were recommended by the Committee.

- Move the nomination/appointment process to twice a year - March and November effective 1 February 2025
- Create a committee to review applications process and make recommendations
- Instruct staff to create list for March and November appointments
- Chairman will appoint Commissioners to serve on the Committee to review applications and make nominations

**RECOMMENDATION / PROPOSED ACTION**

Respectfully request approval of changes to the Boards and Commissions Nomination and Appointment Process.



## **SOLID WASTE MANAGEMENT**

### **MEMORANDUM FOR BOARD OF COMMISSIONERS AGENDA OF JANUARY 21, 2025**

**TO: BOARD OF COUNTY COMMISSIONERS**

**FROM: AMANDA LEE, PE, GENERAL MANAGER FOR NATURAL RESOURCES**

**DATE: 1/15/2025**

**SUBJECT: GRAY'S CREEK INFRASTRUCTURE - STOPGAP MEASURE FOR GRAY'S CREEK AND ALDERMAN ELEMENTARY SCHOOLS**

#### **BACKGROUND**

During December 10, 2024, agenda session, the County Commissioners directed the County Manager and staff to investigate deep well water infrastructure at Gray's Creek and Alderman Road Elementary schools and determine the estimated cost, projected timeline and any other impacts for providing water to the schools as an interim measure until a public water main is constructed. The Board asked that the information be presented at the January 9, 2025, agenda session.

Mary Brice with HDR of the Carolinas, the County's engineering consultant, presented the attached information outlining three options with the capital costs and estimated timeline:

1. Maintaining the existing wells at each school and adding point-of-use water treatment
2. Maintaining the existing wells at each school and adding point-of-entry water treatment
3. Installing deep wells.

The Board directed staff to bring all three options including additional information on operations and maintenance costs to the Infrastructure Committee for their consideration and recommendation to the full Board. At the Infrastructure Committee meeting on January 14, 2025, staff presented the following planning estimates.

#### **Option 1 – Point-of-use water treatment (12 at each school)**

- Capital Cost - \$90,000 - \$115,000
- O&M Cost - \$20,745 - \$48,000 (both schools annually years 1 – 5)
- Estimated schedule after Purchase Order (PO) is issued: 2-4 months

#### **Option 2 – Point-of-entry water treatment**

- Capital Cost - \$150,000 - \$245,000
- O&M Cost –
  - o \$18,000 – 30,000 – (both schools for Year 1)
  - o \$18,000 - \$35,175 – (both schools annually for Years 2-5)
- Estimated schedule after PO is issued – 7-11 months

**Option 3 – Install deep wells**

- Capital Cost - \$200,000-\$245,000
- Estimated Schedule after PO – 7-11 months

For next steps, County management and staff recommended seeking approval to investigate all three options in include site visits to the schools and review of operations with Cumberland County Schools. As part of the investigation into deep wells, the recommendation is to consider a change order on the existing test well contract to allow exploratory wells at the schools.

The Infrastructure Committee unanimously approved recommending that the Board of Commissioners consider at their January 21, 2025, meeting moving forward with Option 1, adding point-of-use water treatment to Gray’s Creek and Alderman Road Elementary Schools, and directing staff to investigate the other two options of adding point-of-entry water treatment and installing deep wells. This item will also appear on the Gray's Creek Water and Sewer District Governing Board Agenda for January 21, 2025.

As part of the investigation into Option 3, the committee approved unanimously recommending Board approval of a change order to the existing test well contract.

**RECOMMENDATION / PROPOSED ACTION**

The Infrastructure Committee recommends approval for moving forward with Option 1, adding point-of-use water treatment to Gray’s Creek and Alderman Road Elementary Schools, and directing staff to investigate the other two options of adding point-of-entry water treatment and installing deep wells.

**ATTACHMENTS:**

Description	Type
Water Options for Gray's Creek and Alderman Rd Elem Schools	Backup Material

# Water Service Options at Gray's Creek and Alderman Road Elementary Schools



1/9/2025

# Objectives

- The County's objective is to provide a permanent, regulated, safe water supply for the Gray's Creek Water and Sewer District.
- Today's presentation will review water service options for Gray's Creek and Alderman Road Elementary Schools.

# Water Capacity

	Location	Required Capacity (gpm)	Well Yield (gpm)	Total Well Depth (ft)
<b>Schools</b>	Alderman Road Elementary School	<b>14 –16</b>	60	80
	Gray's Creek Elementary School	<b>10 –14</b>	60	84
<b>Black Creek Aquifer</b>	Test Well 1R Chicken Foot Rd and School Rd	n/a	150	180
	Test Well 3 Chicken Foot Rd and Clifton McNeil Rd	n/a	216	170
<b>Bedrock Aquifer</b>	NC Hwy 87 and School Rd	n/a	15	560
	NC Hwy 87 and School Rd	n/a	12	500
	Chicken Foot Rd and John McMillan Rd	n/a	30	380
	Chicken Foot Rd and Clifton McNeil Rd	n/a	19	400

n/a = not applicable



# Regulatory Limits Relative to Potential Water Sources

Compound	MCL	Current Wells		Potential Wells		Fayetteville PWC	
		Gray's Creek Elementary <sup>1</sup>	Alderman Road Elementary <sup>1</sup>	Test Well 1R <sup>2</sup>	Test Well 3 <sup>2</sup>	PWC-1 <sup>3</sup>	PWC-2 <sup>4</sup>
<b>PFOS</b>	4.0 ppt	ND	ND	3.22	ND	<b>10.58</b>	<b>13.13</b>
<b>PFOA</b>	4.0 ppt	ND	ND	0.89	ND	<b>8.11</b>	<b>5.38</b>
<b>HFPO-DA (GenX)</b>	10 ppt	9.08	0.21	<b>19.6</b>	ND	NR	NR
<b>PFBS</b>	n/a	ND	ND	0.72	ND	NR	NR
<b>PFNA</b>	10 ppt	ND	ND	ND	ND	NR	NR
<b>PFHxS</b>	10 ppt	ND	ND	3.34	ND	NR	NR
<b>Hazard Index</b>	1	0.91	0.02	<b>2.29</b>	0	0.48	<b>1.05</b>

<sup>1</sup>Results reported by NCDEQ July 2024 from samples obtained March 2024

<sup>2</sup>Results reported by the Cumberland County Test Well Program from samples obtained July/August 2024

<sup>3</sup>Running annual average of water distributed from P.O. Hoffer Water Treatment Plant through July 2024

<sup>4</sup>Running annual average of water distributed from Glenville Water Treatment Plant through July 2024

NR = Not Reported

ND = Not Detected

Bold values exceed Maximum Contaminant Level

$$\text{Hazard Index} = \left( \frac{[\text{GenX}]}{10 \text{ ppt}} \right) + \left( \frac{[\text{PFBS}]}{2000 \text{ ppt}} \right) + \left( \frac{[\text{PFNA}]}{10 \text{ ppt}} \right) + \left( \frac{[\text{PFHxS}]}{10 \text{ ppt}} \right)$$

# Water Options at Both Schools

Option	Estimated Schedule after Purchase Order (PO) (months)	Estimated Capital Cost (2024 \$\$)
Option 1 – Maintain Existing Wells and Add Point-of-Use Water Treatment	2-4	\$90,000-\$115,000
Option 2 – Maintain Existing Wells and Add Point-of-Entry Water Treatment	7-11	\$200,000-\$245,000
Option 3 – Install Deep (Bedrock) Wells <sup>1</sup>	7-11	\$275,000-\$325,000

<sup>1</sup>It is possible that a well with sufficient yield may require the addition of POU and POE equipment.

## **Option 1 – Existing Wells + Point-of-Use (POU) Treatment**

- POU treatment = reverse osmosis units (RO) installed on individual plumbing fixtures within building
- DEQ permitting not required
- Plumbing permitting and modifications required
- Schedule – 2 to 4 months from creation of PO
- Cost – 12 POU systems at each school for total of 24, estimated total capital cost of \$90,000 to \$115,000

## **Option 2 – Existing Wells + Point-of-Entry (POE) Treatment**

- POE treatment = granular activated carbon (GAC) system at building service connection
- Installation may require booster pumps
- Replacement of iron removal and disinfection systems needed at each well
- DEQ permitting required
- Electrical permitting and modifications required
- Schedule – 7 to 11 months from creation of PO
- Cost – Estimated total capital cost of \$200,000 - \$245,000

## Option 3 – Install Deep Well at Each School

- Unknown if bedrock aquifer will meet water quantity or water quality needs; may require POU and POE equipment

	Location	Required Capacity (gpm)	Well Yield (gpm)	Total Well Depth (ft)
<b>Schools</b>	Alderman Road Elementary School	14 –16	60	80
	Gray's Creek Elementary School	10 –14	60	84
<b>Black Creek Aquifer</b>	Test Well 1R Chicken Foot Rd and School Rd	n/a	150	180
	Test Well 3 Chicken Foot Rd and Clifton McNeil Rd	n/a	216	170
<b>Bedrock Aquifer</b>	NC Hwy 87 and School Rd	n/a	15	560
	NC Hwy 87 and School Rd	n/a	12	500
	Chicken Foot Rd and John McMillan Rd	n/a	30	380
	Chicken Foot Rd and Clifton McNeil Rd	n/a	19	400

n/a = not applicable

## **Option 3 – Install Deep Well at Each School**

- Estimates based on assumptions that POU and POE will not be needed
- DEQ permitting required
- Electrical and plumbing permitting and modifications required
- New well pumps required
- Schedule – 7 to 11 months from creation of PO
- Cost – Estimated total capital cost of \$275,000 - \$325,000

# Water Options at Both Schools

Option	Estimated Schedule after PO (months)	Estimated Capital Cost (2024 \$\$)
Option 1 – Maintain Existing Wells and Add Point-of-Use Water Treatment	2-4	\$90,000-\$115,000
Option 2 – Maintain Existing Wells and Add Point-of-Entry Water Treatment	7-11	\$200,000-\$245,000
Option 3 – Install Deep (Bedrock) Wells <sup>1</sup>	7-11	\$275,000-\$325,000

<sup>1</sup>It is possible that a well with sufficient yield may require the addition of POU and POE equipment.







**CLERK TO THE BOARD OF COMMISSIONERS**

**MEMORANDUM FOR BOARD OF COMMISSIONERS AGENDA OF JANUARY 21, 2025**

**TO: BOARD OF COUNTY COMMISSIONERS**

**FROM: IVA CLARK, DEPUTY CLERK TO THE BOARD**

**DATE: 1/3/2025**

**SUBJECT: CAPE FEAR VALLEY BOARD OF TRUSTEES (3 VACANCIES)**

**BACKGROUND**

The Cape Fear Valley Board of Trustees has the following three (3) vacancies:

Registered Nurse Position:

Shannon A. Matthews, RN-Completes first term January 2025-Eligible for Reappointment.

General Public:

Pamela Suggs Story-Completes second term January 2025-Not Eligible for Reappointment.

Sanjay Shah, MD-Completes first term January 2025-Eligible for Reappointment.

The membership roster and applicant list are attached.

**RECOMMENDATION / PROPOSED ACTION**

Please nominate individuals to fill the vacancies above.

**ATTACHMENTS:**

Description	Type
Cape Fear Valley Board of Trustees Membership Roster	Backup Material
Cape Fear Valley Board of Trustees Applicant List	Backup Material

CAPE FEAR VALLEY HEALTH SYSTEM  
BOARD OF TRUSTEES  
3 Year Term

2/23

**(Two medical staff seats run from October to September for 2-year terms; remaining non-political seats expire in January.)**

<u>Name/Address</u>	<u>Date Appointed</u>	<u>Term</u>	<u>Expires</u>	<u>Eligible For Reappointment</u>
<u>Harnett Health Representative</u> Gene Lewis 1985 Eastwood Road, Ste. 110 Wilmington, NC 28403	10/21	1st	Jan/24 1/31/24	Yes
<u>Chief of Staff</u> Chukweumeka Chima, MD 3634 Cape Center Drive Fayetteville, NC 28304	10/22		Sept/25 09/30/25.	
				(Medical Staff Seat: Term from October 1, 2022, to September 30, 2024)
<u>Vice Chief of Staff</u> Girum Feyissa, MD 112 Sutton Street Fayetteville, NC 28305 910-615-5610	10/22		Sept/25 09/30/25	
				(Medical Staff Seat: Term from October 1, 2022, to September 30, 2024)
<u>Medical Doctor</u> Dr. Michael Jones 1261 Oliver Street Fayetteville, NC 28304 910-323-1628	4/24	2nd	Jan/27 01/31/27	No
				(County Commissioner Appointee)
Dr. Myron Strickland 2029 Valleygate Drive Fayetteville, NC 28304 910-323-2103	4/24	1st	Jan/27 1/31/27.	No
				(County Commissioner Appointee)
<u>R.N. Position</u> Afua Arhin 1636 Cape Point Drive Fayetteville, NC 28312	2/21	1st	Jan/24 1/31/24	Yes
				(CFVHS Appointee)
Shannon A. Matthews, RN 5400 Ramsey Street 127 Nursing Building Fayetteville, NC 28311-1498 910-480-8479 <a href="mailto:smatthews@methodist.edu">smatthews@methodist.edu</a>	3/22	1st	Jan/25 1/31/25	Yes
				(County Commissioner Appointee)

**(Two medical staff seats run from October to September; remaining non-political seats expire in January.)**

<u>Name/Address</u>	<u>Date Appointed</u>	<u>Term</u>	<u>Expires</u>	<u>Eligible For Reappointment</u>
<u>General Public (6)</u>				
Pamela Suggs Story 631 West Cochran Ave Fayetteville, NC 28301 339-8350/286-0783/678-2621 <a href="mailto:Venus_28301@yahoo.com">Venus_28301@yahoo.com</a>	3/22	2nd	Jan/25 1/31/25	No
	(County Commissioner Appointee)			
Tammy S. Thurman Piedmont Natural Gas 1069 Wilkes Road Fayetteville, NC 28306 321-2982	2/21	2nd	Jan/24 01/31/24	No
	(CFVHS Appointee)			
Sanjay Shah, MD 3682 Raeburn Court Fayetteville, NC 28314 910-987-2571 <a href="mailto:SANMARGISHAH@GMAIL.COM">SANMARGISHAH@GMAIL.COM</a>	3/22	1st	Jan/25 1/31/25	Yes
	(County Commissioner Appointee)			
Chaplain Ernest Jones 2494 Celtic Drive Fayetteville, NC 28306 910-867-6762 <a href="mailto:chaplainernestjones@gmail.com">chaplainernestjones@gmail.com</a>	2 /23	1st	Jan/26 1/31/26	Yes
	(County Commissioner Appointee)			
Ryan Aul 646 Winslow Street Fayetteville, NC 28306 910-309-8186 <a href="mailto:AulRyan@gmail.com">AulRyan@gmail.com</a>	4/24	1st	Apr/27 4/30/27	Yes
	(County Commissioner Appointee)			
Larry Lancaster 2602 Dartmouth Drive Fayetteville, NC 28304 <a href="mailto:lll@nc.rr.com">lll@nc.rr.com</a>	2/23	1 <sup>st</sup>	Jan/26 1/31/26	Yes
	(County Commissioner Appointee)			

County Commissioners (7)

County Manager - ex officio non-voting member (7/28/87)

Ryan Aul, Ex-officio representing Cape Fear Valley Health Foundation

Contact: Michael Nagowski, Chief Executive Officer – Main Office 615-6700  
Anita Melvin, Assistant to CEO – Direct Office 615-5812 – Fax 615-6160  
[admelmvin@capefearvalley.com](mailto:admelmvin@capefearvalley.com) / Reception 615-6700  
PO Box 2000, Fayetteville NC 28302-2000

Regular Meeting: Last Wednesday of each month  
Meeting held in the Board Room – 5:30 PM (No April Meeting, No July Meeting, Combined Nov/December meeting)

**APPLICANTS FOR  
CAPE FEAR VALLEY HEALTH SYSTEM BOARD OF TRUSTEES**

<b>NAME/ADDRESS/TELEPHONE</b>	<b>OCCUPATION</b>	<b>EDUCATIONAL BACKGROUND</b>
<p>ADEYEMI, TOLULOPE (B/M) 8118 FRENCHHORN LANE FAYETTEVILLE, NC 28314 910-583-9408 <a href="mailto:TOLULOPE1@HOTMAIL.COM">TOLULOPE1@HOTMAIL.COM</a> Graduate-County Citizens' Academy: NO Graduate-Institute for Community Leadership: NO Graduate-Leadership Fayetteville: NO Graduate-United Way's Multi-Cultural Leadership Program: NO Graduate-other leadership academy: <b>CATEGORY: GENERAL PUBLIC</b> <b>APPLICATION RECEIVED: 5-9-24</b></p>	LOGISTICIAN	BS, BA
<p>BROWN, PAULA (B/F) 3500 BENNETT DRIVE FAYETTEVILLE NC 28301 703-8399/709-8595/483-0153 <a href="mailto:PHOWARD924@YAHOO.COM">PHOWARD924@YAHOO.COM</a> Graduate-County Citizens' Academy: YES Graduate-Institute for Community Leadership: YES Graduate-Leadership Fayetteville: YES Graduate-United Way's Multi-Cultural Leadership Program: YES Graduate-other leadership academy: NO <b>CATEGORY: GENERAL PUBLIC</b></p>	RETIRED	MASTERS-ED
<p>CARTER-SHARPE, NATALIE 421 HILLIARD DRIVE FAYETTEVILLE, NC 28311 910-423-4604 H, 910-286-6884 M/W <a href="mailto:NSHARPEAKA@GMAIL.COM">NSHARPEAKA@GMAIL.COM</a> Graduate-County Citizens' Academy: NO Graduate-Institute for Community Leadership: NO Graduate-Leadership Fayetteville: NO Graduate-United Way's Multi-Cultural Leadership Program: NO Graduate-other leadership academy: <b>CATEGORY: REGISTERED NURSE</b></p>	<p>RN-CHIEF CLINICAL OFFICER CARROLTON FACILITY MGMT</p>	DOCTOR OF NURSING-ECU
<p>COVINGTON, QUDERRICK (B/M) 1457 FERNDILL DRIVE FAYETTEVILLE, NC 28314 910-584-2886 <a href="mailto:ED@TULSANONPROFIT.ORG">ED@TULSANONPROFIT.ORG</a> Graduate-County Citizens' Academy: NO Graduate-Institute for Community Leadership: NO Graduate-Leadership Fayetteville: NO Graduate-United Way's Multi-Cultural Leadership Program: NO Graduate-other leadership academy: NO <b>CATEGORY: GENERAL PUBLIC</b></p>	<p>CHIEF DIVERSITY OFFICER INSTITUTE OF OCEANOGRAPHY</p>	FSU



**Cape Fear Valley Health System Applicants, page 2**

<u>NAME/ADDRESS/TELEPHONE</u>	<u>OCCUPATION</u>	<u>EDUCATIONAL BACKGROUND</u>
ECKHOLM, JOHN 1588 WADE STEADMAN ROAD FAYETTEVILLE, NC 28391 716-450-3887 <a href="mailto:JECKHOLM11@GMAIL.COM">JECKHOLM11@GMAIL.COM</a> Graduate-County Citizens' Academy: NO Graduate-Institute for Community Leadership: NO Graduate-Leadership Fayetteville: NO Graduate-United Way's Multi-Cultural Leadership Program: NO Graduate-other leadership academy: CAPTAIN'S CAREER COURSE, US ARMY <b>CATEGORY: GENERAL PUBLIC</b>	RETIRED US ARMY	
EVANS, CHARLES (B/M) 916 FLEETWOOD DRIVE FAYETTEVILLE, NC 28305 910-978-6643 <a href="mailto:CHARLESEVANS180@GMAIL.COM">CHARLESEVANS180@GMAIL.COM</a> Graduate-County Citizens' Academy: NO Graduate-Institute for Community Leadership: NO Graduate-Leadership Fayetteville: NO Graduate-United Way's Multi-Cultural Leadership Program: NO Graduate-other leadership academy: NO <b>CATEGORY: GENERAL PUBLIC</b>	<b>*FORMER COUNTY COMMISSIONER*</b>	
GRANT, KELLEY Y (-/F) 3921 TASHA DRIVE HOPE MILLS NC 28348 818-0254/615-1344 <a href="mailto:KELBLAZE34@GMAIL.COM">KELBLAZE34@GMAIL.COM</a> Graduate-County Citizens' Academy: NO Graduate-Institute for Community Leadership: NO Graduate-Leadership Fayetteville: NO Graduate-United Way's Multi-Cultural Leadership Program: NO Graduate-other leadership academy: NO <b>CATEGORY: REGISTERED NURSE</b>	CLINICAL EDUCATOR RN	BSN
HARMON, HAYWOOD (B/M) 12/23/24 3731 Lockerbie Court Fayetteville, NC 28306 910-920-0246 H/Cell Haywood_harmon@hotmail.com Graduate-County Citizens' Academy: YES Graduate-Institute for Community Leadership: YES Graduate-Leadership Fayetteville: NO Graduate-United Way's Multi-Cultural Leadership Program: NO Graduate-other leadership academy: N/A <b>CATEGORY: GENERAL PUBLIC</b> <b>APPLICATION RECEIVED: 12-22-24</b>	HR TECH	BS/MASTER PENDING PUBLIC ADMINISTRATION

**Cape Fear Valley Health System Applicants, page 3**

<b>NAME/ADDRESS/TELEPHONE</b>	<b>OCCUPATION</b>	<b>EDUCATIONAL BACKGROUND</b>
HARPER, STEVE C. (B/M) 5707 BASHFORT CT FAYETTEVILLE NC 28304 425-9643/988-7004	RETIRED OPERATIONS MANAGER	HIGH SCHOOL & SOME COLLEGE
<p> <a href="mailto:STEVEHARPER276@GMAIL.COM">STEVEHARPER276@GMAIL.COM</a>                      Graduate-County Citizens' Academy: YES                      Graduate-Institute for Community Leadership: NO                      Graduate-Leadership Fayetteville: NO                      Graduate-United Way's Multi-Cultural Leadership Program: NO                      Graduate-other leadership academy: CITY OF FAYETTEVILLE CITIZENS ACADEMY  <b>CATEGORY: GENERAL PUBLIC</b> </p>		
HERRING, KEVIN (B/M) 7225 CLARA STREET WADE, NC 28395 910-977-4763/910-488-6217	FUNERAL DIRECTOR  *CURRENT TOWN OF WADE COMMISSIONER*	BS
<p> <a href="mailto:KAH27530@YAHOO.COM">KAH27530@YAHOO.COM</a>                      Graduate-County Citizens' Academy: NO                      Graduate-Institute for Community Leadership: NO                      Graduate-Leadership Fayetteville: NO                      Graduate-United Way's Multi-Cultural Leadership Program: NO                      Graduate-other leadership academy: NO  <b>CATEGORY: GENERAL PUBLIC</b>  <b>APPLICATION RECEIVED: 9-17-24</b> </p>		
HINSON, MARY (B/F) 3470 THAMESFORD RD FAYETTEVILLE NC 28311 919-491-3299	MENTAL THERAPIST PRIVATE PRACTICE	PHD, MA
<p> <a href="mailto:MHINSONLPC@GMAIL.COM">MHINSONLPC@GMAIL.COM</a>                      Graduate-County Citizens' Academy: NO                      Graduate-Institute for Community Leadership: NO                      Graduate-Leadership Fayetteville: NO                      Graduate-United Way's Multi-Cultural Leadership Program: NO                      Graduate-other leadership academy: NO  <b>CATEGORY: GENERAL PUBLIC</b> </p>		
HOLLOMAN, GWEN (B/F) 721 EDGEHILL ROAD FAYETTEVILLE NC 28314 868-1691/261-7813	HEALTH CARE ADMINISTRATOR RETIRED	BS-HEALTH CARE ADMIN.
<p> <a href="mailto:GHOLL80180@AOL.COM">GHOLL80180@AOL.COM</a>                      Graduate-County Citizens' Academy: NO                      Graduate-Institute for Community Leadership: NO                      Graduate-Leadership Fayetteville: NO                      Graduate-United Way's Multi-Cultural Leadership Program: NO                      Graduate-other leadership academy: NO  <b>CATEGORY: GENERAL PUBLIC</b> </p>		

**Cape Fear Valley Health System Applicants, page 4**

<b>NAME/ADDRESS/TELEPHONE</b>	<b>OCCUPATION</b>	<b>EDUCATIONAL BACKGROUND</b>
HOYT, GEORGE (TREY) III 6086 MIDUS STREET HOPE MILLS, NC 28348 433-0001/723-6897/630-7620 <a href="mailto:TREYHOYT@CENTURYLINK.NET">TREYHOYT@CENTURYLINK.NET</a> Graduate-County Citizens' Academy: NO Graduate-Institute for Community Leadership: YES Graduate-Leadership Fayetteville: NO Graduate-United Way's Multi-Cultural Leadership Program: NO Graduate-other leadership academy: NO <b>CATEGORY: GENERAL PUBLIC</b>	PROFESSOR METHODIST UNIVERSITY MED	PHD
JACKSON, KENDRA 455 SHORELINE DRIVE FAYETTEVILLE, NC 28311 910-635-5759 <a href="mailto:KENDRAFJACKSON@GMAIL.COM">KENDRAFJACKSON@GMAIL.COM</a> Graduate-County Citizens' Academy: NO Graduate-Institute for Community Leadership: NO Graduate-Leadership Fayetteville: NO Graduate-United Way's Multi-Cultural Leadership Program: NO Graduate-other leadership academy: NO <b>CATEGORY: CITY OF FAYETTEVILLE RESIDENT</b>	LEARNING FACILITATOR	MA-HEALTH ADMIN
KALRA, DR. SUMIT (AI/M) 6824 MUNFORD DRIVE FAYETTEVILLE NC 28306 221-1903/485-6470/423-534-5990 <a href="mailto:DRSUMITKALRA@GMAIL.COM">DRSUMITKALRA@GMAIL.COM</a> Graduate-County Citizens' Academy: NO Graduate-Institute for Community Leadership: NO Graduate-Leadership Fayetteville: NO Graduate-United Way's Multi-Cultural Leadership Program: NO Graduate-other leadership academy: NO <b>CATEGORY: MEDICAL DOCTOR</b>	PHYSICIAN CARDIOLOGIST CAPE FEAR CARDIOLOGY ASSOCIATES	PHYSICIAN
KEITH, THOMAS J (W/M) 121 S COOL SPRING ST FAYETTEVILLE NC 28301 483-4780/323-3222/850-3222 <a href="mailto:TJK@KEITHVALUATION.COM">TJK@KEITHVALUATION.COM</a> Graduate-County Citizens' Academy: NO Graduate-Institute for Community Leadership: NO Graduate-Leadership Fayetteville: YES Graduate-United Way's Multi-Cultural Leadership Program: NO Graduate-other leadership academy: NO <b>CATEGORY: GENERAL PUBLIC</b>	TOM KEITH & ASSOCIATES COMMERICAL & INDUSTRIAL APPRAISER	BS, MAI



**Cape Fear Valley Health System Applicants, page 5**

<u>NAME/ADDRESS/TELEPHONE</u>	<u>OCCUPATION</u>	<u>EDUCATIONAL BACKGROUND</u>
KEEFE, JAMES K. (W/M) 370 ECHO LANE FAYETTEVILLE, NC 28303 910-987-2255 <a href="mailto:JKKEEFE2@GMAIL.COM">JKKEEFE2@GMAIL.COM</a>	BUSINESS OWNER	COLLEGE GRADUATE
Graduate-County Citizens' Academy: YES Graduate-Institute for Community Leadership: NO <b>*FORMER COUNTY COMMISSIONER*</b> Graduate-Leadership Fayetteville: NO Graduate-United Way's Multi-Cultural Leadership Program: NO Graduate-other leadership academy: NACO-Professional Development Academy <b>CATEGORY: GENERAL PUBLIC</b>		
KRAKOVER, BRIAN Dr. (W/M) COMMONWEALTH 401 HARLOW DRIVE FAYETTEVILLE, NC 28314 910-366-7116 <a href="mailto:BKRAK@CAPEFEARVALLEY.COM">BKRAK@CAPEFEARVALLEY.COM</a>	EMERGENCY PHYSICIAN	MC- VIRGINIA
Graduate-County Citizens' Academy: NO Graduate-Institute for Community Leadership: NO Graduate-Leadership Fayetteville: NO Graduate-United Way's Multi-Cultural Leadership Program: NO Graduate-other leadership academy: NO <b>CATEGORY: MEDICAL DOCTOR</b>		
MONROE, SHERAIL 2338 CHASEWATER ROAD FAYETTEVILLE, NC 28306 910-922-5269 <a href="mailto:SHERAIL.MONROE@GMAIL.COM">SHERAIL.MONROE@GMAIL.COM</a>	SECRETARY	HIGH SCHOOL
Graduate-County Citizens' Academy: NO Graduate-Institute for Community Leadership: NO Graduate-Leadership Fayetteville: NO Graduate-United Way's Multi-Cultural Leadership Program: NO Graduate-other leadership academy: NO <b>CATEGORY: GENERAL PUBLIC</b> <b>APPLICATION RECEIVED: 6-12-24</b>		
MILLS, SUSAN (W/F) 4158 BENT GRASS DRIVE FAYETTEVILLE NC 28312 910-308-2409 <a href="mailto:VOTE4MILLS@AOL.COM">VOTE4MILLS@AOL.COM</a>	HIGH SCHOOL TEACHER SAMPSON COUNTY PUBLIC SCHOOLS	BS-COMMUNICATIONS
Graduate-County Citizens' Academy: NO Graduate-Institute for Community Leadership: NO Graduate-Leadership Fayetteville: NO Graduate-United Way's Multi-Cultural Leadership Program: NO Graduate-other leadership academy: NO <b>CATEGORY: GENERAL PUBLIC</b>		



**Cape Fear Valley Health System Applicants, page 6**

<u>NAME/ADDRESS/TELEPHONE</u>	<u>OCCUPATION</u>	<u>EDUCATIONAL BACKGROUND</u>
<p>OATMAN, LEWIS S. (-/M)                      5575 HALLWOOD DRIVE                      FAYETEVILLE, NC 28348                      884/5020  <a href="mailto:LEWIS_OATMAN@MSN.COM">LEWIS_OATMAN@MSN.COM</a>                      Graduate-County Citizens' Academy: NO                      Graduate-Institute for Community Leadership: NO                      Graduate-Leadership Fayetteville: NO                      Graduate-United Way's Multi-Cultural Leadership Program: NO                      Graduate-other leadership academy: NO  <b>CATEGORY: GENERAL PUBLIC</b></p>	<p>ADJUNCT PROFESSOR                      HEALTH CARE EXECUTIVE</p>	<p>PHD HEALTH SCIENCES                      GLOBAL HEALTH</p>
<p>OROZCO, BRENEE(B/F)                      1736 ELLIE AVE                      FAYETTEVILLE, NC 28314                      910-286-3382  <a href="mailto:OROZCOFORM@GMAIL.COM">OROZCOFORM@GMAIL.COM</a>                      Graduate-County Citizens' Academy: YES                      Graduate-Institute for Community Leadership: NO                      Graduate-Leadership Fayetteville: NO                      Graduate-United Way's Multi-Cultural Leadership Program: NO                      Graduate-other leadership academy: NO  <b>CATEGORY: GENERAL PUBLIC</b>                      **Currently serving on the Board of Adjustment**</p>	<p>ATTORNEY</p>	<p>JURIS DOCTOR-WILLIAM H.                      BOWDEN SCHOOL OF LAW</p>
<p>PLATER, J RAY SR. (B/M)                      4805 WADE STEDMAN RD                      WADE NC 28395                      723-2461/489-8628  <a href="mailto:JPLATER@E2GP.NET">JPLATER@E2GP.NET</a>                      Graduate-County Citizens' Academy: YES                      Graduate-Institute for Community Leadership: No                      Graduate-Leadership Fayetteville: No                      Graduate-United Way's Multi-Cultural Leadership Program: No                      Graduate-other leadership academy: No  <b>CATEGORY: GENERAL PUBLIC</b></p>	<p>PRESIDENT                      BUSINESS OWNER                      EXTENSION ENTERPRISE GROUP</p>	<p>MBA, MS</p>
<p>POOLE, ROBERT "JASON" (W/M)                      2700 BRIAR CREEK PLACE                      FAYETTEVILLE NC 28304                      910-978-3600  <a href="mailto:JASON@TRPSUMNER.COM">JASON@TRPSUMNER.COM</a>                      Graduate-County Citizens' Academy: NO                      Graduate-Institute for Community Leadership: NO                      Graduate-Leadership Fayetteville: NO                      Graduate-United Way's Multi-Cultural Leadership Program: NO                      Graduate-other leadership academy: NO  <b>CATEGORY: GENERAL PUBLIC</b></p>	<p>CERTIFIED PUBLIC ACCOUNTANT                      TRP SUMNER PLLC</p>	<p>BA</p>

**Cape Fear Valley Health System Applicants, page 7**

<u>NAME/ADDRESS/TELEPHONE</u>	<u>OCCUPATION</u>	<u>EDUCATIONAL BACKGROUND</u>
PORTER, BARBARA (-/-) 6620 STILLWOOD DRIVE HOPE MILLS, NC 28348 850-321-1232 <a href="mailto:barbaragailp@hotmail.com">barbaragailp@hotmail.com</a> Graduate-County Citizens' Academy: NO Graduate-Institute for Community Leadership: NO Graduate-Leadership Fayetteville: NO Graduate-United Way's Multi-Cultural Leadership Program: NO Graduate-other leadership academy: NO <b>CATEGORY: GENERAL PUBLIC</b>	RETIREDE DEPUTY SHERIFF	BS
RAY, TISHA (B/F) 401 TRADEWINDS DR APT D FAYETTEVILLE, NC 28314 910 -853-4577 (H) <a href="mailto:tisha272@gmail.com">tisha272@gmail.com</a> Graduate-County Citizens' Academy: NO Graduate-Institute for Community Leadership: NO Graduate-Leadership Fayetteville: YES Graduate-United Way's Multi-Cultural Leadership Program: NO Graduate-other leadership academy: NO <b>CATEGORY: GENERAL PUBLIC</b>	LICENSED SCHOOL COUNSELOR	MASTERS
SPAIN, DYMOND 7230 RYAN STREET FAYETTEVILLE, NC 28301 919-536-9813(H)/745-9360(W) <a href="mailto:DYMONDSPAIN@GMAIL.COM">DYMONDSPAIN@GMAIL.COM</a> Graduate-County Citizens' Academy: NO Graduate-Institute for Community Leadership: NO Graduate-Leadership Fayetteville: NO Graduate-United Way's Multi-Cultural Leadership Program: NO Graduate-other leadership academy: NO Serving on City of Fayetteville Ethics Commission (Chairman's term ends 3-31-24) <b>CATEGORY: GENERAL PUBLIC</b>	ATTORNEY	JURIS DOCTORATE
THOMPSON, DWIGHT (B/M) 3402 RUDLAND CT FAYETTEVILLE NC 28304 910-494-3959 <a href="mailto:DWIGHT.E.THOMPSON@GMAIL.COM">DWIGHT.E.THOMPSON@GMAIL.COM</a> Graduate-County Citizens' Academy: NO Graduate-Institute for Community Leadership: YES Graduate-Leadership Fayetteville: NO Graduate-United Way's Multi-Cultural Leadership Program: NO Graduate-other leadership academy: ARMY OFFICER ACADEMY <b>CATEGORY: GENERAL PUBLIC</b>	SOLDIER/IT TECH ARMY/FSU	BA, MBA

**Cape Fear Valley Health System Applicants, page 8**

<u>NAME/ADDRESS/TELEPHONE</u>	<u>OCCUPATION</u>	<u>EDUCATIONAL BACKGROUND</u>
<p>TILLET, KERRI (B/F)            3615 THORNSBY LANE            FAYETTEVILLE, NC 28306            609-851-1158  <a href="mailto:LADYTILLETTT@GMAIL.COM">LADYTILLETTT@GMAIL.COM</a>            Graduate-County Citizens' Academy: NO            Graduate-Institute for Community Leadership: NO            Graduate-Leadership Fayetteville: NO            Graduate-United Way's Multi-Cultural Leadership Program: NO            Graduate-other leadership academy: NO  <b>CATEGORY: GENERAL PUBLIC</b></p>	<p>LAWYER-HIGHER EDUCATION            ADMINISTRATOR</p>	<p>JD – TULANE            BA – VASSAR</p>
<p>TWADDELL, ROBERT (W/M)            4574 CANASTA COURT            HOPE MILLS NC 28348            910-257-7246  <a href="mailto:DOCTOR@AHEALTHYBACK.COM">DOCTOR@AHEALTHYBACK.COM</a>            Graduate-County Citizens' Academy: NO            Graduate-Institute for Community Leadership: NO            Graduate-Leadership Fayetteville: NO            Graduate-United Way's Multi-Cultural Leadership Program: NO            Graduate-other leadership academy: NO  <b>CATEGORY: GENERAL PUBLIC</b></p>	<p>CHIROPRACTIC PHYSICIAN            FAYETTEVILLE OCC MED/            A HEALTHY BACK</p>	<p>DOC OF CHIROPRACTIC</p>
<p>WATSON, JAMIE            6648 CAMDEN ROAD            FAYETTEVILLE, NC 28306            828-962-2425  <a href="mailto:JAMIE.E.FERRELL@GMAIL.COM">JAMIE.E.FERRELL@GMAIL.COM</a>            Graduate-County Citizens' Academy: NO            Graduate-Institute for Community Leadership: NO            Graduate-Leadership Fayetteville: NO            Graduate-United Way's Multi-Cultural Leadership Program: NO            Graduate-other leadership academy: NO  <b>CATEGORY: GENERAL PUBLIC</b></p>	<p>THE CARE CLINIC</p>	<p>AA IN ARABIC/DEF LANGUAGE</p>
<p>WRIGHT, DAKOTA WAYNE (-/-)            3431 REGIMENT DRIVE            FAYETTEVILLE NC 28303            919-770-3783  <a href="mailto:KOTA03WRIGHT@HOTMAIL.COM">KOTA03WRIGHT@HOTMAIL.COM</a>            Graduate-County Citizens' Academy: NO            Graduate-Institute for Community Leadership: NO            Graduate-Leadership Fayetteville: NO            Graduate-United Way's Multi-Cultural Leadership Program: NO            Graduate-other leadership academy: NO  <b>CATEGORY: GENERAL PUBLIC</b></p>	<p>US ARMY</p>	<p>BS – POLITICAL SCIENCE</p>



**CLERK TO THE BOARD OF COMMISSIONERS**

**MEMORANDUM FOR BOARD OF COMMISSIONERS AGENDA OF JANUARY 21, 2025**

**TO: BOARD OF COUNTY COMMISSIONERS**

**FROM: IVA CLARK, DEPUTY CLERK TO THE BOARD**

**DATE: 1/2/2025**

**SUBJECT: CIVIC CENTER COMMISSION (4 VACANCIES)**

**BACKGROUND**

At the November 18, 2024, regular meeting, the Board of Commissioners nominated individuals to fill the four (4) vacancies on the Civic Center Commission.

At the December 18, 2024, regular meeting, the Board of Commissioners moved to forward this item to the January 21, 2025, Board of Commissioners' regular meeting. The following individuals have been nominated to fill the four (4) vacancies on the Civic Center Commission.

**NOMINEES:**

**Elaine Kelly** (New Appointment)  
**Allen Rogers** (New Appointment)  
**Elizabeth Stiff** (New Appointment)  
**Gilbert Baez** (New Appointment)  
**Gregory Parks** (New Appointment)

The membership roster for the Civic Center Commission is attached.

**RECOMMENDATION / PROPOSED ACTION**

Please appoint individuals to fill the vacancies above.

**ATTACHMENTS:**

Description	Type
Civic Center Commission Membership Roster	Backup Material





## CIVIC CENTER COMMISSION

3 Year Term

*Per their by-laws, Civic Center Commission Nominating Committee meets annually to make recommendations for vacancies; vacancies are to be placed on Commissioners' December agenda for nominations; terms run January through December.*

Name/Address	Date Appointed	Term	Expires	Eligible For Reappointment
Mark J. Yarboro (B/M) 1780 Geiberger Drive Fayetteville, NC 28303 703-624-7730 <a href="mailto:Yarboro.mark@yahoo.com">Yarboro.mark@yahoo.com</a>	1/22	2nd	Jan/25 1/1/25.	No
Charles Grannis (W/M) ( <b>Chairman</b> ) 120 S. Churchill Drive Fayetteville, NC 28303 910-850-8865 <a href="mailto:Mcbrydeg@yahoo.com">Mcbrydeg@yahoo.com</a>	1/22	2nd	Jan/25 1/1/25	No
Dr. Vikki Andrews (B/F) 2913 Beringer Drive Fayetteville, NC 28306 910-964-5828 <a href="mailto:Carasel1908@gmail.com">Carasel1908@gmail.com</a>	1/22	2nd	Jan/25 1/1/25.	No
Kenneth Burns (W/M) 2513 Raeford Road Suite A Fayetteville, NC 28305 910-366-3749 <a href="mailto:KBURNS@KENBURNSLAW.COM">KBURNS@KENBURNSLAW.COM</a>	4/24	1st	Mar/27 3/31/27	Yes
Jami McLaughlin (W/F) 300 North 2 <sup>nd</sup> Street Spring Lake, NC 28390 910-391-4870 <a href="mailto:JAMIMCLAUGHLIN1@GMAIL.COM">JAMIMCLAUGHLIN1@GMAIL.COM</a>	4/24	1st	Mar/27 3/31/27	Yes
Raqi Barnett (B/F) 2107 Yates Ranch Road Hope Mills, NC 28348 910-916-0060 <a href="mailto:MEMPHISBARNETT@CCS.K12.NC.US">MEMPHISBARNETT@CCS.K12.NC.US</a>	1/24	1st	Jan/27 1/1/27	Yes
*Completing unexpired term of Greg Edge* *Eligible for 1 additional term*				
Peter Pappas (W/M) 304 Owen Drive Fayetteville, NC 28304 910-221-5789 <a href="mailto:PETER.B.PAPPAS@GMAIL.COM">PETER.B.PAPPAS@GMAIL.COM</a>	4/24	1st	Mar/27 3/31/27	Yes

*Per their by-laws, Civic Center Commission Nominating Committee meets annually to make recommendations for vacancies; vacancies are to be placed on Commissioners' December agenda for nominations; terms run January through December.*

<u>Date</u>		<u>Eligible For</u>		
<u>Name/Address</u>	<u>Appointed</u>	<u>Term</u>	<u>Expires</u>	<u>Reappointment</u>
Joseph F Quigg IV (W/M) 334 Echo Lane Fayetteville, NC 28303 323-0994/229-4926/484-6131 <a href="mailto:EDSTIRE@NC.RR.COM">EDSTIRE@NC.RR.COM</a>	1/22	2nd	Jan/25 1/1/25	No
Restaurant Owner (SL 1993-413) Nathan Cuffee 719 MarketView Court Fayetteville, NC 28301 910-489-1057 <a href="mailto:NLCUFFEE@GMAIL.COM">NLCUFFEE@GMAIL.COM</a>	1/24	1st	Jan/27 1/31/27	Yes

**\*\* At its November 17, 2014, meeting, the Cumberland County Board of Commissioners took action to request that the local legislative delegation submit a bill to the General Assembly to reduce the number of members on the Civic Center Commission from fifteen to nine. The bill is to be considered by the GA at its 2015 regular session. At its June 10, 2015, meeting, the NC General Assembly ratified Session Law 2015-61 Senate Bill 142 an act to reduce the number of members serving on the Cumberland County Civic Center Commission from 15 members to 9 members. \*\***

Ex Officio Member: County Manager or County Manager Designee  
Commissioner Liaison – Jimmy Keefe

Meetings: 4th Tuesday of the month at 5:30 PM, Crown Center Board Room. 1960 Coliseum Drive

Contact: Seth Benalt, General Manager, Coliseum Complex (or Myra Brooks – 678-7757)



## **SOLID WASTE MANAGEMENT**

### **MEMORANDUM FOR BOARD OF COMMISSIONERS AGENDA OF JANUARY 21, 2025**

**TO: BOARD OF COUNTY COMMISSIONERS**

**FROM: AMANDA LEE, PE, GENERAL MANAGER FOR NATURAL RESOURCES**

**DATE: 1/15/2025**

**SUBJECT: GRAY'S CREEK INFRASTRUCTURE - STOPGAP MEASURE FOR  
GRAY'S CREEK AND ALDERMAN ELEMENTARY SCHOOLS**

#### **BACKGROUND**

During December 10, 2024, agenda session, the County Commissioners directed the County Manager and staff to investigate deep well water infrastructure at Gray's Creek and Alderman Road Elementary schools and determine the estimated cost, projected timeline and any other impacts for providing water to the schools as an interim measure until a public water main is constructed. The Board asked that the information be presented at the January 9, 2025, agenda session.

Mary Brice with HDR of the Carolinas, the County's engineering consultant, presented the attached information outlining three options with the capital costs and estimated timeline:

1. Maintaining the existing wells at each school and adding point-of-use water treatment
2. Maintaining the existing wells at each school and adding point-of-entry water treatment
3. Installing deep wells.

The Board directed staff to bring all three options including additional information on operations and maintenance costs to the Infrastructure Committee for their consideration and recommendation to the full Board. At the Infrastructure Committee meeting on January 14, 2025, staff presented the following planning estimates.

#### **Option 1 – Point-of-use water treatment (12 at each school)**

- Capital Cost - \$90,000 - \$115,000
- O&M Cost - \$20,745 - \$48,000 (both schools annually years 1 – 5)
- Estimated schedule after Purchase Order (PO) is issued: 2-4 months

#### **Option 2 – Point-of-entry water treatment**



- Capital Cost - \$150,000 - \$245,000
- O&M Cost –
  - o \$18,000 – 30,000 – (both schools for Year 1)
  - o \$18,000 - \$35,175 – (both schools annually for Years 2-5)
- Estimated schedule after PO is issued – 7-11 months

**Option 3 – Install deep wells**

- Capital Cost - \$200,000-\$245,000
- Estimated Schedule after PO – 7-11 months

For next steps, County management and staff recommended seeking approval to investigate all three options in include site visits to the schools and review of operations with Cumberland County Schools. As part of the investigation into deep wells, the recommendation is to consider a change order on the existing test well contract to allow exploratory wells at the schools.

The Infrastructure Committee unanimously approved recommending that the Board of Commissioners consider at their January 21, 2025, meeting moving forward with Option 1, adding point-of-use water treatment to Gray’s Creek and Alderman Road Elementary Schools, and directing staff to investigate the other two options of adding point-of-entry water treatment and installing deep wells.

As part of the investigation into Option 3, the committee approved unanimously recommending Board approval of a change order to the existing test well contract.

**RECOMMENDATION / PROPOSED ACTION**

The Infrastructure Committee recommends approval of moving forward with Option 1, adding point-of-use water treatment to Gray’s Creek and Alderman Road Elementary Schools, and directing staff to investigate the other two options of adding point-of-entry water treatment and installing deep wells.

**ATTACHMENTS:**

Description	Type
Water Options for Gray's Creek and Alderman Rd Elem Schools	Backup Material

# Water Service Options at Gray's Creek and Alderman Road Elementary Schools



1/9/2025

# Objectives

- The County's objective is to provide a permanent, regulated, safe water supply for the Gray's Creek Water and Sewer District.
- Today's presentation will review water service options for Gray's Creek and Alderman Road Elementary Schools.

# Water Capacity

	Location	Required Capacity (gpm)	Well Yield (gpm)	Total Well Depth (ft)
<b>Schools</b>	Alderman Road Elementary School	<b>14 –16</b>	60	80
	Gray's Creek Elementary School	<b>10 –14</b>	60	84
<b>Black Creek Aquifer</b>	Test Well 1R Chicken Foot Rd and School Rd	n/a	150	180
	Test Well 3 Chicken Foot Rd and Clifton McNeil Rd	n/a	216	170
<b>Bedrock Aquifer</b>	NC Hwy 87 and School Rd	n/a	15	560
	NC Hwy 87 and School Rd	n/a	12	500
	Chicken Foot Rd and John McMillan Rd	n/a	30	380
	Chicken Foot Rd and Clifton McNeil Rd	n/a	19	400

n/a = not applicable

# Regulatory Limits Relative to Potential Water Sources

Compound	MCL	Current Wells		Potential Wells		Fayetteville PWC	
		Gray's Creek Elementary <sup>1</sup>	Alderman Road Elementary <sup>1</sup>	Test Well 1R <sup>2</sup>	Test Well 3 <sup>2</sup>	PWC-1 <sup>3</sup>	PWC-2 <sup>4</sup>
<b>PFOS</b>	4.0 ppt	ND	ND	3.22	ND	<b>10.58</b>	<b>13.13</b>
<b>PFOA</b>	4.0 ppt	ND	ND	0.89	ND	<b>8.11</b>	<b>5.38</b>
<b>HFPO-DA (GenX)</b>	10 ppt	9.08	0.21	<b>19.6</b>	ND	NR	NR
<b>PFBS</b>	n/a	ND	ND	0.72	ND	NR	NR
<b>PFNA</b>	10 ppt	ND	ND	ND	ND	NR	NR
<b>PFHxS</b>	10 ppt	ND	ND	3.34	ND	NR	NR
<b>Hazard Index</b>	1	0.91	0.02	<b>2.29</b>	0	0.48	<b>1.05</b>

<sup>1</sup>Results reported by NCDEQ July 2024 from samples obtained March 2024

<sup>2</sup>Results reported by the Cumberland County Test Well Program from samples obtained July/August 2024

<sup>3</sup>Running annual average of water distributed from P.O. Hoffer Water Treatment Plant through July 2024

<sup>4</sup>Running annual average of water distributed from Glenville Water Treatment Plant through July 2024

NR = Not Reported

ND = Not Detected

Bold values exceed Maximum Contaminant Level

$$\text{Hazard Index} = \left( \frac{[\text{GenX}]}{10 \text{ ppt}} \right) + \left( \frac{[\text{PFBS}]}{2000 \text{ ppt}} \right) + \left( \frac{[\text{PFNA}]}{10 \text{ ppt}} \right) + \left( \frac{[\text{PFHxS}]}{10 \text{ ppt}} \right)$$

# Water Options at Both Schools

Option	Estimated Schedule after Purchase Order (PO) (months)	Estimated Capital Cost (2024 \$\$)
Option 1 – Maintain Existing Wells and Add Point-of-Use Water Treatment	2-4	\$90,000-\$115,000
Option 2 – Maintain Existing Wells and Add Point-of-Entry Water Treatment	7-11	\$200,000-\$245,000
Option 3 – Install Deep (Bedrock) Wells <sup>1</sup>	7-11	\$275,000-\$325,000

<sup>1</sup>It is possible that a well with sufficient yield may require the addition of POU and POE equipment.

## **Option 1 – Existing Wells + Point-of-Use (POU) Treatment**

- POU treatment = reverse osmosis units (RO) installed on individual plumbing fixtures within building
- DEQ permitting not required
- Plumbing permitting and modifications required
- Schedule – 2 to 4 months from creation of PO
- Cost – 12 POU systems at each school for total of 24, estimated total capital cost of \$90,000 to \$115,000

## **Option 2 – Existing Wells + Point-of-Entry (POE) Treatment**

- POE treatment = granular activated carbon (GAC) system at building service connection
- Installation may require booster pumps
- Replacement of iron removal and disinfection systems needed at each well
- DEQ permitting required
- Electrical permitting and modifications required
- Schedule – 7 to 11 months from creation of PO
- Cost – Estimated total capital cost of \$200,000 - \$245,000



## Option 3 – Install Deep Well at Each School

- Unknown if bedrock aquifer will meet water quantity or water quality needs; may require POU and POE equipment

	Location	Required Capacity (gpm)	Well Yield (gpm)	Total Well Depth (ft)
<b>Schools</b>	Alderman Road Elementary School	14 –16	60	80
	Gray's Creek Elementary School	10 –14	60	84
<b>Black Creek Aquifer</b>	Test Well 1R Chicken Foot Rd and School Rd	n/a	150	180
	Test Well 3 Chicken Foot Rd and Clifton McNeil Rd	n/a	216	170
<b>Bedrock Aquifer</b>	NC Hwy 87 and School Rd	n/a	15	560
	NC Hwy 87 and School Rd	n/a	12	500
	Chicken Foot Rd and John McMillan Rd	n/a	30	380
	Chicken Foot Rd and Clifton McNeil Rd	n/a	19	400

n/a = not applicable

## **Option 3 – Install Deep Well at Each School**

- Estimates based on assumptions that POU and POE will not be needed
- DEQ permitting required
- Electrical and plumbing permitting and modifications required
- New well pumps required
- Schedule – 7 to 11 months from creation of PO
- Cost – Estimated total capital cost of \$275,000 - \$325,000

# Water Options at Both Schools

Option	Estimated Schedule after PO (months)	Estimated Capital Cost (2024 \$\$)
Option 1 – Maintain Existing Wells and Add Point-of-Use Water Treatment	2-4	\$90,000-\$115,000
Option 2 – Maintain Existing Wells and Add Point-of-Entry Water Treatment	7-11	\$200,000-\$245,000
Option 3 – Install Deep (Bedrock) Wells <sup>1</sup>	7-11	\$275,000-\$325,000

<sup>1</sup>It is possible that a well with sufficient yield may require the addition of POU and POE equipment.

